## LACROSSE FOOTWEAR INC

Form 10-Q
October 31, 2007

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## UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 <br> FORM 10-Q

## p QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 29, 2007
or
o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission File Number 0-238001
LaCrosse Footwear, Inc.
(Exact name of Registrant as specified in its charter)

Wisconsin
39-1446816
(State or other jurisdiction of incorporation or organization)
(I.R.S. Employer Identification No.)

17634 NE Airport Way
Portland, Oregon 97230
(Address, zip code of principal executive offices)
(503) 262-0110
(Registrant s telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $p$ No o
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one): Large Accelerated Filer o Accelerated Filer o Non-Accelerated Filer p Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No b
Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.
Common Stock, \$. 01 par value, outstanding as of October 29, 2007: 6,104.396 shares

## LACROSSE FOOTWEAR, INC.

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PART I CONDENSED CONSOLIDATED FINANCIAL INFORMATION
ITEM 1. Condensed Consolidated Financial Statements
LACROSSE FOOTWEAR, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

| (in thousands, except share and per share data) | $\begin{gathered} \text { September } \\ 29, \\ 2007 \\ \text { (unaudited) } \end{gathered}$ | $\begin{gathered} \text { December } \\ 31, \\ 2006 \end{gathered}$ | $\begin{gathered} \text { September } \\ 30, \\ 2006 \\ \text { (unaudited) } \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Assets: |  |  |  |
| Current Assets: |  |  |  |
| Cash and cash equivalents | \$ 4,730 | \$ 12,702 | \$ 2,531 |
| Trade accounts receivable, net | 29,926 | 19,912 | 25,003 |
| Inventories (Note 2) | 30,070 | 22,038 | 27,874 |
| Prepaid expenses and other current assets | 1,099 | 987 | 964 |
| Deferred tax assets | 1,220 | 1,223 | 1,355 |
| Total current assets | 67,045 | 56,862 | 57,727 |
| Property and equipment, net | 4,996 | 5,442 | 5,364 |
| Goodwill | 10,753 | 10,753 | 10,753 |
| Other assets | 461 | 476 | 618 |
| Total assets | \$ 83,255 | \$ 73,533 | \$ 74,462 |

Liabilities and Shareholders Equity:
Current Liabilities:

| Accounts payable | $\$$ | 10,294 | $\$$ | 5,427 |
| :--- | ---: | ---: | ---: | ---: |
| Accrued compensation | 2,536 | 3,183 | 8,596 |  |
| Other current liabilites | 2,576 | 1,575 | 2,143 |  |
|  |  |  | 2,207 |  |
| Total current liabilities | 15,406 | 10,185 | 12,946 |  |
| Long-term debt |  |  |  |  |
| Deferred revenue | 422 | 506 | 534 |  |
| Compensation and benefits (Note 6) | 141 | 169 | 140 |  |
| Deferred tax liabilities | 3,348 | 4,041 | 4,084 |  |
|  | 1,357 | 1,288 | 1,455 |  |
| Total liabilities | 20,674 | 16,189 | 19,159 |  |

Shareholders Equity:
Common stock, par value $\$ .01$ per share; authorized $50,000,000$ shares; issued $6,717,627$ shares

| 67 | 67 | 67 |
| :---: | :---: | :---: |
| 27,258 | 26,458 | 26,273 |
| $(1,684)$ | $(1,684)$ | $(1,306)$ |
| 39,920 | 35,952 | 33,727 |
| $(2,980)$ | $(3,449)$ | $(3,458)$ |

Less cost of 614,156, 675,104 and 683,019 shares of treasury stock

| Total shareholders equity |  | 62,581 |  | 57,344 |  | 55,303 |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Total liabilities and shareholders |  |  |  |  |  |  |  |

See notes to interim unaudited condensed consolidated financial statements.
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## LACROSSE FOOTWEAR, INC. AND SUBSIDIARIES <br> CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)

|  | Quarter Ended |  | Three Quarters Ended |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | September | September | September | September |  |
|  | 29, | 30, | 29, | 30, |  |
| (in thousands, except per share data) | 2007 | 2006 | 2007 | 2006 |  |
| Net sales | $\$ 36,876$ | $\$$ | 32,840 | $\$ 85,496$ | $\$$ |
| Cost of goods sold | 22,464 | 20,171 | 51,705 | 76,063 |  |
|  |  |  |  | 46,326 |  |
| Gross profit | 14,412 | 12,669 | 33,791 | 29,737 |  |
| Selling, general, and administrative expenses | 9,465 | 8,736 | 26,580 | 24,245 |  |
|  |  |  |  |  |  |
| Operating income | 4,947 | 3,933 | 7,211 | 5,492 |  |
| Non-operating income (expense) | 48 | $(20)$ | 262 | 115 |  |
|  |  |  |  |  |  |
| Income before income taxes | 4,995 |  | 3,913 | 7,473 | 5,607 |
| Income tax provision (Note 4) | 1,684 |  | 1,365 | 2,582 | 1,488 |
|  |  |  |  |  |  |
| Net income | $\$ 3,311$ | $\$$ | 2,548 | $\$ 4,891$ | $\$$ |

