Castle Brands Inc
Form 10-Q
February 14, 2008

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the quarterly period ended December 31, 2007
OR

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the transition period from
to
Commission File Number 001-32849
CASTLE BRANDS INC.
(Exact name of registrant as specified in its charter)
(State or other jurisdiction of incorporation or organization) (I.R.S. Employer
Identification No.)
570 Lexington Avenue, 29th Floor,
New York, New York 10022 (Address of principal executive offices) (Zip Code)
Registrant's telephone number, including area code: (646) 356-0200
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant is a large accelerated filer, accelerated filer or a non-accelerated filer (as defined in Rule 12b-2 of the Act). See definition of 'accelerated filer and large accelerated filer"' in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer Non-accelerated filer
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The Company had $15,629,776$ shares of $\$ 0.01$ par value common stock outstanding at February 13, 2008.

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## PART I. FINANCIAL INFORMATION

Item 1. Condensed Consolidated Financial Statements
CASTLE BRANDS INC. AND SUBSIDIARIES
Condensed Consolidated Balance Sheets

December 31,
2007 March 31,
2007 (Unaudited) ASSETS CURRENT ASSETS Cash and cash equivalents \$791,063
\$ 1,004,957 Short-term investments 7,171,374 5,912,464 Accounts receivable - net of allowance for doubtful accounts of $\$ 221,934$ and $\$ 352,458 \quad 8,159,861 \quad 6,503,449$ Due from affiliates 11,407 10,328 Inventories $10,156,765 \quad 10,716,983$ Prepaid expenses and other current assets $1,531,829 \quad 1,585,901$ TOTAL CURRENT ASSETS 27,822,299 25,734,082 EQUIPMENT - net 734,543 643,753 OTHER ASSETS Intangible assets - net of accumulated amortization of \$2,464,676 and \$2,233,808 13,769,977 13,813,596
$\begin{array}{llllll}\text { Goodwill } 12,495,287 \quad 13,036,650 & \text { Restricted cash } 745,620 \quad 502,643 \text { Other assets } \quad 560,697 \quad 795,237\end{array}$
TOTAL ASSETS $\$ 56,128,423 \quad \$ 54,525,961$ LIABILITIES AND STOCKHOLDERS' EQUITY
CURRENT LIABILITIES Current maturities of notes payable and capital leases $\quad \$ 3,824 \quad \$ 419,308$
Accounts payable $3,644,858 \quad 5,150,535$ Accrued expenses, put warrant payable and derivative instrument 1,809,495 1,987,669 Due to stockholders and affiliates 934,170 1,092,755 TOTAL CURRENT LIABILITIES 6,392,347 8,650,267 LONG TERM LIABILITIES Senior notes payable 9,575,547
$9,354,861$ Notes payable and capital leases, less current maturities $9,002,321 \quad 9,005,207$ Deferred tax liability $2,444,254 \quad 2,555,368$ TOTAL LIABILITIES 27,414,469 29,565,703 COMMITMENTS AND CONTINGENCIES (Note 15) MINORITY INTERESTS 302,378 1,407,645 STOCKHOLDERS' EQUITY Preferred stock, $\$ .01$ par value, $5,000,000$ shares authorized, none outstanding - Common stock, $\$ .01$ par value, $45,000,000$ shares authorized; $15,629,776$ and $12,109,741$ shares issued and outstanding at December 31, and March 31, 2007, respectively 156,298 121,098 Additional paid in capital 104,480,522 84,086,710 Accumulated deficiency (74,505,799) (59,962,237) Accumulated other comprehensive loss ( $1,719,445$ ) (692,958) TOTAL STOCKHOLDERS' EQUITY 28,411,576 23,552,613 TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY \$56,128,423 \$ 54,525,961
See accompanying notes to the condensed consolidated financial statements.

CASTLE BRANDS INC. AND SUBSIDIARIES
Condensed Consolidated Statements of Operations (Unaudited)

Three-months Ended
December 31, Nine-months Ended
December 31, 2007200620072006 Sales, net $\$ 6,401,749 \quad \$ 7,380,605 \quad \$ 20,946,786 \quad \$$ $19,093,072$ Cost of sales $4,616,017 \quad 4,938,243 \quad 14,557,276 \quad 12,733,747$ Allowance for obsolete and slow-moving inventory $1,707,035$ - $1,707,035$ - Gross profit 78,697 2,442,362 4,682,475 6,359,325 Selling expense (Note 1L) 5,011,180 4,599,783 13,685,410 12,836,429 General and administrative expense (Note 1L) 2,072,462 2,101,331 6,224,491 6,235,824 Depreciation and amortization $236,150 \quad 262,926 \quad 791,851 \quad 743,214$ Net operating loss $\quad(7,241,095) \quad(4,521,678)$ $(16,019,277) \quad(13,456,142)$ Other income - 1,096 - 5,040 Other expense (19,255) (21,132) (40,719) (36,998) Foreign exchange gain 144,454 483,799 1,304,389 1,143,588 Interest expense, net $(392,919)(208,093) \quad(1,193,733) \quad(706,700)$ Write-off of deferred financing costs in connection with conversion of $6 \%$ subordinated convertible notes - - - $(295,368)$ Current credit on derivative financial instrument - $132,255 \quad 189,397 \quad 121,397$ Income tax benefit $37,038 \quad 37,033 \quad 111,114$ 111,109 Minority interests $613,877 \quad 366,208 \quad 1,105,267 \quad 1,101,422$ Net loss $\$(6,857,900) \quad \$$ $(3,730,512) \quad \$(14,543,562) \quad \$(12,012,652)$ Preferred stock dividends - - $\quad$ 48,238 Net loss attributable to common stockholders $\quad \$(6,857,900) \quad \$(3,730,512) \quad \$(14,543,562) \quad \$(12,060,890)$ Net loss attributable to common stockholders per common share, basic and diluted $\$(0.44) \quad \$(0.31) \quad \$(0.96)$ \$ (1.02 ) Weighted average shares used in computation, basic and diluted $15,629,776 \quad 12,051,045$ 15,141,981 11,827,837
See accompanying notes to the condensed consolidated financial statements.

CASTLE BRANDS INC. AND SUBSIDIARIES
Condensed Consolidated Statements of Changes in Stockholders' Equity (Unaudited)


CASTLE BRANDS INC. and SUBSIDIARIES
Condensed Consolidated Statements of Cash Flows
(Unaudited)

Nine-months Ended December 31, 20072006 CASH FLOWS FROM OPERATING ACTIVITIES Net loss $\$(14,543,562) \quad \$(12,012,652)$ Adjustments to reconcile net loss to net cash used in operating activities: Depreciation and amortization 791,851 743,214 Change in provision for doubtful accounts 186,752 66,201 Minority interest in net loss of consolidated subsidiary (1,105,267) (1,101,422) Loss on disposal of fixed assets 1,068 - Write-off of deferred financing costs 484,369 390,756 Current (credit) on derivative financial instrument (189,397) (121,397) Deferred tax benefit (111,114) (111,109) Effect of changes in foreign currency rate (1,304,813) (997,604) Stock-based compensation expense 807,268 1,057,396 Increase in allowance for obsolete inventories 1,681,293 - Non-cash interest charge - 283,727 Write-off of deferred financing costs in connection with conversion of $6 \%$ subordinated convertible notes - 295,368 Changes in operations, assets and liabilities: Increase in accounts receivable (1,586,986) (4,938, 326 ) Increase in due from affiliates - (92,715) Increase in inventory (883,438) (2,607,467) Decrease/(increase) in prepaid expenses and supplies 62,239 (198,592) Increase in other assets (25,882) (139,590 ) Decrease in accounts payable, accrued expenses, put warrant payable and derivative instrument $(1,769,774) \quad(58,528)$ (Decrease)/increase in due to related parties (219,366) 175,720 Total adjustments $(3,181,197) \quad(7,354,368)$ NET CASH USED IN OPERATING ACTIVITIES $(17,724,759)(19,367,020)$ CASH FLOWS FROM INVESTING ACTIVITIES Acquisition of property and equipment $\quad(236,614)$ (221,631) Acquisition of intangible assets (20,219) (129,144) Business acquisitions - net of cash acquired -
(1,282,021) Purchase of short-term investments (10,000,000) - Proceeds from sale of short-term investments $8,741,090$ - NET CASH USED IN INVESTING ACTIVITIES $(1,515,743)(1,632,796)$ CASH FLOWS FROM FINANCING ACTIVITIES Repayment of notes payable (16,173,044) $(18,538,838)$ Proceeds from notes payable and warrants $15,739,778 \quad 20,677,017$ Payments of obligations under capital leases (2,745) (2,609) Increase in restricted cash (179,800) (97,985) Issuance of common stock 21,014,609 31,500,000 Payments for costs of stock issuances (1,396,123) (2,898,063) NET CASH PROVIDED BY FINANCING ACTIVITIES $19,002,675 \quad 30,639,522$ EFFECTS OF FOREIGN CURRENCY TRANSLATION 23,93343 NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS (213,894) 9,639,749 CASH AND CASH EQUIVALENTS - BEGINNING 1,004,957 1,392,016 CASH AND CASH EQUIVALENTS - ENDING $\$ 791,063 \quad \$ 11,031,765$ SUPPLEMENTAL DISCLOSURES Schedule of non-cash investing and financing activities: Conversion of redeemable convertible preferred stock, net of fractional shares, by issuance of common stock $\$-\$ 28,447,667$ Issuance of common stock in payment of accrued dividends $\$-\$ 1,389,765$ Conversion of $5 \%$ euro denominated convertible subordinated notes by issuance of common stock $\$-\$ 1,663,173$ Conversion of $40 \%$ of $6 \%$ convertible subordinated notes by issuance of common stock $\$-\$ 6,000,000$ Issuance of common stock $\$-$ $\$ 705,200$ Interest paid $\$ 1,307,163 \quad \$ 1,000,963$ Income taxes paid $\$-\$-$
See accompanying notes to the condensed consolidated financial statements.

## CASTLE BRANDS INC. AND SUBSIDIARIES

Notes to Condensed Consolidated Financial Statements

## NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## Basis of Presentation

The accompanying condensed consolidated financial statements do not include all of the information and footnote disclosures normally included in financial statements prepared in accordance with the rules and regulations of the Securities and Exchange Commission ('SEC'') and U.S. generally accepted accounting principles ("GAAP') and in the opinion of management, contain all adjustments (which consist of only normal recurring adjustments) necessary for a fair presentation of such financial information. Results of operations for interim periods are not necessarily indicative of those to be achieved for full fiscal years. The Condensed Consolidated Balance Sheet as of March 31, 2007 is derived from the March 31, 2007 audited financial statements. These condensed consolidated financial statements should be read in conjunction with the Company's audited consolidated financial statements for the fiscal year ended March 31, 2007 included in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission.
A.

Description of business and business combination - Castle Brands Inc. is the successor to Great Spirits Company, LLC, a Delaware limited liability company ('GSC'"). GSC was formed in February 1998. In May 2003, Great Spirits (Ireland) Limited ('GSI'"), a wholly owned subsidiary of GSC, began operations in Ireland to market GSC's products internationally. GSI had been an inactive entity since December 2003 and was dissolved as of September 30, 2006. In July 2003, GSRWB, Inc. (renamed Castle Brands Inc.) and its wholly owned subsidiary, Great Spirits Corp. (renamed Castle Brands (USA) Corp.) ("CB-USA''), were formed under the laws of Delaware in contemplation of a pending acquisition. On December 1, 2003, Castle Brands Inc. acquired The Roaring Water Bay Spirits Group Limited and The Roaring Water Bay Spirits Marketing and Sales Company Limited and their related entities (collectively, 'Roaring Water Bay''). The acquisition has been accounted for under purchase accounting. Simultaneously, GSC was merged into CB-USA, and Castle Brands Inc. issued stock to GSC's members in exchange for their membership interests in GSC. Subsequent to the acquisition, The Roaring Water Bay Spirits Group Limited was renamed Castle Brands Spirits Group Limited ('CB-IRL'’) and The Roaring Water Bay Spirits Marketing and Sales Company Limited was renamed Castle Brands Spirits Marketing and Sales Company Limited ('CB-UK'').

