CRESCENT REAL ESTATE EQUITIES CO Form 10-Q November 03, 2005

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR QUARTER ENDED September 30, 2005

COMMISSION FILE NO. 1-13038

CRESCENT REAL ESTATE EQUITIES COMPANY (Exact name of registrant as specified in its charter)

TEXAS 52-1862813

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification Number)

777 Main Street, Suite 2100, Fort Worth, Texas 76102

(Address of principal executive offices)(Zip code)

Registrant s telephone number, including area code (817) 321-2100

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding twelve (12) months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past ninety (90) days.

YES b NO o

Indicate by check mark whether the registrant is an accelerated filer (as defined in rule 12b-2 of the Exchange Act).

YES b NO o

Indicate by check mark whether the registrant is a shell company (as defined in rule 12b-2 of the Exchange Act).

YES o NO b

Number of shares outstanding of each of the registrant s classes of preferred and common shares, as of November 2, 2005:

Series A Convertible Cumulative Preferred Shares, par value \$0.01 per share:

14,200,000

Series B Cumulative Redeemable Preferred Shares, par value \$0.01 per share:

3,400,000

Common Shares, par value \$0.01 per share:

101,092,453

CRESCENT REAL ESTATE EQUITIES COMPANY FORM 10-Q TABLE OF CONTENTS

Page

PART I:FINANCIAL INFORMATION

Item 1. Financial Statements

3

Consolidated Balance Sheets at September 30, 2005 (unaudited) and December 31, 2004 (unaudited)

| | Consolidated Statements of Operations for the three and nine months ended September 30, 2005 and 2004 (unaudited) | 4 |
|------------------|---|----|
| | Consolidated Statement of Shareholders Equity for the nine months ended September 30, 2005 (unaudited) | 5 |
| | Consolidated Statements of Cash Flows for the nine months ended September 30, 2005 and 2004 (unaudited) | 6 |
| | Notes to Consolidated Financial Statements | 7 |
| Item 2. | Management s Discussion and Analysis of Financial Condition and Results of Operations | 35 |
| Item 3. | Quantitative and Qualitative Disclosures About Market Risk | 62 |
| Item 4. | Controls and Procedures | 62 |
| PART II:01 | THER INFORMATION | |
| Item 2. | <u>Unregistered Sales of Equity Securities and Use of Proceeds</u> | 64 |
| Item 5. | Other Information | 64 |
| Certification of | Exhibits I and Restated Agreement of Limited Partnership CEO and CFO Pursuant to Section 302 CEO and CFO Pursuant to Section 906 | 65 |

CRESCENT REAL ESTATE EQUITIES COMPANY CONSOLIDATED BALANCE SHEETS

(dollars in thousands, except share data) (unaudited)

| ASSETS: | S | eptember 30, 2005 | Ι | December 31, 2004 |
|--|----|-------------------------|----|-------------------|
| Investments in real estate: | | | | |
| Land | \$ | 184,199 | \$ | 206,164 |
| | φ | 104,199 | Ψ | 200,104 |
| Land improvements, net of accumulated depreciation of \$28,183 and | | 60.522 | | 60.006 |
| \$23,592 at September 30, 2005 and December 31, 2004, respectively | | 69,533 | | 69,086 |
| Buildings and improvements, net of accumulated depreciation of \$439,111 | | 1 771 600 | | 1 000 005 |
| and \$403,827 at September 30, 2005 and December 31, 2004, respectively | | 1,751,692 | | 1,803,225 |
| Furniture, fixtures and equipment, net of accumulated depreciation of | | | | |
| \$36,405 and \$48,304 at September 30, 2005 and December 31, 2004, | | | | |
| respectively | | 28,745 | | 49,561 |
| Land held for investment or development | | 656,141 | | 501,379 |
| Properties held for disposition, net | | 4,144 | | 117,399 |
| | | | | |
| Net investment in real estate | \$ | 2,694,454 | \$ | 2,746,814 |
| Code and code and code and | ¢ | 156 112 | ¢ | 02 201 |
| Cash and cash equivalents | \$ | 156,113 | \$ | 92,291 |
| Restricted cash and cash equivalents | | 56,776 | | 93,739 |
| Defeasance investments | | 279,395 | | 175,853 |
| Accounts receivable, net | | 48,263 | | 60,004 |
| Deferred rent receivable | | 72,630 | | 56,295 |
| Investments in unconsolidated companies | | 390,092 | | 362,643 |
| Notes receivable, net | | 169,652 | | 102,173 |
| Income tax asset-current and deferred, net | | 16,771 | | 13,839 |
| Other assets, net | | 307,110 | | 334,113 |
| Total assets | \$ | 4,191,256 | \$ | 4,037,764 |
| | | | | |
| LIABILITIES: | Φ. | 152 000 | Φ. | 1.40.500 |
| Borrowings under Credit Facility | \$ | 173,000 | \$ | 142,500 |
| Notes payable | | 2,056,783 | | 2,009,755 |
| Junior subordinated notes | | 77,321 | | |
| Accounts payable, accrued expenses and other liabilities | | 452,744 | | 422,348 |
| Total liabilities | \$ | 2,759,848 | \$ | 2,574,603 |
| | Ψ | 2,700,010 | Ψ | 2,571,003 |
| COMMITMENTS AND CONTINGENCIES: | | | | |
| MINORITY INTERESTS: | | | | |
| | \$ | 112,379 | \$ | 113,572 |
| | | | | |

| Operating partnership, 11,593,189 and 10,535,139 units, at September 30, 2005 and December 31, 2004, respectively Consolidated real estate partnerships | 54,002 | 49,339 |
|--|-------------------------------|---------------------------------|
| Total minority interests | \$ 166,381 | \$ 162,911 |
| SHAREHOLDERS EQUITY: Preferred shares, \$0.01 par value, authorized 100,000,000 shares: Series A Convertible Cumulative Preferred Shares, liquidation preference of \$25.00 per share, 14,200,000 shares issued and outstanding at September 30, | | |
| 2005 and December 31, 2004 Series B Cumulative Preferred Shares, liquidation preference of \$25.00 per share, 3,400,000 shares issued and outstanding at September 30, 2005 and | \$ 319,166 | \$ 319,166 |
| December 31, 2004 Common shares, \$0.01 par value, authorized 250,000,000 shares, 126,179,372 and 124,542,018 shares issued and outstanding at | 81,923 | 81,923 |
| September 30, 2005 and December 31, 2004, respectively Additional paid-in capital | 1,262 2,270,550 | 1,245 2,246,335 |
| Deferred compensation on restricted shares Accumulated deficit Accumulated other comprehensive income (loss) | (1,445) (948,902) 2,605 | (2,233) (885,016) (1,022) |
| | \$ 1,725,159 | \$ 1,760,398 |
| Less shares held in treasury, at cost, 25,120,917 and 25,121,861 common shares at September 30, 2005 and December 31, 2004, respectively | (460,132) | (460,148) |
| Total shareholders equity | \$ 1,265,027 | \$ 1,300,250 |
| Total liabilities and shareholders equity | \$ 4,191,256 | \$ 4,037,764 |

The accompanying notes are an integral part of these consolidated financial statements.

.

CRESCENT REAL ESTATE EQUITIES COMPANY CONSOLIDATED STATEMENTS OF OPERATIONS

(dollars in thousands, except share data) (unaudited)

| | For the thr ended Sept 2005 | | For the nine months ended September 30, 2005 2004 | | | |
|--|-----------------------------------|------------|---|------------|--|--|
| REVENUE: | | | | | | |
| Office Property | \$ 94,607 | \$ 122,490 | \$ 274,164 | \$ 367,240 | | |
| Resort Residential Development Property | 78,401 | 60,595 | 218,714 | 163,875 | | |
| Resort/Hotel Property | 35,787 | 54,707 | 105,546 | 158,814 | | |
| Total Property revenue | \$ 208,795 | \$ 237,792 | \$ 598,424 | \$ 689,929 | | |
| EXPENSE: | | | | | | |
| Office Property real estate taxes | \$ 9,848 | \$ 15,217 | \$ 30,420 | \$ 48,168 | | |
| Office Property operating expenses | 39,322 | 44,330 | 110,826 | 127,141 | | |
| Resort Residential Development Property expense | 68,706 | 54,480 | 191,154 | 146,803 | | |
| Resort/Hotel Property expense | 26,531 | 45,369 | 81,989 | 132,238 | | |
| Total Property expense | \$ 144,407 | \$ 159,396 | \$ 414,389 | \$ 454,350 | | |
| Income from Property Operations | \$ 64,388 | \$ 78,396 | \$ 184,035 | \$ 235,579 | | |
| OTHER INCOME (EXPENSE): | | | | | | |
| Income from investment land sales | \$ | \$ 7,583 | \$ 8,424 | \$ 8,532 | | |
| Gain on joint venture of properties, net | 276 | , | 1,816 | , | | |
| (Loss) gain on property sales, net | (39) | | 141 | | | |
| Interest and other income | 7,412 | 2,566 | 20,622 | 8,249 | | |
| Corporate general and administrative | (11,751) | (9,023) | (33,143) | (22,734) | | |
| Interest expense | (34,076) | (46,571) | (103,434) | (137,008) | | |
| Amortization of deferred financing costs | (2,139) | (3,453) | (6,183) | (10,243) | | |
| Extinguishment of debt | (361) | (155) | (2,028) | (3,082) | | |
| Depreciation and amortization | (36,629) | (44,194) | (110,979) | (124,320) | | |
| Impairment charges related to real estate assets | | (4,094) | | (4,094) | | |
| Other expenses | (1,686) | (88) | (2,362) | (236) | | |
| Equity in net income (loss) of unconsolidated | , | , , | , , | | | |
| companies: | | | | | | |
| Office Properties | 3,202 | 1,096 | 9,888 | 3,612 | | |
| Resort Residential Development Properties | (839) | (803) | (647) | (1,110) | | |
| Resort/Hotel Properties | (733) | 22 | 28 | (227) | | |
| Temperature-Controlled Logistics Properties | 77 | (906) | (2,266) | (4,514) | | |
| Other | 210 | 190 | 10,971 | (391) | | |

| Total Other Income (Expense) | \$ (77,076) | \$ (97,830) | \$ (209,152) | \$ (287,566) |
|---|---------------------------------|-----------------------------------|----------------------------------|------------------------------------|
| LOSS FROM CONTINUING OPERATIONS BEFORE MINORITY INTERESTS AND INCOME TAXES Minority interests Income tax benefit | \$ (12,688) 709 754 | \$ (19,434) 676 6,634 | \$ (25,117) 165 2,299 | \$ (51,987) 4,908 13,501 |
| LOSS BEFORE DISCONTINUED OPERATIONS AND CUMULATIVE EFFECT OF A CHANGE IN ACCOUNTING PRINCIPLE | \$ (11,225) | \$ (12,124) | \$ (22,653) | \$ (33,578) |
| Income from discontinued operations, net of minority interests | 1,198 | 1,780 | 4,293 | 7,826 |
| Impairment charges related to real estate assets from discontinued operations, net of minority interests | (64) | (297) | (64) | (2,715) |
| Gain (loss) on real estate from discontinued operations, net of minority interests | 89,735 | (32) | 91,238 | (2,152) |
| Cumulative effect of a change in accounting principle, net of minority interests | | | | (363) |
| NET INCOME (LOSS) Series A Preferred Share distributions Series B Preferred Share distributions | \$ 79,644 (5,991) (2,019) | \$ (10,673) (5,991) (2,019) | \$ 72,814 (17,972) (6,056) | \$ (30,982) (17,733) (6,057) |
| NET INCOME (LOSS) AVAILABLE TO COMMON SHAREHOLDERS BASIC | \$ 71,634 | \$ (18,683) | \$ 48,786 | \$ (54,772) |
| BASIC EARNINGS PER SHARE DATA: Loss available to common shareholders before discontinued operations and cumulative effect of a change in accounting principle Income from discontinued operations, net of minority interests Impairment charges related to real estate assets from discontinued operations, net of minority interests | \$ (0.19) 0.01 | \$ (0.21) 0.02 | \$ (0.46) 0.04 | \$ (0.58) 0.08 (0.03) |
| Gain (loss) on real estate from discontinued operations, net of minority interests Cumulative effect of a change in accounting principle, net of minority interests | 0.89 | | 0.91 | (0.02) |
| Net income (loss) available to common shareholders basic | \$ 0.71 | \$ (0.19) | \$ 0.49 | \$ (0.55) |
| DILUTED EARNINGS PER SHARE DATA: | \$ (0.19) | \$ (0.21) | \$ (0.46) | \$ (0.58) |
| | | | | _ |

| Loss available to common shareholders before | | | | |
|---|------------|--------------|------------|--------------|
| discontinued operations and cumulative effect of a | | | | |
| change in accounting principle | | | | |
| Income from discontinued operations, net of minority | | | | |
| interests | 0.01 | 0.02 | 0.04 | 0.08 |
| Impairment charges related to real estate assets from | | | | |
| discontinued operations, net of minority interests | | | | (0.03) |
| Gain (loss) on real estate from discontinued | | | | |
| operations, net of minority interests | 0.89 | | 0.91 | (0.02) |
| Cumulative effect of a change in accounting | | | | |
| principle, net of minority interests | | | | |
| | | | | |
| | | | | |
| Net income (loss) available to common shareholders | | | | |
| diluted | \$ 0.71 | \$ (0.19) | \$ 0.49 | \$ (0.55) |

The accompanying notes are an integral part of these consolidated financial statements.

4

Table of Contents

CRESCENT REAL ESTATE EQUITIES COMPANY CONSOLIDATED STATEMENT OF SHAREHOLDERS EQUITY

(dollars in thousands) (unaudited)

| Series | s A | Serie | s B | | | | | AdditionaC | Deferred ompensation | Acc |
|------------|---------------|-----------|---------------|------------|--------------|-------------|--------------|--------------|-------------------------|----------------------|
| Preferred | Shares Net | Preferred | Shares Net | Treasury | Shares | Common S | hares Par | Paid-in | | Accumula @d m |
| Shares | Value | Shares | Value | Shares | Net Value | Shares | Value | Capital | Shares | (Deficit) l |
| 14,200,000 | \$ 319,166 | 3,400,000 | \$ 81,923 | 25,121,861 | \$ (460,148) | 124,542,018 | \$ 1,245 | \$ 2,246,335 | \$ (2,233) | \$ (885,016) \$ |
| | | | | | | 188,358 | 2 | 3,075 | | |
| | | | | | | 226,896 | 3 | 3,611 | | |
| | | | | | | | | (190) |) | |
| | | | | | | 1,222,100 | 12 | 17,672 | | |
| | | | | (944) | 16 | | | | | |
| | | | | | | | | 47 | | |

788

(112,672)

48,786

14,200,000 \$319,166 3,400,000 \$81,923 25,120,917 \$(460,132) 126,179,372 \$1,262 \$2,270,550 \$(1,445) \$(948,902) \$

The accompanying notes are an integral part of these consolidated financial statements.

5

CRESCENT REAL ESTATE EQUITIES COMPANY CONSOLIDATED STATEMENTS OF CASH FLOWS

(dollars in thousands) (unaudited)

| | For the nine months ended September 30, | | | ended |
|---|---|-----------|----|-----------|
| | | 2005 | | 2004 |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | | | |
| Net income (loss) | \$ | 72,814 | \$ | (30,982) |
| Adjustments to reconcile net income (loss) to net cash provided by | | | | |
| operating activities: | | | | |
| Depreciation and amortization | | 117,162 | | 134,563 |
| Extinguishment of debt | | 2,138 | | 3,082 |
| Resort Residential Development cost of sales | | 112,459 | | 67,519 |
| Resort Residential Development capital expenditures | | (255,585) | | (126,622) |
| Impairment charges related to real estate assets from discontinued | | | | |
| operations, net of minority interests | | 64 | | 2,715 |
| (Gain) loss on real estate from discontinued operations, net of minority | | | | |
| interests | | (91,238) | | 2,152 |
| Discontinued operations depreciation and minority interests | | 3,344 | | 6,614 |
| Impairment charges related to real estate assets | | | | 4,094 |
| Income from investment in land sales, net | | (8,424) | | (8,532) |
| Gain on joint venture of properties, net | | (1,816) | | |
| Gain on property sales, net | | (141) | | |
| Minority interests | | (165) | | (4,908) |
| Cumulative effect of a change in accounting principle, net of minority | | | | |
| interests | | | | 363 |
| Non-cash compensation | | 7,114 | | 861 |
| Amortization of debt premiums | | (1,845) | | (1,766) |
| Equity in (earnings) loss from unconsolidated companies: | | | | |
| Office Properties | | (9,888) | | (3,612) |
| Ownership portion of Office Properties Management Fee | | 5,283 | | (259) |
| Resort Residential Development Properties | | 647 | | 1,110 |
| Resort/Hotel Properties | | (28) | | 227 |
| Temperature-Controlled Logistics Properties | | 2,266 | | 4,514 |
| Other | | (10,971) | | 391 |
| Distributions received from unconsolidated companies: | | | | |
| Office Properties | | 4,979 | | 4,465 |
| Resort Residential Development Properties | | 180 | | |
| Resort/Hotel Properties | | 96 | | |
| Temperature-Controlled Logistics Properties | | | | 1,822 |
| Other | | 6,854 | | 938 |
| Change in assets and liabilities, net of consolidations, acquisitions and | | | | |
| dispositions: | | | | |
| Restricted cash and cash equivalents | | 27,927 | | 52,695 |
| Accounts receivable | | 6,147 | | (6,903) |
| Deferred rent receivable | | (16,987) | | (12,998) |
| Income tax asset current and deferred, net | | (2,932) | | (22,223) |
| · | | | | |

| Other assets | | (16,599) | | (11,797) |
|--|----|-----------|----|-----------|
| Accounts payable, accrued expenses and other liabilities | | 41,814 | | 15,295 |
| Net cash (used in) provided by operating activities | \$ | (5,331) | \$ | 72,818 |
| rect cash (asea in) provided by operating activities | Ψ | (3,331) | Ψ | 72,010 |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | | | |
| Net cash impact of consolidation of previously unconsolidated entities | \$ | | \$ | 334 |
| Proceeds from property sales | | 236,572 | | 113,871 |
| Proceeds from joint venture partners | | 144,193 | | |
| Acquisition of investment properties | | (186,901) | | (193,275) |
| Development of investment properties | | (49,177) | | (3,804) |
| Property improvements Office Properties | | (8,080) | | (9,040) |
| Property improvements Resort/Hotel Properties | | (5,076) | | (22,228) |
| Tenant improvement and leasing costs Office Properties | | (50,719) | | (68,145) |
| Resort Residential Development Properties Investments | | (23,470) | | (28,319) |
| (Increase) decrease in restricted cash and cash equivalents | | (3,160) | | 92,347 |
| Purchases of defeasance investments and other securities | | (115,710) | | (195,907) |
| Proceeds from defeasance investment maturities and other securities | | 20,430 | | 9,687 |
| Return of investment in unconsolidated companies: | | | | |
| Office Properties | | 1,014 | | 2,288 |
| Resort Residential Development Properties | | 2,486 | | 14 |
| Resort/Hotel Properties | | | | 1,299 |
| Temperature-Controlled Logistics Properties | | 6,364 | | 90,776 |
| Other | | 11,913 | | 204 |
| Investment in unconsolidated companies: | | | | |
| Office Properties | | (7,896) | | (10,086) |
| Resort Residential Development Properties | | (60) | | (991) |
| Temperature-Controlled Logistics Properties | | | | (2,404) |
| Other | | (6,175) | | (2,646) |
| (Increase) decrease in notes receivable | | (67,479) | | 4,810 |
| Net cash used in investing activities | \$ | (100,931) | \$ | (221,215) |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | | | |
| Debt financing costs | \$ | (9,867) | \$ | (8,218) |
| Borrowings under Credit Facility | | 550,300 | | 440,000 |
| Payments under Credit Facility | | (519,800) | | (371,500) |
| Notes payable proceeds | | 370,026 | | 454,623 |
| Notes payable payments | | (257,510) | | (386,590) |
| Junior subordinated notes | | 77,321 | | |
| Resort Residential Development Properties notes payable borrowings | | 179,870 | | 77,706 |
| Resort Residential Development Properties notes payable payments | | (85,253) | | (62,462) |
| Obligation related to property financing transaction | | | | 79,920 |
| Capital distributions to joint venture partners | | (6,271) | | (6,331) |
| Capital contributions from joint venture partners | | 7,104 | | 2,101 |
| Proceeds from exercise of share and unit options | | 21,304 | | 362 |
| Reissuance of Treasury Shares | | 16 | | |
| Issuance of preferred shares Series A | | | | 71,006 |
| Series A Preferred Share distributions | | (17,972) | | (17,972) |
| Series B Preferred Share distributions | | (6,056) | | (6,057) |
| Dividends and unitholder distributions | | (133,128) | | (131,726) |
| | | | | |

| Net cash provided by financing activities | \$ 170,084 | \$ 134,862 |
|---|------------------------|--------------------------|
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS, beginning of period | \$ 63,822 92,291 | \$ (13,535) 78,052 |
| CASH AND CASH EQUIVALENTS, end of period | \$ 156,113 | \$ 64,517 |

The accompanying notes are an integral part of these consolidated financial statements.

6

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. ORGANIZATION AND BASIS OF PRESENTATION

References to we, us or our refer to Crescent Real Estate Equities Company and, unless the context otherwise requires, Crescent Real Estate Equities Limited Partnership, which we refer to as our Operating Partnership, and our other direct and indirect subsidiaries. We conduct our business and operations through the Operating Partnership, our other subsidiaries and our joint ventures. References to Crescent refer to Crescent Real Estate Equities Company. The sole general partner of the Operating Partnership is Crescent Real Estate Equities, Ltd., a wholly-owned subsidiary of Crescent Real Estate Equities Company, which we refer to as the General Partner.

We operate as a real estate investment trust, or REIT, for federal income tax purposes and provide management, leasing and development services for some of our properties.

The following table shows our consolidated subsidiaries that owned or had an interest in real estate assets and the real estate assets that each subsidiary owned or had an interest in as of September 30, 2005.

Operating Partnership

Wholly-owned assets The Avallon I, II, III and IV, Dupont Centre and Waterside Commons, included in our Office Segment.

Non wholly-owned assets, consolidated 301 Congress Avenue (50% interest) is included in our Office Segment. Sonoma Mission Inn (80.1% interest) is included in our Resort/Hotel Segment.

Non wholly-owned assets, unconsolidated Bank One Center (50% interest), Von Karman Office Development Irvine (40% interest), Bank One Tower (20% interest), Three Westlake Park (20% interest), Four Westlake Park (20% interest), Miami Center (40% interest), 5 Houston Center (25% interest), BriarLake Plaza (30% interest), Five Post Oak Park (30% interest), Houston Center (23.85% interest in three office properties and the Houston Center Shops), The Crescent Atrium (23.85% interest), The Crescent Office Towers (23.85% interest), Trammell Crow Center⁽¹⁾ (23.85% interest), Post Oak Central (23.85% interest in three Office Properties), Fountain Place (23.85% interest), Fulbright Tower (23.85% interest) and One Buckhead Plaza (35% interest). These properties are included in our Office Segment. AmeriCold Realty Trust (31.7% interest in 85 properties), included in our Temperature-Controlled Logistics Segment. Canyon Ranch Tucson and Canyon Ranch Lenox (48% interest), included in our Resort/Hotel Segment.

Crescent Real Estate Funding One, L.P.

Wholly-owned assets Carter Burgess Plaza, 125 E. John Carpenter Freeway, The Aberdeen, Regency Plaza One and The Citadel. These properties are included in our Office Segment.

Hughes Center Entities⁽²⁾

Wholly-owned assets Hughes Center Properties (seven office properties each in a separate limited liability company), 3883 Hughes Parkway (Office Development). These properties are included in our Office Segment.

Non wholly-owned asset, consolidated 3770 Hughes Parkway (67% interest), included in our Office Segment.

Crescent Real Estate Funding III, IV and V, L.P. (Funding III, IV

Non wholly-owned assets, consolidated Greenway Plaza Office Properties (ten Office Properties, 99.9% interest). These properties are included in our

| gg. | | | | | | |
|---|--|--|--|--|--|--|
| and V) ⁽³⁾ | Office Segment. Renaissance Houston Hotel, included in our Resort/Hotel Segment. | | | | | |
| Crescent Real Estate Funding VIII, L.P. (Funding VIII) | Wholly-owned assets The Addison, Austin Centre, The Avallon V, Exchange Building, 816 Congress, Greenway I & IA (two office properties), Greenway II, Johns Manville Plaza, One Live Oak, Palisades Central I, Palisades Central II, Stemmons Place, 3333 Lee Parkway, 44 Cook and 55 Madison. These properties are included in our Office Segment. The Omni Austin Hotel and Ventana Inn & Spa, included in our Resort/Hotel Segment. | | | | | |
| Crescent Real Estate Funding XII, L.P. (Funding XII) | Wholly-owned assets Briargate Office and Research Center, MacArthur Center I & II and Stanford Corporate Center. These properties are included in our Office Segment. The Park Hyatt Beaver Creek Resort & Spa, included in our Resort/Hotel Segment. | | | | | |
| Crescent 707 17th Street, LLC | Wholly-owned assets 707 1 th Street, included in our Office Segment, and the Denver Marriott City Center, included in our Resort/Hotel Segment. | | | | | |
| Crescent Peakview Tower, LLC | Wholly-owned asset Peakview Tower, included in our Office Segment. | | | | | |
| Crescent Alhambra, LLC | Wholly-owned asset Alhambra Plaza (two Office Properties), included in our Office Segment. | | | | | |
| Crescent Datran Center, LLC | Wholly-owned asset Datran Center (two Office Properties), included in our Office Segment. | | | | | |
| Crescent Spectrum Center, L.P. (through Funding VIII) | Non wholly-owned asset, consolidated Spectrum Center (99.9% interest), included in our Office Segment. | | | | | |
| Crescent-JMIR Paseo Del Mar, LLC | Non wholly-owned asset, consolidated Paseo Del Mar Office Development (80% interest), included in our Office Segment. | | | | | |
| Crescent Colonnade, LLC | Wholly-owned asset The BAC-Colonnade Building, included in our Office Segment. | | | | | |

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Mira Vista Development Corp.

(MVDC)

Non wholly-owned asset, consolidated Mira Vista (98% interest), included

in our Resort Residential Development Segment.

Jefferson Station, L.P.

Non wholly-owned asset, consolidated JPI (50% interest), included in our

Resort Residential Development Segment.

Crescent Plaza Residential, L.P.

Wholly-owned asset the Residences at the Ritz-Carlton Development,

included in our Resort Residential Development Segment.

Crescent Plaza Hotel Owner, L.P.

Wholly-owned asset the Ritz-Carlton Hotel Development, included in our

Resort/Hotel Segment.

Houston Area Development Corp. (HADC)

Non wholly-owned assets, consolidated Falcon Point (98% interest) and Spring Lakes (98% interest). These properties are included in our Resort

Residential Development Segment.

Desert Mountain Development Corporation (DMDC)

Non wholly-owned assets, consolidated Desert Mountain (93% interest),

included in our Resort Residential Development Segment.