Net income per common share (Note 1):
Basic
Diluted

| $\$$ | 0.54 | $\$$ | 0.42 | $\$$ | 0.80 | $\$$ | 0.68 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | 0.52 | $\$$ | 0.41 | $\$$ | 0.77 | $\$$ | 0.66 |

Weighted average number of common shares outstanding:

| Basic | 6,100 | 6,034 | 6,079 | 6,017 |
| :--- | :--- | :--- | :--- | :--- |
| Diluted | 6,394 | 6,223 | 6,343 | 6,205 |

See notes to interim unaudited condensed consolidated financial statements.

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## LACROSSE FOOTWEAR, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)


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See notes to interim unaudited condensed consolidated financial statements.

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## LACROSSE FOOTWEAR, INC. AND SUBSIDIARIES <br> Notes to Interim Unaudited Condensed Consolidated Financial Statements NOTE 1. INTERIM FINANCIAL REPORTING

Basis of Presentation LaCrosse Footwear, Inc. (NASDAQ: BOOT) is referred to as we , us , or our in this report. Th accompanying condensed consolidated financial statements were prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information, and with the instructions to Form $10-\mathrm{Q}$ and Article 10 of Regulation S-X. Accordingly, we have condensed or omitted certain information and footnote disclosures that are included in our annual financial statements. These condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and the related notes included in our Annual Report on Form 10-K for the year ended December 31, 2006. These condensed consolidated financial statements reflect, in the opinion of management, all adjustments (which consist of normal, recurring adjustments) necessary for a fair presentation of the financial position and results of operations and cash flows for the periods presented.
These condensed consolidated financial statements include the accounts of LaCrosse Footwear, Inc., and our wholly owned subsidiaries, Danner, Inc., and LaCrosse International, Inc. All material inter-company accounts and transactions have been eliminated in consolidation.
We report our quarterly interim financial information based on 13-week periods. The nature of the 13 -week calendar requires that all periods end on a Saturday, and that the year end on December 31. As a result, every first quarter and every fourth quarter has a unique number of days. The results of the interim periods are not necessarily indicative of the results for the full year. Historically, our net sales and operating income have been more heavily weighted to the second half of the year. For the quarters ended September 29, 2007 and September 30, 2006, net income was equal to comprehensive income.
Use of Estimates We are required to make certain estimates and assumptions which affect the amounts of assets, liabilities, revenues and expenses we have reported, and our disclosure of any contingent assets and liabilities at the date of the financial statements. Actual results could differ materially from these estimates and assumptions.
Net Income per Common Share We present our net income on a per share basis for both basic and diluted common shares. Basic earnings per common share excludes all dilutive stock options and is computed using the weighted average number of common shares outstanding during each period. The diluted earnings per common share calculation assumes that all stock options were exercised or converted into common stock at the beginning of the period, unless their effect would be anti-dilutive. A reconciliation of the shares used in the basic and diluted earnings per common share is as follows:

|  | Quarter Ended |  | Three Quarters Ended |  |
| :--- | :---: | :---: | :---: | :---: |
|  | September | September | September | September |
|  | 29, | 30, | 29, | 30, |
| (in thousands) | 2007 | 2006 | 2007 | 2006 |
| Basic weighted average shares outstanding | 6,100 | 6,034 | 6,079 | 6,017 |
| Diluted securities: |  |  |  |  |
| Effect of stock options outstanding | 294 | 189 | 264 | 188 |
| Diluted weighted average shares outstanding | 6,394 | 6,223 | 6,343 | 6,205 |
|  | $-6-$ |  |  |  |

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## NOTE 2. INVENTORIES

A summary of inventories is presented below:

|  | September |  | December |  | September |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} 29, \\ 2007 \end{gathered}$ |  | $\begin{gathered} 31, \\ 2006 \end{gathered}$ |  | $\begin{gathered} 30 \\ 2006 \end{gathered}$ |  |
| (in thousands) |  |  |  |  |  |  |
| Raw materials | \$ | 1,776 | \$ | 1,433 | \$ | 1,541 |
| Work in process |  | 220 |  | 182 |  | 219 |
| Finished goods |  | 28,557 |  | 20,913 |  | 26,686 |
| Subtotal |  | 30,553 |  | 22,528 |  | 28,446 |
| Less: reserve for slow-moving inventory |  | (483) |  | (490) |  | (572) |
| Total | \$ | 30,070 | \$ | 22,038 | \$ | 27,874 |