In February 2005, Castle Brands Inc. acquired $60 \%$ of the shares of Gosling-Castle Partners Inc. ('GCP''), which holds the worldwide distribution rights (excluding Bermuda) to Gosling's rum and related products.

In October 2006, Castle Brands Inc. acquired all of the outstanding capital stock of McLain \& Kyne, Ltd. ('McLain \& Kyne'’) pursuant to a Stock Purchase Agreement. McLain \& Kyne is a Louisville, Kentucky based developer and marketer of three premium small batch bourbons: Jefferson's Reserve, Jefferson's and Sam Houston.

As used herein, the "Company'' refers to Castle Brands Inc. and, where appropriate, it also refers collectively to Castle Brands Inc. and its direct and indirect subsidiaries, including its majority owned GCP subsidiary.

## B.

Principles of consolidation - The consolidated financial statements include the accounts of Castle Brands Inc., its wholly-owned subsidiaries, CB-USA and McLain \& Kyne, Castle Brands Inc.'s wholly-owned foreign subsidiaries, CB-IRL and CB-UK, and Castle Brands, Inc.'s majority owned subsidiary, GCP, with adjustments for income or loss allocated based upon percentage of ownership. The accounts of the subsidiaries have been included as of the date of
acquisition. All significant intercompany transactions and balances have been eliminated.

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## C.

Organization and operations - The Company is principally engaged in the manufacture, marketing and sale of fine spirit brands of vodka, whiskey, rums and liqueurs (the '"products') in the United States, Canada, Europe, and the Caribbean. Except for Gosling's rums and the bourbon products, which are bottled in the United States, all of the Company's products are imported from Europe. The vodka, Irish whiskies and certain liqueurs are produced by CB-IRL, billed in euros and imported into the United States. The risk of fluctuations in foreign currency is borne by the U.S. entities.
D. Cash and cash
equivalents - The Company considers all highly liquid instruments with a maturity date at acquisition of three-months or less to be cash and cash equivalents.
E. Investments - The

Company follows Statement of Financial Accounting Standards ("SFAS'") No. 115, Accounting for Certain Investments in Debt and Equity Securities, classifying its investments based on the intended holding period. The Company currently classifies its investments as available-for-sale. Available-for-sale securities are carried at estimated fair value, based on available market information, with unrealized gains and losses, if any, reported as a component of stockholders' equity. Investments consist primarily of money market accounts and mutual funds that are highly liquid in nature and represent the investment of cash that is available for current operations. The mutual fund portfolio is composed of corporate debt, commercial paper, repurchase agreements, mortgage backed securities, commercial mortgage backed securities, bank obligations, asset backed commercial paper, and asset backed securities and had a net asset value of $\$ 1.00$ per unit at December 31, 2007.

## F. Trade accounts

 receivable - The Company records trade accounts receivable at net realizable value. This value includes an appropriate allowance for estimated uncollectible accounts to reflect anticipated losses on the trade accounts receivable balances. The Company calculates this allowance based on its history of write-offs, level of past due accounts based on contractual terms of the receivables and its relationships with, and economic status of, the Company's customers. G. Revenuerecognition - Revenue from product sales is recognized when the product is shipped to a customer (generally a distributor), title and risk of loss has passed to the customer in accordance with the terms of sale (FOB shipping point or FOB destination), and collection is reasonably assured. Revenue is not recognized on shipments to control states in the United States until such time as product is sold through to the retail channel.
H. Inventories -

Inventories, are comprised of distilled spirits, raw materials (bulk spirits, bottles, labels and caps), packaging and finished goods, and are valued at the lower of cost or market, using the weighted average cost method. The Company assesses the valuation of its inventories and reduces the carrying value of those inventories that are obsolete or in excess of the Company's forecasted usage to their estimated net realizable value. The Company estimates the net realizable value of such inventories based on analyses and assumptions including, but not limited to, historical usage, expected future demand and market requirements. Reductions to the carrying value of inventories are recorded in cost of goods sold.

In December 2007 the Company recorded an allowance for obsolete and slow moving inventory of $\$ 1,707,035$. This allowance was recorded on both raw materials and finished goods, primarily in the disposition of old packaging of Boru vodka, rendered obsolete with the repackaging in March 2007, and the old packaging of Clontarf Irish whiskey, rendered obsolete with the upcoming launch of the new Clontarf packaging in March 2008. The Company has reserved taking an allowance against the old Boru packaging in previous quarters as it was attempting to sell-off the old inventory in select markets. As of December 31, 2007 the new Boru packaging is available across all major markets and the Company does not foresee the ability to sell-off the old packaging in significant quantities. The allowance against the old Clontarf packaging has been recorded in the current quarter as production of the old packaging ended as of December 31, 2007 and the Company has

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minimal finished product remaining. In addition, in an effort to refocus efforts on faster growing and more profitable SKUs and bottle sizes, the Company is reducing the number of both on some of it other products, primarily Gosling's rums. The charge has been recorded as an increase to Cost of Sales in the current period.
I.

Goodwill and other intangible assets - Goodwill represents the excess of purchase price including related costs over the value assigned to the net tangible and identifiable intangible assets of businesses acquired. As of December 31, and March 31, 2007, goodwill and other indefinite lived intangible assets that arose from acquisitions were $\$ 12.5$ million and $\$ 13.0$ million, respectively. The change in the value of goodwill and other indefinite lived intangible assets is due to the completion of a third party valuation of intangible assets acquired in the McLain \& Kyne acquisition versus initial estimated values. Goodwill and other identifiable intangible assets with indefinite lives are not amortized, but instead are tested for impairment annually or more frequently if circumstances indicate a possible impairment may exist. Intangible assets with estimable useful lives are amortized over their respective estimated useful lives to the estimated residual values and reviewed for impairment whenever events or changes in circumstances indicate that the carrying value may not be recoverable. The Company performed its annual impairment assessment on long-lived assets, including indefinite lived intangible assets and goodwill, and concluded that no impairment existed.

## J. Excise taxes and

 duty - Excise taxes and duty are computed at standard rates based on alcohol proof per gallon/liter and are paid after finished goods are imported into the United States and Great Britain and then transferred out of 'bond." Excise taxes and duty are recorded to inventory as a component of the cost of the underlying finished goods. When the underlying products are sold "ex warehouse" the sales price reflects the taxes paid and the inventoried excise taxes and duties are charged to cost of sales. Historically, the Company's sales in Ireland have been made 'in-bond'", net of excise taxes. In September 2007, the Company made an initial sale to its new distributor in Ireland 'ex-bond' that included $\$ 1,861,995$ in excise taxes and VAT. These taxes are reflected in both the Company's revenues and cost of sales as an equal increase to both. During the three-months and nine-months ended December 31, 2007 and 2006, the captions for the Company's revenues and cost of sales included the amounts of excise tax and duties presented in the table below:Three-months ended
December 31, Nine-months ended
December 31, 2007200620072006 Sales, net $\$ 869,035 \quad \$ 1,809,820 \quad \$ 5,197,091 \quad \$ 4,431,836$
Cost of Sales $\$ 869,035 \quad \$ 1,809,820 \quad \$ 5,197,091 \quad \$ 4,431,836$
K. Foreign
currency - The functional currency for the Company's foreign operations is the euro in Europe, excluding the United Kingdom, where it is the British pound. The translation from the applicable foreign currencies to U.S. dollars is performed for balance sheet accounts using current exchange rates in effect at the balance sheet date and for revenue and expense accounts using a weighted average exchange rate during the period. The resulting translation adjustments are recorded as a component of other comprehensive income. Gains or losses resulting from foreign currency transactions are shown as a separate line item in accompanying consolidated statements of operations. As indicated in Note 1C, vodka, Irish whiskies and certain liqueurs are produced by CB-IRL and billed in euros to the U.S. entities, with the risk of foreign exchange gain/loss resting with CB-US. In addition, CBI has funded the continuing operations of the international subsidiaries. At each balance sheet date, the euro denominated intercompany balances included on the books of CB-IRL are restated in U.S. dollars at the exchange rate in effect at the balance sheet date, with the resulting foreign currency transaction gain or loss included in net income.
L. Stock-based
compensation - Incremental compensation expense for the three-months ended December 31, 2007 and 2006 amounted to $\$ 270,952$ and $\$ 285,981$, respectively, of which

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and $\$ 136,604$ are included in selling expense, respectively, and $\$ 155,535$ and $\$ 149,377$ are in general and administrative expense, respectively, in the accompanying condensed consolidated statements of operations. Incremental compensation expense for the nine-months ended December 31, 2007 and 2006 amounted to $\$ 807,268$ and $\$ 1,057,396$, respectively, of which $\$ 344,996$ and $\$ 358,076$ are included in selling expense, respectively, and $\$ 462,203$ and $\$ 699,320$ are in general and administrative expense, respectively, in the accompanying condensed consolidated statements of operations.
M. Stock warrants -

The Company accounted for the warrant and the registration rights penalty as a compound financial instrument in the consolidated financial statements at fair value following the guidelines of EITF 00-19, paragraphs 44 and 45, and paragraphs 11 and 24 of SFAS 150 . Changes in the fair value of the compound instrument are recognized in earnings for each reporting period. For the three-months ended December 31, 2007 and 2006, the Company recorded a charge for the change in the value of the compound financial instrument of $\$ 0$ and $\$ 8,666$, respectively, and a (credit)/charge for the change in the value of the compound financial instrument of $\$(189,397)$ and $\$ 10,858$, for the nine-months ended December 31, 2007 and 2006, respectively. Effective with the Company's registration statement (Reg. no. 333-143422), as amended, filed with the SEC on June 29, 2007 and effective as of July 9, 2007, the registration rights penalty was reversed.

> N. Advertising -

Advertising costs are expensed when the advertising first appears in its respective medium. Advertising expense, which is included in selling expense, for the three-months ended December 31, 2007 and 2006 was $\$ 949,500$ and $\$ 946,124$, respectively, and $\$ 2,721,523$ and $\$ 3,475,024$ for the nine-months ended December 31, 2007 and 2006, respectively.
O. Use of estimates -

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Estimates include the accounting for items such as evaluating annual impairment tests, stock-based compensation, allowance for doubtful accounts, inventory, depreciation, amortization and expense accruals.

## P. Recent accounting

 pronouncements - In September 2006, the Financial Accounts Standards Board ('FASB'") issued SFAS No. 157, 'Fair Value Measurements,' to define fair value, establish a framework for measuring fair value in accordance with GAAP, and expand disclosures about fair value measurements. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007, the beginning of the Company's 2009 fiscal year. In December 2007, the FASB released a proposed FASB Staff Position (FSP FAS 157b - Effective Date of FASB Statement No. 157) which, if adopted as proposed, would delay the effective date of SFAS No. 157 for all non-financial assets and non-financial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring basis (at last annually). The Company is assessing the impact the adoption of SFAS No. 157 will have on the Company's financial position and results of operations.In February 2007,
the FASB issued SFAS No. 159, '"The Fair Value Option for Financial Assets and Financial Liabilities," which allows an entity the irrevocable option to elect fair value for the initial and subsequent measurement for certain financial assets and liabilities on a contract-by-contract basis. Subsequent changes in fair value of these financial assets and liabilities would be recognized in earnings when they occur. SFAS 159 further establishes certain additional disclosure requirements. SFAS 159 is effective for fiscal years beginning after November 15, 2007, with earlier adoption permitted. Management is currently evaluating the impact and timing of the adoption of SFAS 159 on the Company's consolidated financial statements.