Crescent Resort Development Inc. (CRDI)

Non wholly-owned assets, consolidated Brownstones (64% interest), Creekside at Riverfront (64% interest), Delgany (64% interest), Beaver Creek Landing (64% interest), Eagle Ranch (60% interest), Gray s Crossing (71% interest), Horizon Pass (64% interest), Hummingbird (64% interest), Main Street Vacation Club (30% interest), Northstar Highlands (57% interest), Northstar Village (57% interest), Old Greenwood (71% interest), Riverbend (60% interest), Village Walk (64% interest), Tahoe Mountain Club (71% interest). These properties are included in our Resort Residential Development Segment.

Non wholly-owned assets, unconsolidated Blue River Land Company, L.L.C. Three Peaks (30% interest) and EW Deer Valley, L.L.C. (37.1% interest), included in our Resort Residential Development Segment.

of the economic interest in Trammell Crow Center through our ownership of a 23.85% interest in the joint venture that holds fee simple title to the Office Property

(subject to a ground lease and a leasehold estate regarding the building) and two mortgage notes encumbering the leasehold interests in the land and the building.

- (2) In addition, we own nine retail parcels located in Hughes Center. In October 2005, we purchased the remaining 33% interest in 3770 Hughes Parkway for approximately \$3.1 million.
- Funding III owns nine of the ten office properties in the Greenway Plaza office portfolio and the Renaissance Houston Hotel; Funding IV owns the central heated and chilled water plant building located at Greenway Plaza; and Funding V owns 9 Greenway, the remaining office property in the Greenway Plaza office portfolio.

See Note 8, Investments in Unconsolidated Companies, for a table that lists our ownership in significant unconsolidated joint ventures and investments as of September 30, 2005.

See Note 9, Notes Payable and Borrowings Under Credit Facility, for a list of certain other subsidiaries, all of which are consolidated in our financial statements and were formed primarily for the purpose of obtaining secured debt or joint venture financing.

Segments

Our assets and operations consisted of four investment segments at September 30, 2005, as follows: Office Segment;

Resort Residential Development Segment;

Resort/Hotel Segment; and

Temperature-Controlled Logistics Segment.

Within these segments, we owned in whole or in part the following operating real estate assets, which we refer to as the Properties, as of September 30, 2005:

Office Segment consisted of 76 office properties, which we refer to as the Office Properties, located in 26 metropolitan submarkets in seven states, with an aggregate of approximately 31.3 million net rentable square feet. Fifty-three of the Office Properties are wholly-owned and 23 are owned through joint ventures, two of which are consolidated and 21 of which are unconsolidated.

Resort Residential Development Segment consisted of our ownership of common stock representing interests of 98% to 100% in four Resort Residential Development Corporations and two limited partnerships. These Resort Residential Development Corporations, through partnership arrangements, owned in whole or in part 27 upscale resort residential development properties, which we refer to as the Resort Residential Development Properties.

8

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Resort/Hotel Segment consisted of five luxury and destination fitness resorts and spas with a total of 1,034 rooms/guest nights and three upscale business-class hotel properties with a total of 1,376 rooms, which we refer to as the Resort/Hotel Properties. Five of the Resort/Hotel Properties are wholly-owned, one is owned through a joint venture that is consolidated and two are owned through joint ventures that are unconsolidated.

Temperature-Controlled Logistics Segment consisted of our 31.7% interest in AmeriCold Realty Trust, or AmeriCold, a REIT. As of September 30, 2005, AmeriCold operated 100 facilities, of which 84 were wholly-owned, one was partially-owned and fifteen were managed for outside owners. The 85 owned facilities, which we refer to as the Temperature-Controlled Logistics Properties, had an aggregate of approximately 437.2 million cubic feet (17.4 million square feet) of warehouse space. AmeriCold also owned one quarry and the related land.

See Note 3, Segment Reporting, for a table showing selected financial information for each of these investment segments for the nine months ended September 30, 2005 and 2004, and total assets, consolidated property level financing, consolidated other liabilities, and minority interests for each of these investment segments at September 30, 2005 and December 31, 2004.

Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the nine month period ended September 30, 2005, are not necessarily indicative of the results that may be expected for the year ended December 31, 2005.

The consolidated balance sheet at December 31, 2004, has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements.

You should read these consolidated financial statements in conjunction with the consolidated financial statements and footnotes thereto in our annual report on Form 10-K for the year ended December 31, 2004.

Certain amounts in prior period financial statements have been reclassified to conform to current period.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Adoption of New Accounting Standards

SFAS No. 123R. In December 2004, the Financial Accounting Standards Board, or FASB, issued Statement of Financial Accounting Standards, or SFAS, No. 123R (Revised 2004), Share-Based Payment. The new FASB rule requires that the compensation cost relating to share-based payment transactions be recognized in financial statements. That cost will be measured based on the fair value of the equity or liability instruments issued. We will be required to apply SFAS No. 123R beginning January 1, 2006. The scope of SFAS No. 123R includes a wide range of share-based compensation arrangements including share options, restricted share plans, performance-based awards, share appreciation rights, and employee share purchase plans. SFAS No. 123R replaces SFAS No. 123, Accounting for Stock-Based Compensation, and supersedes Accounting Principles Board, or APB, Opinion No. 25, Accounting for Stock Issued to Employees. SFAS No. 123, as originally issued in 1995, established as preferable a fair-value-based method of accounting for share-based payment transactions with employees. However, that statement permitted entities the option of continuing to apply the guidance in Opinion No. 25, as long as the footnotes to the financial statements disclosed what net income would have been had the preferable fair-value-based method been used. Effective January 1, 2003, we adopted the fair value expense recognition provisions of SFAS No. 123 on a prospective basis. We intend to adopt SFAS No. 123R using the modified prospective application method which requires, among other things, that we recognize compensation cost for all awards outstanding at January 1, 2006, for which the requisite service has not yet been rendered. We are continuing to evaluate the impact of the adoption of

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

SFAS No. 154. In May 2005, the FASB issued SFAS No. 154, *Accounting Changes and Error Corrections*. This new standard replaces APB Opinion No. 20, *Accounting Changes*, and SFAS No. 3, *Reporting Accounting Changes in Interim Financial Statements*. Among other changes, SFAS No. 154 requires that a voluntary change in accounting principle be applied retrospectively with all prior period financial statements presented on the new accounting principle, unless it is impracticable to do so. SFAS No. 154 also provides that (1) a change in method of depreciating or amortizing a long-lived nonfinancial asset be accounted for as a change in estimate (prospectively) that was effected by a change in accounting principle, and (2) correction of errors in previously issued financial statements should be termed a restatement. The new standard is effective for accounting changes and correction of errors made in fiscal years beginning after December 15, 2005. Early adoption of this standard is permitted for accounting changes and correction of errors made in fiscal years beginning after June 1, 2005. We do not believe there will be an impact to our financial condition or results of operations from the adoption of SFAS No. 154.

EITF 04-5. At its June 2005 meeting, the Emerging Issues Task Force, or EITF, reached a consensus regarding Issue No. 04-5 (EITF 04-5), Determining Whether a General Partner, or the General Partners as a Group, Controls a Limited Partnership or Similar Entity When the Limited Partners Have Certain Rights . EITF 04-5 is effective immediately for all newly-formed limited partnerships and for existing limited partnership agreements that are modified. The guidance will be effective for existing limited-partnership agreements that are not modified no later than the beginning of the first reporting period in fiscal years beginning after December 15, 2005. The guidance provides a framework for addressing the question of when a general partner, as defined in EITF 04-5, should consolidate a limited partnership. The EITF has concluded that the general partner of a limited partnership should consolidate a limited partnership unless (1) the limited partners possess substantive kick-out rights as defined in paragraph B20 of FIN 46(R), Consolidation of Variable Interest Entities, or (2) the limited partners possess substantive participating rights similar to the rights described in Issue 96-16, Investor s Accounting for an Investee When the Investor has a Majority of the Voting Interest but the Minority Shareholder or Shareholders have Certain Approval or Veto Rights. The FASB has amended Statement of Position 78-9, Accounting for Investments in Real Estate Ventures, and EITF 96-16, to conform and align with the guidelines set forth in EITF 04-5. We do not believe there will be an impact to our financial condition or results of operations from the adoption of EITF 04-5 in the current year. We are continuing to evaluate the impact of EITF 04-5, when applicable, to all existing partnerships.

Significant Accounting Policies

Stock-Based Compensation. Effective January 1, 2003, we adopted the fair value expense recognition provisions of SFAS No. 123 on a prospective basis as permitted by SFAS No. 148, *Accounting for Stock-Based Compensation Transition and Disclosure*, which requires that the fair value of stock options at the date of grant be amortized ratably into expense over the appropriate vesting period. With respect to our stock options which were granted prior to 2003, we accounted for stock-based compensation using the intrinsic value method prescribed in APB Opinion No. 25, and related Interpretations. Had compensation cost been determined based on the fair value at the grant dates for awards under the plans consistent with SFAS No. 123, our net loss and loss per share would have been reduced to the following pro forma amounts:

| | en | ree months ded aber 30, | For the nine month ended September 30 | |
|--|-----------|-------------------------------|---------------------------------------|-------------|
| (in thousands, except per share amounts) | 2005 | 2004 | 2005 | 2004 |
| Net income (loss) available to common shareholders, as | | | | |
| reported | \$ 71,634 | \$ (18,683) | \$48,786 | \$ (54,772) |
| Add: Stock-based employee compensation expense | | | | |
| included in reported net income | 4,294 | 355 | 7,375 | 1,056 |
| Deduct: total stock-based employee compensation | (4,695) | (838) | (8,591) | (2,533) |
| expense determined under fair value based method for | | | | |

all awards, net of minority interest

| Pro forma net income (loss) available to common | | | | | | | | |
|---|----|--------|------|----------|-----|--------|------|---------|
| shareholders | \$ | 71,233 | \$ (| (19,166) | \$4 | 17,570 | \$ (| 56,249) |
| Income (loss) per share: | | | | | | | | |
| Basic as reported | \$ | 0.71 | \$ | (0.19) | \$ | 0.49 | \$ | (0.55) |
| Diluted as reported | \$ | 0.71 | \$ | (0.19) | \$ | 0.49 | \$ | (0.55) |
| Basic pro forma | \$ | 0.71 | \$ | (0.19) | \$ | 0.48 | \$ | (0.57) |
| Diluted pro forma | \$ | 0.71 | \$ | (0.19) | \$ | 0.48 | \$ | (0.57) |
| | 10 | | | | | | | |
| | | | | | | | | |

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Earnings Per Share. SFAS No. 128, *Earnings Per Share*, or EPS, specifies the computation, presentation and disclosure requirements for earnings per share.

Basic EPS is computed by dividing net income available to common shareholders by the weighted average number of shares outstanding for the period. Diluted EPS reflects the potential dilution that could occur if securities or other contracts to issue common shares were exercised or converted into common shares, where such exercise or conversion would result in a lower EPS amount. We present both basic and diluted earnings per share.

The following tables present the reconciliation for the three and nine months ended September 30, 2005 and 2004, of basic and diluted earnings per share from Loss before discontinued operations and cumulative effect of a change in accounting principle to Net income (loss) available to common shareholders. The tables also include weighted average shares on a basic and diluted basis.

| | | For the th | ree months | ended Septen | nber 30, | |
|---|------------|-----------------|-------------|--------------|-----------------|-----------|
| | | 2005 | | | 2004 | |
| | | Wtd. | Per | | Wtd. | Per |
| | Income | Avg. | Share | Income | Avg. | Share |
| (in thousands, except per share amounts) | (Loss) | Shares | Amount | (Loss) | Shares | Amount |
| Basic/Diluted EPS | (====) | | | (====) | | |
| Loss before discontinued operations and | | | | | | |
| cumulative effect of a change in | | | | | | |
| accounting principle | \$(11,225) | 100,663 | | \$(12,124) | 99,024 | |
| Series A Preferred Share distributions | (5,991) | 100,003 | | (5,991) | JJ,024 | |
| Series B Preferred Share distributions | (2,019) | | | (2,019) | | |
| Series B Fleierred Share distributions | (2,019) | | | (2,019) | | |
| | | | | | | |
| Loss available to common shareholders | | | | | | |
| before discontinued operations and | | | | | | |
| cumulative effect of a change in | | | | | | |
| accounting principle | \$(19,235) | 100,663 | \$ (0.19) | \$(20,134) | 99,024 | \$ (0.21) |
| Income from discontinued operations, net | | | | | | |
| of minority interests | 1,198 | | 0.01 | 1,780 | | 0.02 |
| Impairment charges related to real estate | | | | | | |
| assets from discontinued operations, net | | | | | | |
| of minority interests | (64) | | | (297) | | |
| Gain (loss) on real estate from | | | | | | |
| discontinued operations, net of minority | 00.505 | | 0.00 | (22) | | |
| interests | 89,735 | | 0.89 | (32) | | |
| Net income (loss) available to common | | | | | | |
| shareholders | \$ 71,634 | 100,663 | \$ 0.71 | \$(18,683) | 99,024 | \$ (0.19) |
| | | | | | | |
| | | For the ni 2005 | ne months e | nded Septem | ber 30, 2004 | |
| | | | Dan | | | D.,, |
| | T | Wtd. | Per | T | Wtd. | Per |
| | Income | Avg. | Share | Income | Avg. | Share |
| (in thousands, except per share amounts) | (Loss) | Shares | Amount | (Loss) | Shares | Amount |

Edgar Filing: CRESCENT REAL ESTATE EQUITIES CO - Form 10-Q

Basic/Diluted EPS

| Loss before discontinued operations and cumulative effect of a change in | | | | | | |
|--|-------------|--------|-----------|-------------|--------|-----------|
| accounting principle | \$ (22,653) | 99,936 | | \$ (33,578) | 99,013 | |
| Series A Preferred Share distributions | (17,972) | , | | (17,733) | , | |
| Series B Preferred Share distributions | (6,056) | | | (6,057) | | |
| Loss available to common shareholders | | | | | | |
| before discontinued operations and | | | | | | |
| cumulative effect of a change in | | | | | | |
| accounting principle | \$ (46,681) | 99,936 | \$ (0.46) | \$ (57,368) | 99,013 | \$ (0.58) |
| Income from discontinued operations, net | | | | | | |
| of minority interests | 4,293 | | 0.04 | 7,826 | | 0.08 |
| Impairment charges related to real estate | | | | | | |
| assets from discontinued operations, net | | | | | | |
| of minority interests | (64) | | | (2,715) | | (0.03) |
| Gain (loss) on real estate from | | | | | | |
| discontinued operations, net of minority | 01.220 | | 0.01 | (0.150) | | (0, 00) |
| interests | 91,238 | | 0.91 | (2,152) | | (0.02) |
| Cumulative effect of a change in | | | | | | |
| accounting principle, net of minority interests | | | | (363) | | |
| interests | | | | (303) | | |
| Net income (loss) available to common | | | | | | |
| shareholders | \$ 48,786 | 99,936 | \$ 0.49 | \$ (54,772) | 99,013 | \$ (0.55) |
| | , | , | | . (-)/ | , | . () |

The effect of the conversion of the Series A Convertible Cumulative Preferred Shares, stock options, restricted stock and the exchange of Operating Partnership units are not included in the computation of diluted EPS for the three and nine months ended September 30, 2005 and 2004, since the effect of the conversions are not dilutive.

11

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS Supplemental Disclosure to Statements of Cash Flows

| | For the nine months ended | | | | | | | |
|---|---------------------------|------------|--|--|--|--|--|--|
| Supplemental disclosures of cash flow information: | Septem | ber 30, | | | | | | |
| (in thousands) | 2005 | 2004 | | | | | | |
| Interest paid on debt | \$ 98,926 | \$ 124,007 | | | | | | |
| Interest capitalized Office | 164 | | | | | | | |
| Interest capitalized Resort Residential Development | 14,333 | 11,090 | | | | | | |
| Interest capitalized Resort/Hotel | 523 | 278 | | | | | | |
| Additional interest paid in conjunction with cash flow hedges | 1,771 | 8,935 | | | | | | |
| Total interest paid | \$ 115,717 | \$ 144,310 | | | | | | |
| Cash paid for income taxes | \$ 633 | \$ 8,406 | | | | | | |
| Supplemental schedule of non cash activities: | | | | | | | | |
| Assumption of debt in conjunction with acquisitions of Office Properties and undeveloped land | \$ | \$ 139,807 | | | | | | |
| Joint venture of Office Properties debt | \$ 158,350 | \$ | | | | | | |

3. SEGMENT REPORTING

For purposes of segment reporting as defined in SFAS No. 131, we have four major investment segments based on property type: the Office Segment; the Resort Residential Development Segment; the Resort/Hotel Segment and the Temperature-Controlled Logistics Segment. Management utilizes this segment structure for making operating decisions and assessing performance.

We use funds from operations, or FFO, as the measure of segment profit or loss. FFO, as used in this document, is based on the definition adopted by the Board of Governors of the National Association of Real Estate Investment Trusts, or NAREIT, and means:

Net Income (Loss) determined in accordance with GAAP;

excluding gains (losses) from sales of depreciable operating property;

excluding extraordinary items (as defined by GAAP);

plus depreciation and amortization of real estate assets; and

after adjustments for unconsolidated partnerships and joint ventures.

We calculate FFO available to common shareholders diluted in the same manner, except that Net Income (Loss) is replaced by Net Income (Loss) Available to Common Shareholders and we include the effect of Operating Partnership unitholder minority interests.

NAREIT developed FFO as a relative measure of performance of an equity REIT to recognize that income-producing real estate historically has not depreciated on the basis determined under GAAP. We consider FFO available to common shareholders diluted and FFO appropriate measures of performance for an equity REIT and for

its investment segments. However, FFO available to common shareholders diluted and FFO should not be considered as alternatives to net income determined in accordance with GAAP as an indication of our operating performance.

Our measures of FFO available to common shareholders diluted and FFO may not be comparable to similarly titled measures of other REITs if those REITs apply the definition of FFO in a different manner than we apply it.

12

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Selected financial information related to each segment for the three and nine months ended September 30, 2005 and 2004, and total assets, consolidated property level financing, consolidated other liabilities, and minority interests for each of the segments at September 30, 2005 and 2004, are presented in the following tables:

Selected Financial Information:

| | | | For the three months ended September 30, 2005 Resort Temperature- Residential Controlled | | | | | | | | | |
|---|----------|---------------------|--|-----------------------------|----------------|----------------------------|--------------|----------|----|----------------------|----|------------------------------|
| | | Office | Dev | elopment | Res | ort/Hotel | L | ogistics | C | orporate and | | |
| (in thousands) Total Property revenue Total Property expense | Se \$ | 94,607 49,170 | S \$ | egment 78,401 68,706 | S \$ | egment 35,787 26,531 | S (\$ | egment | \$ | Other ⁽²⁾ | \$ | Total 208,795 144,407 |
| Income from Property Operations | \$ | 45,437 | \$ | 9,695 | \$ | 9,256 | \$ | | \$ | | \$ | 64,388 |
| Total other income (expense) Minority interests and income taxes Discontinued operations income, gain on real estate and impairment | | (23,389) (1,365) | | (5,156) 858 | | (5,317) 151 | | 76 | | (43,290) 1,819 | | (77,076) 1,463 |
| charges related to real estate assets, net of minority interests | | 106,990 | | | | | | | | (16,121) | | 90,869 |
| Net income (loss) | \$ | 127,673 | \$ | 5,397 | \$ | 4,090 | \$ | 76 | \$ | (57,592) | \$ | 79,644 |
| Depreciation and amortization of real estate assets (Gain) loss on property sales, net Adjustments for investment in | \$ | 27,208 (105,847) | \$ | 2,238 | \$ | 4,219 39 | \$ | | \$ | | \$ | 33,665 (105,808) |
| unconsolidated companies Unitholder minority interest Series A Preferred share | | 5,548 | | (2,161) | | 1,004 | | 4,530 | | 14,049 | | 8,921 14,049 |
| distributions Series B Preferred share | | | | | | | | | | (5,991) | | (5,991) |
| distributions | | | | | | | | | | (2,019) | | (2,019) |
| Adjustments to reconcile net income (loss) to funds from operations available to common shareholders diluted | \$ | (73,091) | \$ | 77 | \$ | 5,262 | \$ | 4,530 | \$ | 6,039 | \$ | (57,183) |
| Funds from operations available to common shareholders diluted | \$ | 54,582 | \$ | 5,474 | \$ | 9,352 | \$ | 4,606 | \$ | (51,553) | \$ | 22,461 ₍₃₎ |

See footnotes to the following table. **Selected Financial Information:**

| | | For the three months ended September 30, 2004 | | | | | | | | | | | |
|---|----|---|-----|------------|------|------------|----|----------|----|----------------------|----|-----------|--|
| | | | | Resort | | T | | perature | - | | | | |
| | | Office | | sidential | Doc | ort/Hotel | | ntrolled | C | orporate | | | |
| | | Office | Dev | eiopineiii | IVES | oi viiotei | L | gistics | C | and | | | |
| (in thousands) | Se | gment ⁽¹⁾ | S | egment | S | egment | Se | egment | (| Other ⁽²⁾ | | Total | |
| Total Property revenue | \$ | 122,490 | \$ | 60,595 | \$ | 54,707 | \$ | | \$ | | \$ | 237,792 | |
| Total Property expense | | 59,547 | | 54,480 | | 45,369 | | | | | | 159,396 | |
| | | | | | | | | | | | | | |
| Income from Property Operations | \$ | 62,943 | \$ | 6,115 | \$ | 9,338 | \$ | | \$ | | \$ | 78,396 | |
| Total other income (expense) | | (32,900) | | (8,309) | | (5,992) | | (906) | | (49,723) | | (97,830) | |
| Minority interests and income taxes | | (512) | | 3,469 | | 2,474 | | (200) | | 1,879 | | 7,310 | |
| Discontinued operations income, | | , , | | , | | • | | | | ŕ | | , | |
| gain on real estate and impairment | | | | | | | | | | | | | |
| charges related to real estate assets, | | | | | | | | | | | | | |
| net of minority interests | | 1,290 | | 103 | | 790 | | | | (732) | | 1,451 | |
| | | | | | | | | | | | | | |
| Net income (loss) | \$ | 30,821 | \$ | 1,378 | \$ | 6,610 | \$ | (906) | \$ | (48,576) | \$ | (10,673) | |
| | · | , - | · | , | · | -,- | | (=) | · | (-)) | Ċ | (-,, | |
| | | | | | | | | | | | | | |
| Depreciation and amortization of | Ф | 25 141 | Φ | 2 101 | ф | 5.660 | Ф | | Ф | | ф | 12.004 | |
| real estate assets | \$ | 35,141 | \$ | 2,181 | \$ | 5,662 | \$ | | \$ | | \$ | 42,984 | |
| Loss (gain) on property sales, net Adjustments for investment in | | 165 | | (127) | | | | | | | | 38 | |
| unconsolidated companies | | 2,283 | | (2,150) | | | | 5,768 | | | | 5,901 | |
| Unitholder minority interest | | _, | | (-,, | | | | -, | | (1,912) | | (1,912) | |
| Series A Preferred share | | | | | | | | | | | | | |
| distributions | | | | | | | | | | (5,991) | | (5,991) | |
| Series B Preferred share | | | | | | | | | | (2.010) | | (2.010) | |
| distributions | | | | | | | | | | (2,019) | | (2,019) | |
| Adjustments to reconcile net | | | | | | | | | | | | | |
| income (loss) to funds from | | | | | | | | | | | | | |
| operations available to common | | | | | | | | | | | | | |
| shareholders diluted | \$ | 37,589 | \$ | (96) | \$ | 5,662 | \$ | 5,768 | \$ | (9,922) | \$ | 39,001 | |
| P 16 | | | | | | | | | | | | | |
| Funds from operations available to | Φ | 60 410 | Φ | 1 202 | Φ | 12 272 | Φ | 1 060 | Φ | (50 400) | ¢ | 20 220 0 | |
| common shareholders diluted | \$ | 68,410 | \$ | 1,282 | \$ | 12,272 | \$ | 4,862 | \$ | (58,498) | \$ | 28,328(3) | |
| See footnotes to the following table. | | | | | | | | | | | | | |
| | | | | 13 | | | | | | | | | |
| | | | | | | | | | | | | | |

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Selected Financial Information:

| | For the nine months ended September 30, 2005 | | | | | | | | | | | |
|--|--|--|-----|-------------------------|-----|-----------------------------|--------------|----------|----|----------------------|----|------------------------------|
| | | | | Resort | | Τ | | perature | - | | | |
| | | Office | | esidential velopment | Doc | ort/Hotal | | ntrolled | C | orporate | | |
| | | Office | Dev | eiopineni | Nes | 001 1/110161 | L | ugistics | C | and | | |
| (in thousands) Total Property revenue Total Property expense | | gment ⁽¹⁾ 274,164 141,246 | | 218,714 191,154 | | egment 105,546 81,989 | S (\$ | egment | \$ | Other ⁽²⁾ | \$ | Total 598,424 414,389 |
| Income from Property Operations | \$ | 132,918 | \$ | 27,560 | \$ | 23,557 | \$ | | \$ | | \$ | 184,035 |
| Total other income (expense) Minority interests and income | | (66,447) | | (13,367) | | (16,487) | | (2,266) | | (110,585) | | (209,152) |
| taxes Discontinued operations income gain on real estate and impairment charges related to real estate assets, net of minority | | (3,402) | | 2,899 | | 2,923 | | | | 44 | | 2,464 |
| interests | | 112,235 | | | | | | | | (16,768) | | 95,467 |
| Net income (loss) | \$ | 175,304 | \$ | 17,092 | \$ | 9,993 | \$ | (2,266) | \$ | (127,309) | \$ | 72,814 |
| Depreciation and amortization of real estate assets (Gain) loss on property sales, net Adjustments for investment in | \$ | 79,737 (109,155) | \$ | 6,954 | \$ | 15,769 (141) | \$ | | \$ | (289) | \$ | 102,460 (109,585) |
| unconsolidated companies Unitholder minority interest Series A Preferred share | | 15,627 | | (2,609) | | 2,813 | | 13,729 | | 12,849 | | 29,560 12,849 |
| distributions Series B Preferred share | | | | | | | | | | (17,972) | | (17,972) |
| distributions | | | | | | | | | | (6,056) | | (6,056) |
| Adjustments to reconcile net income (loss) to funds from operations available to common shareholders diluted | \$ | (13,791) | \$ | 4,345 | \$ | 18,441 | \$ | 13,729 | \$ | (11,468) | \$ | 11,256 |
| Funds from operations available to common shareholders diluted | \$ | 161,513 | \$ | 21,437 | \$ | 28,434 | \$ | 11,463 | \$ | (138,777) | \$ | 84,070(3) |
| See footnotes to the following table | e. | | | | | | | | | | | |

Selected Financial Information:

See footnotes to the following table.