## NOTE 3. PRODUCT WARRANTY

We provide a limited warranty for the replacement of defective products. Our limited warranty requires us to repair or replace defective products at no cost to the consumer within a specified time period after sale. We estimate the costs that may be incurred under our limited warranty and record a liability in the amount of such costs at the time revenue is recognized. Factors that affect our estimate of warranty liability include the revenues subject to the warranty provisions, and historical and anticipated rates of warranty claims. We also use information received from our customers to assist in determining the appropriate estimated warranty accrual levels. Changes in our warranty liability during the quarters ended September 29, 2007 and September 30, 2006 and the first three quarters of 2007 compared to the first three quarters of 2006 are as follows:

|  | Quarter Ended |  |  | Three Quarters Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September | September |  |  | ptember | September |  |
|  | 29. |  |  |  | 29, | $\begin{gathered} 30, \\ 2006 \end{gathered}$ |  |
| (in thousands) | 2007 | $2006$ |  |  | 2007 |  |  |
| Balance, beginning | \$ 837 | \$ | 760 |  | 772 | \$ | 762 |
| Accruals for products sold | 404 |  | 307 |  | 1,513 |  | 1,176 |
| Costs incurred | (354) |  | (307) |  | $(1,398)$ |  | $(1,178)$ |
| Balance, ending | \$ 887 | \$ | 760 |  | 887 | \$ | 760 |

## NOTE 4. INCOME TAXES

On a quarterly basis, we estimate what our effective tax rate will be for the full fiscal year and record a quarterly income tax provision based on the anticipated rate. As the year progresses, we refine our estimate based on the facts and circumstances by each tax jurisdiction. The effective tax rates for the quarters ended September 29, 2007 and September 30, 2006 were $33.7 \%$ and $34.9 \%$, respectively. The effective tax rates for the year to date periods ended September 29, 2007 and September 30, 2006 were $34.6 \%$ and $26.5 \%$ respectively.
The effective tax rate for the year to date period ended September 30, 2006 was impacted by $\$ 0.5$ million of research and development tax credits for the 2000 to 2005 tax years recorded as a non-recurring item in the second quarter of 2006.

Effective January 1, 2007, we adopted FASB Interpretation No. 48 (FIN 48), Accounting for Uncertainty in Income Taxes. On adoption, we recognized a $\$ 10,000$ reduction in our liability for unrecognized tax benefits, which was accounted for as an adjustment to the January 1, 2007 retained earnings balance. This reduction resulted in having $\$ 188,000$ of uncertain net tax benefit positions that would reduce our effective income tax rate if recognized. There have been no material changes in the amount of unrecognized tax benefits since adoption, and we anticipate no
significant changes in the next 12 months. Our policy is to accrue interest related to potential underpayment of income taxes within the provision for income taxes. The liability for accrued interest was $\$ 23,000$ as of January 1, 2007. Interest is computed on the difference between our uncertain tax benefit positions under FIN 48 and the amount deducted or expected to be deducted in our tax returns.

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We file a consolidated U.S. federal income tax return as well as state tax returns on a consolidated, combined, or stand-alone basis (depending upon the jurisdiction). We are no longer subject to U.S. federal income tax examinations by tax authorities for years prior to the tax year ended December 2003. Depending on the jurisdiction, we are no longer subject to state examinations by tax authorities for years prior to the December 2002 and December 2003 tax years.

## NOTE 5. STOCK-BASED COMPENSATION

We recognized $\$ 0.4$ million of stock-based compensation expense in each of the three quarters ended September 29, 2007 and September 30, 2006. To calculate the option-based compensation expense under Statement of Financial Accounting Standards No. 123R, Share-Based Payment (SFAS 123R), we use the Black-Scholes option-pricing model. Our determination of fair value of option-based awards on the date of grant using the Black-Scholes model is affected by our stock price as well as assumptions regarding certain subjective variables. These variables include, but are not limited to, our expected stock price volatility over the term of the awards, the risk-free interest rate, the expected life of the options and future forfeitures. The risk-free interest rate assumption is based on a treasury instrument whose term is consistent with the expected life of the stock options granted. The assumptions relative to expected volatility, holding period, and forfeitures of options are based on historical experience. The following table lists the assumptions we used in determining the stock-based compensation expense for the periods ended:

|  | Three Quarters Ended |  |
| :--- | :---: | :---: |
|  | September 29, | September 30, |
| Expected dividend yield | 2007 | 2006 |
| Expected stock price volatility | $0 \%$ | $0 \%$ |
| Risk-free interest rate | $42 \%$ | $40 \%$ |
| Expected life of options | $4.7 \%$ | $4.0 \%$ |
|  | 3.2 years | 4.0 years |

The weighted-average fair value at date of grant for options granted during the first three quarters of 2007 was $\$ 4.51$, as compared to $\$ 4.04$ for the same period in 2006. The following table represents stock option activity for the quarter ended September 29, 2007:

|  | Number of | Weighted <br> Average <br> Exercise | Weighted <br> Average <br> Remaining <br> Contract |
| :--- | ---: | ---: | ---: | ---: |
| Life |  |  |  |

At September 29, 2007, the aggregate intrinsic value of options outstanding was $\$ 7.3$ million, and the aggregate intrinsic value of exercisable options was $\$ 4.0$ million.