On December 4, 2007, the FASB issued SFAS No. 141(R), 'Business Combinations,'" and SFAS No. 160, '"Accounting and Reporting of Noncontrolling Interests in Consolidated Financial Statements, an amendment of ARB No. 51." SFAS No. 141 (R) is required to be adopted concurrently with SFAS No. 160 and is effective for business combination transactions for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2008. Early adoption is prohibited. Application of SFAS No. 141(R) and SFAS No. 160 is required to be adopted prospectively, except for certain provisions of SFAS No. 160, which are required to be adopted retrospectively. Business combination transactions accounted for before adoption of SFAS No. 141(R) should be accounted for in accordance with SFAS No. 141 and that accounting previously completed under SFAS No. 141 should not be modified as of or after the date of adoption of SFAS No. 141(R). The Company is currently evaluating the impact of SFAS No. $141(\mathrm{R})$ and SFAS No. 160, but does not expect the adoption of these pronouncements to have a material impact on the Company's financial position or results of operations.
Q.

Reclassifications - Certain prior year balances have been reclassified to conform to the current period classification.

## NOTE 2 - BASIC AND DILUTED NET LOSS PER COMMON SHARE

Basic net loss per common share is computed by dividing net loss by the weighted average number of common shares outstanding during the period. Diluted net loss per common share is computed giving effect to all dilutive potential common shares that were outstanding during the period. Diluted potential common shares consist of incremental shares issuable upon exercise of stock options and warrants and contingent conversion of debentures. In computing diluted net loss per share for the nine-months ended December 31, 2007 and 2006, no adjustment has been made to the weighted average outstanding common shares as the assumed exercise of outstanding options and warrants and the assumed conversion of convertible debentures is anti-dilutive.

Potential common shares not included in calculating diluted net loss per share are as follows:

December 31,
2007 December 31,
2006 Stock options 1,557,625 1,428,500 Stock warrants 2,305,432 812,218 Convertible debentures
1,192,380 1,125,000 Total 5,055,437 3,365,718
NOTE 3 - INVESTMENTS
The following is a summary of available-for-sale securities:


The cost of the Company's short-term investments approximates their fair-values.

## NOTE 4 - INVENTORIES

December 31,
2007 March 31,
2007 Raw materials $\$ 2,357,276 \quad \$ 1,501,455$ Finished goods 7,799,489 9,215,528 Total \$ 10,156,765 \$ 10,716,983
As of December 31, and March 31, 2007, $78.6 \%$ and $99.1 \%$, respectively, of the raw materials and $5.1 \%$ and $13.0 \%$, respectively, of finished goods were located outside of the United States.

Inventories are stated at the lower of weighted average cost or market, and are shown net of an allowance for obsolete and slow moving inventory of $\$ 1,707,035$ and $\$ 261,000$ at December 31, and March 31, 2007, respectively.

## NOTE 5 - INTANGIBLE ASSETS

Intangible assets consist of the following:

December 31,
2007 March 31,
2007 Definite life brands $\$ 300,944 \quad \$ 308,909$ Trademarks 478,073 408,222 Rights 9,036,793
9,036,793 Patents 994,000 825,000 Distribution relationships - 416,000 Supply relationships $732,000 \quad 732,000$ Other $28,480 \quad 28,480 \quad 11,570,290 \quad 11,755,404$ Less: accumulated amortization 2,464,676 2,233,808 Net 9,105,614 9,521,596 Other identifiable intangible assets - indefinite life trade names and formulations $4,664,363 \quad 4,292,000 \quad \$ 13,769,977 \quad \$ 13,813,596$
Accumulated amortization consists of the following:

December 31,
2007 March 31,
2007 Definite life brands $\$ 243,329 \quad \$ 230,992$ Trademarks $\quad 58,176 \quad 25,790$ Rights 1,634,054
1,220,093 Patents 230,217 183,333 Distribution relationship - 329,600 Supply relationships 298,900
244,000 Accumulated amortization \$2,464,676 \$ 2,233,808
Amortization expense for the three-months ended December 31, 2007 and 2006 totaled $\$ 188,046$ and $\$ 219,463$, respectively, and $\$ 646,868$ and $\$ 621,465$ for the nine-months ended December 31, 2007 and 2006, respectively.

On September 1, 2006, the Company delivered notice to a certain distributor that it was terminating its distribution agreement. As a result of the delivery of the notice, the distribution agreement has been terminated, as provided for by its terms, as of September 15, 2007. The Company has adjusted the estimated useful life of the underlying intangible asset to agree with the termination date.

Estimated aggregate amortization expense for each of the five succeeding years is as follows:

For the years ending December 31, Amount 2008
\$784,211 $2009 \quad 784,2112010 \quad 784,2112011 \quad 784,2112012 \quad 784,211$ Total $\quad \$ 3,921,055$
NOTE 6 - RESTRICTED CASH
The Company has cash collateral on deposit for creditors insurance in Ireland of $€ 506,243$, or $\$ 745,620$ (as translated at the exchange rate in effect on December 31, 2007).

## NOTE 7 - OVERDRAFT ACCOUNTS

CB-IRL and CB-UK maintain overdraft coverage with a financial institution in Ireland of up to $€ 400,000(\$ 589,140)$ and $£ 20,000(\$ 39,975)$, respectively. Overdraft balances included in notes payable totaled $\$ 0$ and $\$ 380,334$ at December 31, and March 31, 2007, respectively.

## NOTE 8 - SENIOR NOTES PAYABLE, NOTES PAYABLE AND CAPITAL LEASES

2007 March 31,
2007 Notes payable consist of the following: Revolving credit facilities $\$-\$ 407,261$ Revolving credit facilities - 8,363 Senior notes payable 9,575,547 9,354,861 Subordinated convertible notes 9,000,000 $\begin{array}{llllll}9,000,000 & 18,575,547 & 18,770,485 & \text { Capital leases } & 6,145 & 8,891\end{array}$ 18,779,376
Principal payments due over the next five years for the above listed notes payable and capital leases are as follows (as translated at the exchange rate in effect on December 31, 2007):

For the years ending December 31, 2008 \$3,824
2009 9,577,868 2010 9,000,000 Total 18,581,692 Less current portion 3,824 Non current portion \$ 18,577,868
NOTE 9 - COMMON STOCK
Unregistered Sales of Equity Securities - On April 18, 2007, the Company entered into a Securities Purchase Agreement (the "'Securities Purchase Agreement') with selected investors (each an ''Investor" and collectively, the 'Investors'"). Pursuant to the terms of the Securities Purchase Agreement, the Company has sold in a private placement a total of $3,520,035$ shares of its common stock, (the "Common Stock'"), for aggregate gross proceeds of $\$ 21,014,609$. Net proceeds to the Company after offering costs were $\$ 19,618,484$. The transaction closed on May 8,2007 . The Investors included, among others, Frederick M. R. Smith and Phillip Frost, MD, each a director of the Company, and CNF Investments II, LLC, of which Robert J. Flanagan, a director of the Company, is a manager.

As part of the transaction, investors received warrants to purchase approximately 1,408,014 additional shares at an exercise price of $\$ 6.57$ per share (the 'Warrants'). The Warrants will remain exercisable for a period of five years from the closing of the offering. The Warrants contain anti-dilution protection for stock splits and similar events, but do not contain any price-based anti-dilution adjustments. In connection with the transaction, Piper Jaffray \& Co., as placement agent was issued a warrant to purchase 35,200 shares of Common Stock at an exercise price of $\$ 5.97$ per share, exercisable within five years following the issuance of the warrant (the "Agent Warrant"). The Agent Warrant is otherwise on the same terms and conditions as the Warrants.

Registration Rights Agreement - On April 18, 2007, the Company entered into a Registration Rights Agreement (the 'Registration Rights Agreement'") with the Investors. Pursuant to the Registration Rights Agreement, the Company has agreed to register the resale of the shares of Common Stock sold to the Investors pursuant to the Securities Purchase Agreement, including the shares issuable upon exercise of the Warrants. The Company agreed to file with the SEC a registration statement with respect to this registration within 30 days after closing. The Company filed such registration statement on May 31, 2007, within this 30 day timeframe. The registration statement was declared effective as of July 9, 2007.

## NOTE 10 - FOREIGN CURRENCY FORWARD CONTRACTS

The Company enters into forward contracts to attempt to limit its exposure to foreign currency fluctuations. The Company recognizes in the balance sheet derivative contracts at fair value, and reflects any net gains and losses currently in earnings. At December 31, 2007, the Company held outstanding forward exchange positions for the purchase of euros, expiring through February 2008, in the amount of $\$ 590,720$ with a weighted average conversion rate of $€ 1=\$ 1.4768$ as compared to the spot rate at December 31, 2007 of $€ 1=\$ 1.4728$. Gain or loss on foreign transactions related to the foreign currency forward contracts, which was de minimis, is included in other income and expense.

## NOTE 11 - PROVISION FOR INCOME TAXES

On January 1, 2007, the Company adopted the provisions of FIN 48 - "Accounting for Uncertainty in Income Taxes - an interpretation of FASB Statement No. 109'. FIN 48 clarifies and sets forth consistent rules for accounting for uncertain tax positions in accordance with FAS 109, '"Accounting for Income Taxes."

As a result of the implementation of FIN 48, the Company made a review of its portfolio of uncertain tax positions in accordance with recognition standards established by FIN 48. In this regard, an uncertain tax position represents the Company's expected treatment of a tax position taken in a filed tax return, or planned to be taken in a future tax return, that has not been reflected in measuring income tax expense for financial reporting purposes. As a result of this review, the Company determined that it had no material uncertain tax positions and, therefore, it has not recorded unrecognized tax benefits. The Company does not expect any material changes to its uncertain tax positions.

The tax years 2005 through 2007 remain open to examination by federal and state tax jurisdictions.
The Company has various foreign subsidiaries for which tax years 2001 through 2007 remain open to examination in certain foreign tax jurisdictions.

The Company's income tax benefit for the three-months and nine months ended December 31, 2007 and 2006 consists of federal and state and local taxes attributable to GCP which does not file a consolidated income tax return with the Company. In connection with the investment in GCP, the Company recorded a deferred tax liability on the ascribed value of the acquired intangible assets of $\$ 2,222,222$, increasing the value of the asset. The deferred tax liability is
being reversed and a deferred tax benefit is being recognized over the amortization period of the intangible asset ( 15 years). For the three-months ended December 31, 2007 and 2006, the Company recognized $\$ 37,038$ and $\$ 37,033$ of deferred tax benefits, respectively, and $\$ 111,114$ and $\$ 111,109$ for the nine-months ended December 31, 2007 and 2006, respectively.

On December 1, 2003, the Company recorded a deferred tax liability of $\$ 629,444$ as the amount ascribed to the difference between the book and tax basis of the tangible and intangible assets acquired as additional goodwill.

Pursuant to FIN 48, the Company recognizes interest and penalties related to uncertain tax positions in the provision for income taxes. The Company did not recognize any such interest and/or penalties during the nine-months ended December 31, 2007 and 2006.

## NOTE 12 - STOCK OPTIONS AND WARRANTS

A. Stock

Options - In July 2003, the Company implemented the 2003 Stock Incentive Plan (the 'Plan'") which provides for awards of incentive and non-qualified stock options, restricted stock and stock appreciation rights for its officers, employees, consultants and directors in order to attract and retain such individuals who contribute to the Company's success by their ability, ingenuity and industry knowledge, and to enable such individuals to participate in the long-term success and growth of the Company by giving them an equity interest in the Company. There are $2,000,000$ common shares reserved and available for distribution under the Plan, of which 442,375 remain available. Stock options granted under the Plan are granted with an exercise price at or above the fair market value of the underlying common stock at the date of grant, generally vest over a four or five year period and expire ten years after the grant date.

At December 31, 2007, total unrecognized compensation cost amounted to approximately $\$ 2,069,333$, representing 858,925 of unvested options. There were no options exercised under the share-based payment arrangements during the nine-months ended December 31, 2007 and 2006.

The fair value of each option award is estimated on the date of grant using the Black-Scholes option pricing model and is affected by assumptions regarding a number of highly complex and subjective variables. The use of an option pricing model also requires the use of a number of complex assumptions, including expected volatility, risk-free interest rate, expected dividends, and expected term. Expected volatility is based on the historical volatility of a peer group of companies over the expected life of the option as the Company does not have enough history trading as a public company to calculate its own stock price volatility. The expected term and vesting of the options represents the estimated period of time until exercise and is based on historical experience of similar awards, giving consideration to the contractual terms, vesting schedules and expectations of future employee behavior. The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant for the expected term of the option. The Company has not paid dividends in the past and does not plan to pay any dividends in the near future. SFAS 123R also requires the Company to estimate forfeitures at the time of grant and revise these estimates, if necessary, in subsequent periods if actual forfeitures differ from those estimates. The Company estimates forfeitures based on its expectation of future experience while considering its historical experience.