| Office | Re | Resort esidential | | 7 | Гетр Con | erature- trolled | - | Corporate | | |
|--|---|---|--|---|---|--|---|--|------|---|
| Segment ⁽¹⁾ \$ 367,240 175,309 | \$ \$ | Segment 163,875 146,803 | | _ | Seg \$ | gment | \$ | | \$ | Total 689,929 454,350 |
| \$ 191,931 | \$ | 17,072 | \$ | 26,576 | \$ | | \$ | | \$ | 235,579 |
| (90,091) |) | (15,795) | | (17,649) | | (4,514) | | (159,517) | | (287,566) |
| |) | 8,308 | | 6,818 | | | | 4,513 | | 18,409 |
| 1,534 | | 149 | | 2,518 | | | | (363) | | 2,959 (363) |
| \$ 102,144 | \$ | 9,734 | \$ | 18,263 | \$ | (4,514) | \$ | (156,609) | \$ | (30,982) |
| f \$ 97,205 2,319 7,188 | \$ | 5,115 (127) (2,099) | \$ | 17,030 | \$ | 17,348 | \$ | 56 336 (5,548) (17,733) | \$ | 119,406 2,528 22,437 (5,548) (17,733) |
| | | | | | | | | (6,057) | | (6,057) |
| \$ 106,712 | \$ | 2,889 | \$ | 17,030 | \$ | 17,348 | \$ | (28,946) | \$ | 115,033 |
| | \$ | 12,623 | \$ | 35,293 | \$ | 12,834 | \$ | (185,555) | \$ | 84,051(3) |
| | Segment ⁽¹⁾ \$ 367,240 175,309 \$ 191,931 (90,091) (1,230) 7 1,534 \$ 102,144 of \$ 97,205 2,319 7,188 | Segment ⁽¹⁾ \$ \$ 367,240 \$ 175,309 \$ \$ 191,931 \$ (90,091) \$ (1,230) \$ \$ 1,534 \$ \$ 102,144 \$ \$ 106,712 \$ \$ 2,319 \$ 7,188 | Residential Development Segment(1) Segment \$ 163,875 175,309 146,803 \$ 191,931 \$ 17,072 (90,091) (15,795) (1,230) 8,308 \$ 1,534 149 \$ 102,144 \$ 9,734 If \$ 97,205 \$ 5,115 2,319 (127) 7,188 (2,099) | Residential Office Segment (1) \$ 367,240 | Residential Office Segment \$ 367,240 | Resort Temp Con Development Resort/Hotel Log | Residential Development Resort/Hote Controlled Logistics | Residential Office Development Resort/Hotel Logistics Controlled Logistics Lo | Note | Note Note |

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

| (in millions) Total Assets by | Office Segment | | | ential pment Resort/Hotel | | Cont Log | erature- crolled istics ment | porate and other | Total |
|---|-------------------|----|-------|------------------------------|-------|-------------|---------------------------------------|------------------------|----------|
| Segment: ⁽⁴⁾ Balance at September 30, | | | | | | | | | |
| 2005(5) | \$ 2,011 | \$ | 1,025 | \$ | 341 | \$ | 173 | \$ 641(6) | \$ 4,191 |
| Balance at December 31, 2004 ⁽⁵⁾ | 2,142 | | 820 | | 469 | | 181 | 426(6) | 4,038 |
| Consolidated Property | | | | | | | | | |
| Level Financing: | | | | | | | | | |
| Balance at September 30, | (001) | | (170) | | (0.7) | | | (1 1 1 1) (7) | (2.207) |
| 2005 | (891) | | (178) | | (97) | | | $(1,141)^{(7)}$ | (2,307) |
| Balance at December 31, 2004 | (942) | | (84) | | (111) | | | $(1,015)^{(7)}$ | (2,152) |
| Consolidated Other | ()42) | | (04) | | (111) | | | (1,013) | (2,132) |
| Liabilities: | | | | | | | | | |
| Balance at September 30, | | | | | | | | | |
| 2005 | (108) | | (275) | | (26) | | (1) | (43) | (453) |
| Balance at December 31, | | | | | | | | | |
| 2004 | (108) | | (196) | | (47) | | (2) | (69) | (422) |
| Minority Interests: | | | | | | | | | |
| Balance at September 30, 2005 | (15) | | (33) | | (6) | | | (112) | (166) |
| Balance at December 31, | (13) | | (33) | | (0) | | | (112) | (100) |
| 2004 | (9) | | (34) | | (7) | | | (113) | (163) |

The property revenue includes lease termination fees (net of the write-off of deferred rent receivables) of approximately \$4.9 million and \$1.3 million for the three months ended September 30, 2005 and 2004, respectively and \$7.0 million and \$8.5 million for the nine months

ended September 30, 2005 and 2004, respectively.

- For purposes of this Note, Corporate and Other includes the total of: income from investment land sales, net, interest and other income, corporate general and administrative expense, interest expense, amortization of deferred financing costs, extinguishment of debt, other expenses and equity in net income of unconsolidated companies other.
- Impairment charges and debt extinguishment charges related to the sale of real estate assets, were \$0.3 million and \$3.0 million for the three months ended September 30, 2005 and September 30, 2004, respectively, and were \$0.7 million and \$5.9 million for the nine months

ended

September 30,

2005 and

September 30,

2004,

respectively.

Funds from

operations

available to

common

shareholders

diluted, as

adjusted to

exclude

impairment

charges and debt

extinguishment

charges related

to the sale of real

estate assets, was

\$22.8 million

and \$31.3

million for the

three months

ended

September 30,

2005, and 2004,

respectively, and

\$84.8 million

and

\$89.9 million for

the nine months

ended

September 30,

2005, and 2004,

respectively. We

provide this

additional

information

because

management

utilizes it, in

addition to FFO

available to

common

shareholders

diluted, in

making

operating

decisions and

assessing

performance, and because we believe that it also is useful to investors in assessing our operating performance.

- (4) Total assets by segment are inclusive of investments in unconsolidated companies.
- Non-income producing land held for investment or development of \$84.3 million and \$67.5 million at September 30, 2005 and December 31, 2004, respectively, by segment is as follows: Office \$24.1 million and \$0.0 million, Resort Residential Development \$9.6 million and \$9.9 million, Resort/Hotel \$7.3 million and \$7.0 million and Corporate \$43.3 million and
- (6) Includes defeasance investments.

\$50.6 million, respectively.

(7) Inclusive of

Corporate bonds,

credit facility,

Junior

Subordinated

Notes, the

Funding I

defeased debt,

the Funding II

defeased debt

and Canyon

Ranch-Lenox

defeased debt.

4. ACQUISITIONS

Acquisitions of Office Properties

During the nine months ended September 30, 2005, we completed the following acquisitions:

| (in millions) | | | | Pur | chase(1) |
|------------------|---------------------|---------------------------|---------------------|-----|----------|
| Date | P | Property | Location | I | Price |
| February 7, 2005 | Exchange Building C | Class A Office Property | Seattle, Washington | \$ | 52.5 |
| April 8, 2005 | One Buckhead Plaza | Class A Office Propert(2) | Atlanta, Georgia | \$ | 130.5 |

- (1) The acquisitions were funded by draws on our credit facility. The properties are
- wholly-owned.

In June 2005, we contributed One Buckhead

Plaza to

Crescent One

Buckhead Plaza,

L.P., a limited

partnership in

which we have a

35% interest

and Metzler US

Real Estate

Fund L.P. has a

65% interest.

15

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Other Real Estate Investments

The following table presents our significant investments in mezzanine loans entered into during the nine months ended September 30, 2005:

| | Outstanding | | Interest Rate | |
|------------------|-----------------------|--------------------------------|----------------------|----------|
| (in millions) | Loan | | at September | Fixed/ |
| Date | Amount | Investment | 30, 2005 | Variable |
| February 7, 2005 | \$17.3(1) | New York City Office Property | 11.45% | Variable |
| March 31, 2005 | \$33.2(2) | Orlando Resort | 11.93% | Fixed |
| May 31, 2005 | \$20.0(3) | Los Angeles Office Property | 11.96% | Variable |
| June 9, 2005 | \$12.0(4) | Dallas Office Property | 12.27% | Variable |
| August 31, 2005 | \$ 7.7 ⁽⁵⁾ | Three Dallas Office Properties | 11.04% | Fixed |

- (1) The loan bears interest at LIBOR plus 775 basis points with an interest-only term until maturity in March 2007, subject to the right of the borrower to extend the loan pursuant to three one-year extension options.
- Outstanding amount includes \$0.2 million of premium. The loan bears interest at a stated fixed rate of 12% with an interest-only term until maturity in April 2008, subject to the right of the borrower to extend the loan pursuant to one four-year

extension bearing either a floating or fixed interest rate at the borrower s election. The floating rate would be LIBOR plus 600 basis points and the fixed rate would be determined at the beginning of the extension term at the rate of a similarly maturing U.S. Treasury security plus 600 basis points. During the extension, the borrower must make principal payments based on a 25-year amortization schedule.

The loan bears interest at LIBOR plus 825 basis points with

an interest-only

term until

maturity in

June 2007,

subject to the

right of the

borrower to two

six-month

extensions and a

third extension

ending

December 1,

2008. We

determined that

the entity to

which the loan

was funded is a

VIE under FIN

46R of which we

are not the primary beneficiary; therefore, we do not consolidate the entity. Our maximum exposure to loss is limited to the amount of the loan.

- The loan bears interest at LIBOR plus 850 basis points with an interest-only term until maturity in July 2007, subject to the right of the borrower to extend the loan pursuant to three one-year extension options.
- The loan has an interest-only term through September 2007. Beginning October 2007, the borrower must make principal payments based on a 30-year amortization schedule until maturity in September 2010. We determined that the entity to which the loan was funded is a VIE under FIN 46R of which we are not the

primary beneficiary; therefore, we do not consolidate the entity. Our maximum exposure to loss is limited to the amount of the loan.

5. DISCONTINUED OPERATIONS

In accordance with SFAS No. 144, the results of operations of the assets sold or held for sale have been presented as Income from discontinued operations, net of minority interests, gain or loss on the assets sold or held for sale have been presented as Gain (loss) on real estate from discontinued operations, net of minority interests and impairments on the assets sold or held for sale have been presented as Impairment charges related to real estate assets from discontinued operations, net of minority interests in the accompanying Consolidated Statements of Operations for the three and nine months ended September 30, 2005 and 2004. Minority interests for wholly-owned properties represent unitholders share of related income, gains, losses and impairments. The carrying value of the assets held for sale has been reflected as Properties held for disposition, net in the accompanying Consolidated Balance Sheets as of September 30, 2005 and December 31, 2004.

Disposition of Office Properties

The following table presents the significant dispositions of office properties for the nine months ended September 30, 2005:

| (in millions) | | | Net | | Net |
|--------------------|------------------------|-------------------------|-----------------|--------|----------|
| Date | Property | Location | Proceeds | Gain | Gain (1) |
| February 7, 2005 | Albuquerque Plaza | Albuquerque, New Mexico | \$ 34.7(2) | \$ 1.8 | \$ 1.5 |
| August 16, 2005 | Barton Oaks Plaza One | Austin, Texas | $14.4^{(2)}$ | 5.4 | 4.6 |
| September 19, 2005 | Chancellor Park | San Diego, California | $55.4^{(3)}$ | 32.1 | 27.3 |
| September 28, 2005 | Two Renaissance Square | Phoenix, Arizona | $117.3^{(2)}$ | 68.1 | 57.8 |

- (1) Amounts are net of operating partnership minority interest.
- (2) Proceeds were used to pay down a portion of our Bank of America Fund XII Term Loan.
- (3) Proceeds were used primarily to pay down our credit facility.

16

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Assets Held for Sale Resort/Hotel Segment

During the nine months ended September 30, 2005, we determined the Denver Marriott City Center was no longer held for sale due to the Hotel Property no longer being actively marketed for sale as a result of changes in market conditions. The Property has been reclassified from Properties held for disposition, net to Buildings and improvements, net of accumulated depreciation and Furniture, fixtures and equipment, net of accumulated depreciation in the Consolidated Balance Sheets with a net book value of \$44.9 million at March 31, 2005. In addition, approximately \$1.2 million has been reclassified from Income from discontinued operations, net of minority interests to Resort/Hotel Property revenue, Resort/Hotel Property expenses, Taxes, and Minority interests in the Consolidated Statements of Operations. Depreciation expense has been adjusted by approximately \$4.4 million, the amount that would have been recognized had the Property been continuously classified as held and used.

Summary of Assets Held for Sale

The following table indicates the major classes of assets of the Properties held for sale.

| (in thousands) | September 3 2005 ⁽¹⁾ | 30, | December 31, 2004 ⁽²⁾ | | |
|-------------------------------|---------------------------------|--------------|-------------------------------------|--|--|
| Land | \$ | \$ | 3,330 | | |
| Buildings and improvements | 4 | ,123 | 138,538 | | |
| Accumulated depreciation | | (44) | (32,676) | | |
| Other assets, net | | 65 | 8,207 | | |
| Net investment in real estate | \$ | \$,144 \$ | 117,399 | | |

- (1) Includes other assets.
- (2) Includes four Office Properties and other assets.

The following tables present income, impairment charges and gain (loss) on sale for the three and nine months ended September 30, 2005 and 2004, for properties included in discontinued operations.

| | For the three months ended September 30, | | | | For the nine months ended September 30, | | | |
|--|--|---------|----|---------|---|---------|----|----------|
| (in thousands) | 2 | 2005 | | 2004 | | 2005 | | 2004 |
| Total revenues | \$ | 4,164 | \$ | 10,422 | \$ | 13,165 | \$ | 37,866 |
| Operating and other expenses | | (2,111) | | (6,803) | | (5,528) | | (23,395) |
| Depreciation and amortization | | (641) | | (1,519) | | (2,586) | | (5,243) |
| Unitholder minority interests | | (214) | | (320) | | (758) | | (1,402) |
| Income from discontinued operations, net of minority interests | \$ | 1,198 | \$ | 1,780 | \$ | 4,293 | \$ | 7,826 |

| | For the three months ended September 30, | | For the nine months ended September 30, | | | | | | |
|--|--|---------------------|---|---|----|---------------------|----|----------------|--|
| (in thousands) | | 2005 | 2 | 2004 | | 2005 | | 2004 | |
| Impairment charges related to real estate assets Unitholder minority interests | \$ | (75) 11 | \$ | (350) 53 | \$ | (75) 11 | \$ | (3,201) 486 | |
| Impairment charges related to real estate assets from discontinued operations, net of minority | | 45.0 | | (207) | | | | | |
| interests | \$ | (64) | \$ | (297) | \$ | (64) | \$ | (2,715) | |
| | For the three months ended September 30, | | | For the nine months ended September 30, | | | | | |
| (in thousands) | | 2005 | 2 | 2004 | | 2005 | | 2004 | |
| Realized gain (loss) on sale of properties Unitholder minority interests | \$ | 105,572 (15,837) | \$ | (38) 6 | \$ | 107,339 (16,101) | \$ | (2,537) 385 | |
| Gain (loss) on sale of real estate from discontinued operations, net of minority interests | \$ | 89,735 | \$ | (32) | \$ | 91,238 | \$ | (2,152) | |
| | - | 17 | | | | | | | |

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

6. OTHER TRANSACTIONS

Undeveloped Land

The following table presents the significant dispositions of undeveloped land for the nine months ended September 30, 2005.

| (dollars in millions) | | Net | | | | | | |
|-----------------------|----------------|---------|------|----------|-------------|-----|--|--|
| Date | Location | Acreage | Proc | ceeds(1) | Net Gain | | | |
| March 31, 2005 | Houston, Texas | 1.58 | \$ | 5.8 | \$ | 3.5 | | |
| June 30, 2005 | Houston, Texas | 1.43 | \$ | 6.1 | \$ | 4.1 | | |

(1) The proceeds were used primarily to pay down our credit facility.

Significant Tenant Lease Termination

In June 2005, we entered into an agreement with our largest office tenant, El Paso Energy Services Company and certain of its subsidiaries, which will terminate El Paso s leases relating to a total of 888,000 square feet at Greenway Plaza in Houston, Texas effective December 31, 2007. Under the agreement, El Paso is required to pay us \$65.0 million in termination fees in periodic installments through December 31, 2007 and \$62.0 million in rent according to the original lease terms from July 1, 2005 through December 31, 2007. Original expirations for the space ranged from 2007 through 2014. The \$65.0 million lease termination fee, net of the approximately \$23.0 million deferred rent receivable balance, will be recognized ratably to income over the period July 1, 2005 through December 31, 2007. As of September 30, 2005, El Paso was current on all rental obligations.

7. JOINT VENTURES

Canvon Ranch®

On January 18, 2005, we contributed Canyon Ranch Tucson, our 50% interest and our preferred interest in CR Las Vegas, LLC and our 30% interest in CR License, L.L.C., CR License II, L.L.C., CR Orlando LLC and CR Miami LLC, to two newly formed entities, CR Spa, LLC and CR Operating, LLC. In exchange, we received a 48% common equity interest in each new entity. The remaining 52% interest in these entities is held by the founders of Canyon Ranch, who contributed their interests in CR Las Vegas, LLC, CR License II, L.L.C., CR Orlando LLC and CR Miami LLC and the resort management contracts. In addition, we sold Canyon Ranch Lenox to a subsidiary of CR Operating, LLC. The founders of Canyon Ranch sold their interest in CR License, L.L.C. to a subsidiary of CR Operating, LLC. As a result of these transactions, the new entities own the following assets: Canyon Ranch Tucson, Canyon Ranch Lenox, Canyon Ranch SpaClub at the Venetian Resort in Las Vegas, Canyon Ranch SpaClub on the Queen Mary 2 ocean liner, Canyon Ranch Living Community in Miami, Florida, Canyon Ranch SpaClub at The Gaylord Palms Resort in Kissimmee, Florida, and the Canyon Ranch trade names and trademarks.

In addition, the newly formed entities completed a private placement of Mandatorily Redeemable Convertible Preferred Membership Units for aggregate gross proceeds of approximately \$110.0 million. In this private placement, Richard E. Rainwater, Chairman of our Board of Trust Managers, and certain of his family members purchased approximately \$27.1 million of these units on terms identical to those extended to all other investors. The units are convertible into a 25% common equity interest in CR Spa, LLC and CR Operating, LLC and pay distributions at the rate of 8.5% per year in years one through seven, and 11% in years eight through ten. At the end of ten years, or upon earlier redemption by us, the holders of the units are entitled to receive a premium in an amount sufficient to result in a cumulative return of 11% per year. The units are redeemable after seven years at our option. Also on January 18, 2005, the new entities completed a \$95.0 million financing with Bank of America. The loan has an interest-only term

until maturity in February 2015, bears interest at 5.94% and is secured by the Canyon Ranch Tucson and Canyon Ranch Lenox Destination Resort Properties. As a result of these transactions, we received proceeds of approximately \$91.9 million, which was used to pay down or defease debt related to our previous investment in the Properties and to pay down our credit facility. No gain or loss was recorded in connection with the above transactions. Following these transactions, we account for our interests in CR Spa, LLC and CR Operating, LLC under the equity method.

18

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Office

Fulbright Tower

On February 24, 2005, we contributed Fulbright Tower, subject to the Morgan Stanley Mortgage Capital Inc. Note of \$73.4 million, and an adjacent parking garage, to Crescent 1301 McKinney, L.P., a limited partnership in which we have a 23.85% interest, a fund advised by JPMorgan Asset Management, or JPM, has a 60% interest and GE Asset Management, or GE, has a 16.15% interest. The property was valued at \$106.0 million and the transaction generated net proceeds to us of approximately \$33.4 million which were used to pay down our credit facility. The joint venture was accounted for as a partial sale of the Office Property, resulting in a net gain of approximately \$0.5 million. None of the mortgage financing at the joint venture level is guaranteed by us. We manage this property on behalf of the joint venture. We account for our interest in Crescent 1301 McKinney, L.P. under the equity method. *Von Karman Office Development in Irvine*

On June 9, 2005, we entered into a joint venture arrangement, Crescent Irvine LLC, with an affiliate of Hines. The joint venture purchased a land parcel located in the John Wayne submarket in Irvine, California, for \$12.0 million. In addition, we have committed to co-develop a 260,000 square-foot Class A office property on the acquired site. Hines owns a 60% interest and we own a 40% interest in the joint venture. The initial cash equity contribution to the joint venture was \$12.2 million, of which our portion was \$4.9 million. Development is expected to begin in the first quarter of 2006. We account for our interest in Crescent Irvine LLC under the equity method. *One Buckhead Plaza*

On June 29, 2005, we contributed One Buckhead Plaza, subject to the Morgan Stanley Note of \$85.0 million, to Crescent One Buckhead Plaza, L.P., a limited partnership in which we have a 35% interest and Metzler US Real Estate Fund L.P. has a 65% interest. The property was valued at \$130.5 million and the transaction generated net proceeds to us of approximately \$28.0 million, which were used to pay down our credit facility. The joint venture was accounted for as a partial sale of the Office Property, resulting in a net gain of approximately \$0.4 million. None of the mortgage financing at the joint venture level is guaranteed by us. We manage the property on behalf of the joint venture. We account for our interest in Crescent One Buckhead Plaza, L.P. under the equity method. *Paseo del Mar*

On September 21, 2005, we entered into a joint venture arrangement, Crecent-JMIR Paseo Del Mar LLC, with JMI Realty. The joint venture has committed to co-develop a 231,000 square-foot, three-building office complex in the Del Mar Heights submarket of San Diego, California. The venture is structured such that we own an 80% interest and JMI Realty owns the remaining 20% interest. In connection with the joint venture, Crescent JMIR Paseo Del Mar LLC entered into a maximum \$53.1 million construction loan with Guaranty Bank. Affiliates of JMI Realty manage the joint venture, guarantee the loan, and have provided a completion guarantee to the joint venture. The initial cash equity contribution to the joint venture was \$28.6 million, of which our portion was \$22.9 million. The development, which is currently underway, is scheduled for delivery in August 2006. Upon completion, we will manage the property on behalf of the joint venture. We consolidate Crescent-JMIR Paseo Del Mar LLC.

Redtail Capital Partners, L.P.

On May 10, 2005, we entered into an agreement with Capstead Mortgage Corporation pursuant to which we formed a joint venture to invest up to \$100 million in equity in select mezzanine loans on commercial real estate over a two-year period. Total investments in mezzanine loans, assuming leverage, could exceed \$300 million. The agreement also provides that we and Capstead may form a second joint venture to invest up to an additional \$100 million in equity. Capstead is committed to 75% of the capital of each of the two partnerships, or up to \$150.0 million, and we are committed to 25%, or up to \$50.0 million. We will be responsible for identifying investment opportunities and managing the portfolios and will earn a management fee and incentives based on portfolio performance. As of September 30, 2005, we have made capital contributions of \$1.2 million. We account for our interest in Redtail Capital Partners, L.P. under the equity method.

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

8. INVESTMENTS IN UNCONSOLIDATED COMPANIES

The following is a summary of our ownership in significant unconsolidated joint ventures and investments as of September 30, 2005.

| | | Our Ownership as of September 30, |
|--|--|---|
| Entity | Classification | 2005 |
| Main Street Funding Partners, L.P. | Office (Bank One Center Dallas) | $50.0\%^{(1)}$ |
| | Office (Von Karman Office Development | $40.0\%^{(2)}$ |
| Crescent Irvine, LLC | Irvine) | |
| Crescent Miami Center, LLC | Office (Miami Center Miami) | $40.0\%^{(3)}$ (4) |
| Crescent One Buckhead Plaza, L.P. | Office (One Buckhead Plaza Atlanta) | 35.0%(5)(4) |
| Crescent POC Investors, L.P. | Office (Post Oak Central Houston) | 23.9%(6)(4) |
| Crescent HC Investors, L.P. | Office (Houston Center Houston) | 23.9%(6)(4) |
| Crescent TC Investors, L.P. | Office (The Crescent Dallas) | $23.9\%^{(6)}$ (4) |
| Crescent Ross Avenue Mortgage Investors, | Office (Trammell Crow Center, Mortgage | 23.9% ^{(7) (4)} |
| L.P. | Dallas) | |
| | Office (Trammell Crow Center, Ground | $23.9\%^{(7)}$ (4) |
| Crescent Ross Avenue Realty Investors, L.P. | Lessor Dallas) | |
| Crescent Fountain Place, L.P. | Office (Fountain Place Dallas) | $23.9\%^{(7)}$ (4) |
| Crescent Five Post Oak Park L.P. | Office (Five Post Oak Houston) | $30.0\%^{(8)(4)}$ |
| Crescent One BriarLake Plaza, L.P. | Office (BriarLake Plaza Houston) | $30.0\%^{(9)(4)}$ |
| Crescent 5 Houston Center, L.P. | Office (5 Houston Center Houston) | 25.0%(10)(4) |
| Crescent 1301 McKinney, L.P. | Office (Fulbright Tower Houston) | 23.9%(11)(4) |
| Austin PT BK One Tower Office Limited Partnership | Office (Bank One Tower Austin) | 20.0%(12)(4) |
| Houston PT Three Westlake Office Limited Partnership | Office (Three Westlake Park Houston) | $20.0\%^{(12)(4)}$ |
| Houston PT Four Westlake Office Limited Partnership | Office (Four Westlake Park Houston) | 20.0%(12)(4) |
| AmeriCold Realty Trust | Temperature-Controlled Logistics | 31.7%(13) |
| CR Operating, LLC | Resort/Hotel | 48.0%(14) |
| CR Spa, LLC | Resort/Hotel | 48.0%(14) |
| Blue River Land Company, L.L.C. | Other | 50.0%(15) |
| EW Deer Valley, L.L.C. | Other | $41.7\%^{(16)}$ |
| SunTx Fulcrum Fund, L.P. (SunTx) | Other | $28.9\%^{(17)}$ |
| Redtail Capital Partners, L.P. (Redtail) | Other | 25.0%(18) (4) |
| G2 Opportunity Fund, L.P. (G2) | Other | $12.5\%^{(19)}$ |

⁽¹⁾ The remaining 50% interest is owned by Trizec Properties, Inc.

(2)

The remaining 60% interest is owned by an affiliate of Hines. Crescent Irvine, LLC acquired a parcel of land to develop a 260,000 square foot Class A Office Property.

- (3) The remaining 60% interest is owned by an affiliate of a fund managed by JPM.
- (4) We have negotiated performance based incentives that allow for additional equity to be earned if return targets are exceeded.
- (5) The remaining 65% interest is owned by Metzler US Real Estate Fund L.P.
- (6) Each limited partnership is owned by Crescent Big Tex I, L.P., which is owned 60% by a fund advised by JPM and 16.1% by affiliates of GE.
- (7) Each limited partnership is

owned by Crescent Big Tex II, L.P., which is owned 76.1% by a fund advised by JPM.

- (8) The remaining 70% interest is owned by an affiliate of GE.
- (9) The remaining 70% interest is owned by affiliates of JPM.
- (10) The remaining 75% interest is owned by a pension fund advised by JPM.
- (11) The partnership is owned by Crescent Big Tex III, L.P., which is owned 60% by a fund advised by JPM and 16.1% by affiliates of GE.
- (12) The remaining 80% interest is owned by an affiliate of GE.
- (13) Of the remaining 68.3% interest, 47.6% is owned by Vornado Realty, L.P. and 20.7% is owned by The Yucaipa Companies.
- (14) The remaining 52% interest is

owned by the

founders of

Canyon Ranch.

CR Spa, LLC

operates three

resort spas

which offer

guest programs

and services and

sells Canyon

Ranch branded

skin care

products

exclusively at

the destination

health resorts

and the resort

spas. CR

Operating, LLC

operates and

manages the

two Canyon

Ranch

destination

health resorts,

Tucson and

Lenox, and

collaborates

with select real

estate

developers in

developing

residential

lifestyle

communities.