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## NOTE 6. COMPENSATION AND BENEFIT AGREEMENTS

We have a defined benefit pension plan covering eligible past employees and approximately $10 \%$ of current employees. We also sponsor an unfunded defined benefit postretirement death benefit plan that covers eligible past employees. Information relative to our defined benefit pension and other postretirement plans is presented below.

|  | Pension Benefits Quarter Ended |  | Other Benefits Quarter Ended |  |
| :---: | :---: | :---: | :---: | :---: |
| (in thousands) | $\begin{aligned} & \text { September } \\ & 29, \\ & 2007 \end{aligned}$ | $\begin{gathered} \text { September } \\ 30, \\ 2006 \end{gathered}$ | $\begin{aligned} & \text { September } \\ & 29, \\ & 2007 \end{aligned}$ | $\begin{gathered} \text { September } \\ 30, \\ 2006 \end{gathered}$ |
| Cost recognized during the quarter: |  |  |  |  |
| Interest cost | \$ 234 | \$ 242 | \$4 | \$ 4 |
| Expected return on plan assets | (257) | (235) |  |  |
| Amortization of prior loss | 25 | 12 |  |  |
| Amortization of prior service cost | 4 | 4 |  |  |
| Net period cost | \$ 6 | \$ 23 | \$4 | \$ 4 |
|  | Pensio Three Qu | Benefits ters Ended | Other <br> Three Qua | Benefits ters Ended |
|  | September | September | September | September |
| (in thousands) | $\begin{gathered} 29, \\ 2007 \end{gathered}$ | $\begin{gathered} 30 \\ 2006 \end{gathered}$ | $\begin{gathered} 29, \\ 2007 \end{gathered}$ | $\begin{gathered} 30 \\ 2006 \end{gathered}$ |
| Cost recognized during the first three quarters: |  |  |  |  |
| Interest cost | \$ 702 | \$ 726 | \$ 12 | \$ 12 |
| Expected return on plan assets | (771) | (705) |  |  |
| Amortization of prior loss | 75 | 37 |  |  |
| Amortization of prior service cost | 12 | 12 |  |  |
| Net period cost | \$ 18 | \$ 70 | \$ 12 | \$ 12 |

We contributed $\$ 0.7$ million to our defined benefit pension plan during the three quarters of 2007 and anticipate contributing an additional $\$ 0.3$ million during the remainder of 2007.

## NOTE 7. RECENTLY ISSUED ACCOUNTING STANDARDS

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements ( SFAS 157 ). SFAS 157 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles and expands disclosures about fair value measurements. This Statement applies under other accounting pronouncements that require or permit fair value measurements, the FASB having previously concluded in those accounting pronouncements that fair value is the relevant measurement attribute. Accordingly, this Statement does not require any new fair value measurements. SFAS 157 is effective for fiscal years beginning after November 15, 2007. We believe the impact of adopting SFAS 157 will not have a material impact on our consolidated financial statements.
In February 2007, the FASB issued SFAS No. 159, The Fair Value Option For Financial Assets and Financial Liabilities ( SFAS 159 ). SFAS 159 expands the use of fair value accounting but does not affect existing standards that require assets or liabilities to be carried at fair value. Under SFAS 159, a company may elect to use fair value to measure accounts and loans receivable, available-for-sale and held-to-maturity securities, accounts payable, and issued debt. If the use of fair value is elected, any upfront costs and fees related to the item must be recognized in
earnings and cannot be deferred. The fair value election is irrevocable and generally made on an instrument-by-instrument basis, even if a company has similar instruments that it elects not to measure based on fair value. At the adoption date, unrealized gains and losses on existing items for which fair value has been elected are reported as a cumulative adjustment to beginning retained earnings. Subsequent to the adoption of SFAS 159, changes in fair value are recognized in earnings. SFAS 159 is effective for fiscal years beginning after November 15, 2007. We are currently determining whether fair value accounting is appropriate; however, we believe the impact of adopting SFAS 159 will not have a material impact on our consolidated financial statements.