A summary of the options outstanding under the Plan is as follows:

Nine-months ended December 31, 20072006 Shares Weighted
Average
Exercise
Price Shares Weighted
Average
Exercise
Price Outstanding at beginning of period $1,294,125 \quad \$ 7.19 \quad 888,500 \quad \$ 6.82 \quad$ Granted 298,500
$3.71540,000 \quad 8.18$ Forfeited (35,000) 6.51 - - Outstanding at end of period 1,557,625
$\begin{array}{llllllll}6.54 & 1,428,500 & 7.09 & \text { Options exercisable at period end } & 698,700 & \$ 7.10 & 416,467 & \$ 6.65\end{array}$
Weighted average fair value of options granted during the period \$1.27 \$3.67
The following table represents information relating to stock options outstanding at December 31, 2007:

Options Outstanding Options Exercisable Range of Exercise Prices Shares Weighted Average
Remaining
Life in
Years Shares Weighted
Average
Exercise
Price Aggregate
Intrinsic

| value $\$ 3.00-\$ 4.00$ | 250,000 | 9.87 | - | 3.09 | $\$$ | $-\$ 5.01-\$ 6.00440,500$ | 6.27 | 312,700 | 6.00 |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $-\$ 6.01-\$ 7.00129,500$ | 9.24 | 36,375 | 6.93 | - | $\$ 7.01-\$ 8.00537,000$ | 7.71 | 254,000 | 7.76 | - |  |  |
| $\$ 8.01-\$ 9.00$ | 200,625 | 8.53 | 95,625 | 9.00 | - | $1,557,625$ | 7.52 | 698,700 | 7.10 | $\$$ | - |

The fair value of options at date of grant was estimated using the Black-Scholes option-pricing model utilizing the following weighted average assumptions:

December 31,
2007 December 31,
2006 Risk-free interest rates $4.92 \% \quad 4.44-5.19 \%$ Expected options life in years $6.75 \quad$ 7.00 Expected stock price volatility $50 \% \quad 75 \%$ Expected dividend yield $0 \% \quad 0 \%$
The following summarizes the activity of the Company's stock options that have not vested for the three-months and nine-months ended December 31, 2007:

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As of December 31, 2007, there was $\$ 2,069,333$ of total unrecognized compensation cost related to nonvested share-based compensation arrangements granted under existing stock option plans. This cost is expected to be recognized over a weighted-average period of 3.15 years. The total fair value of shares vested during the three-months ended December 31, 2007 and 2006 was $\$ 270,952$ and $\$ 24,720$, respectively, and $\$ 807,268$ and $\$ 462,701$, for the nine-months ended December 31, 2007 and 2006, respectively.

Since no options were exercised, the Company did not recognize any related tax benefit for the nine-months ended December 31, 2007 and 2006.
B. Stock Warrants - The Company has entered into various warrant agreements.

## Common Stock Warrant Issued to the Financing Agent

On August 29, 2002, in connection with a revolving credit facility, the Company granted to the lender, Keltic Financial Partners, LP ('Keltic''), a warrant to acquire 100,000 shares of the Company's common stock at an exercise price of $\$ 6.00$. The warrant is subject to anti-dilution provisions upon the occurrence of certain events such as stock splits and stock dividends, vests immediately and is exercisable through September 1, 2014. The warrant is exercisable at any time and includes a cashless exercise provision. The Company was not obligated to register the warrant or the underlying shares, except to the extent that, if the Company elected to file a registration statement, Keltic could have the shares underlying its warrant included in that registration statement and the Company would assume all registration costs and other expenses in connection with such registration.

On September 27, 2005, the warrant was amended to eliminate the cash put feature and replace it with certain penalties (up to $\$ 200,000$ ) if the shares underlying the warrant were not registered by June 1, 2007 and June 1, 2008. The Company agreed that if on either June 1, 2007 or June 1,2008 (a) there were shares of common stock received or issuable upon the exercise of the warrant that have not been registered, and (b) it had not filed a registration statement with respect to which Keltic had the opportunity to register the unregistered shares, the Company would pay Keltic $\$ 100,000$ within ten (10) days of such dates. The Company filed such registration statement on May 31, 2007 and Keltic elected to have the shares underlying its warrant included in such registration statement.

Effective with the Company's registration statement (Reg. no. 333-143422), as amended, filed with the SEC on June 29, 2007 and effective as of July 9, 2007, the registration rights penalty was eliminated. The Company has reflected the fair value of the combined instrument at March 31, 2007 included in the balance sheet caption accrued expenses, put warrants payable and derivative instrument of approximately $\$ 189,397$.

## Common Stock Warrants Issued to Senior Note Holders

In connection with the issuance of the latest tranche of senior notes in November 2006, the Company entered into a warrant agreement to grant the right to purchase 213,600 shares of the Company's common stock at an exercise price of $\$ 8.00$ per share at any time through May 31, 2009. These warrants were recorded at relative fair value and accounted for as a discount to the face value of the senior notes and a credit to additional paid-in capital in the amount of $\$ 706,944$. This discount will be recognized over the adjusted term of the senior notes with a charge to interest expense and a credit to senior notes payable. For the three-months ended December 31, 2007 and 2006, the Company recorded $\$ 73,562$ and $\$ 43,807$ respectively of senior note accretion as interest expense, and $\$ 220,686$ and $\$ 54,093$ for the nine-months ended December 31, 2007 and 2006, respectively.

Common Stock Warrants Issued to Financial Advisor
In July 2005, the Company granted to a financial advisor warrants to purchase up to 100,000 shares of common stock at $\$ 8.00$ per share. The warrants are subject to anti-dilution provisions, such as stock splits and stock dividends, and vested upon the completion of the initial public offering in April 2006. The Company ascribed a fair value to the warrant of $\$ 283,727$ and recorded a charge upon vesting. The charge is included in interest expense for the nine-months ended December 31, 2006 on the accompanying condensed consolidated statements of operations.

## Common Stock Warrant Issued to Lender of Credit Facility

Upon entering into the credit agreement described in Note 15 I, the Company issued to the Lender a warrant to purchase 50,000 shares of Common Stock, par value $\$ 0.01$ per share, at an exercise price of $\$ 4.00$ per share at any time through March 31, 2012. The warrants are subject to anti-dilution provisions, such as stock splits and stock dividends, and vested upon issuance. The Company ascribed a fair value to the warrant of $\$ 79,711$ and will account for the warrant as a deferred financing cost to be amortized over the life of the underlying credit facility.

The following is a summary of the Company's outstanding warrants for the nine-months ended December 31, 2007:

|  | Average |
| :---: | :---: |
|  |  |
|  | Exercise |
|  | Price Per |
|  | Warrant Warrants outstanding and exercisable, March 31, 2007 812,218 \$7.75 Granted 1,443,214 6.57 |
|  | Exercised - - Forfeited - - Warrants outstanding and exercisable, June 30, 2007 2,255,432 \$ 6.99 |
|  | Granted - - Exercised - - Forfeited - - Warrants outstanding and exercisable, September 30, 2007 |
|  | 2,255,432 \$ 6.99 Granted 50,000 4.00 Exercised - - Forfeited - - Warrants outstanding and |
|  | exercisable, December 31, 2007 2,305,432 \$ 6.93 |
|  | NOTE 14 - RELATED PARTY TRANSACTIONS |

A. The

Company is operating under an agreement with MHW, Ltd. ('MHW'') whereby MHW acts as the Company's agent in the distribution of its products across the United States.

## MHW's

president also serves as a director of the Company and has a de minimis indirect ownership interest in the Company. In addition, MHW has a $10 \%$ ownership interest in the Celtic Crossing trade mark, one of the Company's products, in the United States and its territories, Canada, Mexico, and the Caribbean.

Pursuant to the MHW distribution agreement, MHW receives sales orders from the Company's domestic wholesalers at prices agreed upon with the Company. MHW simultaneously purchases Company inventory necessary to fill those orders and ships that inventory to the various wholesalers. MHW then invoices, collects, and deposits remittances from those wholesalers into an MHW bank account designated for the Company. The funds are remitted to the Company on a bi-weekly basis. Although MHW is responsible for the billing function, the collected funds are the property of the Company and MHW is not liable to the Company for any unpaid balances due from wholesalers.

In addition to the distribution services provided for the Company, MHW also provides administrative and support services on behalf of the Company. For the three-months ended December 31, 2007 and 2006, aggregate charges recorded for all services provided were approximately $\$ 70,376$ and $\$ 71,033$, respectively and were $\$ 239,789$ and $\$ 195,391$ for the nine-months ended December 31, 2007 and 2006, respectively. These charges have been included in general and administrative expenses on the accompanying condensed consolidated statements of operations.
B. The

Company has transactions with Knappogue Corp., a stockholder in the Company. Knappogue Corp. is controlled by the Company's Chairman and his family. The transactions primarily involve rental fees for use of Knappogue Corp.'s interest in the Knappogue Castle for various corporate purposes, including Company meetings and to entertain the Company's customers. For the three months ended December 31, 2007 and 2006, the Company recognized rental fees of $\$ 4,845$ and $\$ 10,000$ respectively, and recognized $\$ 68,086$ and $\$ 15,000$ for the nine-months ended
December 31, 2007 and 2006, respectively. These charges have been included in selling expense in the accompanying condensed consolidated statement of operations.
C. In April 2004, the

Company contracted with BPW, Ltd. ("BPW''), for business development services including providing introductions for the Company to agency brands that would enhance the Company's portfolio of products and assisting the Company in successfully negotiating agency agreements with targeted brands. BPW is controlled by a director of the Company. For the three-months ended December 31, 2007 and 2006, the Company recognized fees of $\$ 14,661$ and $\$ 10,772$, respectively and $\$ 47,145$ and $\$ 33,318$ for the nine-months ended December 31, 2007 and 2006, respectively, under this contract. These charges have been included in general and administrative expense in the accompanying condensed consolidated statement of operations.

## D. For the

three-months ended December 31, 2007 and 2006, and for the nine-months ended December 31, 2007 and 2006, the Company purchased goods from Terra Manufacturing Limited ('‘Terra'’) and Carbery Milk Products Limited ('Carbery'’) of approximately $\$ 654,678$ and $\$ 932,325$, respectively, and $\$ 2,361,032$ and $\$ 1,824,851$, respectively. The Company had assumed the underlying supplier agreements with Terra and Carbery from CB-IRL. Terra's affiliate, Tanis Investments, and Carbery are both shareholders in the Company. As of December 31 and March 31, 2007, the Company was indebted to these two affiliates in the amount of approximately $\$ 576,377$ and $\$ 893,221$, respectively, which is included in due to stockholders and affiliates on the accompanying condensed consolidated balance sheet.

## E. For the

three-months ended December 31, 2007 and 2006, the Company made royalty payments of approximately $\$ 10,864$ and $\$ 10,396$, respectively, and for the nine-months ended December 31, 2007 and 2006 the Company made payments of $\$ 31,282$ and $\$ 29,912$, respectively, for use of a patent, to an entity that is owned by two stockholders in the

Company. These charges have been included in other expense on the accompanying condensed consolidated statements of operations. The royalty agreement also includes the right to acquire the patent for the Trinity Bottle for $€ 90,000(\$ 132,557)$ for the duration of the licensing period, which expires on December 1, 2008.