(15) The remaining

50% interest is

owned by

parties unrelated

to us. Blue

River Land

Company,

L.L.C. was

formed to

acquire, develop

and sell certain

real estate

property in

Summit County,

Colorado.

(16) The remaining

58.3% interest is

owned by

parties unrelated

to us. EW Deer

Valley, L.L.C.

was formed to

acquire, hold

and dispose of

its 3.3%

ownership

interest in

Empire

Mountain

Village, L.L.C.

Empire

Mountain

Village, L.L.C.

was formed to

acquire, develop

and sell certain

real estate

property at Deer

Valley Ski

Resort next to

Park City, Utah.

(17) Of the

remaining

71.1%,

approximately

39.6% is owned

by SunTx

Capital Partners,

L.P. and the

remaining

31.5% is owned

by a group of

individuals

unrelated to us.

Of our limited

partnership

interest in

SunTx, 6.5% is

through an

unconsolidated

investment in

SunTx Capital

Partners, L.P.;

the general

partner of
SunTx. SunTx
Fulcrum Fund,
L.P. s objective
is to invest in a
portfolio of
entities that
offer the
potential for
substantial
capital
appreciation.

(18) The remaining 75% interest is owned by Capstead Mortgage Corporation. Redtail was formed to invest up to \$100 million in equity in select mezzanine loans on commercial real estate over a two-year period.

(19) G2 was formed for the purpose of investing in commercial mortgage backed securities and other commercial real estate investments. The remaining 87.5% interest is owned by Goff-Moore Strategic Partners, L.P., or GMSPLP, and by parties unrelated to us. G2 is managed

and controlled

by an entity that

is owned

equally by

GMSPLP and

GMAC

Commercial

Mortgage

Corporation, or

GMACCM. The

ownership

structure of

GMSPLP

consists of an

approximately

86% limited

partnership

interest owned

directly and

indirectly by

Richard E.

Rainwater,

Chairman of our

Board of Trust

Managers, and

an

approximately

14% general

partnership

interest, of

which

approximately

6% is owned by

Darla Moore,

who is married

to

Mr. Rainwater,

and

approximately

6% is owned by

John C. Goff,

Vice-Chairman

of our Board of

Trust Managers

and our Chief

Executive

Officer. The

remaining

approximately

2% general

partnership

interest is

owned by

unrelated

parties. Our

investment

balance at

September 30,

2005 was

approximately

\$1.1 million. In

2005 we

received cash

distributions of

approximately

\$18.7 million,

bringing total

distributions to

approximately

\$41.0 million on

an initial

investment of

\$24.2 million.

20

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Summary Financial Information

We report our share of income and losses based on our ownership interest in our respective equity investments, adjusted for any preference payments. The unconsolidated entities that are included under the headings on the following tables are summarized below.

Balance Sheets as of September 30, 2005:

Office This includes Crescent Big Tex I, L.P., Crescent Big Tex II, L.P., Main Street Partners, L.P., Crescent Irvine, LLC, Houston PT Three Westlake Office Limited Partnership, Houston PT Four Westlake Office Limited Partnership, Austin PT BK One Tower Office Limited Partnership, Crescent 5 Houston Center, L.P., Crescent Miami Center, LLC, Crescent Five Post Oak Park L.P., Crescent One BriarLake Plaza, L.P., Crescent Big Tex III, L.P. and Crescent One Buckhead Plaza, L.P.;

Temperature-Controlled Logistics This includes AmeriCold Realty Trust;

Resort/Hotel This includes CR Operating, LLC and CR Spa, LLC; and

Other This includes Blue River Land Company, L.L.C., EW Deer Valley, L.L.C., SunTx, SunTx Capital Partners, L.P., Redtail and G2.

Balance Sheets as of December 31, 2004:

Office This includes Crescent Big Tex I, L.P., Crescent Big Tex II, L.P., Main Street Partners, L.P., Houston PT Three Westlake Office Limited Partnership, Houston PT Four Westlake Office Limited Partnership, Austin PT BK One Tower Office Limited Partnership, Crescent 5 Houston Center, L.P., Crescent Miami Center, LLC, Crescent Five Post Oak Park L.P. and Crescent One BriarLake Plaza, L.P.;

Temperature-Controlled Logistics This includes the AmeriCold Realty Trust; and

Other This includes Blue River Land Company, L.L.C., EW Deer Valley, L.L.C., CR License, L.L.C., CR License, L.L.C., CR License II, L.L.C., Canyon Ranch Las Vegas, LLC, SunTx, SunTx Capital Partners, L.P. and G2. Summary Statements of Operations for the nine months ended September 30, 2005:

Office This includes Crescent Big Tex I, L.P., Crescent Big Tex II, L.P., Main Street Partners, L.P., Crescent Irvine, LLC, Houston PT Three Westlake Office Limited Partnership, Houston PT Four Westlake Office Limited Partnership, Austin PT BK One Tower Office Limited Partnership, Crescent 5 Houston Center, L.P., Crescent Miami Center, LLC, Crescent Five Post Oak Park L.P., Crescent One BriarLake Plaza, L.P., Crescent Big Tex III, L.P. and Crescent One Buckhead Plaza, L.P.;

Temperature-Controlled Logistics This includes AmeriCold Realty Trust;

Resort/Hotel This includes CR Operating, LLC and CR Spa, LLC; and

Other This includes Blue River Land Company, L.L.C., EW Deer Valley, L.L.C., SunTx, SunTx Capital Partners, L.P., Redtail and G2.

Summary Statements of Operations for the nine months ended September 30, 2004:

Office This includes Main Street Partners, L.P., Houston PT Three Westlake Office Limited Partnership, Houston PT Four Westlake Office Limited Partnership, Austin PT BK One Tower Office Limited Partnership, Crescent 5 Houston Center, L.P., Crescent Miami Center, LLC, Crescent Five Post Oak Park L.P. and Crescent One BriarLake Plaza, L.P.;

Temperature-Controlled Logistics This includes the Vornado Crescent Portland Partnership and Vornado Crescent Carthage and KC Quarry L.L.C.; and

Other This includes Blue River Land Company, L.L.C., EW Deer Valley, L.L.C., CR License, L.L.C., CR License II, L.L.C., Canyon Ranch Las Vegas, LLC, SunTx, SunTx Capital Partners, L.P. and G2.

21

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Balance Sheets:

| As o | f Septe | mber í | 30. | 2005 |
|------|---------|--------|-----|------|
| | | | | |

| | | mperature- Controlled | | , | | |
|---|--------------|--------------------------|----|---|-----------|------------|
| (in thousands) | Office | Logistics | Re | sort/Hotel | Other | Total |
| Real estate, net | \$ 2,076,511 | \$ 1,131,983 | \$ | 104,679 | | |
| Cash | 85,945 | 25,360 | | 58,290 | | |
| Restricted Cash | 45,968 | 67,016 | | 218 | | |
| Other assets | 159,422 | 191,256 | | 25,433 | | |
| Total assets | \$ 2,367,846 | \$ 1,415,615 | \$ | 188,620 | | |
| Notes payable Notes payable to us | \$ 1,335,580 | \$ 762,861 4,526 | \$ | 95,000 | | |
| Other liabilities | 110,714 | 132,685 | | 39,395 | | |
| Preferred membership units | 110,711 | 132,002 | | 103,219 | | |
| Equity | 921,552 | 515,543 | | (48,994) | | |
| Total liabilities and equity | \$ 2,367,846 | \$ 1,415,615 | \$ | 188,620 | | |
| Our share of unconsolidated debt | \$ 371,569 | \$ 241,827 | \$ | 45,600 | \$ 2,813 | \$ 661,809 |
| Our investments in unconsolidated companies | \$ 182,164 | \$ 167,901 | \$ | 5,827 | \$ 34,200 | \$ 390,092 |

Balance Sheets:

| As of December 31, 2004 | | | | | | |
|-------------------------|---|---|--|--|--|--|
| Temperature- | | | | | | |
| Controlled | | | | | | |
| Office |] | Logistics | Other | Total | | |
| \$ 1,861,989 | \$ | 1,177,190 | | | | |
| 60,188 | | 21,694 | | | | |
| 30,613 | | 76,114 | | | | |
| 108,698 | | 157,039 | | | | |
| \$ 2,061,488 | \$ | 1,432,037 | | | | |
| \$ 1,180,178 | \$ | 793,066 | | | | |
| | | * | | | | |
| 76,541 | | 100,555 | | | | |
| 804,769 | | 530,440 | | | | |
| | \$ 1,861,989 60,188 30,613 108,698 \$ 2,061,488 \$ 1,180,178 76,541 | Office \$ 1,861,989 60,188 30,613 108,698 \$ 2,061,488 \$ 1,180,178 \$ 76,541 | Temperature- Controlled Logistics \$1,861,989 \$ 1,177,190 60,188 21,694 30,613 76,114 108,698 157,039 \$2,061,488 \$ 1,432,037 \$1,180,178 \$ 793,066 7,976 76,541 100,555 | Controlled Logistics \$ 1,861,989 \$ 1,177,190 60,188 21,694 30,613 76,114 108,698 157,039 \$ 2,061,488 \$ 1,432,037 \$ 1,180,178 \$ 793,066 7,976 76,541 100,555 | | |

Edgar Filing: CRESCENT REAL ESTATE EQUITIES CO - Form 10-Q

| Total liabilities and equity \$2,061,488 | | \$ 1,432,037 | | |
|---|------------|-----------------|-----------|------------|
| Our share of unconsolidated debt | \$ 325,418 | \$ 253,931 | \$ | \$ 579,349 |
| Our investments in unconsolidated companies | \$ 146,065 | \$ 172,609 | \$ 43,969 | \$ 362,643 |
| | 22 | | | |

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Summary Statements of Operations:

| | | | nperature- ontrolled | | | | |
|---|------------|----|-------------------------|----|------------|--------------|-----------|
| (in thousands) | Office | L | ogistics ⁽¹⁾ | Re | sort/Hotel | Other | Total |
| Total revenues | \$ 254,420 | \$ | 592,893 | \$ | 103,258 | | |
| Operating expense | 121,894 | | 489,360 | | 83,924 | | |
| Net Operating Income | \$ 132,526 | \$ | 103,533 | \$ | 19,334 | | |
| Interest expense | \$ 50,634 | \$ | 41,761 | \$ | 4,077 | | |
| Depreciation and amortization | 58,317 | | 55,651 | | 7,647 | | |
| Preferred dividends | | | | | 8,950 | | |
| Taxes and other (income) expense | (397) | | 1,113 | | 2,059 | | |
| Total expenses | \$ 108,554 | \$ | 98,525 | \$ | 22,733 | | |
| Net income (loss) | \$ 23,972 | \$ | 5,008 | \$ | (3,399) | | |
| Our equity in net income (loss) of unconsolidated companies | \$ 9,888 | \$ | (2,266) | \$ | 28 | \$ 10,324(2) | \$ 17,974 |

(1) In connection with the dissolution of Vornado Crescent Portland Partnership, we agreed to pay Vornado Realty, L.P. an annual management fee of \$4.5 million, payable only out of dividends or sale proceeds on the shares of AmeriCold that we own. Our share of equity in net income (loss) for Temperature-Controlled Logistics includes management fees payable to Vornado Realty, L.P. totaling \$3.4 million for the nine months ended

September 30, 2005.

Includes approximately \$5.1 million of income recorded in the second quarter 2005 resulting from booking an increase in actual results from previous estimates related to equity in earnings from an unconsolidated company. The impact of this increase from estimate to actual decreased net loss by approximately \$2.5 million and decreased basic and diluted loss per share by \$0.03 per share for the nine months ended September 30, 2005.

Summary Statements of Operations:

| | For the |), 2004 | | | |
|---|-----------|---------|-----------------------|------------|------------|
| | | Co | ontrolled | | |
| (in thousands) | Office | L | ogistics | Other | Total |
| Total revenues | \$ 97,178 | \$ | 88,276 | | |
| Operating expense | 49,609 | | 18,661 ₍₁₎ | | |
| Net Operating Income | \$ 47,569 | \$ | 69,615 | | |
| Interest expense | \$ 22,592 | \$ | 38,351 | | |
| Depreciation and amortization | 22,175 | | 43,666 | | |
| Taxes and other (income) expense | 113 | | (3,377) | | |
| Total expenses | \$ 44,880 | \$ | 78,640 | | |
| Net income (loss) | \$ 2,689 | \$ | (9,025) | | |
| Our equity in net income (loss) of unconsolidated | | | | | |
| companies | \$ 3,612 | \$ | (4,514) | \$ (1,728) | \$ (2,630) |

(1) Inclusive of the preferred return paid to Vornado

Realty, L.P. (1% per annum of the total combined assets).

23

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Unconsolidated Debt Analysis

The following table shows, as of September 30, 2005, information about our share of unconsolidated fixed and variable rate debt and does not take into account any extension options, hedge arrangements or the entities anticipated pay-off dates.

| | Our | Ou | Balance tstanding at eptember 30, | В | of alance at eptember 30, | Interest Rate at September 30, | Maturit y Fixo | ed/Variable |
|---|------------------|---------------------|---|-----|-----------------------------|--|--|----------------------------|
| Description | Ownership | 2005 (in thousands) | | (in | | 2005 | Date | (1) |
| Temperature-Controlled Logistics Segment: | 21 700 | uii | ousanus) | un | ousanus) | | | |
| AmeriCold Realty Trust Goldman Sachs ⁽²⁾ Morgan Stanley ⁽³⁾ Other | 31.70% | \$ | 473,369 246,457 43,035 | \$ | 150,058 78,127 13,642 | 6.89% 6.72% 3.48% to 13.63% | 5/11/2023 4/9/2009 6/1/2006 to 4/1/2017 | Fixed Variable Fixed |
| | | \$ | 762,861 | \$ | 241,827 | | | |
| Office Segment: | | | | | | | | |
| Crescent HC Investors, L.P. | 23.85% | | 269,705 | | 64,325 | 5.03% | 11/7/2011 | Fixed |
| Crescent TC Investors, L.P. | 23.85% | | 214,770 | | 51,223 | 5.00% | 11/1/2011 | Fixed |
| Main Street Partners, L.P. (4) (5) (6) | 50.00% | | 107,462 | | 53,731 | 6.58% | | Variable |
| Crescent Fountain Place, L.P. | 23.85% | | 105,932 | | 25,265 | 4.95% | 12/1/2011 | Fixed |
| Crescent POC Investors, L.P. | 23.85% | | 97,504 | | 23,255 | 4.98% | 12/1/2011 | Fixed |
| Crescent 5 Houston Center, L.P. | 25.00% | | 90,000 | | 22,500 | 5.00% | 10/1/2008 | Fixed |
| Crescent One Buckhead Plaza, L.P. | 35.00% | | 85,000 | | 29,750 | 5.47% | 4/8/2015 | Fixed |
| Crescent Miami Center, LLC | 40.00% | | 81,000 | | 32,400 | 5.04% | 9/25/2007 | Fixed Variable |
| Crescent 1301 McKinney, L.P. (7)(8) Crescent One BriarLake Plaza, L.P. | 23.85% 30.00% | | 73,350 50,000 | | 17,494 15,000 | 4.73% 5.40% | 1/9/2008 11/1/2010 | Fixed |
| Houston PT Four Westlake Office | 20.00% | | 46,862 | | 9,372 | 7.13% | 8/1/2006 | Fixed |
| Limited Partnership | 20.00% | | 40,002 | | 9,372 | 7.13% | 6/1/2000 | Macu |
| Crescent Five Post Oak Park, L.P. | 30.00% | | 44,547 | | 13,364 | 4.82% | 1/1/2008 | Fixed |
| Austin PT BK One Tower Office | 20.00% | | 36,448 | | 7,290 | 7.13% | 8/1/2006 | Fixed |
| Limited Partnership | 20.00 // | | 20,770 | | 1,270 | 7.13/0 | 0/1/2000 | 1 IACU |
| Houston PT Three Westlake Office Limited Partnership | 20.00% | | 33,000 | | 6,600 | 5.61% | 9/1/2007 | Fixed |
| | | \$ | 1,335,580 | \$ | 371,569 | | | |

| Resort/Hotel Segment: CR Resort, LLC | 48.00% | \$ 95,000 | \$ 45,600 | 5.94% | 2/1/2015 | Fixed |
|--|--------|-----------------|---------------|----------------|--------------------------|----------|
| Other Segment: Redtail Capital Partners One, LLC ⁽⁹⁾ | 25.00% | \$ 11,250 | \$ 2,813 | 5.62% | 8/9/2008 | Variable |
| Total Unconsolidated Debt | | \$ 2,204,691 | \$ 661,809 | | | |
| Fixed Rate/Weighted Average Variable Rate/Weighted Average | | | | 5.92% 6.42% | 9.39 years 2.22 years | |
| Total Weighted Average | | | | 6.03% | 7.74 years | |

- (1) All unconsolidated debt is secured.
- (2) URS Real
 Estate, L.P. and
 AmeriCold Real
 Estate, L.P.
 expect to repay
 the notes on the
 Optional
 Prepayment Date
 of April 11,
 2008.
- The loan bears interest at LIBOR + 295 basis points (with a LIBOR floor of 1.5% with respect to \$54.4 million of the loan) and requires principal payments of \$5.0 million annually. In connection with this loan, a subsidiary of

AmeriCold Realty Trust entered into an interest-rate cap agreement with a maximum LIBOR of 6.50% on the entire amount of the loan.

Senior Note

Note A: \$79.4 million at variable interest rate, LIBOR + 189 basis points, \$4.7 million at variable interest rate, LIBOR + 250 basis points with a LIBOR floor of 2.50%.

Note B: \$23.4 million at variable interest rate, LIBOR + 650 basis points with a LIBOR floor of 2.50%. In connection with this loan, we entered into interest-rate cap agreement with a maximum LIBOR of 4.52%

on all notes. All

notes amortized

based on a

25-year

schedule. The

partnership has

exercised its

extension option

with the lender

to extend the

maturity date

one year.

(5)

We and our JV partner each obtained separate letters of credit to guarantee the repayment of up to \$4.3 million each of principal of the Main Street Partners, L.P. loan.

- (6) The partnership has requested the final one-year extension remaining on the loan.
- (7) This loan has two one-year extension options.
- In December 2004, Crescent 1301 McKinney, L.P. entered into a one-year LIBOR interest-rate cap agreement with a notional amount of \$73.4 million, which limits the LIBOR interest rate exposure to 3.5%. Each year the partnership will be required to renew this cap at a level that limits the debt service coverage to a ratio of 1.0 to 1.0. Fulbright **Tower Office** Property was formerly known as 1301

McKinney.

(9) This loan has one one-year extension option.

24

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS 9. NOTES PAYABLE AND BORROWINGS UNDER CREDIT FACILITY

The following is a summary of our debt financing at September 30, 2005:

| | September 30, 2005 |
|---|---------------------------|
| Secured Debt AEGON Partnership Note due July 2009, bears interest at 7.53% with monthly principal and interest payments based on a 25-year amortization schedule, secured by the Funding III, IV and V Properties (Greenway Plaza) | (in thousands) \$ 250,201 |
| GACC Note ⁽¹⁾ , due June 2007, bears interest at LIBOR plus 147 basis points (at September 30, 2005, the interest rate was 5.24%) with a two-year interest-only term and three one-year extension options, secured by Funding One Properties | 165,000 |
| Bank of America Funding XII Term Loan due January 2006, bears interest at LIBOR plus 225 basis points (at September 30, 2005, the interest rate was 5.94%) with a two-year interest-only term and a one-year extension option, secured by the Funding XII Properties | 86,203 |
| Bank One Construction Loan due in October 2006, bears interest at LIBOR plus 275 basis points (at September 30, 2005, the interest rate was 5.76%) secured by the Northstar properties of Iron Horse and Great Bear. Maximum facility amount is \$105.8 million | 81,044 |
| Cigna Note due June 2010, bears interest at 5.22% with an interest-only term, secured by the 707 17th Street Office Property and the Denver Marriott City Center | 70,000 |
| JP Morgan Chase Note III ⁽²⁾ due October 2015, bears interest at 4.88% with an interest only term, secured by the Datran Center Office Property | 65,000 |
| Morgan Stanley Mortgage Capital Inc. Note I due October 2011, bears interest at 5.06% with an interest-only term, secured by the Alhambra Office Property | 50,000 |
| Bank of America Note due May 2013, bears interest at 5.53% with an initial 2.5-year interest- only term (through November 2005), followed by monthly principal and interest payments based on a 30-year amortization schedule, secured by The Colonnade Office Property | 38,000 |
| Metropolitan Life Note VII due May 2011, bears interest at 4.31% with monthly interest-only payments, secured by the Dupont Centre Office Property | 35,500 |
| Mass Mutual Note ⁽³⁾ due August 2006, bears interest at 7.75% with principal and interest payments based on a 25-year amortization schedule, secured by the 3800 Hughes Parkway Office Property | 34,808 |
| Bank of America Loan due in December 2006, bears interest at LIBOR plus 250 basis points (at September 30, 2005, the interest rate was 6.07%) secured by Hummingbird Lodge. Maximum facility amount is \$49.9 million | 33,729 |

| Column Financial Note due April 2015, bears interest at 5.59% with an interest-only term, secured by the Peakview Tower Office Property | 33,000 |
|--|--------|
| Northwestern Life Note due November 2008, bears interest at 4.94% with an interest-only term, secured by the 301 Congress Avenue Office Property | 26,000 |
| Allstate Note ⁽³⁾ due September 2010, bears interest at 6.65% with principal and interest payments based on a 25-year amortization schedule, secured by the 3993 Hughes Parkway Office Property | 24,965 |
| JP Morgan Chase Note II due September 2011, bears interest at 4.98% with an interest-only term, secured by the 3773 Hughes Parkway Office Property | 24,755 |
| Metropolitan Life Note VI ⁽³⁾ due October 2009, bears interest at 7.71% with principal and interest payments based on a 25-year amortization schedule, secured by the 3960 Hughes Parkway Office Property 25 | 23,241 |

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Secured Debt Continued

| | September 30, 2005 |
|---|--------------------------|
| Bank of America Note ⁽⁴⁾ maturing November 2007, bears interest at LIBOR plus 200 basis points (at September 30, 2005, the interest rate was 5.58%) with an interest-only term and two one-year extension options, secured by the Jefferson Station Apartments. Maximum facility amount is \$41.0 million | (in thousands) \$ 16,942 |
| JP Morgan Chase Note I due September 2011, bears interest at 4.98% with an interest-only term, secured by the 3753 and 3763 Hughes Parkway Office Properties | 14,350 |
| Key Bank Construction Loan due July 2008 with three one-year extension options, bears interest at 6.08%, secured by the Ritz-Carlton Hotel and Condominium project in Dallas, Texas. Maximum facility amount is \$175.0 million | 10,386 |
| FHI Finance Loan ⁽⁵⁾ bears interest at LIBOR plus 450 basis points (at September 30, 2005, the interest rate was 8.22%), with an initial interest-only term until the Net Operating Income Hurdle Date, followed by monthly principal and interest payments based on a 20-year amortization schedule through maturity in September 2009, secured by the Sonoma Mission Inn & Spa | 10,000 |
| Northwestern Life Note II ⁽³⁾ due July 2007, bears interest at 7.40% with monthly principal and interest payments based on a 25-year amortization schedule, secured by the 3980 Hughes Parkway Office Property | 9,739 |
| Woodmen of the World Note due April 2009, bears interest at 8.20% with an initial five-year interest-only term (through November 2006), followed by monthly principal and interest payments based on a 25-year amortization schedule, secured by the Avallon IV Office Property | 8,500 |
| Wells Fargo Note due February 2008 with two one-year extension options, bears interest at LIBOR plus 125 basis points (at September 30, 2005, the interest rate was 5.00%) with an interest-only term, secured by 3770 Hughes Parkway Office Property | 7,800 |
| Guaranty Bank Construction Loan ⁽⁶⁾ due in September 2008 with two one-year extension options, bears interest at prime plus 50 basis points (at September 30, 2005, the interest rate was 7.25%) secured by Paseo Del Mar office development. Maximum facility amount is \$53.1 million | 5,575 |
| National Bank of Arizona Revolving Line of Credit ⁽⁷⁾ maturing in June 2006, bears interest at prime rate plus 0 to 100 basis points (at September 30, 2005, the interest rate was 6.75% to 7.75%) secured by certain DMDC assets | 3,438 |
| Societe Generale Construction Loan due in September 2008 with two one-year extension options, bears interest at LIBOR plus 180 basis points (at September 30, 2005, the interest | 314 |

rate was 5.67%) secured by the 3883 Hughes Parkway office development. Maximum facility amount is \$52.3 million

Construction, acquisition and other obligations, bearing fixed and variable interest rates ranging from 2.9% to 13.75% at September 30, 2005, with maturities ranging between October 2005 and April 2010, secured by various CRDI, Sonoma Golf Club and MVDC projects⁽⁸⁾

37,872

Defeased Debt

LaSalle Note $\Pi^{(9)}$ due March 2006 bears interest at 7.79% with monthly principal and interest payments based on a 25-year amortization schedule secured and funded by defeasance investments

155,785

LaSalle Note I⁽⁹⁾ due August 2007, bears interest at 7.83% with monthly principal and interest payments based on a 25-year amortization schedule, secured and funded by defeasance investments

102,135

26

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Defeased Debt-Continued

| | _ | tember 30, 2005 |
|---|--------------|--------------------|
| N 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | (in thousand | |
| Nomura Funding VI ⁽⁹⁾ Note due July 2010, bears interest at 10.07% with monthly principal and interest payments based on a 25-year amortization schedule, secured and funded by defeasance investments | \$ | 7,501 |
| Unsecured Debt | | |
| $2009 \text{ Notes}^{(10)}$ bear interest at a fixed rate of 9.25% with a seven-year interest-only term, due April 2009 | | 375,000 |
| 2007 Notes bear interest at a fixed rate of 7.50% with a ten-year interest-only term, due September 2007 | | 250,000 |
| Credit Facility ⁽¹¹⁾ interest-only due December 2006, bears interest at LIBOR plus 200 basis points (at September 30, 2005, the interest rate was 5.71%) | | 173,000 |
| Junior Subordinated Notes due June and July 2035, bears interest at 3 month LIBOR plus 200 basis points (at September 30, 2005, the interest rates ranged from 5.35% to 5.53%) ⁽¹²⁾ | | 77,321 |
| Total Notas Pavahla | ¢ ′ | 2 307 104 |

Total Notes Payable \$ 2,307,104

(1) This note consists of a \$110.0 million senior loan, a \$40.0 million first mezzanine loan and a \$15.0 million second mezzanine loan. In connection with this loan, we entered into LIBOR interest rate caps struck at 6.00% on a notional amount corresponding to each loan of \$165.0 million

through June 2008. Simultaneously, we sold a LIBOR interest rate cap with the same terms.

(2) In September 2005, we entered into a new \$65 million loan agreement with JP Morgan Chase, secured by the Datran Center Office Property. A portion of the proceeds were used to payoff the Metropolitan Life Note V, previously

secured by the Datran Center Office Property.