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## ITEM 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

## Forward-Looking Statements

All statements, other than statements of historical facts, included in this quarterly report on Form 10-Q, including without limitation, statements regarding our future financial position, business strategy, budgets, projected costs, goals and plans and objectives of management for future operations, are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking statements generally can be identified by the use of forward-looking terminology such as may, will, expect, intend, estimate, anticipate, project, believe, continue, or target or the negative thereof or variations thereon or simila terminology. All forward-looking statements made in this quarterly report on Form 10-Q are based on information presently available to our management. Although we believe that the expectations reflected in forward-looking statements have a reasonable basis, we can give no assurance that these expectations will prove to be correct.
Forward-looking statements are subject to risks and uncertainties that could cause actual events or results to differ materially from those expressed in or implied by the statements. These risks and uncertainties include, but are not limited to:

We conduct a significant portion of our manufacturing activities and a certain portion of our net sales occurs outside the U.S., and, therefore, we are subject to the risks of international commerce.
The majority of our third party manufacturers are concentrated in China. Any adverse political, or governmental relations, including duties, and quotas, internally within China or externally with the United States could result in material adverse disruptions in our supply of product to customers.
We are subject to risk associated with foreign currency fluctuations (particularly with respect to the Euro and Chinese Renminbi). Such currency fluctuations may have an adverse effect on our product costs and ultimately on demand for our products.
If we do not accurately forecast consumer demand, we may have excess inventory to liquidate or have greater difficulty filling our customers orders, either of which could adversely affect our business.
The continued consolidation of domestic retailers, and their capital requirements to fund growth, increases and concentrates our credit risk.
Our international sales are dependent on a limited number of distributors. These distributors have limited capital to
fund growth, which increases and concentrates our credit risk. These foreign distributors may terminate their operations or their relationships with us.
Our business is substantially affected by the weather, and sustained periods of warm and/or dry weather can negatively impact our sales.
A decline in consumer spending due to unfavorable economic conditions could hinder our product revenues and earnings.
Because we depend on third party manufacturers, we face challenges in maintaining a timely supply of goods to meet sales demand, and we may experience delay or interruptions in our supply chain, and any shortfall or delay in the supply of our products may decrease our sales and have an adverse impact on our customer relationships. Failure to efficiently import foreign sourced products could result in decreased margins, cancelled orders and unanticipated inventory accumulation.
Labor disruptions or disruptions due to natural disasters or casualty losses at one of our three distribution facilities or our domestic manufacturing facility could have a material adverse effect on our operations.
Our financial success may be limited by the strength of our relationships with our retail customers and by the success of such retail customers.
We face significant competition and if we are unable to compete effectively, sales of our products may decline and our business could be harmed.
You should consider these important factors in evaluating any statement contained in this quarterly report on Form $10-\mathrm{Q}$ and/or made by us or on our behalf. For more information concerning these factors and other risks and uncertainties that could materially affect our consolidated financial results, please refer to Part I, Item 1A Risk Factors, of our Annual Report on Form 10-K for the fiscal year ended December 31, 2006, as may be updated or amended in our 2007 quarterly reports on Form 10-Q, which information is incorporated herein by reference. The

Company undertakes no obligation to update or revise forward-looking statements to reflect the occurrence of future events or circumstances.

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## Overview

Our mission is to maximize the work and outdoor experience for our consumers. To achieve this, we design, develop, manufacture and market premium-quality, high-performance footwear and apparel, supported by compelling marketing and superior customer service. Our trusted Danner ${ }^{\circledR}$ and LaCrosse ${ }^{\circledR}$ brands are distributed domestically through a nationwide network of specialty retailers and distributors, and internationally through distributors and retailers in Asia, Europe and Canada. Additionally, we operate four websites for use by our consumers and retailers, and we operate a retail outlet store at our manufacturing facility in Portland, Oregon.
We focus on two types of consumers for our footwear and apparel lines: work and outdoor. Work consumers include people in law enforcement, transportation, firefighting, construction, industry, military services and other occupations that require high-performance and protective footwear as a critical tool for the job. Outdoor consumers include people active in hunting, outdoor cross-training, hiking and other outdoor recreational activities. Weather, especially in the fall and winter, has been, and will likely continue to be, a significant contributing factor to our results. Sales are typically higher in the second half of the year due to stronger demand for our cold and wet weather outdoor product offerings. We augment these offerings by infusing innovative technology into all product categories with the intent to create additional demand in all four quarters of the year.
We have achieved consistent growth in our core business in recent years, driven by our consumers demand for our innovative footwear and apparel products. For the quarter ended September 29, 2007, we recorded net sales of $\$ 36.9$ million and operating income of $\$ 4.9$ million, compared to $\$ 32.8$ million of net sales and operating income of $\$ 3.9$ million for the quarter ended September 30, 2006. We have also continued to maintain strong gross margins. For the quarter ended September 29, 2007, our gross margin was $\$ 14.4$ million or $39.1 \%$ of net sales, compared to $\$ 12.7$ million or $38.6 \%$ of net sales for the quarter ended September 30, 2006.