## NOTE 15 - COMMITMENTS AND CONTINGENCIES

A. The Company has entered into a supply agreement with Irish Distillers Limited ('Irish Distillers''), which provides for the production of Irish whiskeys for the Company through 2017, subject to annual extensions on a rolling ten year basis. Under this agreement, the Company is obligated to notify Irish Distillers annually of the amount of liters of pure alcohol it requires for the current year and contracts to purchase that amount. For the calendar year ended December 31, 2007, the Company had contracted to purchase approximately $€ 566,349$ in bulk Irish whiskey. The Company is not liable to Irish Distillers for any product not yet received. During the term of this supply agreement, Irish Distillers has the right to limit additional purchases above the commitment amount.
B. The Company has entered into a distribution agreement with Gaelic Heritage Corporation, Ltd. ('Gaelic''), an international supplier, to be the sole-producer of Celtic Crossing, one of the Company's products, for an indefinite period.
C. In August 2004,

Castle Brands entered into an agency agreement with I.L.A.R. S.p.A. ('ILAR''), the producer of Pallini Limoncello and its flavor extensions, to be the sole and exclusive importer of Pallini Limoncello and its flavor extensions throughout the United States and its territories and possessions. This agreement is subject to automatic renewal for three or five years per renewal period depending upon Castle Brands achievement of contractual case sale targets. The agreement expires on December 31, 2009, unless the contractual case sales targets have been met.

Under this agreement, Castle Brands is permitted to import Pallini Limoncello and its flavor extensions at a set price, updated annually, and is obligated to set aside a portion of the gross margin toward a marketing fund for Pallini Limoncello and its flavor extensions. The agreement also encompasses the hiring of a Pallini Brand Manager at Castle Brands with ILAR reimbursing the costs of this position up to a stipulated annual amount. These reimbursements are included in the accompanying condensed consolidated financial statements as a reduction in selling expense.
D. In

September 2004, CB-USA entered into an exclusive distribution agreement with Gosling's Export (Bermuda) Limited ("GXB'') to be the sole and exclusive importer of Gosling's rum brands within the United States. Under this agreement, CB-USA receives a net sales commission on each case sold. In February 2005, GXB sold its interest in the distribution agreement to GCP.

CB-USA receives a stipulated commission per case, subject to adjustment, provided certain case sales are achieved, for all sales in calendar years under the distribution agreement. The sales commission is net of agreed reimbursements, including taxes and payments to the marketing affiliate, GCP. This distribution agreement is for fifteen years, subject to extension.

The Gosling's global distribution agreement, which excludes Bermuda, commenced on April 1, 2005 and has a 15 year term. It is renewable for additional 15 year terms as long as GCP meets certain case sale targets during the initial term as set forth in the agreement. The Company ascribed the entire purchase of $\$ 5,000,000$ to the Gosling global distribution agreement described above. In conjunction with this transaction the Company recorded a deferred tax liability of $\$ 2,222,222$ to reflect the difference between the adjusted book value and tax basis. This deferred tax liability was recorded as an increase to the value of the distribution agreement and is included in intangible assets.

The Company has agreed to fund certain operating losses of GCP. The balance funded at December 31, 2007 is approximately $\$ 3,950,000$. This balance is partially evidenced by a GRID note and guaranteed proportionately by the minority shareholders of GCP.

> E. The

Company subleases office space in Dublin, Ireland and New York, NY and leases office space in Houston, TX and Louisville, KY. The Dublin office lease commenced on June 1, 2004 and extends through February 28, 2009. Rent is payable quarterly in advance. The New York, NY lease commenced on August 15, 2004 and extends through March 30, 2008. The Houston lease commenced on February 24, 2000 and extends through March 31, 2009. The Louisville lease commenced June 1, 2004, became effective for the Company concurrent with the acquisition of McLain \& Kyne, Ltd., and extends through May 31, 2009. The Company has also entered into non-cancelable operating leases for certain office equipment.

Future minimum lease payments are as follows:

For the years ending December 31, Amount 2008
\$73,734 2009 22,962 2010 4,349 Total \$ 101,045
In addition to the above annual rental payments, the Company is obligated to pay its pro-rata share of utility and maintenance expenses on the leased premises. Rent expense under operating leases amounted to approximately $\$ 108,520$ and $\$ 107,776$ for the three-months ended December 31, 2007 and 2006, respectively, and $\$ 322,931$ and $\$ 305,759$ for the nine-months ended December 31, 2007 and 2006, respectively, and is included in general and administrative expense on the accompanying condensed consolidated statements of operations.

## F.

Pursuant to the distribution agreement signed in March 1998 between the Company and Gaelic, which was amended and restated in April 2001, the Company, which currently owns $60 \%$ of the Celtic Crossing trademark in the United States, has the option to purchase $70 \%$ of the trademark outside the United States from Gaelic at a specified price adjusted by interim, annual changes in the Irish Consumer Price Index.

In the event of the sale of the brand rights by either the Company or Gaelic, the non-selling party shall have the right of first refusal to purchase the interest at the same price as the proposed sale and the right to sell alongside the other party.

Pursuant to the agreement, the Company is required to pay royalties to Gaelic for each case purchased. Such royalties are included within cost of sales in the accompanying consolidated statements of operations.

## G.

Pursuant to a composite inter-company guarantee in the amount of $€ 860,000(\$ 1,266,608)$ completed in February 2005 between the Company, CB-IRL and CB-UK, the Company has guaranteed the loans from Ulster Bank to the Company's European subsidiaries.
H. The Company is subject to strict government regulations associated with the marketing, importation, warehousing, transportation and distribution of spirits.

## I. On

October 22, 2007, the Company entered into a credit agreement with Frost Nevada Investments Trust, which is controlled by Dr. Phillip Frost, a former director of the Company, which enables the Company to borrow up to $\$ 5,000,000$. Any amounts outstanding under the Credit Facility bear interest at a rate of $10 \%$ per annum. Interest is payable quarterly. The maturity date of any amounts outstanding is the earlier of (i) one business day after the closing of financing transactions which results in aggregate gross proceeds to the Company of at least $\$ 10,000,000$ and (ii) February 28, 2009.

Upon entering into the credit agreement, the Company paid the lender a facility fee of $\$ 175,000$. If the Company draws down any amount under the Credit Facility, upon the Company receiving its first advance, the Company would have to pay the Lender an additional facility fee of $\$ 200,000$. As additional consideration for entering into the Credit Facility, the Company issued to the Lender a warrant to purchase 50,000 shares of Common Stock, par value $\$ 0.01$ per share, at an exercise price of $\$ 4.00$ per share (Note 12 B ).

## NOTE 16 - CONCENTRATIONS

A. Credit

Risk - The Company maintains its cash and short-term investment balances at various large financial institutions that, at times, may exceed federally and internationally insured limits. As of December 31, 2007, the Company exceeded the insured limit by approximately $\$ 7,228,220$. Management believes the Company is not exposed to any significant credit risk because the institutions are international money center banking institutions with strong financial positions.
B.

Suppliers - The Company has entered into a supplier agreement with Irish Distillers, which provides for the production of single malt, blended and grain Irish whiskeys for the Company through 2017, with automatic renewal thereafter for successive five (5) calendar year renewal terms.

The Company has entered into a distribution agreement with Gaelic, an international supplier, to be the sole-producer of Celtic Crossing, one of the Company's products, for an indefinite period.

The Company has entered into a distribution agreement with ILAR to be the sole-producer of the Pallini premium Italian liqueurs, expiring December 31, 2009, subject to a three or five year renewal, depending on case purchase.

The Company has entered into a distribution agreement with GXB, an international supplier, to be the sole-producer of the Gosling's family of rum products for 15 years.

The Company has entered into a supplier agreement with Carbery, an international supplier, which provides for the production of the Company's vodka and cream products through December 31, 2008.

The Company has entered into a bottling and services agreement with Terra which provides for the bottling of the Company's vodka, whiskey and cream products through February 28, 2009.

## C.

Customers - Sales to the Company's three largest customers for the three-months and nine-months ended December 31, 2007 accounted for approximately $32 \%$ and $31 \%$, respectively, of the Company's revenues and approximately $27 \%$ of accounts receivable at December 31, 2007.

## NOTE 17 - LEGAL PROCEDINGS

The Company's subsidiary, Castle Brands Spirits Company Limited, is the holder of a trademark registration for the mark 'BORU'" with the United States Patent and Trademark Office. On May 9, 2007, Distillerie Stock U.S.A. Ltd. filed a Petition for Cancellation with the United States Patent and Trademark Office for the cancellation of the trademark registration for BORU on several grounds, including potential confusion between BORU and its existing registered trademark "BORA". The Company has filed a response presenting various defenses on the merits as well as procedural defenses in a timely manner against Distillerie Stock's claims. The Company intends to vigorously pursue these defenses as appropriate. Currently, the matter is pending at the United States Patent and Trademark Office before the Trademark Trial and Appeal Board. While matters before the Trademark Trial and Appeal Board cannot result in monetary damages or directly affect the right to use a trademark, they can result in the cancellation of a trademark registration. Thus, it is possible this matter could result in the cancellation of the Company's trademark registration for BORU in the United States. As a result, it is not feasible to predict the final outcome, and there can be no assurance that these claims might not be finally resolved adversely to the Company, resulting in material liability to its operations.

On September 6, 2007 the Company was served with a lawsuit, International Brands USA, Inc. v. Castle Brands, Inc., now pending in Supreme Court, New York County, New York. The complaint alleges several claims relating to the Company's decision not to proceed with the acquisition of a privately-held spirits importing business. The Company believes the claims have no legal or factual merit and is vigorously defending the matter.

## NOTE 18 - GEOGRAPHIC INFORMATION

The Company operates in one business - premium branded spirits. The Company's product categories are vodka, rum, liqueurs/cordials, and whiskey and reports its operations in two geographic areas: International and United States.

The condensed consolidated financial statements include revenues and assets generated in or held in the U.S. and foreign countries. The following table sets forth the percentage of consolidated revenue and consolidated assets from the U.S. and foreign countries.

For the three-months ended December 31, 20072006 Consolidated Revenue: International $\$ 1,880,092 \quad 29.4 \% \quad \$ 3,058,076 \quad 41.4 \%$ United States $4,521,657 \quad 70.6 \% \quad 4,322,529 \quad 58.6 \%$ Total Consolidated Revenue $\quad \$ 6,401,749 \quad 100 \% \quad \$ 7,380,605 \quad 100 \%$ Consolidated Depreciation and Amortization: $\quad$ International $\$ 23,312 \quad 9.9 \% \quad \$ 20,235 \quad 7.7 \%$ United States 212,838
$90.1 \% \quad 242,691 \quad 92.3 \%$ Total Consolidated Depreciation and Amortization $\quad \$ 236,150 \quad 100 \% \quad \$$ $262,926 \quad 100 \%$ Income Tax Benefit: $\quad$ United States $\quad \$ 37,038 \quad 100 \% \quad \$ 37,033 \quad 100$ \% Revenues by Category: Vodka $\$ 1,410,477 \quad 22.0 \% \quad \$ 2,945,816 \quad 39.9 \%$ Rum $1,620,016 \quad 25.3 \% \quad 1,669,504 \quad 22.6 \%$ Liqueurs/Cordials $\quad 1,541,200 \quad 24.1 \% \quad 1,413,295 \quad 19.2 \%$ $\begin{array}{lllllllllll}\text { Whiskey } & 1,757,580 & 27.5 \% & 1,301,652 & 17.6 \% & \text { Other* } & 72,476 & 1.1 \% & 50,338 & 0.7 \% & \text { Total }\end{array}$ Consolidated Revenue $\quad \$ 6,401,749 \quad 100 \% \quad \$ 7,380,605 \quad 100 \%$ Consolidated Assets: International $\$ 7,339,200 \quad 13.1 \% \quad \$ 6,900,484 \quad 11.5 \%$ United States $48,867,260 \quad 86.9 \%$ 53,295,905 $\quad 88.5 \%$ Total Consolidated Assets $\quad \$ 56,206,460 \quad 100.0 \% \quad \$ 60,196,389 \quad 100.0 \%$ 21


## NOTE 19 - SUBSEQUENT EVENTS

On February 4, 2008, the Company entered into an Agreement (the "Agreement') with Autentica Tequilera S.A. de C.V. ("Autentica Tequilera"), pursuant to which the Company became the exclusive US importer of a new super premium tequila, '"Tequila Tierras Autenticas de Jalisco"' ('‘Tierras'’).