We assumed these loans in connection with the Hughes Center acquisitions. The following table lists the unamortized premium associated with the assumption of above market interest rate debt which is included in the balance outstanding at September 30, 2005, the effective interest rate of the debt including the premium and the

outstanding principal balance at maturity:

(dollars in thousands)

| , | Unamortized | Balance at | | |
|---------------------------|-------------|------------|----------|--------|
| | | Effective | | |
| Loan | Premium | Rate | Maturity | |
| Mass Mutual Note | \$ 1,184 | 3.47% | \$ | 32,692 |
| Allstate Note | 1,260 | 5.19% | | 20,882 |
| Metropolitan Life Note VI | 1,611 | 5.68% | | 19,295 |
| Northwestern Life Note II | 556 | 3.80% | | 8,689 |
| Total | \$ 4,611 | | \$ | 81,558 |

The premium was recorded as an increase in the carrying amount of the underlying debt and is being amortized using the effective interest rate method as a reduction of interest expense through maturity of the underlying debt.

- (4) This facility is fully guaranteed by our partner. The partnership has entered into an interest rate swap agreement with Bank of America to fix the interest rate at 3.74% for a portion of the loan.
- Our joint venture partner, which owns a 19.9% interest

in the Sonoma

Mission Inn &

Spa, had funded

\$10.0 million of

renovations at

the Sonoma

Mission Inn &

Spa through a

mezzanine loan.

The Net

Operating

Income Hurdle

Date, as defined

in the loan

agreement, is

the date as of

which the

Sonoma

Mission Inn &

Spa has

achieved an

aggregate

Adjusted Net

Operating

Income, as

defined in the

loan agreement,

of \$12 million

for a period of

12 consecutive

calendar

months.

(6) This facility is fully guaranteed by our partner. In October 2005, the partnership elected the LIBOR plus 175 basis points rate.

(7) This facility is an \$18.0 million line of credit secured by certain DMDC land and asset improvements (revolving credit

facility) and notes receivable (warehouse facility). The line restricts the revolving credit facility to a maximum outstanding amount of \$12.0 million and is subject to certain borrowing base limitations and bears interest at prime (at September 30, 2005, the interest rate was 6.75%). The warehouse facility bears interest at prime plus 100 basis points (at September 30, 2005, the interest rate was 7.75%) and is limited to \$6.0 million. The blended rate at September 30, 2005, for the revolving credit facility and the

(8) Includes

warehouse facility was 7.75%.

\$4.3 million of fixed rate debt ranging from 2.9% to 13.75% and \$33.6 million of variable rate debt ranging from 5.83% to

7.75%.

We have purchased U.S. Treasuries and government sponsored agency securities, or defeasance investments, to substitute as collateral for these loans. The cash flow from the defeasance investments matches the debt service payments for each loan.

(10) At our option, these notes can be called beginning in April 2006 for 104.6%, in April 2007 for 102.3% and beginning April 2008 and thereafter for par.

(11) In February 2005, we entered into a new \$300 million credit facility which replaces the previous facility. All outstanding amounts under the previous facility were repaid in full using cash on hand and

proceeds from

an initial

borrowing under

the new facility.

Availability

under the line of

credit is subject

to certain

covenants

including

limitations on

total leverage,

fixed charge

ratio, debt

service coverage

ratio, minimum

tangible net

worth, and a

specific mix of

office and hotel

assets and

average

occupancy of

Office

Properties. At

September 30,

2005, the

maximum

borrowing

capacity under

the credit

facility was

\$300.0 million.

The outstanding

balance

excludes letters

of credit issued

under our credit

facility of

\$14.2 million

which reduces

our maximum

borrowing

capacity.

(12) See Junior Subordinated Notes below.

Table of Contents 76

27

Table of Contents

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The following table shows information about our consolidated fixed and variable rate debt and does not take into account any extension options, hedging arrangements or our anticipated payoff dates.

| | | Weighted | | | |
|--------------------|--------------|-----------------------|----------------|---------------------|--|
| | | Percentage of Debt | Average | Weighted Average | |
| (in thousands) | Balance | (1) | Rate | Maturity | |
| Fixed Rate Debt | \$ 1,602,747 | 69% | 7.43% | 3.6 years | |
| Variable Rate Debt | 704,357 | 31 | 5.71 | 4.4 years | |
| Total Debt | \$ 2,307,104 | 100% | $6.90\%^{(2)}$ | 3.9 years | |

- (1) Balance
 excludes
 hedges. The
 percentages for
 fixed rate debt
 and variable rate
 debt, including
 the
 \$458.2 million
 of hedged
 variable rate
 debt, are 89%
 and 11%,
 respectively.
- (2) Including the effect of hedge arrangements, the overall weighted average interest rate would have been 6.86%.

Listed below are the aggregate principal payments by year required as of September 30, 2005, under our indebtedness. Scheduled principal installments and amounts due at maturity are included.

| | Secured | Defeased | | |
|----------------|----------|-----------------|-----------------|---------------|
| | | | | |
| (in thousands) | Debt | Debt | Debt | $Total^{(1)}$ |
| 2005 | \$ 9,770 | \$ 1,066 | \$ | \$ 10,836 |
| 2006 | 259,036 | 157,130 | $173,000_{(2)}$ | 589,166 |
| 2007 | 215,889 | 100,279 | 250,000 | 566,168 |
| 2008 | 60,132 | 289 | | 60,421 |

| 2009 | 271,615 | 320 | 375,000 | 646,935 | |
|------------|-------------|------------|---------------|-------------|--|
| Thereafter | 349,920 | 6,337 | 77,321 | 433,578 | |
| | \$1,166,362 | \$ 265,421 | \$ 875,321 | \$2,307,104 | |

(1) Based on

contractual

maturity and

does not include

extension

options on Bank

of America

Funding XII

Term Loan,

Bank of

America Note,

Wells Fargo

Bank Loan,

Bank of

America Loan,

Key Bank

Construction

Loan, the

Societe

Generale

Constriction

Loan, the

Guaranty Bank

Construction

Loan or the

GACC note.

(2) Borrowings under the credit

facility.

We are generally obligated by our debt agreements to comply with financial covenants, affirmative covenants and negative covenants, or some combination of these types of covenants. Failure to comply with covenants generally will result in an event of default under that debt instrument. Any uncured or unwaived events of default under our loans can trigger an increase in interest rates, an acceleration of payment on the loan in default, and for our secured debt, foreclosure on the property securing the debt. In addition, a default by us or any of our subsidiaries with respect to any indebtedness in excess of \$5.0 million generally will result in a default under the Credit Facility, the 2007 Notes, 2009 Notes, the Bank of America Funding XII Term Loan, the Key Bank Construction Loan and the Societe Generale Construction Loan after the notice and cure periods for the other indebtedness have passed. As of September 30, 2005, no event of default had occurred, and we were in compliance with all covenants related to our outstanding debt. Our debt facilities generally prohibit loan pre-payment for an initial period, allow pre-payment with a penalty during a following specified period and allow pre-payment without penalty after the expiration of that period. During the nine months ended September 30, 2005, there were no circumstances that required prepayment penalties or increased collateral related to our existing debt.

In addition to the subsidiaries listed in Note 1, Organization and Basis of Presentation, certain other of our subsidiaries were formed primarily for the purpose of obtaining secured and unsecured debt or joint venture

financings. These entities, all of which are consolidated and are grouped based on the Properties to which they relate, are: Funding III Properties (CRE Management III Corp.); Funding V Properties (CRE Management V Corp.); Funding VIII Properties (CRE Management VIII, LLC); Funding X Properties (CREF X Holdings Management, LLC, CREF X Holdings, L.P., CRE Management X, LLC); Funding XII Properties (CREF XII Parent GP, LLC, CREF XII Parent, L.P., CREF XII Holding GP, LLC, CREF Holdings, L.P., CRE Management XII, LLC); Spectrum Center (Spectrum Mortgage Associates, L.P., CSC Holdings Management, LLC, Crescent SC Holdings, L.P., CSC Management, LLC), The BAC-Colonnade Building (CEI Colonnade Holdings, LLC); Crescent BT I Investor, L.P. (CBT I Management Corp.) and Crescent Finance Company.

28

Table of Contents

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Defeasance of LaSalle Note I

In January 2005, we released the remaining properties in Funding I that served as collateral for the LaSalle Note I by purchasing an additional \$115.7 million of U.S. Treasury and government sponsored agency securities with an initial weighted average yield of 3.20%. We placed those securities into a collateral account for the sole purpose of funding payments of principal and interest on the remainder of LaSalle Note I. The cash flow from these securities is structured to match the cash flow (principal and interest payments) required under the LaSalle Note I. This transaction was accounted for as an in-substance defeasance, therefore, the debt and the securities purchased remain on our Consolidated Balance Sheets.

Junior Subordinated Notes

In June and July 2005, we completed two separate private offerings of \$50.0 million and \$25.0 million, respectively, of trust preferred securities through Crescent Real Estate Statutory Trust I and Crescent Real Estate Statutory Trust II, or the Trusts, each of which is a Delaware statutory trust that is our subsidiary. The securities pay holders cumulative cash distributions at an annual rate of 3-month LIBOR plus 200 basis points. The securities mature in June and July 2035 and are callable at no premium after June and July 2010. In addition, we invested \$1.5 million and \$0.8 million in the Trusts common securities, representing 3% of the total capitalization of each of the Trusts.

The Trusts used the proceeds from the offerings and our investments to loan us \$51.5 million and \$25.8 million in junior subordinated notes with payment terms that mirror the distribution terms of the Trusts—securities. The costs of the Trusts—preferred offerings totaled approximately \$1.5 million and \$0.8 million of underwriting commissions and other expenses and are being amortized over a 30-year period. The proceeds from the sales of the notes, net of the costs of the Trusts—preferred offerings and our investments in the Trusts, were \$48.5 million and \$24.2 million. We used the net proceeds to pay down the Fleet Term loan.

Under FIN 46 guidance, we have determined the Trusts are variable interest entities of which we are not the primary beneficiary, therefore, we do not consolidate the Trusts. Our consolidated financial statements present the notes issued to the Trusts in the Junior subordinated notes and our investments in the Trusts in the Investments in unconsolidated companies line items in our consolidated Balance Sheets. The interest on the notes is recorded as interest expense in our Consolidated Statements of Operations.

10. MARKETABLE SECURITIES

The following tables present the cost, fair value and unrealized gains and losses as of September 30, 2005 and December 31, 2004, and the realized gains and change in Accumulated Other Comprehensive Income, or OCI, for the nine months ended September 30, 2005 and 2004, for our marketable securities.

| | As of | September 3 | 0, 2005 | | As of December 31, 2004 | | | 4 |
|-----------------------------------|------------|-------------|---------|------|-------------------------|------------|----|-----------|
| (in thousands) | | Fair | Unreali | zed | | Fair | Un | realized |
| Type of Security | Cost | Value | Gain/(L | oss) | Cost | Value | Ga | in/(Loss) |
| Held to maturity ⁽¹⁾ | \$ 277,567 | \$ 276,491 | \$ (1, | 076) | \$ 175,853 | \$ 173,650 | \$ | (2,203) |
| Trading ⁽²⁾ | 2,061 | 2,317 | 1 | √A | 3,535 | 3,814 | | N/A |
| Available for sale ⁽³⁾ | 20,301 | 20,999 | | 598 | 25,191 | 26,227 | | 1,036 |
| Total | \$ 299,929 | \$ 299,807 | \$ (| 378) | \$ 204,579 | \$ 203,691 | \$ | (1,167) |

| | For the nir | For the nine months | | |
|---------------------------------|-------------|-----------------------------|-------------|--------|
| | end | ended September 30, 2004 | | |
| | September | | | |
| (in thousands) | Realized | Change | Realized | Change |
| Type of Security | Gain/(Loss) | In OCI | Gain/(Loss) | In OCI |
| Held to maturity ⁽¹⁾ | \$ | \$ N/A | \$ | \$ N/A |

| Trading ⁽²⁾ Available for sale ⁽³⁾ | 138 (19) | N/A 338 | 367 6 | N/A 705 |
|--|-------------|------------|-----------|------------|
| Total | \$ 119 | \$ 338 | \$ 373 | \$ 705 |

Held to maturity securities are carried at amortized cost, included in Defeasance investments in the accompanying Consolidated **Balance Sheets** and consist of U.S. Treasury and government sponsored agency securities purchased for the sole purpose of funding debt service payments on LaSalle Note I, LaSalle Note II and the Nomura Funding VI note.

Trading securities primarily consist of marketable securities purchased in connection with our dividend incentive unit program. These securities are included in Other assets, net in the accompanying Consolidated

Balance Sheets and are marked to market value on a monthly basis with the change in fair value recognized in earnings.

Available for sale securities consist of marketable securities that we intend to hold for an indefinite period of time. At September 30, 2005, these securities consist of \$15.1 million of bonds and \$5.9 million of preferred stock which are included in

Other assets, net in the accompanying Consolidated Balance Sheets and are marked to market value on a monthly basis with the corresponding unrealized gain or loss recorded in OCI.

29

Table of Contents

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

We own all of the Series B Preferred Stock of Fresh Choice, Inc., which is included in Other assets, net in the accompanying Consolidated Balance Sheets. Based on our evaluation of our preferred interest in Fresh Choice at September 30, 2005, we have recorded a \$1.5 million valuation reserve, of which \$0.5 million was recorded during the nine months ended September 30, 2005, bringing our net investment balance to \$4.0 million. See Note 11, Commitments and Contingencies, for information regarding the Fresh Choice plan of reorganization filed under Chapter 11 of the U.S. Bankruptcy Code and our agreement to co-sponsor the recapitalization of Fresh Choice pursuant to the terms of the plan.

11. COMMITMENTS AND CONTINGENCIES

Guarantee Commitments

The FASB issued Interpretation 45, Guarantors Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others (FIN 45), requiring a guarantor to disclose its guarantees. For our guarantees on indebtedness, no triggering events or conditions are anticipated to occur that would require payment under the guarantees and management believes the assets associated with the loans that are guaranteed are sufficient to cover the maximum potential amount of future payments and therefore, would not require us to provide additional collateral to support the guarantees. We have not recorded a liability associated with these guarantees as they were entered into prior to the adoption of FIN 45. Our guarantees in place as of September 30, 2005 are listed in the table below.

| | Gu: A Out | Maximum Guaranteed | | | |
|--|-----------------|---------------------------------------|----|----------------|--|
| (in thousands) | Sej | Amount at September 30, 2005 | | | |
| Debtor | | | | | |
| CRDI Eagle Ranch Metropolitan District Letter of Credit Main Street Partners, L.P. Letter of Credit ⁽²⁾ (3) | \$ | 7,850 4,250 | \$ | 7,850 4,250 | |
| Total Guarantees | \$ | 12,100 | \$ | 12,100 | |

(1) We provide a
\$7.9 million
letter of credit to
support the
payment of
interest and
principal of the
Eagle Ranch
Metropolitan
District
Revenue
Development
Bonds.

(2)

See Note 8, Investments in Unconsolidated Companies, for a description of the terms of this debt.

(3) We and our joint venture partner each obtained separate letters of credit to guarantee the repayment of up to \$4.3 million each of the Main Street Partners, L.P. loan.

Other Commitments

In July 2005, we purchased comprehensive insurance that covers us, contactors and other parties involved in the construction of the Ritz-Carlton hotel and condominium project in Dallas, Texas. Our insurance carrier, which will pay the associated claims as they occur under this program and will be reimbursed by us within our deductibles, required us to provide a \$2.1 million letter of credit supporting payment of claims. In November, the letter of credit was reduced to \$1.7 million. We believe there is a remote likelihood that payment will be required under the letter of credit.

In connection with the Canyon Ranch transaction, we have agreed to indemnify the founders regarding the tax treatment of the transaction, not to exceed \$2.5 million, and certain other matters. We believe there is a remote likelihood that payment will ever be made related to these indemnities.

In June 2005, Fresh Choice, Inc. filed a plan of reorganization under Chapter 11 of the U.S. Bankruptcy Code. The plan is expected to become effective in the fourth quarter 2005. In connection with the Fresh Choice bankruptcy filing, we, together with Cedarlane Natural Foods, Inc., or Cedarlane, entered into an agreement with Fresh Choice and its unsecured creditors to sponsor the recapitalization of Fresh Choice pursuant to the terms of the plan. Under the plan, our Series B Preferred Stock will be converted into \$5.5 million of Series B Preferred Interests. We will acquire 40% of the remaining equity interests in Fresh Choice, consisting of Series A Preferred Interests and Common Interests, in exchange for a cash contribution of \$1.2 million, and an affiliate of Cedarlane will acquire 60% of the remaining equity interests, in exchange for a cash contribution of \$1.8 million. In addition, Fresh Choice is expected to obtain a \$5.0 million secured, senior loan in order to finance its obligations under the plan. We have agreed to guarantee \$1.0 million, and the Cedarlane affiliate has agreed to guarantee \$1.5 million, of this loan. We have also agreed to fund, if necessary, our 40% share, with the Cedarlane affiliate funding the remaining 60%, of a loan to Fresh Choice of up to \$2 million. The loan would be secured, subordinated to the \$5.0 million senior loan and bear interest at 12%.

30

Table of Contents

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

12. MINORITY INTERESTS

Minority interests in the Operating Partnership represent the proportionate share of the equity in the Operating Partnership of limited partners other than Crescent. The ownership share of limited partners other than Crescent is evidenced by Operating Partnership units. Of the total outstanding amount of Operating Partnership units, 360,500 vested restricted units (721,000 common share equivalents) are subject to redemption for cash as part of the 2004 Unit Plan. See Note 14, Stock and Unit Based Compensation, for a description of the plan. The Operating Partnership pays a regular quarterly distribution to the holders of Operating Partnership units.

Each Operating Partnership unit generally may be exchanged for either two common shares of Crescent or, at the election of Crescent, cash equal to the fair market value of two common shares at the time of the exchange. When a unitholder exchanges a unit, Crescent s percentage interest in the Operating Partnership increases. During the nine months ended September 30, 2005, there were 611,050 units exchanged for 1,222,100 common shares of Crescent.

Minority interests in real estate partnerships represent joint venture or preferred equity partners proportionate share of the equity in certain real estate partnerships. We hold a controlling interest in the real estate partnerships and consolidate the real estate partnerships into our financial statements. Income in the real estate partnerships is allocated to minority interests based on weighted average percentage ownership during the year.

The following table summarizes minority interests as of September 30, 2005 and December 31, 2004:

| (in thousands) | | ember | December | | |
|---|-------|--------|----------|---------|--|
| | 30, 2 | 2005 | 3 | 1, 2004 | |
| Limited partners in the Operating Partnership | \$ 9 | 7,591 | \$ | 113,572 | |
| Limited partners in the Operating Partnership Units subject to redemption | 1 | 4,788 | | | |
| Development joint venture partners Resort Residential Development Segment | 3 | 33,214 | | 33,760 | |
| Joint venture partners Office Segment | 1 | 4,934 | | 9,308 | |
| Joint venture partners Resort/Hotel Segment | | 5,967 | | 6,513 | |
| Other | | (113) | | (242) | |
| | \$ 16 | 66,381 | \$ | 162,911 | |

The following table summarizes the minority interests share of net income (loss) for the nine months ended September 30, 2005 and 2004:

| (in thousands) | September 30, 2005 | | September 30, 2004 | | |
|---|--------------------|---------|--------------------|---------|--|
| Limited partners in the Operating Partnership | \$ | (3,998) | \$ | (6,014) | |
| Development joint venture partners Resort Residential Development Segment | | 4,082 | | 2,086 | |
| Joint venture partners Office Segment | | 168 | | (96) | |
| Joint venture partners Resort/Hotel Segment | | (546) | | (840) | |
| Other | | 129 | | (44) | |
| | \$ | (165) | \$ | (4,908) | |

Table of Contents 85

31

Table of Contents

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

13. SHAREHOLDERS EQUITY

Distributions

The following table summarizes the distributions paid or declared to common shareholders, unitholders and preferred shareholders during the nine months ended September 30, 2005 (dollars in thousands, except per share amounts).

| | | Share idend/ | Total | Record | Payment | | Annual vidend/ |
|------------------------------------|------|-----------------|-----------------|---------|---------|-----|-------------------|
| Security | Dist | ribution | Amount | Date | Date | Dis | tribution |
| Common Shares/Units ⁽¹⁾ | \$ | 0.375 | \$ 43,988(2) | 1/31/05 | 2/16/05 | \$ | 1.50 |
| Common Shares/Units ⁽¹⁾ | \$ | 0.375 | \$ 43,991(2) | 4/29/05 | 5/13/05 | \$ | 1.50 |
| Common Shares/Units ⁽¹⁾ | \$ | 0.375 | \$ 44,391(2)(3) | 7/29/05 | 8/15/05 | \$ | 1.50 |
| Series A Preferred Shares | \$ | 0.422 | \$ 5,991 | 1/31/05 | 2/16/05 | \$ | 1.6875 |
| Series A Preferred Shares | \$ | 0.422 | \$ 5,991 | 4/29/05 | 5/13/05 | \$ | 1.6875 |
| Series A Preferred Shares | \$ | 0.422 | \$ 5,991 | 7/29/05 | 8/15/05 | \$ | 1.6875 |
| Series B Preferred Shares | \$ | 0.594 | \$ 2,019 | 1/31/05 | 2/16/05 | \$ | 2.3750 |
| Series B Preferred Shares | \$ | 0.594 | \$ 2,019 | 4/29/05 | 5/13/05 | \$ | 2.3750 |
| Series B Preferred Shares | \$ | 0.594 | \$ 2,019 | 7/29/05 | 8/15/05 | \$ | 2.3750 |

- (1) Represents
 one-half the
 amount of the
 distribution per
 unit because
 each unit is
 exchangeable
 for two common
 shares.
- (2) Does not include dividends on unvested restricted units, which will be paid in arrears upon vesting.
- dividends paid on August 17, 2005, for restricted units that vested August 3, 2005.

14. STOCK AND UNIT BASED COMPENSATION 2004 Unit Plan

The 2004 Unit Plan provides for the issuance by the Operating Partnership of up to 1,802,500 restricted units (3,605,000 common share equivalents) to our officers. Restricted units granted under the 2004 Unit Plan vest in 20% increments when the average closing price of Crescent common shares on the New York Stock Exchange for the immediately preceding 40 trading days equals or exceeds \$19.00, \$20.00, \$21.00, \$22.50 and \$24.00. The 2004 Unit Plan also gives discretion to the General Partner to establish one or more alternative objective annual performance targets for us. Any restricted unit that is not vested on or prior to June 30, 2010 will be forfeited. Each vested restricted unit will be exchangeable, beginning on the second anniversary of the date of grant, for cash equal to the value of two Crescent common shares based on the closing price of the common shares on the date of exchange, and subject to a six-month hold period following vesting, unless, prior to the date of the exchange, Crescent requests and obtains shareholder approval authorizing it, at its discretion, to deliver instead two common shares in exchange for each such restricted unit. Regular quarterly distributions accrue on unvested restricted units and are payable upon vesting of the restricted units. As a requirement to participate in the plan, officers were required to cancel 2.413,815 of their existing stock or unit options. Effective December 1, 2004, the Operating Partnership granted a total of 1,703,750 Partnership Units (3,407,500 common share equivalents) under the 2004 Unit Plan. During the nine months ended September 30, 2005, the Operating Partnership granted, net of forfeitures, an additional 88,750 Partnership Units (177,500 common share equivalents). We obtained a third-party valuation to determine the fair value of the restricted units issued under the 2004 Unit Plan. The third-party, utilizing a series of methods including binomial and trinomial lattice-based models, probabilistic analysis and models to estimate the implied long-term dividend growth rate, determined the fair value of the restricted units granted to be approximately \$25.1 million, which is being amortized on a straight-line basis over the related service period. For the nine months ended September 30, 2005, approximately \$5.5 million was recorded as compensation expense related to this grant.

On August 3, 2005, the 40-day average closing price of Crescent s common shares reached the first performance target and 360,500 units (721,000 common share equivalents) granted under the 2004 Unit Plan vested. Of this amount, 336,000 units (672,000 common share equivalents) may be exchanged for cash beginning in 2006 and 24,500 units (49,000 common share equivalents) in 2007 unless, prior to the date of exchange, Crescent obtains shareholder approval authorizing it, in its discretion, to deliver instead two common shares for each such restricted unit.

32

Table of Contents

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

2005 Unit Plan

The 2005 Unit Plan provides for the issuance by the Operating Partnership of up to 1,275,000 restricted Units (2,550,000 Common Share equivalents). Restricted units granted under the 2005 Unit Plan vest in 20% increments when the average closing price of Crescent Common Shares on the New York Stock Exchange for the immediately preceding 40 trading days equals or exceeds \$21.00, \$22.50, \$24.00, \$25.50 and \$27.00. The 2005 Unit Plan also gives discretion to the General Partner to establish one or more alternative objective annual performance targets for us. Any restricted unit that is not vested on or prior to June 30, 2010 will be forfeited. Each vested restricted unit will be exchangeable, beginning on the second anniversary of the date of grant, for cash equal to the value of two Crescent common shares based on the closing price of the common shares on the date of exchange, and subject to a six-month hold period following vesting, unless, prior to the date of the exchange, Crescent requests and obtains shareholder approval authorizing it, at its discretion, to deliver instead two common shares in exchange for each such restricted unit. Regular quarterly distributions on unvested restricted units are payable upon vesting.

During the nine months ended September 30, 2005, the Operating Partnership granted, net of forfeitures, a total of 1,078,750 Partnership Units (2,157,500 common share equivalents) under the 2005 Unit Plan. We obtained a third-party valuation to determine the fair value of the restricted units issued under the 2005 Unit Plan. The third-party, utilizing a series of methods including binomial and trinomial lattice-based models, probabilistic analysis and models to estimate the implied long-term dividend growth rate, determined the fair value of the restricted units granted to be approximately \$13.0 million, which is being amortized on a straight-line basis over the related service period. For the nine months ended September 30, 2005, approximately \$0.9 million was recorded as compensation expense related to this grant.

15. INCOME TAXES

Deferred income taxes reflect the net tax effect of temporary differences between the financial reporting carrying amounts of assets and liabilities of the taxable consolidated entities and the income tax basis. For the nine months ended September 30, 2005, the taxable consolidated entities were comprised of our taxable REIT subsidiaries.

We intend to maintain our qualification as a REIT under Section 856 of the U.S. Internal Revenue Code of 1986, as amended (the Code). As a REIT, we generally will not be subject to federal corporate income taxes as long as we satisfy certain technical requirements of the Code, including the requirement to distribute 90% of our REIT taxable income to our shareholders. Accordingly, we do not believe that we will be liable for current income taxes on our REIT taxable income at the federal level or in most of the states in which we operate. We consolidate certain taxable REIT subsidiaries, which are subject to federal and state income tax. For the nine months ended September 30, 2005 and 2004, our income tax benefit from continuing operations was \$2.3 million and \$13.5 million, respectively. Our \$2.3 million income tax benefit at September 30, 2005, consists primarily of \$6.9 million for the Resort Residential Development Segment and \$2.4 million for the Resort/Hotel Segment, partially offset by \$3.2 million tax expense for the Office Segment and \$3.8 million expense for other taxable REIT subsidiaries.