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## Results of Operations

The following table sets forth selected financial information derived from our interim unaudited condensed consolidated financial statements. The discussion that follows the table should be read in conjunction with our interim unaudited condensed consolidated financial statements. In addition, please see Management s Discussion and Analysis of Financial Condition and Results of Operations, our consolidated annual financial statements and related notes included in our Annual Report on Form 10-K for the year ended December 31, 2006.

| (\$ in thousands) | Quarter Ended |  |  | Three Quarters Ended |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | ---: | :---: |
|  | September | September |  | September | September |  |  |
|  | 29, | 30, |  | 29, | 30, |  |  |
|  | 2007 | 2006 | change | 2007 | 2006 | change |  |
| Net sales | $\$ 36,876$ | $\$ 32,840$ | $12 \%$ | $\$ 85,496$ | $\$ 76,063$ | $12 \%$ |  |
| Gross profit | 14,412 | 12,669 | $14 \%$ | 33,791 | 29,737 | $14 \%$ |  |
| Gross margin \% | $39.1 \%$ | $38.6 \%$ | 50 bps | $39.5 \%$ | $39.1 \%$ | 40 bps |  |
| Selling and administrative expenses | 9,465 | 8,736 | $8 \%$ | 26,580 | 24,245 | $10 \%$ |  |
| \% of net sales | $25.7 \%$ | $26.6 \%$ | $(90 \mathrm{bps}$ | $31.1 \%$ | $31.9 \%$ | $(80 \mathrm{bps})$ |  |
| Non-operating income (expense) | 48 | $(20)$ | $341 \%$ | 262 | 115 | $127 \%$ |  |
| Income before income taxes | 4,995 | 3,913 | $28 \%$ | 7,473 | 5,607 | $33 \%$ |  |
| Income tax provision | 1,684 | 1,365 | $23 \%$ | 2,582 | 1,488 | $74 \%$ |  |
| Net income | 3,311 | 2,548 | $30 \%$ | 4,891 | 4,119 | $19 \%$ |  |

## Quarter Ended September 29, 2007 Compared to Quarter Ended September 30, 2006:

Net Sales: For the third quarter of 2007, consolidated net sales were $\$ 36.9$ million, up $12 \%$ from $\$ 32.8$ million in the third quarter of 2006. Sales to the work market were $\$ 15.1$ million for the third quarter of 2007 , up $20 \%$ from $\$ 12.5$ million for the same period of 2006. Year-over-year growth in work sales reflects continued penetration into a variety of general and specialized work and uniform boot markets. Sales to the outdoor market were $\$ 21.8$ million for the third quarter of 2007 , up $7 \%$ from $\$ 20.3$ million for the same period of 2006. Year-over-year growth in the outdoor market sales primarily reflects increased penetration into the cold weather and rugged outdoor boot markets.
Gross Profit: Gross profit for the third quarter of 2007 was $39.1 \%$ of net sales, compared to $38.6 \%$ in the same period of 2006. Margin improvement of 50 basis points was due to the reduced impact of sales returns, discounts and allowances ( 120 basis points), partially offset by the effect of closeouts ( -70 basis points).
Selling and Administrative Expenses: Selling and administrative expenses in the third quarter of 2007 increased $\$ 0.7$ million, or $8 \%$, to $\$ 9.5$ million from $\$ 8.7$ million in the same period in 2006. The increase includes added sales and product development expenses of $\$ 0.3$ million and other expenses of $\$ 0.4$ million.
Non-operating Income (Expense): Non-operating income in the third quarter of 2007 was $\$ 0.05$ million, compared to a $\$ 0.02$ million non-operating expense in the same period in 2006. The increase was primarily the result of greater cash balances generating higher interest income than in the prior year.
Income Before Income Taxes: Income before income taxes increased to $\$ 5.0$ million in the third quarter of 2007 from $\$ 3.9$ million during the same period in 2006, an increase of $28 \%$. The increase was due to achieving operating expense leverage (net sales increased $12 \%$ while selling and administrative expenses increased $8 \%$ ), and a 50 basis point increase in gross profit.
Income Tax Expense: We recognized income tax expense at an effective rate of $33.7 \%$ for the third quarter of 2007 compared to an effective tax rate of $34.9 \%$ in the third quarter of 2006.
Net Income: Net income for the third quarter of 2007 was $\$ 3.3$ million, or $\$ 0.52$ diluted earnings per common share, compared to $\$ 2.5$ million, or $\$ 0.41$ diluted earnings per common share in 2006.