Pursuant to the Agreement, the Company obtained rights of first refusal with respect to the importation of (i) any new market for Tierras (except Mexico), and a (ii) any new products of Autentica Tequilera within the US or any other market (except Mexico). The Company also obtained a right of first refusal on any sale of the Tierras brand, and a right to acquire up to $35 \%$ of the economic benefit of any such sale with a third-party based upon the achievement of certain cumulative sales targets. The Agreement has a term of five years, with automatic five-year renewals based upon sale targets, which are agreed for the first two renewals and to be negotiated for subsequent renewals.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Cautionary Note Regarding Forward Looking Statements

This Quarterly Report on Form 10-Q includes statements of our expectations, intentions, plans and beliefs that constitute "forward-looking statements'" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 and are intended to come within the safe harbor protection provided by those sections. These statements, which involve risks and uncertainties, relate to the discussion of our business strategies and our expectations concerning future operations, margins, profitability, liquidity and capital resources and to analyses and other information that are based on forecasts of future results and estimates of amounts not yet determinable. We have used words such as "may," "will," "should," "intends," '"plans," "anticipates," 'believes," "thir "seeks," "expects," "predicts," "could," "projects," "potential" and other similar terms and phrases, including references assumptions, in this report to identify forward-looking statements. These forward-looking statements are made based on expectations and beliefs concerning future events affecting us and are subject to uncertainties, risks and factors relating to our operations and business environments, all of which are difficult to predict and many of which are beyond our control, that could cause our actual results to differ materially from those matters expressed or implied by these forward-looking statements. These risks and other factors include those listed under "Risk Factors"' in our Annual Report on Form 10-K for the year ended March 31, 2007 and elsewhere in this report. The following factors, among others, could cause our actual results and performance to differ materially from the results and performance projected in, or implied by, the forward-looking statements:
history of losses and expectation of further losses;

- the effect of poor
operating results on our company;
- the effect of growth
on our infrastructure, resources and existing sales;
- our ability to
expand our operations in both new and existing markets and our ability to develop or acquire new brands;
- the impact of supply
shortages and alcohol and packaging costs in general;
- our ability to raise
capital;
our ability to fully utilize and retain new executives;
- negative publicity
surrounding our products or the consumption of beverage alcohol products in general;
acquire and/or maintain brand recognition and acceptance;
- our ability to
- trends in consumer
tastes;
- our
ability to protect trademarks and other proprietary information;
- the impact of


## litigation;

the impact of federal, state, local or foreign government regulations;
competition in our industry; and

- the effect of
- economic and
political conditions generally.

We assume no obligation to publicly update or revise these forward-looking statements for any reason, or to update the reasons actual results could differ materially from those anticipated in, or implied by, these forward-looking statements, even if new information becomes available in the future.

The following information should be read in conjunction with 'Management's Discussion and Analysis of Financial Condition and Results of Operations'' and the consolidated financial statements and related notes included in our Annual Report on Form 10-K for the year ended March 31, 2007, as well as in conjunction with the condensed consolidated financial statements and related notes appearing elsewhere in this Form 10-Q.

## Overview

We develop and market premium branded spirits in several growing market categories, including vodka, rum, whiskey and liqueurs, and we distribute these spirits in all 50 U.S. states and the District of Columbia, in select international markets, including Ireland, Great Britain, Northern Ireland, Germany, Canada, South Africa, Russia and the Duty Free markets, and in a number of other countries in continental Europe. The brands we market include, among others, Boru vodka, Gosling's rum, Clontarf Irish Whiskey, Knappogue Castle Whiskey, Jefferson's, Jefferson's Reserve and Sam Houston bourbons, Celtic Crossing and the Pallini liqueurs. Beginning in calendar 2008, we expect to begin marketing and distributing a line of super-premium tequilas.

Our current growth strategy focuses on: (a) aggressive brand development to encourage case sales and revenue growth of our existing portfolio of brands through significant investment in sales and marketing activities, including advertising, promotion and direct sales personnel expense; and (b) the selective addition of complementary premium brands through a combination of strategic initiatives, including acquisitions, joint ventures and long-term exclusive distribution arrangements.

In December 2007 we recorded an allowance for obsolete and slow moving inventory of $\$ 1.7$ million. We recorded this allowance on both raw materials and finished goods, primarily in the disposition of our old packaging of Boru vodka, rendered obsolete with our repackaging in March 2007, and our old packaging of Clontarf Irish whiskey, rendered obsolete with our upcoming launch of the new Clontarf packaging in March 2008. We have not taken an allowance against the old Boru packaging in previous quarters as we were attempting to sell-off the old inventory in select markets. As of December 31, 2007 we have rolled out the new Boru packaging across all major markets and do not foresee the ability to sell-off the old packaging in significant quantities. We have taken an allowance against the old Clontarf packaging in the current quarter as we have stopped producing in the old packaging as of December 31, 2007 and have minimal finished product remaining. In addition, in an effort to refocus our efforts on our faster growing and more profitable SKUs and bottle sizes, we are reducing the number of both on some of our other products, primarily Gosling's rums. This $\$ 1.7$ million charge has been recorded as an increase to Cost of Sales in the current period and has a significant negative effect on our reported gross profit and gross margin.

Operational performance overview
The following table sets forth certain information regarding our case sales for the three-months and nine-months ended December 31, 2007 and 2006. The data in the following table is based on nine-liter equivalent cases, which is a standard spirits industry metric.

Three-months Ended
December 31, Nine-months Ended


Sales in the United States, which accounted for over two-thirds of our sales in the current fiscal quarter, represent our sales to wholesalers. Depletions are shipments from wholesale distributors to retail customers, and are commonly regarded in the industry as an approximate measure of consumer demand. Wholesalers typically order products from us based on their current inventory and anticipated depletions, and may periodically seek to adjust their carried inventory. As our products have gained acceptance in the marketplace, our wholesale distributors have increasingly been placing orders for "direct imports", which are full container orders shipped directly to the wholesaler, instead of first being held by us or our agents at a bonded warehouse. While increases in direct imports are typically viewed as an increasing sign of health for our brands, they may periodically result in periodic swings in orders for our products. We have engaged an outside company, Dimensional Insights, to track and provide us with depletion data (measuring the sales from our distributors to their retail customers) in order to monitor depletion data, which generally demonstrates consumer purchases of our products, which is measured in smaller increments than distributor orders and therefore a more consistent reporting metric.

## Results of operations

The following table sets forth, for the periods indicated, the percentage of net sales of certain items in our financial statements.

Three-months Ended
December 31, Nine-months Ended
December 31, $20072006 \quad 2007 \quad 2006$ Sales, net $\quad 100.0 \% \quad 100.0 \% \quad 100.0 \% \quad 100.0 \%$ Cost of sales $98.8 \% \quad 66.9 \% \quad 77.6 \% \quad 66.7 \%$ Gross profit $\quad 1.2 \% \quad 33.1 \% \quad 22.4 \% \quad 33.3 \%$ Selling expense 78.3 \% $62.3 \% \quad 65.3 \% \quad 67.2 \%$ General and administrative expense $\quad 32.4 \% \quad 28.5 \% \quad 29.7 \%$ $32.7 \%$ Depreciation and amortization $3.7 \% \quad 3.6 \% \quad 3.8 \% \quad 3.9 \%$ Loss from continuing operations (113.1)\% (61.3)\% (76.5)\% (70.5)\% Other (expense)/income, net (3.6)\% $5.8 \% \quad 1.8 \% \quad 1.8$ \% Minority interests $\quad 9.6 \% \quad 5.0 \% \quad 5.3 \% \quad 5.8 \%$ Net loss (107.1)\% (50.5)\% (69.4)\% (62.9)\% Less: Preferred stock and preferred membership unit dividends $\quad 0.0 \% \quad 0.0 \%$ $0.0 \% \quad 0.3 \%$ Net loss attributable to common stockholders (107.1)\% (50.5)\% (69.4)\% (63.2)\% Three-months Ended December 31, 2007 Compared With Three-months Ended December 31, 2006

Net sales. Net sales decreased $\$ 1.0$ million, or $13.3 \%$, to $\$ 6.4$ million in the three-months ended December 31, 2007 from $\$ 7.4$ million in the comparable prior period. This decrease is primarily due to a shortfall in total case sales, particularly in our international markets. International case sales volume was negatively impacted primarily by our transition to a new distributor in the Republic of Ireland as well as the timing of reorders in connection with price increases and the relaunch of Boru. Specifically, our new distributor in the Republic of Ireland has had difficulty in achieving broad based market penetration. While we anticipate a resolution to the underlying issues to be reached in the near term, the adverse impact on our international sales is expected to continue at least through our next fiscal quarter.

Actual U.S. case sales decreased (4.5)\% to 46,427 cases during the three-months ended December 31, 2007 from 48,593 cases in during the comparable prior year period. Based on the size of our business, the timing and size of distributor purchases particularly at or around quarter's end, can have a significant impact on our case sales growth in that quarter, potentially leading to volatile shipment levels on a period over period basis. We believe the decrease in U.S. case sales this quarter is due to the timing of distributor orders within the period, particularly in regards to the new Boru bottle.

Our U.S. case sales as a percentage of total case increased to $66.8 \%$ during the three-months ended December 31, 2007 as compared to $53.0 \%$ in the comparable period in 2006 . The percentage shift is primarily attributable to transitional difficulties experienced during the quarter, in connection with a distributor change in the Republic of Ireland, which adversely impacted international sales.

The table below presents the increase or decrease, as applicable, in our case sales by product category for the three-months ended December 31, 2007 as compared to the prior year period. Current and prior period Whiskey case sales include sales of bourbon products following our acquisition of McLain \& Kyne on October 12, 2006.
Increase/(decrease)

| in case sales |
| :--- | Percentage

increase

Overall U.S. |  | Overall | U.S. Vodka | $(24,596)$ | $(553)$ | $(47.9) \%$ | $(2.8) \%$ Rum | 800 |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $(953)$ | $4.8 \%$ | $(7.9) \%$ | Liqueurs/cordials | $(1,219)$ | $(1,815)$ | $(7.6) \%$ | $(12.6) \%$ Whiskey | 2,867 |
| 1,155 | $37.2 \%$ | $53.6 \%$ | Total | $(22,148)$ | $(2,166)$ | $(24.2) \%$ | $(4.5) \%$ |  |

As described in "Operational performance overview' above, depletions are shipments from wholesale distributors to retail customers, and are commonly regarded in the industry as an approximate measure of consumer demand. As the data has been reported to us, our U.S. depletions show a $34.8 \%$ growth of our entire portfolio in the three-months ended December 31, 2007 as compared to same period last year. Significant increases in Boru vodka of $58.9 \%$, whiskies (net of our Bourbon line acquired in October 2006) of $42.7 \%$ and our liqueurs of $34.7 \%$ were offset by relatively flat growth of our rums of $1.0 \%$, period over period.

Gross profit. Gross profit decreased $96.8 \%$ to $\$ 0.1$ million during the three-months ended December 31, 2007 from $\$ 2.4$ million in the comparable prior period. Our gross profit was negatively affected by the increase in our allowance for obsolete and slow moving inventory of $\$ 1.7$ million described in the "Overview" above, our overall decreased level of case sales and a reduction in sales in Northern Ireland, our most profitable international market on a per case basis, when compared to the prior year period.

As a result of the $\$ 1.7$ million increase in the allowance and the reduction in sales in our more profitable international markets, our gross margin decreased to $1.2 \%$ during the three-months ended December 31, 2007 compared to $33.1 \%$ for the comparable prior period.