Our total net tax asset of approximately \$16.8 million at September 30, 2005, includes \$6.2 million of net deferred tax assets. SFAS No. 109, *Accounting for Income Taxes*, requires a valuation allowance to reduce the deferred tax assets reported if, based on the weight of the evidence, it is more likely than not that some portion or all of the deferred tax assets will not be realized. The change in the valuation allowance was not significant for the nine months ended September 30, 2005.

16. RELATED PARTY TRANSACTIONS

We have a policy which allows employees to purchase our residential properties marketed and sold by our subsidiaries in the ordinary course of business. This policy requires the individual to purchase the property for personal use or investment and requires the property to be held for at least two years. In addition this policy requires, among other things, that the prices paid by affiliates must be equivalent to the prices paid by unaffiliated third parties for similar properties in the same development and that the other terms and conditions of the transaction must be at least as beneficial to us as the terms and conditions with respect to the other properties in the same development. In the first quarter of 2005, two executive officers entered into binding contracts to purchase three condominium units at

two of our resort residential development projects.

33

Table of Contents

CRESCENT REAL ESTATE EQUITIES COMPANY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

17. COPI

On February 14, 2002, we entered into an agreement with Crescent Operating, Inc., or COPI, pursuant to which we and COPI agreed to jointly seek approval by the bankruptcy court of a pre-packaged bankruptcy plan for COPI. On January 19, 2005, the bankruptcy plan became effective upon COPI s providing notification to the bankruptcy court that all conditions to effectiveness had been satisfied. Following the effectiveness of the bankruptcy plan, we issued 184,075 common shares to the stockholders of COPI in satisfaction of our final obligation under the agreement with COPI. The common shares were valued at approximately \$3.0 million in accordance with the terms of our agreement with COPI and the provisions of the bankruptcy plan, and the issuance of the shares was recorded as a reduction to the liability recorded in 2001. As stockholders of COPI, certain of our trust managers and executive officers, as a group, received an aggregate of approximately 25,000 common shares.

34

Table of Contents

Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations INDEX TO MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

| Forward-Looking Statements | 36 | |
|---------------------------------|----|--|
| <u>Overview</u> | 37 | |
| Recent Developments | 40 | |
| Results of Operations | 43 | |
| Liquidity and Capital Resources | 51 | |
| Debt Financing | 56 | |
| Unconsolidated Investments | 58 | |
| Significant Accounting Policies | 59 | |
| Funds from Operations | 60 | |

Table of Contents

Forward-Looking Statements

You should read this section in conjunction with the consolidated interim financial statements and the accompanying notes in Item 1, Financial Statements, of this document and the more detailed information contained in our Form 10-K for the year ended December 31, 2004. In management s opinion, all adjustments (consisting of normal and recurring adjustments) considered necessary for a fair presentation of the unaudited interim financial statements are included. Capitalized terms used but not otherwise defined in this section have the meanings given to them in the notes to the consolidated financial statements in Item 1, Financial Statements.

This Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These statements are generally characterized by terms such as believe, expect, anticipate, will and may.

Although we believe that the expectations reflected in such forward-looking statements are based upon reasonable assumptions, our actual results could differ materially from those described in the forward-looking statements.

The following factors might cause such a difference:

Our ability, at our office properties to timely lease unoccupied square footage and timely re-lease occupied square footage upon expiration on favorable terms, which continue to be adversely affected by existing real estate conditions (including the vacancy levels in particular markets, decreased rental rates and competition from other properties) and may also be adversely affected by general economic downturns;

The continuation of relatively high vacancy rates and reduced rental rates in our office portfolio as a result of conditions within our principal markets;

Our ability to reinvest available funds at anticipated returns and consummate anticipated office acquisitions on favorable terms and within anticipated time frames;

Adverse changes in the financial condition of existing tenants;

The ability of El Paso Energy to satisfy its obligations to pay rent and termination fees in accordance with the terms of its agreement with us;

Financing risks, such as our ability to generate revenue sufficient to service and repay existing or additional debt, increases in debt service associated with increased debt and with variable-rate debt, our ability to meet financial and other covenants and our ability to consummate financings and refinancings on favorable terms and within any applicable time frames;

The ability to develop, sell and deliver residential units and lots within anticipated time frames;

Deterioration in the market or in the economy generally and increases in construction costs associated with development of residential land or luxury residences, including single-family homes, town homes and condominiums;

The ability to generate additional income through the development and expansion of the Canyon Ranch brand;

Deterioration in our resort/business-class hotel markets or in the economy generally;

The concentration of a significant percentage of our office assets in Texas;

The existence of complex regulations relating to our status as a REIT, the effect of future changes in REIT requirements as a result of new legislation and the adverse consequences of the failure to qualify as a REIT;

and

Other risks detailed from time to time in our filings with the SEC.

Given these uncertainties, readers are cautioned not to place undue reliance on such statements. We are not obligated to update these forward-looking statements to reflect any future events or circumstances.

36

Table of Contents

Overview

We are a REIT with assets and operations divided into four investment segments: Office, Resort Residential Development, Resort/Hotel and Temperature-Controlled Logistics. Our strategy with respect to each investment segment is outlined below.

Office Segment

The gross book value of our office real estate assets (unleveraged) total approximately \$2.5 billion, or 59%. Institutional investors continue to increase their allocation to direct ownership of real estate. Our strategy is to align ourselves with these institutional partners and become a significant manager of this institutional capital. We believe this partnering makes us more competitive in acquiring new properties, and it enhances our return on equity by 300 to 500 basis points when compared to the returns we receive as a 100% owner. Where possible, we strive to negotiate performance based incentives that allow for additional equity to be earned if return targets are exceeded.

Consistent with this strategy, we continually evaluate our existing portfolio for potential joint venture opportunities. We currently hold 49% of our office portfolio in joint ventures, and we will continue to joint venture more assets in our portfolio, which will enable us to further increase our return on equity as well as gain access to equity for reinvestment.

Further, two additional aspects of our office strategy are selective developments and mezzanine investments. We started construction in the third quarter of 2005 on a new 255,000 square foot office building as an addition to the Hughes Center complex in Las Vegas, Nevada. We recently entered into a joint venture with Hines to develop a 260,000 square foot office building in Irvine, California and we also entered into a joint venture with JMI Realty to co-develop a 231,000 square foot, three-building office complex in San Diego, California. In addition, we have entered into approximately \$112 million of mezzanine financing investments, of which approximately \$79 million relates to Office Properties, since the end of 2004 and currently anticipate making equity investments of up to \$200 million in mezzanine investments.

Resort Residential Development Segment

The gross book value of our real estate assets (unleveraged) in the upscale resort residential development business is approximately \$850.5 million, or 20%. We have 27 different projects under development or planned, with the most significant project in terms of future cash flow being our investment in Tahoe Mountain Resorts in California. This development is a partnership with East West Partners which encompasses more than 2,500 total lots and units either started or scheduled for development over the next 8 to 12 years and is expected to generate in excess of \$4.2 billion in sales. We expect our investment in Tahoe to be a long-term source of earnings and cash flow growth as new projects are designed and developed. We view our resort residential developments as a business and believe that, beyond the net present value of existing projects, there is substantial enterprise value in our exclusive relationships with the development teams and our collective ability to identify and develop new projects.

Resort/Hotel Segment

We have approximately \$428.6 million, or 10% of gross book value of real estate assets (unleveraged), in three resorts, three upscale business-class hotels and our 48% common equity interest in Canyon Ranch (which includes two destination health and fitness resorts and other spa operations). We recently completed the recapitalization of our Canyon Ranch investment. We believe Canyon Ranch is well positioned for significant growth, with a large portion of this growth coming from the addition of several Canyon Ranch Living communities. The focal point of these communities is a large, comprehensive wellness facility. Canyon Ranch will partner with developers on these projects and earn fees for the licensing of the brand name, design and technical services, and the ongoing management of the facilities. Canyon Ranch currently has one such development under construction in Miami Beach and others are under consideration.

Temperature-Controlled Logistics Segment

Temperature-Controlled Logistics consists of our 31.7% ownership in AmeriCold Realty Trust, a REIT. AmeriCold is the largest operator of temperature-controlled warehouse space in North America. We are, and expect to continue, experiencing increased returns on our investment through improved operations due to both the (1) simplification of the AmeriCold structure, which in fourth quarter 2004 entailed merging the operating company (AmeriCold Logistics) and the real estate company (AmeriCold Realty Trust) into one organization, and (2) sale of

20.7% of AmeriCold s common shares to affiliates of The Yucaipa Companies, a private equity firm with significant expertise in the food distribution, logistics and retail industries. Yucaipa provides assistance in the day-to-day management of AmeriCold s operations.

37

Table of Contents

Other

One of our ongoing strategies has also been to dispose of Office Properties and other investments that do not meet our investment return requirements. We sold \$411.7 million of non-core assets in 2004 and 2005, and expect to sell an additional \$59.9 million in the near term, including land holdings that currently do not contribute to our earnings. As the expected sales are completed, we plan to use the proceeds to acquire real estate assets and pay down consolidated debt and other obligations.

Office Segment

The following table shows the performance factors on stabilized properties, excluding properties held for sale, used by management to assess the operating performance of the Office Segment:

| | 2 | 2005 | 4 | 2004 |
|--|----|----------|----|-----------|
| Economic Occupancy ⁽¹⁾ (at September 30 and December 31) | | 87.6% | | 88.7% |
| Leased Occupancy ⁽²⁾ (at September 30 and December 31) | | 89.7% | | 90.0% |
| In-Place Weighted Average Full-Service Rental Rate ⁽³⁾ (at September 30 and | | | | |
| December 31) | \$ | 22.63 | \$ | 22.63 |
| Tenant Improvement and Leasing Costs per Sq. Ft. per year (three months ended | | | | |
| September 30) | \$ | 3.20 | \$ | 2.97 |
| Tenant Improvement and Leasing Costs per Sq. Ft. per year (nine months ended | | | | |
| September 30) | \$ | 3.41 | \$ | 3.03 |
| Average Lease Term ⁽⁴⁾ (three months ended September 30) | 5 | .7 years | 8 | 8.6 years |
| Average Lease Term ⁽⁴⁾ (nine months ended September 30) | 5 | .9 years | 7 | 7.5 years |
| Same-Store NOI ⁽⁵⁾ (Decline) (three months ended September 30) | | (1.1)% | | (3.8)% |
| Same-Store NOI ⁽⁵⁾ (Decline) (nine months ended September 30) | | (1.0)% | | (3.3)% |
| Same-Store Average Occupancy (three months ended September 30) | | 86.8% | | 86.3% |
| Same-Store Average Occupancy (nine months ended September 30) | | 87.3% | | 86.2% |

- (1) Economic occupancy reflects the occupancy of all tenants paying rent.
- (2) Leased occupancy reflects the amount of contractually obligated space, whether or not commencement has occurred.
- (3) The weighted average full-service rental rate for the El Paso lease reflects

weighted average full-service rental rate over the shortened term and excludes the impact of the net lease termination fee being recognized ratably to income through December 31,

(4) Reflects leases executed during the period.

2007.

Same-store NOI (net operating income) represents office property net income excluding depreciation, amortization, interest expense and non-recurring items such as lease termination fees for Office **Properties** owned for the

entirety of the comparable periods.

For the remainder of 2005, we expect continued improvement in the economy. This allows us to remain cautiously optimistic about economic occupancy gains in 2005. We expect that year-end 2005 economic occupancy for our portfolio will increase to approximately 88% 89%.

Resort Residential Development Segment

The following tables show the performance factors used by management to assess the operating performance of the Resort Residential Development Segment. Information is provided for the CRDI Resort Residential Development Properties and the Desert Mountain Resort Residential Development Properties, which represent our significant investments in this Segment as of September 30, 2005. *CRDI*

| | | For the three months ended September 30, | | | |
|---|----|--|------------|-------|--|
| (dollars in thousands) | | 2005 2004 | | | |
| Resort Residential Lot Sales | | 67 | | 31 | |
| Resort Residential Unit Sales: | | | | | |
| Townhome Sales | | 24 | | 4 | |
| Condominium Sales | | 13 | | 5 | |
| Equivalent Timeshare Sales | | 6.01 | | 3.90 | |
| Average Sales Price per Resort Residential Lot | \$ | 166 | \$ | 200 | |
| Average Sales Price per Resort Residential Unit | \$ | 1,012 | \$ | 2,010 | |
| | | For the nine months ended | | | |
| | | - | tember 30, | | |
| (dollars in thousands) | | 2005 | | 2004 | |
| Resort Residential Lot Sales | | 284 | | 150 | |
| Resort Residential Unit Sales: | | | | | |
| Townhome Sales | | 24 | | 7 | |
| Condominium Sales | | 68 | | 13 | |
| Equivalent Timeshare Sales | | 12.47 | | 7.32 | |
| Average Sales Price per Resort Residential Lot | \$ | 87 | \$ | 137 | |
| Average Sales Price per Resort Residential Unit | \$ | 939 | \$ | 1,611 | |
| | 38 | | | | |

Table of Contents

CRDI, which invests primarily in mountain residential real estate in Colorado and California and residential real estate in downtown Denver, Colorado, is highly dependent upon the national economy and customer demand. For the remainder of 2005, management expects that unit sales will continue to increase over 2004, but the average sales price will decrease at CRDI due to product mix, with approximately 96% closed or pre-sold as of October 24, 2005. In addition, lot sales are expected to increase in 2005 over 2004.

Desert Mountain

| | For the three n | nonths end | ded |
|---------------------------------|-----------------|------------|------|
| | Septeml | ber 30, | |
| (dollars in thousands) | 2005 | 2 | 2004 |
| Resort Residential Lot Sales | 6 | | 5 |
| Average Sales Price per Lot (1) | \$ 1,086 | \$ | 923 |

(1) Includes equity golf membership

| | For the nine m | onths end | led |
|---------------------------------|----------------|-----------|------|
| | Septeml | oer 30, | |
| (dollars in thousands) | 2005 | 2 | 2004 |
| Resort Residential Lot Sales | 37 | | 44 |
| Average Sales Price per Lot (1) | \$ 1,047 | \$ | 807 |

(1) Includes equity golf membership

Desert Mountain is in the latter stages of development and management anticipates minor additions to its decreasing available inventory. While a higher average lot sales price is projected in 2005, total sales are expected to be lower as a result of reduced inventory availability.

Resort/Hotel Segment

The following table shows the performance factors used by management to assess the operating performance of our Resort/Hotel Properties.

| | For the three months ended September 30, | | | | | | | |
|--------------|--|------|---------------|------|----------|--------|-----------------|--------|
| | | | Avera | age | Avei | rage | Reven | ue Per |
| | Same-S NOI % Cha | (1) | Occup: Rat | • | Da Ra | • | Avai Room/Gu | |
| | 2005 | 2004 | 2005 | 2004 | 2005 | 2004 | 2005 | 2004 |
| Canyon | | | | | | | | |
| Ranch and | | | | | | | | |
| Luxury | | | | | | | | |
| Resorts and | | | | | | | | |
| Spas | 31% | 22% | 80% | 80% | \$ 478 | \$ 436 | \$ 370 | \$ 332 |
| Upscale | | | | | | | | |
| Business | | | | | | | | |
| Class Hotels | 23% | (4%) | 74% | 76% | \$ 122 | \$ 111 | \$ 91 | \$ 84 |

For the nine months ended September 30,

Edgar Filing: CRESCENT REAL ESTATE EQUITIES CO - Form 10-Q

| | | | Aver | age | Ave | rage | Reven | ue Per |
|--------------|----------------------|-------|--------------|------|--------|-------------|--------|---------------------|
| | Same-S NO % Ch | [(1) | Occup Rat | • | | aily ate | | lable iest Night |
| | 2005 | 2004 | 2005 | 2004 | 2005 | 2004 | 2005 | 2004 |
| Canyon | | | | | | | | |
| Ranch and | | | | | | | | |
| Luxury | | | | | | | | |
| Resorts and | | | | | | | | |
| Spas | 33% | (2%) | 74% | 71% | \$ 523 | \$ 490 | \$ 373 | \$ 334 |
| Upscale | | | | | | | | |
| Business | | | | | | | | |
| Class Hotels | 36% | (18%) | 74% | 69% | \$ 122 | \$ 115 | \$ 90 | \$ 80 |

⁽¹⁾ Same-Store NOI (net operating income) represents net income excluding depreciation and amortization, interest expense and rent expense for Resort/Hotel Properties owned for the entirety of the comparable periods.

We anticipate an 8% to 10% increase in revenue per available room in 2005 at the Resort/Hotel Properties and a 3 to 5 percentage point increase in occupancy, driven by the continued recovery of the economy and travel industry and improvement from Sonoma Mission Inn and Spa and Ventana Inn and Spa, which had rooms under renovation in 2004.

Table of Contents

Recent Developments

Joint Ventures

Canyon Ranch®

On January 18, 2005, we contributed Canyon Ranch Tucson, our 50% interest and our preferred interest in CR Las Vegas, LLC and our 30% interest in CR License, L.L.C., CR License II, L.L.C., CR Orlando LLC and CR Miami LLC, to two newly formed entities, CR Spa, LLC and CR Operating, LLC. In exchange, we received a 48% common equity interest in each new entity. The remaining 52% interest in these entities is held by the founders of Canyon Ranch, who contributed their interests in CR Las Vegas, LLC, CR License II, L.L.C., CR Orlando LLC and CR Miami LLC and the resort management contracts. In addition, we sold Canyon Ranch Lenox to a subsidiary of CR Operating, LLC. The founders of Canyon Ranch sold their interest in CR License, L.L.C. to a subsidiary of CR Operating, LLC. As a result of these transactions, the new entities own the following assets: Canyon Ranch Tucson, Canyon Ranch Lenox, Canyon Ranch SpaClub at the Venetian Resort in Las Vegas, Canyon Ranch SpaClub on the Queen Mary 2 ocean liner, Canyon Ranch Living Community in Miami, Florida, Canyon Ranch SpaClub at The Gaylord Palms Resort in Kissimmee, Florida, and the Canyon Ranch trade names and trademarks.

In addition, the newly formed entities completed a private placement of Mandatorily Redeemable Convertible Preferred Membership Units for aggregate gross proceeds of approximately \$110.0 million. In this private placement, Richard E. Rainwater, Chairman of our Board of Trust Managers, and certain of his family members purchased approximately \$27.1 million of these units on terms identical to those extended to all other investors. The units are convertible into a 25% common equity interest in CR Spa, LLC and CR Operating, LLC and pay distributions at the rate of 8.5% per year in years one through seven, and 11% in years eight through ten. At the end of ten years, or upon earlier redemption by us, the holders of the units are entitled to receive a premium in an amount sufficient to result in a cumulative return of 11% per year. The units are redeemable after seven years at our option. Also on January 18, 2005, the new entities completed a \$95.0 million financing with Bank of America. The loan has an interest-only term until maturity in February 2015, bears interest at 5.94% and is secured by the Canyon Ranch Tucson and Canyon Ranch Lenox Destination Resort Properties. As a result of these transactions, we received proceeds of approximately \$91.9 million, which was used to pay down or defease debt related to our previous investment in the Properties and to pay down our credit facility. No gain or loss was recorded in connection with the above transactions. Following these transactions, we account for our interests in CR Spa, LLC and CR Operating, LLC under the equity method.

Office

Fulbright Tower

On February 24, 2005, we contributed Fulbright Tower, subject to the Morgan Stanley Mortgage Capital Inc. Note of \$73.4 million, and an adjacent parking garage, to Crescent 1301 McKinney, L.P., a limited partnership in which we have a 23.85% interest, a fund advised by JPMorgan Asset Management, or JPM, has a 60% interest and GE Asset Management, or GE, has a 16.15% interest. The property was valued at \$106.0 million and the transaction generated net proceeds to us of approximately \$33.4 million which were used to pay down our credit facility. The joint venture was accounted for as a partial sale of the Office Property, resulting in a net gain of approximately \$0.5 million. None of the mortgage financing at the joint venture level is guaranteed by us. We manage this property on behalf of the joint venture. We account for our interest in Crescent 1301 McKinney, L.P. under the equity method. *Von Karman Office Development in Irvine*

On June 9, 2005, we entered into a joint venture arrangement, Crescent Irvine LLC, with an affiliate of Hines. The joint venture purchased a land parcel located in the John Wayne submarket in Irvine, California, for \$12.0 million. In addition, we have committed to co-develop a 260,000 square-foot Class A office property on the acquired site. Hines owns a 60% interest and we own a 40% interest in the joint venture. The initial cash equity contribution to the joint venture was \$12.2 million, of which our portion was \$4.9 million. Development is expected to begin in the first quarter of 2006. We account for our interest in Crescent Irvine LLC under the equity method. *One Buckhead Plaza*

On June 29, 2005, we contributed One Buckhead Plaza, subject to the Morgan Stanley Note of \$85.0 million, to Crescent One Buckhead Plaza, L.P., a limited partnership in which we have a 35% interest and Metzler US Real Estate Fund L.P. has a 65% interest. The property was valued at \$130.5 million and the transaction generated net

proceeds to us of approximately \$28.0 million, which were used to pay down our credit facility. The joint venture was accounted for as a partial sale of the Office Property, resulting in a net gain of approximately \$0.4 million. None of the mortgage financing at the joint venture level is guaranteed by us. We manage the property on behalf of the joint venture. We account for our interest in Crescent One Buckhead Plaza, L.P. under the equity method.

40

Table of Contents

Paseo del Mar

On September 21, 2005, we entered into a joint venture arrangement, Crecent-JMIR Paseo Del Mar LLC, with JMI Realty. The joint venture has committed to co-develop a 231,000 square-foot, three-building office complex in the Del Mar Heights submarket of San Diego, California. The venture is structured such that we own an 80% interest and JMI Realty owns the remaining 20% interest. In connection with the joint venture, Crescent-JMIR Paseo Del Mar LLC entered into a maximum \$53.1 million construction loan with Guaranty Bank. Affiliates of JMI Realty manage the joint venture, guarantee the loan, and have provided a completion guarantee to the joint venture. The initial cash equity contribution to the joint venture was \$28.6 million, of which our portion was \$22.9 million. The development, which is currently underway, is scheduled for delivery in August 2006. Upon completion, we will manage the property on behalf of the joint venture. We consolidate Crescent-JMIR Paseo Del Mar LLC.

Redtail Capital Partners, L.P.

On May 10, 2005, we entered into an agreement with Capstead Mortgage Corporation pursuant to which we formed a joint venture to invest up to \$100 million in equity in select mezzanine loans on commercial real estate over a two-year period. Total investments in mezzanine loans, assuming leverage, could exceed \$300 million. The agreement also provides that we and Capstead may form a second joint venture to invest up to an additional \$100 million in equity. Capstead is committed to 75% of the capital of each of the two partnerships, or up to \$150.0 million, and we are committed to 25%, or up to \$50.0 million. We will be responsible for identifying investment opportunities and managing the portfolios and will earn a management fee and incentives based on portfolio performance. As of September 30, 2005, we have made capital contributions of \$1.2 million. We account for our interest in Redtail Capital Partners, L.P. under the equity method.

Acquisitions of Office Properties

During the nine months ended September 30, 2005, we completed the following acquisitions:

| (in millions) | | | Purchase ⁽¹⁾ |
|------------------|-----------------------------------|---------------------|-------------------------|
| Date | Property | Location | Price |
| | Exchange Building Class A Office | Seattle, Washington | |
| February 7, 2005 | Property | | \$ 52.5 |
| | One Buckhead Plaza Class A Office | e Atlanta, Georgia | |
| April 8, 2005 | Property ⁽²⁾ | | \$ 130.5 |

- (1) The acquisitions were funded by draws on our credit facility. The properties are wholly-owned.
- (2) In June 2005, we contributed One Buckhead Plaza to Crescent One Buckhead Plaza L.P., a limited partnership in which we have a 35% interest and Metzler US

Real Estate Fund L.P. has a 65% interest.

Undeveloped Land

The following table presents the significant dispositions of undeveloped land for the nine months ended September 30, 2005.

(dollars in

| millions) | | | Net | | | | | |
|----------------|----------------|---------|-----|----------|-----|------|--|--|
| Date | Location | Acreage | Pro | ceeds(1) | Net | Gain | | |
| March 31, 2005 | Houston, Texas | 1.58 | \$ | 5.8 | \$ | 3.5 | | |
| June 30, 2005 | Houston, Texas | 1.43 | \$ | 6.1 | \$ | 4.1 | | |

⁽¹⁾ The proceeds from the sale were used primarily to pay down our credit facility.

41

Table of Contents

Other Real Estate Investments

The following table presents our significant investments in mezzanine loans entered into during the nine months ended September 30, 2005.

| Outstanding (in millions) | | _ | | Interest Rate at | Fixed/ | |
|---------------------------|----|---------------|-----------------------------|-----------------------|----------|--|
| (in millions) Date | | Loan mount | Investment | September 30, 2005 | Variable | |
| Dute | | | New York City Office | 2000 | Variable | |
| February 7, 2005 | \$ | $17.3_{(1)}$ | Property | 11.45% | | |
| March 31, 2005 | \$ | 33.2(2) | Orlando Resort | 11.93% | Fixed | |
| May 31, 2005 | \$ | 20.0(3) | Los Angeles Office Property | 11.96% | Variable | |
| June 9, 2005 | \$ | $12.0_{(4)}$ | Dallas Office Property | 12.27% | Variable | |
| | | | Three Dallas Office | | Fixed | |
| August 31, 2005 | \$ | $7.7_{(5)}$ | Properties | 11.04% | | |

- (1) The loan bears interest at LIBOR plus 775 basis points with an interest-only term until maturity in March 2007, subject to the right of the borrower to extend the loan pursuant to three one-year extension options.
- Outstanding amount includes \$0.2 million of premium. The loan bears interest at a stated fixed rate of 12% with an interest-only term until maturity in April 2008, subject to the right of the borrower to extend the loan pursuant to one four-year

extension bearing either a floating or fixed interest rate at the borrower s election. The floating rate would be LIBOR plus 600 basis points and the fixed rate would be determined at the beginning of the extension term at the rate of a similarly maturing U.S. Treasury security plus 600 basis points. During the extension, the borrower must make principal payments based on a 25-year amortization schedule.

The loan bears interest at LIBOR plus 825 basis points with an interest-only term until maturity in June 2007, subject to the right of the borrower to two six-month extensions and a third extension ending December 1, 2008.

(4) The loan bears interest at LIBOR plus 850 basis points with an interest-only

term until maturity in July 2007, subject to the right of the borrower to extend the loan pursuant to three one-year extension options.

(5) The loan has an interest-only term through September 2007. Beginning October 2007, the borrower must make principal payments based on a 30-year amortization schedule until maturity in September 2010.

Disposition of Office Properties

The following table presents the significant dispositions of office properties for the nine months ended September 30, 2005:

| (in millions) | | | Net | | Net |
|--------------------|------------------------|-------------------------|------------------------|--------|---------------------|
| Date | Property | Location | Proceeds | Gain | Gain ⁽¹⁾ |
| February 7, 2005 | Albuquerque Plaza | Albuquerque, New Mexico | \$ 34.7 ⁽²⁾ | \$ 1.8 | \$ 1.5 |
| August 16, 2005 | Barton Oaks Plaza One | Austin, Texas | $14.4^{(2)}$ | 5.4 | 4.6 |
| September 19, 2005 | Chancellor Park | San Diego, California | $55.4^{(3)}$ | 32.1 | 27.3 |
| September 28, 2005 | Two Renaissance Square | Phoenix, Arizona | $117.3^{(2)}$ | 68.1 | 57.8 |

- (1) Amounts are net of operating partnership minority interest.
- (2) Proceeds were used to pay down a portion of our Bank of America Fund XII Term Loan.