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First Three Quarters of $\mathbf{2 0 0 7}$ Compared to First Three Quarters of 2006:
Net Sales: Net sales for the first three quarters of 2007 increased $12 \%$, to $\$ 85.5$ million, from $\$ 76.1$ million in the same period of 2006. In the work market, net sales increased $13 \%$, to $\$ 43.7$ million, from $\$ 38.6$ million in 2006. Year-over-year growth in work sales reflects the continued penetration into a variety of general and specialized work boot markets. In the outdoor market, net sales increased $12 \%$, to $\$ 41.8$ million, from $\$ 37.4$ million in the first three quarters of 2006. Growth in the outdoor market sales reflects increased penetration into the hunting, cold weather and rugged outdoor boot markets.
Gross Profit: Gross profit for the first three quarters of 2007 was $39.5 \%$ of net sales, compared to $39.1 \%$ in the prior year period. Margin improvement of 40 basis points was due to the introduction of new products with higher margins and price increases in recent periods ( 70 basis points) along with improvements in sales returns, discounts and allowances ( 40 basis points). This was partially offset by an increase in closeout sales ( -70 basis points).
Selling and Administrative Expenses: Selling and administrative expenses in the first three quarters of 2007 increased $\$ 2.3$ million, or $10 \%$, to $\$ 26.6$ million from $\$ 24.2$ million in the same period in 2006. The increase included added sales, marketing, and product development expenses of $\$ 1.5$ million. In addition, the increased costs included investments in sourcing and IT, including the Asia office ( $\$ 0.4$ million), expenses related to our new Portland distribution center and offices ( $\$ 0.3$ million) and other expenses ( $\$ 0.1$ million).
Non-operating Income: Non-operating income in the first three quarters of 2007 was $\$ 0.3$ million, a $\$ 0.2$ million increase from the same period in 2006. The increase was the result of greater cash balances generating higher interest income than in the prior year.
Income Before Income Taxes: Income before income taxes increased to $\$ 7.5$ million in the first three quarters of 2007 from $\$ 5.6$ million in the prior year, an increase of $33 \%$. The increase was due to achieving operating expense leverage (net sales increased $12 \%$ while selling and administrative expenses increased $10 \%$ ) and a 40 basis point increase in gross profit.
Income Tax Expense: We recognized income tax expense at an effective rate of $34.6 \%$ for the first three quarters of 2007 compared to an effective tax rate of $26.5 \%$ in the first three quarters of 2006. Research and development tax credits of $\$ 0.5$ million for the 2000 to 2005 tax years were recorded as a discrete item in the second quarter of 2006. Net Income: Net income for the first three quarters of 2007 was $\$ 4.9$ million, or $\$ 0.77$ diluted earnings per common share, compared to $\$ 4.1$ million, or $\$ 0.66$ diluted earnings per common share, in 2006.

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## LIQUIDITY AND CAPITAL RESOURCES

We have historically funded working capital requirements and capital expenditures with cash generated from operations, and prior to 2006, from borrowings under a revolving credit agreement or other long-term lending arrangements. We require working capital to support fluctuating accounts receivable and inventory levels caused by our seasonal business cycle. Working capital requirements are generally the lowest in the first quarter and the highest during the third quarter. We did not borrow against our credit line during the first three quarters of 2007. Net cash used in operating activities was $\$ 6.5$ million in the first three quarters of 2007, compared to $\$ 0.8$ million in the same period of 2006. Operating cash flows in the first three quarters of 2007 included net income of $\$ 4.9$ million, adjustments for non-cash items including depreciation and amortization totaling $\$ 1.3$ million and $\$ 0.4$ million of stock-based compensation expense, and changes in working capital components, consisting primarily of increases in accounts receivable of $\$ 10.0$ million, and an increase in inventories of $\$ 8.0$ million, partially offset by an increase in accounts payable of $\$ 4.9$ million.
Net cash used in operating activities during the first three quarters of 2006 consisted of net income of $\$ 4.1$ million, adjustments for non-cash items including depreciation and amortization totaling $\$ 1.3$ million, stock-based compensation of $\$ 0.4$ million and changes in working capital components, primarily increases in accounts receivable of $\$ 8.3$ million and inventory of $\$ 3.0$ million, partially offset by an increase in accounts payable of $\$ 3.2$ million. Cash flows used to purchase property and equipment were $\$ 1.0$ million for the first three quarters of 2007 compared with $\$ 3.6$ million for the first three quarters of 2006. Capital expenditures for the first three quarters of 2006 related primarily to the new leased distribution center and administrative offices in Portland, Oregon. We anticipate an additional $\$ 0.4$ million in capital expenditures during the remainder of 2007. Proceeds from the exercise of stock options were $\$ 0.5$ million in the first three quarters of 2007 , compared to $\$ 0.3$ million in the same period of 2006 . We paid a cash dividend of $\$ 0.9$ million in June of 2007.
A summary of our contractual cash obligations at September 29, 2007 appears below:
(in thousands)

## Contractual Obligations

Long-term debt (1)
Operating leases (2)
Total Contractual Obligations

## Remaining

 in Total 2007 \$ 422 10,737\$11,159

## Payments due by period


(1) As long as we meet certain employment and facility usage requirements through July 1, 2008, this loan will be forgiven and will not result in a cash outflow. See
Note 4,
Financing
Arrangements in
our Annual
Report on Form
10-K for the
year ended
December 31,
2006 for
additional
information.
(2) See Part I,