Selling expense. Selling expense increased $8.9 \%$ to $\$ 5.0$ million in the three-months ended December 31, 2007 from $\$ 4.6$ million in the comparable prior year period. This continued increase in selling expense was largely attributable to a combination of increased employee salaries and benefits in connection with our effort to strengthen our sales and marketing team of $\$ 0.4$ million, and the timing of certain advertising promotional programs, including increases in distributor incentives and sales support costs of $\$ 0.1$ million. The increase of these costs was offset in part by a reduction in travel \& entertainment, and shipping charges of $\$ 0.1$ million. Stock-based compensation expense attributable to sales and marketing personnel remained flat at $\$ 0.1$ million in the three-months ended December 31, 2007 when compared to the comparable prior period. As a result of the foregoing the decrease in net sales from the comparable prior period, selling expense as a percentage of net sales increased to $78.3 \%$ in the three-months ended December 31, 2007 as compared to $62.3 \%$ for the comparable prior year period.

Other Income/(Expense), Net. Other income/(expense), net, decreased $51.5 \%$ to $\$ 0.4$ million during the three-months ended December 31, 2007 from $\$ 0.8$ million in the comparable prior period. The major components of this category include a gain on foreign exchange of $\$ 0.2$ million, net interest expense of $\$(0.4)$ million and credit from minority interests of $\$ 0.6$ million. The gain on foreign exchange in the current period is attributable to the strengthening of the euro and the British pound against the dollar, as compared to the comparable prior year period, on our intercompany loans to our foreign subsidiaries.

Net loss attributable to common stockholders. As a result of the foregoing, the net loss attributable to common stockholders for the three-months ended December 31, 2007 increased $83.8 \%$ to $\$ 6.9$ million from $\$ 3.7$ million in the comparable prior year period. Net loss per common share
basic and diluted was positively affected by the increase in shares outstanding resulting from the shares issued in our private placement completed in May 2007. The net loss per common share for the three-months ended December 31, 2007 and 2006 include no preferred dividends.

Nine-months Ended December 31, 2007 Compared With Nine-months Ended December 31, 2006
Net sales. Net sales increased $\$ 1.9$ million, or $9.7 \%$, to $\$ 20.9$ million in the nine-months ended December 31, 2007 from $\$ 19.1$ million in the comparable prior period. In September 2007, we made an initial sale to our new distributor in Ireland 'ex-bond' that included $\$ 1.9$ million in excise taxes and VAT. These taxes are reflected in both our revenues and cost of sales as an equal increase to both. In addition to the effects of this one time increase to net sales, net sales during the nine-months ended December 31, 2007, were also positively affected by our continuing to increase the price of certain of our products as a part of our overall pricing strategy. International case sales volume was negatively impacted primarily by our transition to new distributors in our third quarter, as well as the timing of reorders in connection with price increases and the relaunch of Boru. Specifically, our new distributor has had difficulty in achieving broad based market penetration. While we anticipate a resolution to the underlying issues to be reached in the near term, the adverse impact on our international sales is expected to continue at least through our next fiscal quarter.

Actual U.S. case sales increased $9.1 \%$ to 151,920 cases during the nine-months ended December 31, 2007 from 139,230 cases during the comparable prior year period. We believe this increase is due to the continued long-term growth of our brands, particularly in regards to the new Boru bottle.

Our U.S. case sales as a percentage of total cases increased to $62.8 \%$ during the nine-months ended December 31, 2007 as compared to $54.5 \%$ in the comparable period in 2006. The percentage shift is primarily attributable to transitional difficulties experienced during the quarter ended December 31, 2007 in connection with a distributor change in Ireland, which adversely impacted international sales.

The table below presents the increase or decrease, as applicable, in our case sales by product category for the nine-months ended December 31, 2007 as compared to the prior year period. Current period Whiskey case sales include sales of bourbon products following our acquisition of McLain \& Kyne on October 12, 2006.


As described in "Operational performance overview" above, depletions are shipments from wholesale distributors to retail customers, and are commonly regarded in the industry as an approximate measure of consumer demand. As the data has been reported to us, our U.S. depletions show a $36.5 \%$ growth of our entire portfolio in the nine-months ended December 31, 2007 as compared to same period last year. Significant increases in Boru vodka of $57.6 \%$, whiskies (net of our Bourbon line acquired in October 2006) of $47.1 \%$ and our liqueurs of $48.8 \%$ were offset by a slower growth rate of our rums of $5.0 \%$, period over period.

Gross profit. Gross profit decreased $26.4 \%$ to $\$ 4.7$ million during the nine-months ended December 31, 2007 from $\$ 6.4$ million in the comparable prior period. Our gross profit was negatively affected by the increase in our allowance
for obsolete and slow moving inventory of $\$ 1.7$ million described in the "Overview" above and a reduction in sales in our more profitable international markets, offset by price increases across certain of our products and in certain markets as part of an overall pricing strategy.

In September 2007, we made an initial sale to our new distributor in Ireland 'ex-bond' that included $\$ 1.9$ million in excise taxes and VAT. These taxes are reflected in both our revenues and cost of sales as an equal increase to both. While the inclusion of $\$ 1.9$ million dollars in both revenues and cost of sales has no net effect in gross margin, the inclusion did have a negative effect on our gross margin percent, purely as a mathematical consequence of increasing the denominator in the calculation.

As a result of the increase in the allowance and the reduction in sales in our more profitable international markets, our gross margin decreased to $22.4 \%$ during the nine-months ended December 31, 2007 compared to $33.3 \%$ for the comparable prior period.

Selling expense. Selling expense increased $6.6 \%$ to $\$ 13.7$ million in the nine-months ended December 31, 2007 from $\$ 12.8$ million in the comparable prior year period. The $\$ 0.9$ million increase is primarily attributable to the addition of new personnel, which resulted in an increase in consultancy, compensation and related expenses of $\$ 1.4$ million. The personnel increase was offset in part, by a reduction in certain marketing programs of $\$ 0.8$ million. Stock-based compensation expense attributable to sales and marketing personnel increased $\$ 0.1$ million in the nine-months ended December 31, 2007 when compared to the comparable prior period. As a result of the foregoing, selling expense as a percentage of net sales decreased to $65.3 \%$ in the nine-months ended December 31, 2007 as compared to $67.2 \%$ for the comparable prior year period.

Other Income/(Expense), Net. Other income/(expense), net, remained flat at $\$ 1.5$ million during the nine-months ended December 31, 2007, compared to the prior year period. The major components of this category include a gain on foreign exchange of $\$ 1.3$ million, net interest expense of $\$(1.2)$ and a credit from minority interests of $\$ 1.1$ million. The gain on foreign exchange in the current period is attributable to the strengthening of the euro and the British pound against the dollar, as compared to the comparable prior year period, on our intercompany loans to our foreign subsidiaries.

Net loss attributable to common stockholders. As a result of the foregoing, the net loss attributable to common stockholders for the nine-months ended December 31, 2007 increased $20.6 \%$ to ( $\$ 14.5$ ) million from ( $\$ 12.1$ ) million in the comparable prior year period. Net loss per common share basic and diluted was positively affected by the increase in shares outstanding resulting from the shares issued in our private placement completed in May 2007. The net loss per common share for the nine-months ended December 31, 2007 and 2006 included $\$ 0.0$ and $\$ 0.1$ million of preferred dividends, respectively.

EBITDA. As a result of the foregoing, EBITDA decreased $27.2 \%$ to (\$11.9) million for the nine-months ended December 31, 2007 from ( $\$ 9.3$ ) million the comparable prior year period. EBITDA represents net income before deducting interest expense (including expensing of deferred financing costs), income taxes, depreciation and amortization and the impact of the non-cash charge for stock-based compensation reported under SFAS 123(R). We use EBITDA as the primary internal management measure for evaluating performance on a period over period analysis, when comparing actual results to budgeted performance and when allocating additional resources. This non-GAAP financial measure is presented in order to assist industry analysts and investors in assessing our liquidity, our ability to incur and service debt, make capital expenditures and meet working capital requirements. EBITDA should not be considered as an alternative to operating income as an indicator of our performance, as an alternative to cash flows from operating activities as a measure of liquidity, or as an alternative to any other measure determined in accordance with GAAP. Unlike net income, EBITDA does not include depreciation or interest expense and therefore does not reflect current or future capital expenditures or the cost of capital. We compensate for these limitations by using EBITDA as only one of several comparative tools, together with GAAP measurements, to assist in the evaluation of operating performance. Such GAAP measurements include operating income (loss), net income (loss), cash flows from operations and cash flow data. We have significant uses of cash flows, including interest payments,
debt principal repayments, and other non-recurring charges, which are not reflected in EBITDA. Because EBITDA as determined by us excludes some, but not all, items that affect net income, it may not be comparable to EBITDA or similarly titled measures used by other companies.

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The following table sets forth our reconciliation of EBITDA to net loss (the most directly comparable financial measure):

December 31, (Dollars in thousands) 20072006 Net loss (\$14,544) (\$12,013) Add (subtract):
Income tax benefit (111) (111) Interest expense, net, including expensing of deferred financing costs 1,194 1,002 Depreciation and amortization 792743 Stock based compensation $808 \quad 1,057$ EBITDA $\$$ $(11,861) \quad \$(9,322)$
Liquidity and capital resources
Since our inception, we have incurred significant operating and net losses and, in addition, have not generated positive cash flows from operations. As of December 31, 2007, we had stockholders' equity of $\$ 28.4$ million and working capital of $\$ 21.4$ million as compared to $\$ 23.6$ million and $\$ 17.1$ million, respectively, at March 31, 2007. These increases are primarily the result of our May 2007 private placement, which raised net proceeds of $\$ 19.6$ million upon the sale of $3,520,035$ common shares at the offering price of $\$ 5.97$ per share. The proceeds have been and will continue to be used for working capital and general corporate purposes, including, without limitation, sales and marketing activities.

At December 31, 2007, we had cash and cash equivalents and short-term investments of approximately $\$ 8.0$ million as compared to $\$ 6.9$ million at March 31, 2007. This $\$ 1.1$ million increase is primarily attributable to our May 2007 private placement, net of our operating and capital uses. In addition, at December 31, 2007, we had approximately $\$ 0.7$ million of cash restricted from withdrawal and held by a bank in Ireland as collateral for a line of credit.

We believe that we will be able to fund our operations for the next twelve months from our projected cash flow from operations, improvements in our working capital, the $\$ 5.0$ million available from our $10 \%$ credit facility with Frost Nevada Investments Trust, current cash and cash equivalents and short term investments. Beyond the next twelve months, we anticipate additional financing will be needed to fund working capital and other requirements. Changes in our operating plans, acquisitions or other additions of brands, lower than anticipated sales, increased expenses, or other events, including those described in our Annual Report on Form 10-K for the year ended March 31, 2007, under the caption 'Risk Factors,' may require us to seek additional debt or equity financing on an accelerated basis. Financing may not be available on acceptable terms, or at all, and our failure to raise capital when needed could impact negatively our growth plans, financial condition and results of operations. Additional equity financing may be dilutive to the holders of our common stock, and debt financing, if available, may involve significant cash payment obligations or financial covenants and ratios that restrict our ability to operate our business.

The following trends are reasonably likely to result in a material decrease in our liquidity over the near-to-mid term:

## losses from operations

- an increase in
working capital requirements to finance higher levels of inventories and accounts receivable;
- potential addition of
administrative and sales personnel as our business expands;
- increases in
advertising, public relations and sales promotions for existing and new brands;
- acquisition of
additional spirits brands;
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- financing the
operations of our 60\%-owned Gosling-Castle Partners strategic export venture; and
- expansion into new markets and within existing markets in the United States and internationally.

We expect that we will require increasing amounts of working capital to finance our inventory levels in the United States. Except for Gosling's rums and our bourbon products, which are bottled in the United States, all of our products are imported from Europe. In the case of our internationally produced brands, there is a three to four month production and shipping lead time between the time of order placement and the time the product is available for sale. This lead time has required us to maintain sufficient inventories to properly service our customers.

## Cash flows

The following table summarizes our primary sources and uses of cash during the periods presented (in thousands):


#### Abstract

December 31, 20072006 Net cash provided by (used in): Operating activities (\$17,725) (\$19,367) Investing activities (1,516) (1,633) Financing activities 19,003 30,640 Effects of Foreign Currency Translation 24 — Net (decrease) / increase in cash and cash equivalents (\$ 214 ) \$9,640 Operating activities. A substantial portion of our available cash has been used to fund our operating activities. In general, these cash funding requirements are based on operating losses, driven chiefly by our investment in our selling and marketing efforts. With increases in our overall sales volumes, we have also utilized cash to fund our receivables and inventories. In general, these increases are only partially offset by increases in our accounts payable to our suppliers and accrued expenses. Our business has incurred significant losses since inception.