(3) Proceeds were used primarily to pay down our credit facility.

42

Table of Contents

Results of Operations

The following table shows the variance in dollars for certain of our operating data between the three and nine months ended September 30, 2005 and 2004.

| (in millions) | dollars the thr ei Septe | ariance in s between ee months nded mber 30, and 2004 | Total variance in dollars between the nine months ended September 30, 2005 and 2004 | |
|--|-----------------------------------|--|--|--------|
| REVENUE: | | | | |
| Office Property | \$ | (27.9) | \$ | (93.1) |
| Resort Residential Development Property | | 17.8 | | 54.8 |
| Resort/Hotel Property | | (18.9) | | (53.2) |
| Total Property revenue | \$ | (29.0) | \$ | (91.5) |
| EXPENSE: | | | | |
| Office Property real estate taxes | \$ | (5.4) | \$ | (17.8) |
| Office Property operating expenses | | (5.0) | | (16.3) |
| Resort Residential Development Property expense | | 14.2 | | 44.4 |
| Resort/Hotel Property expense | | (18.8) | | (50.3) |
| Total Property expense | \$ | (15.0) | \$ | (40.0) |
| Income from Property Operations | \$ | (14.0) | \$ | (51.5) |
| OTHER INCOME (EXPENSE): | | | | |
| Income from investment land sales, net | \$ | (7.6) | \$ | (0.1) |
| Gain on joint venture of properties, net | Ψ | 0.3 | Ψ | 1.8 |
| Gain on property sales, net | | | | 0.1 |
| Interest and other income | | 4.8 | | 12.3 |
| Corporate general and administrative | | (2.7) | | (10.4) |
| Interest expense | | 12.5 | | 33.6 |
| Amortization of deferred financing costs | | 1.3 | | 4.1 |
| Extinguishment of debt | | (0.2) | | 1.1 |
| Depreciation and amortization | | 7.6 | | 13.3 |
| Impairment charges related to real estate assets | | 4.1 | | 4.1 |
| Other expenses | | (1.6) | | (2.1) |
| Equity in net income (loss) of unconsolidated companies: | | | | |
| Office Properties | | 2.1 | | 6.3 |
| Resort Residential Development Properties | | | | 0.5 |
| Resort/Hotel Properties | | (0.8) | | 0.3 |
| Temperature-Controlled Logistics Properties | | 1.0 | | 2.2 |
| Other | | | | 11.3 |

| Total other income (expense) | \$ | 20.8 | \$ 78.4 |
|---|----|-------|----------------------|
| LOSS FROM CONTINUING OPERATIONS BEFORE MINORITY INTERESTS AND INCOME TAXES | \$ | 6.8 | \$ 26.9 |
| Minority interests Income tax benefit | | (5.9) | (4.8) (11.2) |
| LOSS BEFORE DISCONTINUED OPERATIONS AND CUMULATIVE EFFECT OF A CHANGE IN ACCOUNTING PRINCIPLE | \$ | 0.9 | \$ 10.9 |
| Income from discontinued operations, net of minority interests | · | (0.6) | (3.5) |
| Impairment charges related to real estate assets from discontinued operations, net of minority interests | | 0.2 | 2.7 |
| Gain (loss) on real estate from discontinued operations, net of minority interests Cumulative effect of a change in accounting principle, net of | | 89.8 | 93.4 |
| minority interests | | | 0.3 |
| NET INCOME (LOSS) Series A Preferred Share distributions Series B Preferred Share distributions | \$ | 90.3 | \$ 103.8 (0.2) |
| NET INCOME (LOSS) AVAILABLE TO COMMON SHAREHOLDERS | \$ | 90.3 | \$ 103.6 |
| 43 | | | |

Table of Contents

Comparison of the three months ended September 30, 2005 to the three months ended September 30, 2004 Property Revenues

Total property revenues decreased \$29.0 million, or 12.1%, to \$208.8 million for the three months ended September 30, 2005, as compared to \$238.8 million for the three months ended September 30, 2004. The primary components of the decrease in total property revenues are discussed below.

Office Property revenues decreased \$27.9 million, or 22.8%, to \$94.6 million, primarily due to: a decrease of \$43.9 million due to the joint ventures of The Crescent, Trammell Crow Center, Fountain Place, Houston Center and Post Oak Central in November 2004; partially offset by

an increase of \$6.3 million resulting from third party management and leasing services and related direct expense reimbursements due to the joint venture of The Crescent, Trammell Crow Center, Fountain Place, Houston Center and Post Oak Central in November 2004, and Fulbright Tower in February 2005 and One Buckhead Plaza in June 2005;

an increase of \$5.1 million from the acquisition of The Alhambra in August 2004, One Live Oak and Peakview Tower in December 2004 and the Exchange Building in February 2005;

an increase of \$4.2 million resulting from the modification of the El Paso lease; and

an increase of \$1.2 million from the 43 consolidated Office Properties (excluding 2004 and 2005 acquisitions, dispositions and properties held for sale) that we owned or had an interest in, primarily due to a 1.6 percentage point increase in average occupancy (from 82.5% to 84.1%) and increased parking revenues, partially offset by a decrease in full service weighted average rental rates.

Resort Residential Development Property revenues increased \$17.8 million, or 29.4%, to \$78.4 million, primarily due to:

an increase of \$18.3 million in CRDI revenues related to product mix in lots and units available for sale in 2005 versus 2004, at Creekside at Riverfront Park in Denver, Colorado, Brownstones in Denver, Colorado, and Delgany in Denver, Colorado, which had sales in the three months ended September 30, 2005, but reduced or no sales in the same period in 2004; partially offset by Horizon Pass in Bachelor Gulch, Colorado, which had sales in the three months ended September 30, 2004, but reduced sales in the same period in 2005.

Resort/Hotel Property revenues decreased \$18.9 million, or 34.6%, to \$35.8 million, primarily due to: a decrease of \$22.6 million due to the contribution, in January 2005, of the Canyon Ranch Properties to a newly formed entity, CR Operating, LLC, in which we have a 48% member interest that is accounted for as an unconsolidated investment; partially offset by

an increase of \$1.8 million in room revenue at the Luxury Resort and Spa Properties primarily related to a 19% increase in revenue per available room (from \$188 to \$223) resulting from an increase of 17% in average daily rate (from \$248 to \$290);

an increase of \$0.7 million in food and beverage, spa and other revenue at the Luxury Resort and Spa Properties primarily due to a 9 percentage point increase in occupancy (from 78% to 87%) at the Sonoma Mission Inn;

an increase of \$0.6 million in room revenue at the Upscale Business Class Hotel Properties primarily due to an 8% increase in revenue per available room (from \$84 to \$91) primarily related to a 10% increase in average daily rate (from \$111 to \$122); and

an increase of \$0.5 million in food and beverage revenue at the Upscale Business Class Hotel Properties primarily related to increased group volume.

44

Table of Contents

Property Expenses

Total property expenses decreased \$15.0 million, or 9.4%, to \$144.4 million for the three months ended September 30, 2005, as compared to \$159.4 million for the three months ended September 30, 2004. The primary components of the variances in property expenses are discussed below.

Office Property expenses decreased \$10.4 million, or 17.4%, to \$49.2 million, primarily due to: a decrease of \$20.7 million due to the joint venture of The Crescent, Trammell Crow Center, Fountain Place, Houston Center and Post Oak Central in November 2004; partially offset by

an increase of \$4.1 million related to the cost of providing third party management services due to the joint ventures of The Crescent, Trammell Crow Center, Fountain Place, Houston Center and Post Oak Central in November 2004, Fulbright Tower in February 2005 and One Buckhead Plaza in June 2005, which are recouped by increased third party fee income and direct expense reimbursements;

an increase of \$2.3 million from the acquisition of The Alhambra in August 2004, One Live Oak and Peakview Tower in December 2004 and the Exchange Building in February 2005;

an increase of \$2.0 million due to increased Sarbanes-Oxley compliance costs and payroll and benefits costs; and

an increase of \$1.9 million in operating expenses of the 43 consolidated Office Properties (excluding 2004 and 2005 acquisitions, dispositions and properties held for sale) that we owned or had an interest in primarily due to increased repairs and maintenance, utilities and salaries.

Resort Residential Development Property expenses increased \$14.2 million, or 26.1%, to \$68.7 million, primarily due to:

an increase of \$18.0 million in CRDI cost of sales related to product mix in lots and units available for sale in 2005 versus 2004, primarily at Creekside at Riverfront Park in Denver, Colorado, Brownstones in Denver, Colorado, and Delgany in Denver, Colorado, which had sales in the three months ended September 30, 2005, but reduced or no sales in the same period in 2004; partially offset by Horizon Pass in Bachelor Gulch, Colorado, which had sales in the three months ended September 30, 2004, but reduced sales in the same period in 2005.

Resort/Hotel Property expenses decreased \$18.8 million, or 41.5%, to \$26.5 million, primarily due to: a decrease of \$19.9 million due to the contribution, in January 2005, of the Canyon Ranch Properties to a newly formed entity, CR Operating, LLC, in which we have a 48% member interest that is accounted for as an unconsolidated investment; partially offset by

an increase of \$0.9 million in operating expenses at the Luxury Resort and Spa Properties primarily due to a 9 percentage point increase in occupancy at the Sonoma Mission Inn (from 78% to 87%); and

an increase of \$0.6 million in operating expenses at the Upscale Business Class Hotel Properties primarily due to a 7 percentage point increase in occupancy at the Houston Renaissance (from 61% to 68%).

Other Income/Expense

Total other income and expenses decreased \$20.8 million, or 21.3%, to \$77.0 million for the three months ended September 30, 2005, compared to \$97.8 million for the three months ended September 30, 2004. The primary components of the decrease in total other income and expenses are discussed below.

Other Income

Other income decreased \$0.2 million, or 2.0%, to \$9.6 million for the three months ended September 30, 2005, as compared to \$9.8 million for the three months ended September 30, 2004. The primary components of the decrease in other income are discussed below.

Income from investment land sales decreased \$7.6 million due to the gain on the sale of two parcels of undeveloped investment land in Houston, Texas in 2004.

Table of Contents

Interest and other income increased \$4.8 million to \$7.4 million primarily due to:

\$3.3 million interest from mezzanine loans; and

\$1.0 million interest from U.S. Treasury and government sponsored agency securities purchased in December 2004 and January 2005 related to debt defeasance in order to release the lien on properties securing the LaSalle Note I and Nomura Funding VI Note.

Equity in net income of unconsolidated companies increased \$2.3 million to \$1.9 million primarily due to: an increase of \$2.1 million in Office equity in net income primarily attributable to the joint ventures of The Crescent, Fountain Place, Trammell Crow Center, Houston Center and Post Oak Central Office Properties.

Other Expenses

Other expenses decreased \$21.0 million, or 19.5%, to \$86.6 million for the three months ended September 30, 2005, compared to \$107.6 million for the three months ended September 30, 2004. The primary components of the decrease in other expenses are discussed below.

Interest expense decreased \$12.5 million, or 26.8%, to \$34.1 million due to a decrease of \$473 million in the weighted average debt balance (from \$2.791 billion to \$2.318 billion), partially offset by a 0.12 percentage point increase in the hedged weighted average interest rate (from 6.78% to 6.90%) and \$3.1 million cash flow payments recorded as interest expense related to the Fountain Place transaction in June 2004.

Depreciation and amortization costs decreased \$7.6 million, or 17.2%, to \$36.6 million due to:

- \$7.2 million decrease in Office Property depreciation expense, primarily due to:
 \$9.8 million decrease attributable to the joint venture of The Crescent, Fountain Place, Trammell Crow Center, Houston Center and Post Oak Central in November 2004; partially offset by
 - \$1.8 million increase from the acquisitions of The Alhambra in August 2004, One Live Oak and Peakview Tower in December 2004 and the Exchange Building in February 2005;
- \$1.2 million increase primarily due to increased building and leasehold improvements; and \$1.4 million decrease in Resort/Hotel Property depreciation expense primarily related to the joint venture of the Canyon Ranch Properties; partially offset by the reclassification of the Denver City Marriott Hotel Property from held for sale to held and used; partially offset by
- \$1.1 million increase in Resort Residential Development Property depreciation expense primarily related to club amenities and golf course improvements at CRDI and DMDC.

Impairment charges related to real estate assets decreased \$4.1 million due to the impairment related to the demolition of the old clubhouse at the Sonoma Club in the third quarter 2004 in order to construct a new clubhouse.

Amortization of deferred financing costs decreased \$1.3 million, or 38.2%, to \$2.1 million due primarily to the payoff of the Lehman Capital Note in November 2004 and the Fleet Fund I and II Term Loan in January 2004 and November 2004.

Corporate general and administrative costs increased \$2.7 million, or 29.7%, to \$11.8 million due to an increase in compensation expense associated with restricted Units granted in December 2004 and May 2005 and payroll and benefits costs, partially offset by a decrease in Sarbanes-Oxley compliance costs.

46

Table of Contents

Discontinued Operations

Income from discontinued operations on assets sold and held for sale increased \$89.4 million to \$90.9 million due to:

an increase of \$89.8 million, net of minority interest, due to the gain on the sale of three properties in 2005; and

an increase of \$0.2 million, net of minority interest, due to an aggregate \$0.1 million impairment on assets held for sale in 2005 compared to \$0.3 million in 2004; partially offset by

a decrease of \$0.6 million, net of minority interest, due to the reduction of net income associated with properties held for sale in 2005 compared to 2004.

Comparison of the nine months ended September 30, 2005 to the nine months ended September 30, 2004 Property Revenues

Total property revenues decreased \$91.5 million, or 13.3%, to \$598.4 million for the nine months ended September 30, 2005, as compared to \$689.9 million for the nine months ended September 30, 2004. The primary components of the decrease in total property revenues are discussed below.

Office Property revenues decreased \$93.1 million, or 25.3%, to \$274.2 million, primarily due to: a decrease of \$129.7 million due to the joint ventures of The Crescent, Trammell Crow Center, Fountain Place, Houston Center and Post Oak Central in November 2004; partially offset by Fulbright Tower, which was acquired in December 2004 and joint ventured in February 2005, and One Buckhead Plaza which was acquired in April 2005 and joint ventured in June 2005; and

a decrease of \$1.5 million in net lease termination fees (from \$8.5 million to \$7.0 million); partially offset by

an increase of \$22.3 million from the acquisition of Hughes Center in January through May 2004, Dupont Centre in March 2004, The Alhambra in August 2004, One Live Oak and Peakview Tower in December 2004 and the Exchange Building in February 2005;

an increase of \$14.4 million resulting from third party management and leasing services and related direct expense reimbursements due to the joint ventures of The Crescent, Trammell Crow Center, Fountain Place, Houston Center and Post Oak Central in November 2004, and Fulbright Tower in February 2005 and One Buckhead Plaza in June 2005; and

a increase of \$1.6 million from the 43 consolidated Office Properties (excluding 2004 and 2005 acquisitions, dispositions and properties held for sale) that we owned or had an interest in, primarily due to a 2.1 percentage point increase in average occupancy (from 82.6% to 84.7%), increased expense recovery revenue related to the increase in occupancy and increased parking revenue; partially offset by a decline in full service weighted average rental rates.

Resort Residential Development Property revenues increased \$54.8 million, or 33.4%, to \$218.7 million, primarily due to:

an increase of \$52.9 million in CRDI revenues related to product mix in lots and units available for sale in 2005 versus 2004, primarily at Horizon Pass in Bachelor Gulch, Colorado, Old Greenwood in Lake Tahoe, California, Creekside at Riverfront Park in Denver, Colorado, Delgany in Denver, Colorado, and Brownstones in Denver, Colorado, which had sales in the nine months ended September 30, 2005, but reduced or no sales in the same period in 2004; partially offset by the Cresta project in Arrowhead, Colorado, and the Park Place at Riverfront Park in Denver, Colorado, which had sales in the nine months ended September 30, 2004, but reduced or no sales in the same period in 2005.

47

Table of Contents

Resort/Hotel Property revenues decreased \$53.2 million, or 33.5%, to \$105.5 million, primarily due to: a decrease of \$65.7 million due to the contribution, in January 2005, of the Canyon Ranch Properties to a newly formed entity, CR Operating, LLC, in which we have a 48% member interest that is accounted for as an unconsolidated investment; partially offset by

an increase of \$5.4 million in room revenue at the Luxury Resort and Spa Properties related to a 21% increase in revenue per available room (from \$174 to \$210) resulting from a 12% increase in average daily rate (from \$283 to \$318) and a 5 percentage point increase in occupancy (from 61% to 66%);

an increase of \$3.4 million in food and beverage, spa and other revenue at the Luxury Resort and Spa Properties primarily due to a 11 percentage point increase in occupancy (from 59% to 70%) at the Sonoma Mission Inn primarily related to the renovation of the 97 historic inn rooms which were out of service during the first two quarters of 2004;

an increase of \$2.0 million in food and beverage and other revenue at the Upscale Business Class Hotel Properties primarily related to the 5 percentage point increase in occupancy (from 69% to 74%); and

an increase of \$1.7 million in room revenue at the Upscale Business Class Hotel Properties primarily due to a 13% increase in revenue per available room (from \$80 to \$90) resulting from an increase of 6% in average daily rate (from \$115 to \$122) and an 5 percentage point increase in occupancy (from 69% to 74%).

Property Expenses

Total property expenses decreased \$40.0 million, or 8.8%, to \$414.4 million for the nine months ended September 30, 2005, as compared to \$454.4 million for the nine months ended September 30, 2004. The primary components of the variances in property expenses are discussed below.

Office Property expenses decreased \$34.1 million, or 19.5%, to \$141.2 million, primarily due to: a decrease of \$59.2 million due to the joint ventures of The Crescent, Trammell Crow Center, Fountain Place, Houston Center and Post Oak Central in November 2004, partially offset by Fulbright Tower, which was acquired in December 2004 and joint ventured in February 2005 and One Buckhead Plaza, which was acquired in April 2005 and joint ventured in June 2005; partially offset by

an increase of \$12.1 million related to the cost of providing third party management services due to the joint venture of The Crescent, Trammell Crow Center, Fountain Place, Houston Center and Post Oak Central in November 2004, and Fulbright Tower in February 2005 and One Buckhead Plaza in June 2005, which are recouped by increased third party fee income and direct expense reimbursements;

an increase of \$8.5 million from the acquisition of Hughes Center in January through May 2004, Dupont Centre in March 2004, The Alhambra in August 2004, One Live Oak and Peakview Tower in December 2004 and the Exchange Building in February 2005;

an increase of \$2.7 million due to increased Sarbanes-Oxley compliance costs and payroll and benefits costs; and

an increase of \$1.9 million in operating expenses of the 43 consolidated Office Properties (excluding 2004 and 2005 acquisitions, dispositions and properties held for sale) that we owned or had an interest in primarily due to increased repairs and maintenance, utilities and salaries.

Resort Residential Development Property expenses increased \$44.4 million, or 30.2%, to \$191.2 million, primarily due to:

an increase of \$48.4 million in CRDI cost of sales related to product mix in lots and units available for sale in 2005 versus 2004, primarily at the Horizon Pass project in Bachelor Gulch, Colorado, Old

Greenwood in Lake Tahoe, California, Creekside at Riverfront Park in Denver, Colorado, Delgany in Denver, Colorado, and Brownstones in Denver, Colorado, which had sales in the nine months ended September 30, 2005, but reduced or no sales in the same period in 2004; partially offset by the Cresta project in Arrowhead, Colorado, and Park Place at Riverfront Park in Denver, Colorado, which had sales in the nine months ended September 30, 2004, but reduced or no sales in the same period in 2005.

48

Table of Contents

Resort/Hotel Property expenses decreased \$50.3 million, or 38.0%, to \$82.0 million, primarily due to: a decrease of \$56.2 million due to the contribution, in January 2005, of the Canyon Ranch Properties to a newly formed entity, CR Operating, LLC, in which we have a 48% member interest that is accounted for as an unconsolidated investment; partially offset by

an increase of \$4.0 million in operating expenses at the Luxury Resort and Spa Properties primarily due to an 11 percentage point increase in occupancy at Sonoma Mission Inn (from 59% to 70%); and

an increase of \$1.6 million in operating expenses at the Upscale Business Class Hotel Properties primarily related to a 10 percentage point increase in occupancy at Houston Renaissance (from 60% to 70%).

Other Income/Expense

Total other income and expenses decreased \$78.4 million, or 27.3%, to \$209.1 million for the nine months ended September 30, 2005, compared to \$287.5 million for the nine months ended September 30, 2004. The primary components of the decrease in total other income and expenses are discussed below.

Other Income

Other income increased \$34.7 million to \$49.0 million for the nine months ended September 30, 2005, as compared to \$14.3 million for the nine months ended September 30, 2004. The primary components of the increase in other income are discussed below.

Equity in net income of unconsolidated companies increased \$20.6 million to \$18.0 million primarily due to: an increase of \$11.3 million in Other equity in net income primarily attributable to \$6.0 million of income from the G2 investment and an increase of \$5.1 million of income from the SunTx investment;

an increase of \$6.3 million in Office equity in net income primarily attributable to the joint ventures of The Crescent, Fountain Place, Trammell Crow Center, Houston Center and Post Oak Central Office Properties; and

an increase of \$2.2 million in Temperature-Controlled Logistics equity in net income primarily attributable to an increase in occupancy in the distribution and public segments.

Interest and other income increased \$12.3 million to \$20.6 million primarily due to:

\$6.7 million interest from mezzanine loans:

\$2.7 million interest from U.S. Treasury and government sponsored agency securities purchased in December 2004 and January 2005 related to debt defeasance in order to release the lien on properties securing the LaSalle Note I and Nomura Funding VI Note;

\$1.7 million increase in other income from legal settlement proceeds received in connection with certain deed transfer taxes; and

\$0.9 million interest and dividends received on other marketable securities.

Gain on joint venture of properties, net increased \$1.8 million due to the gain from the joint venture of Fulbright Tower in February 2005 and One Buckhead Plaza in June 2005.

Other Expenses

Other expenses decreased \$43.7 million, or 14.5%, to \$258.1 million for the nine months ended September 30, 2005, compared to \$301.8 million for the nine months ended September 30, 2004. The primary components of the decrease in other expenses are discussed below.

Interest expense decreased \$33.6 million, or 24.5%, to \$103.4 million due to a decrease of \$487 million in the weighted average debt balance (from \$2.759 billion to \$2.272 billion), partially offset by a 0.07 percentage point increase in the hedged weighted average interest rate (from 6.91% to 6.98%) and \$3.1 million cash flow payments recorded as interest expense related to the Fountain Place transaction in June 2004.

Table of Contents

Depreciation and amortization costs decreased \$13.3 million, or 10.7%, to \$111.0 million due to:

\$15.5 million decrease in Office Property depreciation expense, due to:

- \$28.0 million decrease attributable to the joint ventures of The Crescent, Fountain Place, Trammell Crow Center, Houston Center and Post Oak Central in November 2004, partially offset by Fulbright Tower which was acquired in December 2004 and subsequently joint ventured in February 2005 and One Buckhead Plaza which was acquired in April 2005 and subsequently joint ventured in June 2005; partially offset by
- \$10.5 million increase from the acquisitions of Hughes Center in January through May 2004, Dupont Centre in March 2004, The Alhambra in August 2004, One Live Oak, Fulbright Tower and Peakview Tower in December 2004 and the Exchange Building in February 2005; and
- \$1.9 million increase primarily due to increased building and leasehold improvements; and \$0.7 million decrease in Resort/Hotel Property depreciation expense primarily related to the joint venture of the Canyon Ranch Properties, partially offset by the reclassification of the Denver City Marriott Hotel Property from held for sale to held and used; partially offset by
- \$3.1 million increase in Resort Residential Development Property depreciation expense primarily related to club amenities and golf course improvements at CRDI and DMDC.

Impairment charges related to real estate assets decreased \$4.0 million due to the impairment related to the demolition of the old clubhouse at the Sonoma Club in the third quarter 2004 in order to construct a new clubhouse.

Amortization of deferred financing costs decreased \$4.1 million, or 39.8%, to \$6.2 million due to the refinancing of the Credit Facility in February 2005, the reduction of the Fleet Fund I and II Term Loan in January 2004 and the payoff of the Lehman Capital Note in November 2004.

Extinguishment of debt expense decreased \$1.1 million, or 35.5%, to \$2.0 million due to:

\$3.1 million extinguishment of debt expense in 2004 related to the write-off of deferred financing costs associated with reduction of the Fleet Fund I and II Term Loans, the reduction of the Bank of America Fund XII Term Loan and the payoff of the Deutsche Bank-CMBS loan; partially offset by \$2.0 million extinguishment of debt expense in 2005 related to the write-off of deferred financing costs associated with the reduction of the Bank of America Funding XII Term Loan (of which \$0.7 million related to the sale of three Office Properties), the payoff of the old credit facility in February 2005 and payoff of the Fleet Term Loan.

Corporate general and administrative costs increased \$10.4 million, or 45.8%, to \$33.1 million due to an increase in compensation expense associated with restricted Units granted in December 2004 and May 2005, payroll and benefits costs, external audit costs and Sarbanes-Oxley compliance costs.

Discontinued Operations

Income from discontinued operations on assets sold and held for sale increased \$92.5 million to \$95.5 million due to:

an increase of \$93.4 million, net of minority interest, primarily due to the \$91.2 million gain on the sale of four properties in 2005; and

an increase of \$2.6 million, net of minority interest, due to an aggregate \$2.7 million impairment on three office properties in 2004; partially offset by

a decrease of \$3.5 million, net of minority interest, due to the reduction of net income associated with properties held for sale in 2005 compared to 2004.

Table of Contents

Liquidity and Capital Resources

Overview

Our primary sources of liquidity are cash flow from operations, our credit facility, and proceeds from asset sales and joint ventures. Our short-term liquidity requirements through September 30, 2006, consist primarily of our normal operating expenses, principal and interest payments on our debt, amounts due at maturity of our debt obligations, distributions to our shareholders and capital expenditures. Our long-term liquidity requirements consist primarily of debt obligations maturing after September 30, 2006, distributions to our shareholders and capital expenditures.

Short-Term Liquidity

We believe that cash flow from operations will be sufficient to cover our normal operating expenses, interest payments on our debt, distributions on our preferred shares, non-revenue enhancing capital expenditures and revenue enhancing capital expenditures (including property improvements, tenant improvements and leasing commissions) in 2005 and 2006. The cash flow from our Resort Residential Development segment is cyclical in nature and primarily realized in the last quarter of each year. We expect to meet temporary shortfalls in operating cash flow caused by this cyclicality through working capital draws under our credit facility. However, our cash flow from operations, after payments discussed above, is not expected to fully cover the distributions on our common shares in 2005 and 2006. We intend to use proceeds from asset sales and joint ventures, additional leverage on assets, and borrowings under our credit facility to cover this shortfall.