Item 2
Properties in our
Annual Report
on Form 10-K
for the year
ended
December 31, 2006 for a description of our leased
facilities.
We contributed $\$ 0.7$ million to our defined benefit pension plan during the first three quarters of 2007 and anticipate contributing an additional \$0.3 million during the remainder of 2007.
From time to time we enter into purchase commitments with our suppliers under customary purchase order terms. Any significant losses implicit in these contracts would be recognized in accordance with generally accepted accounting principles. At September 29, 2007, no such losses existed. We also have a commercial line of credit with a maximum amount committed of $\$ 30$ million, which expires in June 2009. No amounts were outstanding under this line at September 29, 2007. We believe that our existing resources and anticipated cash flows from operations will be sufficient to satisfy our working capital needs for the foreseeable future.

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## CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Our significant accounting policies and estimates are summarized in Management s Discussion and Analysis of Financial Condition and Results of Operations in our Annual Report on Form 10-K for the year ended December 31, 2006. Other than the adoption of FIN 48 as discussed in Note 4 to the accompanying condensed consolidated financial statements, there have been no material changes in these critical accounting policies since December 31, 2006. Some of our accounting policies require us to exercise significant judgment in selecting the appropriate assumptions for calculating financial estimates. Such judgments are subject to an inherent degree of uncertainty. These judgments are based on our historical experience, known trends in our industry, terms of existing contracts and other information from outside sources, as appropriate. Actual results may differ materially from these estimates under different assumptions and circumstances.

## ITEM 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes in our disclosures regarding market risk since December 31, 2006. See also Item 7A in our Annual Report on Form 10-K for the year ended December 31, 2006 for further sensitivity analysis regarding our market risk.

## ITEM 4. Controls and Procedures

(a) Evaluation of disclosure controls and procedures. In accordance with Rule 13a-15(b) of the Securities Exchange Act of 1934 (the Exchange Act ), as of the end of the period covered by this Quarterly Report on Form 10-Q, the Company s management evaluated, with the participation of the Company s President and Chief Executive Officer and Executive Vice President and Chief Financial Officer, the effectiveness of the design and operation of the Company s disclosure controls and procedures (as defined in Rule 13a-15(e) and Rule 15d-15(e) under the Exchange Act). Based upon their evaluation of these disclosure controls and procedures, the President and Chief Executive Officer and the Executive Vice President and Chief Financial Officer have concluded that the disclosure controls and procedures were effective as of the date of such evaluation in ensuring that information required to be disclosed in the Company s Exchange Act reports is (1) recorded, processed, summarized and reported in a timely manner, and (2) accumulated and communicated to management, including the Company s President and Chief Executive Officer and Executive Vice President and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. (b) Changes in internal control over financial reporting. There was no change in the Company $s$ internal control over financial reporting that occurred during the period covered by this Quarterly Report on Form 10-Q that has materially affected, or is reasonably likely to materially affect, the Company s internal control over financial reporting.

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## PART II OTHER INFORMATION

## ITEM 1. Legal Proceedings

From time to time, we become involved in ordinary or routine legal and regulatory proceedings incidental to our business. When a loss is deemed probable, a reasonable estimate is recorded in our financial statements.

## ITEM 1A. Risk Factors

There has not been a material change to the risk factors as set forth in our Annual Report on Form 10-K for the year ended December 31, 2006.

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## ITEM 6. Exhibits

Exhibits
(31.1) Certification of President and Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) under the Securities Exchange Act of 1934.
(31.2) Certification of Executive Vice President and Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) under the Securities Exchange Act of 1934.
(32.1) Certification of the President and Chief Executive Officer pursuant to 18 U.S.C. Section 1350.
(32.2) Certification of the Executive Vice President and Chief Financial Officer pursuant to 18 U.S.C. Section 1350.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## LACROSSE FOOTWEAR, INC.

(Registrant)
Date: October 31, 2007

By: /s/ Joseph P. Schneider<br>Joseph P. Schneider<br>President and Chief Executive Officer<br>(Principal Executive Officer)

Date: October 31, 2007
By: /s/ David P. Carlson
David P. Carlson
Executive Vice President and Chief Financial
Officer
(Principal Financial and Accounting Officer)

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LaCrosse Footwear, Inc.<br>Exhibit Index to Quarterly Report on Form 10-Q<br>For the Quarter Ended September 29, 2007

Exhibit
No. Exhibit Description
(31.1) Certification of President and Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) under the Securities Exchange Act of 1934.
(31.2) Certification of Executive Vice President and Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) under the Securities Exchange Act of 1934.
(32.1) Certification of the President and Chief Executive Officer pursuant to 18 U.S.C. Section 1350.
(32.2) Certification of the Executive Vice President and Chief Financial Officer pursuant to 18 U.S.C. Section 1350.