On average, the production cycle for our owned brands can take as long as four months from the time we obtain the distilled spirits and other materials needed to bottle and package our products to the time we receive products available for sale, which is impacted by the international nature of our business. With respect to Gosling's rums and Pallini liqueurs, we do not produce the finished product and, instead, receive the finished product directly from the owners of such brands. From the time we have products available for sale, an additional three to four months may be required before we sell our inventory and collect payment from our customers.

In the nine-months ended December 31, 2007, net cash used in operating activities was $\$ 17.7$ million, consisting primarily of losses from our operations of $\$ 14.5$ million, increases in accounts receivable and inventories of $\$ 1.5$ million and $\$ 1.7$ million, respectively, $\$ 1.3$ million resulting from the effect of changes in foreign currency rates, and minority interest in the net loss of our $60 \%$-owned subsidiary Gosling-Castle Partners, Inc. of $\$ 1.1$ million. These uses of cash were offset, in part, by an increase in the allowance for obsolete and slow moving inventories of $\$ 1.7$ million, and by non-cash charges for depreciation and amortization of $\$ 0.8$ million. We recorded the allowance for obsolete and slow moving inventory on both raw materials and finished goods, primarily in the disposition of our old packaging of Boru vodka, rendered obsolete with our repackaging in March 2007, and our old packaging of Clontarf Irish whiskey, rendered obsolete with our upcoming launch of the new Clontarf packaging in March 2008. We have not taken an allowance against the old Boru packaging in previous quarters as we were attempting to sell-off the old inventory in select markets. As of December 31, 2007 we have rolled out the new Boru packaging across all major markets and do not foresee the

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ability to sell-off the old packaging in significant quantities. We have taken an allowance against the old Clontarf packaging in the current quarter as we have stopped producing in the old packaging as of December 31, 2007 and have minimal finished product remaining. In addition, in an effort to refocus our efforts on our faster growing and more profitable SKUs and bottle sizes, we are reducing the number of both on some of our other products, primarily Gosling's rums.

Investing activities. We fund certain acquisitions and operating activities primarily with cash and short-term investments. Net cash used in investing activities was $\$ 1.5$ million during the nine-months ended December 31, 2007, primarily consisting of the proceeds from sale of certain short-term investments of $\$ 11.3$ million, which was offset by the purchase of $\$ 10.0$ million of short-term investments.

Financing activities. Net cash provided by financing activities during the nine-months ended December 31, 2007 was $\$ 19.0$ million and consisted of $\$ 21.0$ million of common stock issued in our May 2007 private placement, less $\$ 1.4$ million in payments for the costs of stock issuance and a $\$ 0.2$ million increase in restricted cash.

## Currency Translation

The functional currencies for our foreign operations are the euro in Ireland and continental Europe and the British pound in the United Kingdom. With respect to our condensed consolidated financial statements, the translation from the applicable foreign currencies to U.S. dollars is performed for balance sheet accounts using exchange rates in effect at the balance sheet date and for revenue and expense accounts using a weighted average exchange rate during the period. The resulting translation adjustments are recorded as a component of other comprehensive income. Gains or losses resulting from foreign currency transactions are included in other income/expenses.

Where in this quarterly report we refer to amounts in euros, British pounds or Canadian dollars we have for your convenience also in certain cases provided a translation of those amounts to U.S. dollars in parenthesis. Where the numbers refer to a specific balance sheet account date or financial statement account period, we have used the exchange rate that was used to perform the translations in connection with the applicable financial statement. In all other instances, unless otherwise indicated, the translations have been made using the exchange rates as of December 31, 2007, each as calculated from the Interbank exchange rates as reported by Oanda.com. On December 31, 2007, the exchange rate of the euro, the British pound and the Canadian dollar in exchange for U.S. dollars were $€ 1.00=$ U.S. $\$ 1.4728$ (equivalent to U.S. $\$ 1.00=€ 0.6790$ ) for Euros, $£ 1.00=$ U.S. $\$ 1.9973$ (equivalent to U.S. $\$ 1.00=£ 0.5007$ ) for British Pounds, and CAN $\$ 1.00=$ U.S. $\$ 1.0194$ (equivalent to U.S. $\$ 1.00=$ CAN $\$ 0.9810$ ) for Canadian dollars, respectively.

These translations should not be construed as representations that the euro, British pound and Canadian dollar amounts actually represent U.S. dollar amounts or could be converted into U.S. dollars at the rates indicated.

## Recent accounting pronouncements

In September 2006, the FASB issued SFAS No. 157, 'Fair Value Measurements,' to define fair value, establish a framework for measuring fair value in accordance with generally accepted accounting principles, and expand disclosures about fair value measurements. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007, the beginning of our 2008 fiscal year. We are assessing the impact the adoption of SFAS No. 157 will have on our financial position and results of operations.

In February 2007, the FASB issued Statement of Financial Accounting Standards (SFAS) No. 159, '"The Fair Value Option for Financial Assets and Financial Liabilities"' (SFAS 159), which allows an entity the irrevocable option to
elect fair value for the initial and subsequent measurement for certain financial assets and liabilities on a contract-by-contract basis. Subsequent changes in fair value of these financial assets and liabilities would be recognized in earnings when they occur. SFAS 159 further establishes certain additional disclosure requirements. SFAS 159 is effective for fiscal years beginning
after November 15, 2007, with earlier adoption permitted. Management is currently evaluating the impact and timing of the adoption of SFAS 159 on our consolidated financial statements.

On December 4, 2007, the FASB issued SFAS No. 141(R), 'Business Combinations,' and SFAS No. 160, ' Accounting and Reporting of Noncontrolling Interests in Consolidated Financial Statements, an amendment of ARB No. 51." Statement No. 141(R) is required to be adopted concurrently with Statement No. 160 and is effective for business combination transactions for which the acquisition date is on or after the beginning of the first annual reporting period beginning on or after December 15, 2008. Early adoption is prohibited. Application of Statement No. 141(R) and Statement No. 160 is required to be adopted prospectively, except for certain provisions of Statement No. 160, which are required to be adopted retrospectively. Business combination transactions accounted for before adoption of Statement No. 141(R) should be accounted for in accordance with Statement No. 141 and that accounting previously completed under Statement No. 141 should not be modified as of or after the date of adoption of Statement No. $141(\mathrm{R})$. The Company is currently evaluating the impact of Statement No. 141(R) and Statement No. 160, but does not expect the adoption of these pronouncements to have a material impact on the Company's financial position or results of operations.

## Item 3. Quantitative and Qualitative Disclosures about Market Risk

As of December 31, 2007, we did not participate in any derivative financial instruments, or other financial or commodity instruments for which fair value disclosure would be required under SFAS No. 107, 'Disclosure About Fair Value of Financial Investments." We hold no investment securities that would require disclosure of market risk.

Our short-term investments consist primarily of money market accounts and mutual funds that are highly liquid in nature and represent the investment of cash that is available for current operations. These short-term investments are carried at fair market value.

We do participate in certain foreign exchange currency future contracts programs to limit our risk and the potential impact of currency fluctuations on our product costs. When placing a product order, we attempt to lock in its cost by buying forward contracts on euros coinciding with the projected payment dates for such purchases. At December 31, 2007 total forward contracts outstanding amounted to $€ 400,000(\$ 590,720)$, calculated at the weighted average conversion rate in such contracts). Depending upon the term of the contract, the cost of these transactions can vary between approximately 50 to 150 basis points.

Item 4. Controls and Procedures

## Disclosure Controls and Procedures

We maintain disclosure controls and procedures (as defined in Rule 13a-15(e) promulgated under the Security Exchange Act of 1934, as amended (the "Exchange Act'")) that are designed to ensure that information that would be required to be disclosed in Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the Security Exchange Commission's rules and forms, and that such information is accumulated and communicated to our management, including the President and Chief Operating Officer and Principal Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

As of December 31, 2007, we carried out an evaluation, under the supervision and with the participation of our management, including the President and Chief Operating Officer and Principal Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures. This type of disclosure controls evaluation is performed on a quarterly basis so that the conclusions of management, including the President and Chief Operating

Officer and Principal Financial Officer, concerning the effectiveness of controls can be reported in our Quarterly Reports on Form 10-Q and in our Annual Reports on Form 10-K. Many of the components of our Disclosure Controls are also evaluated on an ongoing basis by other personnel in our accounting, finance and legal functions. The overall goals of these various evaluation activities are to monitor our Disclosure

Controls and to modify them on an ongoing basis as necessary. Based upon the evaluation of our Disclosure Controls, our President and Chief Operating Officer and Principal Financial Officer concluded that our Disclosure Controls were effective as of December 31, 2007 to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms.

Changes in Internal Control over Financial Reporting
There has been no change in our internal control over financial reporting that occurred during the period covered by this Form 10-Q that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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## PART II. OTHER INFORMATION

## Item 1. Legal Proceedings

Except as described below, we believe that neither we nor any of our wholly owned subsidiaries is currently subject to litigation which, in the opinion of our management, is likely to have a material adverse effect on us.

Our subsidiary, Castle Brands Spirits Company Limited, is the holder of a trademark registration for the mark "BORU'" with the United States Patent and Trademark Office. On May 9, 2007, Distillerie Stock U.S.A. Ltd. filed a Petition for Cancellation with the United States Patent and Trademark Office for the cancellation of the trademark registration for BORU on several grounds, including potential confusion between BORU and its existing registered trademark "BORA". We have filed a response presenting various defenses on the merits as well as procedural defenses in a timely manner against Distillerie Stock's claims. We intend to vigorously pursue these defenses as appropriate. Currently, the matter is pending at the United States Patent and Trademark Office before the Trademark Trial and Appeal Board. While matters before the Trademark Trial and Appeal Board cannot result in monetary damages or directly affect the right to use a trademark, they can result in the cancellation of a trademark registration. Thus, it is possible this matter could result in the cancellation of our trademark registration for BORU in the United States. As a result, it is not feasible to predict the final outcome, and there can be no assurance that these claims might not be finally resolved adversely to us, resulting in material liability to our operations.

On September 6, 2007 we were served with a lawsuit, International Brands USA, Inc. v. Castle Brands, Inc., now pending in Supreme Court, New York County, New York. The complaint alleges several claims relating to our decision not to proceed with the acquisition of a privately-held spirits importing business. We believe the claims have no legal or factual merit and are vigorously defending the matter.

Furthermore, we may become involved in litigation from time to time relating to claims arising in the ordinary course of our business. These claims, even if not meritorious, could result in the expenditure of significant financial and managerial resources.

Item 1A. Risk Factors
Not applicable.
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds
Unregistered Sales of Equity Securities
Not applicable.
Use of proceeds from registered securities
Not applicable.
Item 3. Defaults Upon Senior Securities
Not applicable.
Item 4. Submission of Matters to a Vote of Security Holders

Not applicable.
Item 5. Other Information
Not applicable.
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Item 6. Exhibits

## Exhibit

Number Description 10.74* Agreement, dated as of February 4, 2008, by and between Autentica Tequilera S.A. de C.V. and Castle Brands (USA) Corp. 31.1 Certification Pursuant to Rule 13a-14(a), as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.31.2 Certification Pursuant to Rule 13a-14(a), as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. 32.1 Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

* Confidential treatment requested for certain portions of this exhibit pursuant to Rule 24b-2 under the Securities Exchange Act of 1934, as amended, which portions are omitted and filed separately with the Securities and Exchange Commissions.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

| CASTLE BRANDS INC. | By: $/$ /s/ Donald L. Marsh, Jr. <br> (Principal Executive Officer) | Donald L. Marsh, Jr. <br> February 14, 2008 | President and |
| :--- | :---: | :---: | :---: |
| Chief Operating Officer |  |  |  |

## EXHIBIT INDEX

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