In addition, through September 30, 2006, we expect to make capital expenditures of approximately \$227.9 million, primarily relating to new developments of investment property that are not in the ordinary course of operations of our business. We anticipate funding these short-term liquidity requirements primarily through construction loans and borrowings under our credit facility or additional debt facilities. As of September 30, 2005, we also had maturing debt obligations of \$317.6 million through September 30, 2006, made up primarily of the maturity of the LaSalle Note II which is funded by defeasance securities and the Bank of America Funding XII Term Loan which has a one year extension option. In addition, \$26.3 million of these maturing debt obligations relate to the Resort Residential Development Segment and will be repaid with the sales of the corresponding land or units or will be refinanced. The remaining maturities consist primarily of normal principal amortization and will be met with cash flow from operations.

Long-Term Liquidity

Our long-term liquidity requirements as of September 30, 2005, consist primarily of \$2.0 billion of debt maturing after September 30, 2006. We also have \$125.4 million of expected long-term capital expenditures relating to capital investments that are not in the ordinary course of operations of our business. We anticipate meeting these obligations primarily through refinancing maturing debt with long-term secured and unsecured debt, construction loans and through other debt and equity financing alternatives, as well as cash proceeds from asset sales and joint ventures.

Cash Flows

Our cash flow from operations is primarily attributable to the operations of our Office, Resort Residential Development and Resort/Hotel Properties. The level of our cash flow depends on multiple factors, including rental rates and occupancy rates at our Office Properties, sales of lots and units at our Resort Residential Development Properties and room rates and occupancy rates at our Resort/Hotel Properties. Our net cash provided by operating activities is also affected by the level of our operating and other expenses, as well as Resort Residential capital expenditures for existing projects.

For the nine months ended September 30, 2005, the Office Segment, Resort Residential Development Segment and Resort/Hotel Segment accounted for 45%, 38% and 17%, respectively, of our total Property revenues. Our top five tenants accounted for approximately 11% of our total Office Segment rental revenues for the nine months ended September 30, 2005. The loss of one or more of our major tenants would have a temporary adverse effect on cash flow from operations until we were able to re-lease the space previously leased to these tenants. Based on rental revenues from office leases in effect as of September 30, 2005, no single tenant accounted for more than 6% of our total Office Segment rental revenues for the nine months ended September 30, 2005.

Table of Contents

In July 2005, we entered into an agreement with our largest office tenant, El Paso Energy Services Company and certain of its subsidiaries, which will terminate El Paso s leases relating to a total of 888,000 square feet at Greenway Plaza in Houston, Texas effective December 31, 2007. Under the agreement, El Paso is required to pay us \$65.0 million in termination fees in periodic installments through December 31, 2007 and \$62.0 million in rent according to the original lease terms from July 1, 2005 through December 31, 2007. Original expirations for the space ranged from 2007 through 2014. The \$65.0 million lease termination fee, net of the approximately \$23.0 million deferred rent receivable balance, will be recognized ratably to income over the period July 1, 2005 through December 31, 2007. As of September 30, 2005, El Paso was current on all rental obligations.

During the nine months ended September 30, 2005, our cash flow from operations was insufficient to fully cover the distributions on our common shares. We funded this shortfall primarily with a combination of proceeds from asset sales and joint ventures, proceeds from investment land sales and borrowings under our credit facility.

Debt and equity financing alternatives

Debt and equity financing alternatives currently available to us to satisfy our liquidity requirements include: Additional proceeds from our new credit facility under which we had up to \$112.8 million of borrowing capacity available as of September 30, 2005, and which may be increased by \$100.0 million subject to certain conditions:

Additional proceeds from the refinancing of existing secured and unsecured debt;

Additional debt secured by existing underleveraged properties;

Issuance of additional unsecured debt or trust preferred securities; and

Equity offerings including preferred and/or convertible securities.

The following factors could limit our ability to utilize these financing alternatives:

A reduction in the operating results of the Properties supporting our credit facility to a level that would reduce the availability of funds under the credit facility;

A reduction in the operating results of the Properties could limit our ability to refinance existing secured and unsecured debt or extend maturity dates, or could result in an uncured or unwaived event of default;

We may be unable to obtain debt or equity financing on favorable terms, or at all, as a result of our financial condition or market conditions at the time we seek additional financing;

Restrictions under our debt instruments or outstanding equity may prohibit us from incurring debt or issuing equity on terms available under then-prevailing market conditions or at all;

We may be unable to service additional or replacement debt due to increases in interest rates or a decline in our operating performance; and

We may be unable to increase our credit facility by \$100.0 million, as provided under the terms of the facility, due to adverse changes in market conditions.

Cash Flows

For the nine months ended September 30, 2005

(in millions)
Cash used in Operating Activities

\$ (5.3)

| Cash used in Investing Activities Cash provided by Financing Activities | | (100.9) 170.0 |
|--|----|--------------------|
| Increase in Cash and Cash Equivalents Cash and Cash Equivalents, Beginning of Period | | \$ 63.8 92.3 |
| Cash and Cash Equivalents, End of Period | | \$ 156.1 |
| | 52 | |

Table of Contents

Operating Activities

Our cash used in operating activities of \$5.3 million is attributable to Property operations.

Investing Activities

Our cash used in investing activities of \$100.9 million is primarily attributable to:

\$186.9 million for the acquisition of investment properties, primarily due to the acquisition of the Exchange Building and One Buckhead Plaza Office Properties;

\$115.7 million purchase of U.S. Treasury and government sponsored agency securities in connection with the defeasance of LaSalle Note I;

\$67.5 million increase in notes receivables, primarily due to mezzanine loans, partially offset by the early repayment of loans secured by a Resort Residential management business;

\$50.7 million for non-revenue enhancing tenant improvement and leasing costs for Office Properties;

\$49.2 million for development of properties, due to the development of Paseo del Mar, Ritz-Carlton and 3883 Hughes Parkway; and

\$23.5 million for development of amenities at the Resort Residential Development Properties;

\$13.2 million of property improvements for Office and Resort/Hotel Properties;

\$7.9 million additional investment in unconsolidated Office Properties, primarily related to our investment in Crescent Irvine LLC; and

\$6.2 million additional investment in unconsolidated Other companies.

The cash used in investing activities is partially offset by:

\$236.6 million proceeds from property sales, primarily due the sale of Two Renaissance Square, Chancellor Park, Barton Oaks and Albuquerque Plaza Office Properties and the sale of undeveloped land in Houston, Texas;

\$144.2 million proceeds from joint ventures, primarily due to the Canyon Ranch transaction and the joint venture of Fulbright Tower and One Buckhead Plaza Office Properties;

\$20.4 million proceeds from defeasance investment maturities;

\$11.9 million return of investment in unconsolidated other companies due to the distribution received from our G2 investment in February 2005; and

\$6.4 million return of investment in Temperature-Controlled Logistics Properties.

Financing Activities

Our cash provided by financing activities of \$170.0 million is primarily attributable to: \$550.3 million proceeds from borrowings under our credit facility;

\$370.0 million proceeds from other borrowings, primarily due to the GACC Note secured by Funding One assets, the Column Financial Note secured by Peakview Tower and the JP Morgan Chase III Note secured by Datran Center;

- \$179.9 million proceeds from borrowings for construction costs for infrastructure developments at the Resort Residential Development Properties;
- \$77.3 million proceeds from the issuance of junior subordinated notes;
- \$21.3 million proceeds from the exercise of share and unit options; and
- \$7.1 million proceeds from capital contributions from our joint venture partners. The cash provided by financing activities is partially offset by:
 - \$519.8 million payments under our credit facility;
 - \$257.5 million payments under other borrowings, primarily due to the pay off of the Fleet Term Loan, the pay down of the Bank of America Funding XII Term Loan from proceeds from the sale of Office Properties, the pay off of the Texas Capital Bank loan and the pay off of the Metropolitan Life Note V;
 - \$133.1 million distributions to common shareholders and unitholders;
 - \$85.3 million Resort Residential Development Property note payments;
 - \$24.0 million distributions to preferred shareholders;
 - \$9.9 million debt financing costs, primarily due to the new credit facility, the GACC Note and the JP Morgan Chase III Note; and
 - \$6.3 million capital distributions to joint venture partners.

53

Table of Contents

Liquidity Requirements

Capital Expenditures

As of September 30, 2005, we had unfunded capital expenditures of approximately \$353.3 million relating to capital investments that are not in the ordinary course of operations of our business segments. The table below specifies our requirements for capital expenditures, the amounts funded as of September 30, 2005, and amounts remaining to be funded (future funding classified between short-term and long-term capital requirements):

| | Amount Funded as | | | | | | Capital Expenditures | | | | |
|--|---------------------|-------------------|----|-------------|----|-------------------|----------------------|-------------------|-----------|------------------------|--|
| | Total | | | | Aı | mount | Short-Term (Next | | Long-Tern | | |
| | Pro | Project Cost (1) | | 30, 2005 | | Remaining To Fund | | 12 Months) (2) | | (12+ Months) (2) | |
| (in millions) Project Consolidated: | Cos | | | | | | | | | | |
| Office Segment 3883 Hughes Center ⁽³⁾ | | 73.9 | \$ | 7.2 | \$ | 66.7 | \$ | 53.5 | \$ | 13.2 | |
| Paseo del Mar ⁽⁴⁾ | | 65.4 | | 30.2 | | 35.2 | | 35.2 | | | |
| Resort Residential Development Segment | | | | | | | | | | | |
| Tahoe Mountain Club ⁽⁵⁾ JPI Multi-family Investments Luxury | | 74.6 | | 64.6 | | 10.0 | | 10.0 | | | |
| Apartments ⁽⁶⁾ | | 54.3 | | 31.6 | | 22.7 | | 20.1 | | 2.6 | |
| Resort/Hotel Segment Canyon Ranch Tucson Land Construction Lean(7) | | 2.4 | | 1.5 | | 0.0 | | 0.0 | | | |
| Construction Loan ⁽⁷⁾ | | 2.4 | | 1.5 | | 0.9 | | 0.9 | | | |
| Other The Ritz-Carlton ⁽⁸⁾ | 2 | 02.7 | | 38.7 | | 164.0 | | 80.0 | | 84.0 | |
| Unconsolidated: | | | | | | | | | | | |
| Office Segment Von Karman Office Development in | | | | | | | | | | | |
| Irvine ⁽⁹⁾ | | 36.4 | | 6.4 | | 30.0 | | 12.2 | | 17.8 | |
| Other Redtail Capital Partners, L.P. ⁽¹⁰⁾ | | 25.0 | | 1.2 | | 23.8 | | 16.0 | | 7.8 | |
| Total | \$ 5 | 34.7 | \$ | 181.4 | \$ | 353.3 | \$ | 227.9 | \$ | 125.4 | |

⁽¹⁾ All amounts are approximate.

(2)

Reflects our estimate of the breakdown between short-term and long-term capital expenditures.

We have committed to a first phase office development of 255,000 square feet on land that we own within the Hughes Center complex. We broke ground in the third quarter of 2005 and expect to complete the building in the first quarter of 2007. We closed a \$52.3 million construction loan in the third quarter of 2005.

On September 21, 2005, we entered into a joint venture agreement with JMI Realty. The joint venture has committed to develop a 231,000 square-foot, three building office complex in the Del Mar Heights submarket of San Diego, California. On

September 21, 2005, we secured a \$53.1 million construction loan from **Guaranty Bank** for the construction of this project. The loan is fully guaranteed by an affiliate of our partner. Amounts in the table represent our portion (80%) of total project costs. The development, which is currently underway, is scheduled for

September 30, 2005, we had invested \$64.6 million in **Tahoe Mountain** Club, which includes the acquisition of land and development of golf courses and club amenities. During 2005, we are developing dining and ski facilities on the mountain and an additional golf course. We

anticipate collecting

delivery in August 2006.

As of

membership deposits which will be utilized to fund a portion of the development costs. We will fund the remaining \$10.0 million through construction loans.

(6) In

October 2004, we entered into an agreement with JPI Multi-Family Investments, L.P. to develop a multi-family apartment project in Dedham, Massachusetts. We have also entered into a construction loan with a maximum borrowing of \$41.0 million to fund construction which our partner guarantees.

(7) We have a \$2.4 million construction loan with the purchaser of the land, which is secured by eight developed lots and a \$0.4 million letter of credit.

We entered into agreements with Ritz-Carlton Hotel Company, L.L.C. to develop the first Ritz-Carlton hotel and condominium project in Dallas, Texas. The development plans include a Ritz-Carlton with approximately 217 hotel rooms and 70 residences. Construction on the development began in the second quarter of 2005. On July 26, 2005, we secured a \$175.0 million construction line of credit from Key Bank for the construction

In June 2005, we entered into a joint venture arrangement with an affiliate of Hines and have committed to co-develop a 260,000 square-foot Class A office property in Irvine, California. Amounts in the table represent

of this project.

our portion (40%) of total project costs and we anticipate obtaining construction financing.

(10) In May 2005,

we entered into

an agreement

with Capstead

Mortgage

Corporation

pursuant to

which we

formed a joint

venture to invest

up to

\$100 million in

equity. The joint

venture will

invest in select

mezzanine loans

on commercial

real estate over

a two-year

period.

Capstead is

committed to

75% of the

equity capital

and we are

committed to

25%. Total

contributions

from Crescent

were

\$1.2 million.

54

Table of Contents

Debt Financing Summary

The following table shows summary information about our debt, including our pro rata share of unconsolidated debt, as of September 30, 2005. Listed below are the aggregate required principal payments by year as of September 30, 2005 excluding any extension options. Scheduled principal installments and amounts due at maturity are included.

| | | | | | Share of | |
|----------------|--------------|--------------|------------|--------------|----------------|--------------|
| | Secured | Defeased | Unsecured | Consolidated | Unconsolidated | |
| (in thousands) | Debt | Debt | Debt | Debt | Debt | Total |
| 2005 | \$ 9,770 | 0 \$ 1,066 | \$ | \$ 10,836 | \$ 55,836 | \$ 66,672 |
| 2006 | 259,030 | 6 157,130 | 173,000(1) | 589,166 | 24,805 | 613,971 |
| 2007 | 215,889 | 9 100,279 | 250,000 | 566,168 | 47,829 | 613,997 |
| 2008 | 60,13 | 2 289 | | 60,421 | 62,884 | 123,305 |
| 2009 | 271,61: | 5 320 | 375,000 | 646,935 | 79,643 | 726,578 |
| Thereafter | 349,920 | 0 6,337 | 77,321 | 433,578 | 390,812 | 824,390 |
| | \$ 1,166,363 | 2 \$ 265,421 | \$ 875,321 | \$ 2,307,104 | \$ 661,809 | \$ 2,968,913 |

(1) Borrowings under the credit facility.

Off-Balance Sheet Arrangements Guarantee Commitments

Our guarantees in place as of September 30, 2005, are listed in the table below. For the guarantees on indebtedness, no triggering events or conditions are anticipated to occur that would require payment under the guarantees and management believes the assets associated with the loans that are guaranteed are sufficient to cover the maximum potential amount of future payments and, therefore, would not require us to provide additional collateral to support the guarantees.

| | A Outs | aranteed mount tanding at ember 30, | Gu An | aranteed count at ember 30, | |
|---|-----------|--|----------|-----------------------------|--|
| (in thousands) | - | 2005 | ~ • • • | 2005 | |
| Debtor | | | | | |
| CRDI Eagle Ranch Metropolitan District Letter of Credit Main Street Partners, L.P. Letter of Credit (2) (3) | \$ | 7,850 4,250 | \$ | 7,850 4,250 | |
| Total Guarantees | \$ | 12,100 | \$ | 12,100 | |

(1) We provide a \$7.9 million letter of credit to support the payment of interest and principal of the

Eagle Ranch Metropolitan District Revenue Development Bonds.

(2) See Note 8,

Investments in Unconsolidated Companies, for a description of the terms of this debt.

(3) We and our

joint venture

partner each

obtained

separate letters

of credit to

guarantee the

repayment of up

to \$4.3 million

each of the

Main Street

Partners, L.P.

loan.

In July 2005, we purchased comprehensive insurance that covers us, contactors and other parties involved in the construction of the Ritz-Carlton hotel and condominium project in Dallas, Texas. Our insurance carrier, which will pay the associated claims as they occur under this program and will be reimbursed by us within our deductibles, required us to provide a \$2.1 million letter of credit supporting payment of claims. In November, the letter of credit was reduced to \$1.7 million. We believe there is a remote likelihood that payment will be required under the letter of credit.

55

Table of Contents

Debt Financing

The significant terms of our primary debt financing arrangements existing as of September 30, 2005, are shown below:

| Description (1) | Secured Asset | | aximum rrowings (dollars in | Ou Se | Balance itstanding at eptember 30, 2005 | Rate at September 30, 2005 | Maturity Date |
|--|---|----|-----------------------------------|----------|---|-------------------------------------|----------------------------|
| Secured Fixed Rate | | | (dollars in | unous | ourius) | | |
| Debt: | | | | | | | |
| AEGON Partnership | C DI | Ф | 250 201 | Ф | 250 201 | 7 50 M | July 2009 |
| Note | Greenway Plaza 707 17 th Street/Denver | \$ | 250,201 | \$ | 250,201 | 7.53% | June 2010 |
| Cigna Note | Marriott | | 70,000 | | 70,000 | 5.22 | |
| JP Morgan Chase III | Datran Center | | 65,000 | | 65,000 | 4.88 | October 2015 |
| Morgan Stanley I | Alhambra | | 50,000 | | 50,000 | 5.06 | October 2011 |
| Bank of America Note Metropolitan Life Note | Colonnade | | 38,000 | | 38,000 | 5.53 | May 2013 May 2011 |
| VII | Dupont Centre | | 35,500 | | 35,500 | 4.31 | |
| Mass Mutual Note ⁽²⁾ | 3800 Hughes | | 34,808 | | 34,808 | 7.75 | August 2006 |
| Column Financial | Peakview Tower | | 33,000 | | 33,000 | 5.59 | April 2015 |
| Northwestern Life Note | 301 Congress | | 26,000 | | 26,000 | 4.94 | November 2008 September |
| Allstate Note ⁽²⁾ | 3993 Hughes | | 24,965 | | 24,965 | 6.65 | 2010 September |
| JP Morgan Chase II Metropolitan Life Note | 3773 Hughes | | 24,755 | | 24,755 | 4.98 | 2011 October 2009 |
| $VI^{(2)}$ | 3960 Hughes | | 23,241 | | 23,241 | 7.71 | |
| | | | | | | | September |
| JP Morgan Chase I | 3753/63 Hughes | | 14,350 | | 14,350 | 4.98 | 2011 |
| Northwestern Life II ⁽²⁾ | 3980 Hughes | | 9,739 | | 9,739 | 7.40 | July 2007 |
| Woodmen of the World | | | | | | | April 2009 |
| Note | Avallon IV | | 8,500 | | 8,500 | 8.20 | |
| Construction, Acquisition and other obligations for various Resort | | | | | | | Nov. 05 to April 10 |
| Residential projects | Mira Vista | | 4,267 | | 4,267 | 2.9 to 13.75 | |
| Residential projects | Willa Vista | | 7,207 | | 7,207 | 2.7 to 13.73 | |
| Secured Fixed Rate Defeased Debt (3): | | | | | | | |
| | Funding II | | | | | | March 2006 |
| LaSalle Note II | Defeasance | | 155,785 | | 155,785 | 7.79 | |
| | Funding I | | | | | | August 2007 |
| LaSalle Note I | Defeasance | | 102,135 | | 102,135 | 7.83 | * 1 0010 |
| | | | 7,501 | | 7,501 | 10.07 | July 2010 |

| Nomura Funding VI Note | Funding VI Defeasance | | | | |
|---|---|---------------|---------------|--------------|------------------------------------|
| Subtotal/Weighted Average | | \$ 977,747 | \$ 977,747 | 6.71% | |
| Unsecured Fixed Rate Debt: | | | | | |
| The 2009 Notes | | \$ 375,000 | \$ 375,000 | 9.25% | April 2009 September |
| The 2007 Notes | | 250,000 | 250,000 | 7.50 | 2007 |
| Subtotal/Weighted Average | | \$ 625,000 | \$ 625,000 | 8.55% | |
| Secured Variable Rate Debt: | | | | | |
| GACC Note ⁽⁴⁾ Bank of America Term | Funding One | \$ 165,000 | \$ 165,000 | 5.24% | June 2007 January 2006 |
| Loan ⁽⁵⁾ | Funding XII Northstar | 86,203 | 86,203 | 5.94 | October 2006 |
| Bank One | Construction Project Hummingbird Lodge | 105,800 | 81,044 | 5.76 | December 2006 |
| Bank of America | Construction Project Jefferson Station | 49,900 | 33,729 | 6.07 | November 2007 |
| Bank of America ⁽⁶⁾⁽⁷⁾ Key Bank Construction | Apartments Ritz Construction | 41,009 | 16,942 | 5.58 | July 2008 |
| Loan ⁽⁴⁾ | Project Sonoma Mission | 175,000 | 10,386 | 6.08 | September September |
| FHI Finance Loan | Inn | 10,000 | 10,000 | 8.22 | 2009 |
| Wells Fargo Bank ⁽⁶⁾ | 3770 Hughes Paseo Del Mar Construction | 7,800 | 7,800 | 5.00 | February 2008 September 2008 |
| Guaranty Bank ^{(6) (7)} National Bank of | Project | 53,100 | 5,575 | 7.25 | June 2006 |
| Arizona | Desert Mountain 3883 Hughes | 18,000 | 3,438 | 6.75 to 7.75 | September |
| Societe Generale ⁽⁶⁾ | Construction Project Village Walk | 52,250 | 314 | 5.67 | 2008 February 2008 |
| First Bank of Vail Construction, Acquisition | Construction Project | 63,000 | | 6.25 | Oct. 05 to Sept. 08 |
| and other obligations for various Resort Residential projects | CRDI and Mira Vista | 78,741 | 33,605 | 5.83 to 7.75 | 00 |
| 2 0 | | | | | |

| Subtotal/Weighted Average | \$ 905,803 | \$ 454,036 | 5.77% | |
|--|-----------------------------------|-----------------------------------|-----------------------|---|
| Unsecured Variable Rate Debt: Credit Facility ⁽⁸⁾ Junior Subordinated Notes Junior Subordinated Notes | \$ 300,000 51,547 25,774 | \$ 173,000 51,547 25,774 | 5.71% 5.35 5.53 | December 2006 June 2035 July 2035 |
| Subtotal/Weighted Average | \$ 377,321 | \$ 250,321 | 5.62% | |
| Total/Weighted Average | \$ 2,885,871 | \$ 2,307,104 | 6.90% (9) | |

Average remaining term

3.9 years

For more information regarding the terms of our debt financing arrangements, including properties securing our secured debt and the method of calculation of the interest rate for our variable rate debt, see Note 9, Notes Payable and Borrowings under the Credit Facility, included in Item 1, Financial Statements.

(2) Includes a portion of total

premiums of \$4.6 million reflecting market value of debt acquired with the purchase of Hughes Center portfolio.

- We purchased U.S. Treasuries and government sponsored agency securities, or defeasance investments, to substitute as collateral for these loans. The cash flow from defeasance investments (principal and interest) matches the total debt service payment of the loans.
- (4) This loan has three one-year extension options.
- (5) This loan has one one-year extension option.
- (6) This loan has two one-year extension options.
- (7) Our partner provides a full guarantee of this loan.

- 8) The Credit
 Facility has a
 maximum
 potential
 capacity of
 \$300.0 million.
 The \$173.0
 million
 outstanding at
 September 30,
 2005, excludes
 letters of credit
 issued under the
 facility of
 \$14.2 million.
- (9) The overall weighted average interest rate does not include the effect of our cash flow hedge agreements. Including the effect of these agreements, the overall weighted average interest rate would have been 6.86%.

56

Table of Contents

We are generally obligated by our debt agreements to comply with financial covenants, affirmative covenants and negative covenants, or some combination of these types of covenants. The financial covenants to which we are subject include, among others, leverage ratios, debt service coverage ratios and limitations on total indebtedness. The affirmative covenants to which we are subject under our debt agreements include, among others, provisions requiring us to comply with all laws relating to operation of any Properties securing the debt, maintain those Properties in good repair and working order, maintain adequate insurance and provide timely financial information. The negative covenants under our debt agreements generally restrict our ability to transfer or pledge assets or incur additional debt at a subsidiary level, limit our ability to engage in transactions with affiliates and place conditions on our or our subsidiaries—ability to make distributions.

Failure to comply with covenants generally will result in an event of default under that debt instrument. Any uncured or unwaived events of default under our loans can trigger an increase in interest rates, an acceleration of payment on the loan in default, and for our secured debt, foreclosure on the property securing the debt, and could cause the credit facility to become unavailable to us. In addition, an event of default by us or any of our subsidiaries with respect to any indebtedness in excess of \$5.0 million generally will result in an event of default under the Credit Facility, the 2007 Notes, 2009 Notes and the Bank of America Funding XII Term Loan, the Key Bank Construction Loan and Societe Generale Construction Loan, after the notice and cure periods for the other indebtedness have passed. As a result, any uncured or unwaived event of default could have an adverse effect on our business, financial condition, or liquidity.

Our secured debt facilities generally prohibit loan prepayment for an initial period, allow prepayment with a penalty during a following specified period and allow prepayment without penalty after the expiration of that period. During the nine months ended September 30, 2005, there were no circumstances that required prepayment penalties or increased collateral related to our existing debt.

Defeasance of LaSalle Note I

In January 2005, we released the remaining properties in Funding I that served as collateral for the LaSalle Note I by purchasing an additional \$115.7 million of U.S. Treasury and government sponsored agency securities with an initial weighted average yield of 3.20%. We placed those securities into a collateral account for the sole purpose of funding payments of principal and interest on the remainder of LaSalle Note I. The cash flow from these securities is structured to match the cash flow (principal and interest payments) required under the LaSalle Note I. This transaction was accounted for as an in-substance defeasance, therefore, the debt and the securities purchased remain on our Consolidated Balance Sheets.

Junior Subordinated Notes

In June and July 2005, we completed two separate private offerings of \$50 million and \$25 million, respectively, of trust preferred securities through Crescent Real Estate Statutory Trust I and Crescent Real Estate Statutory Trust II, or the Trusts, each of which is a Delaware statutory trust and are our subsidiaries. The securities pay holders cumulative cash distributions at an annual rate of 3-month LIBOR plus 200 basis points. The securities mature in June and July 2035 and are callable at no premium after June and July 2010. In addition, we invested \$1.5 million and \$0.8 million in the Trusts common securities, representing 3% of the total capitalization of each of the Trusts.

The Trusts used the proceeds from the offerings and our investments to loan us \$51.5 and \$25.8 million in junior subordinated notes with payment terms that mirror the distribution terms of the Trust securities. The costs of the Trusts preferred offerings totaled \$2.3 million of underwriting commissions and other expenses and are being amortized over a 30-year period. The proceeds from the sale of the notes, net of the costs of the Trusts preferred offerings and our investment in the Trusts, were approximately \$72.7 million. We used the net proceeds to pay down the Fleet Term loan.

Unconsolidated Debt Arrangements

As of September 30, 2005, the total debt of the unconsolidated joint ventures and investments in which we have ownership interests was \$2.2 billion, of which our share was \$661.8 million. We guaranteed \$4.3 million of this debt as of September 30, 2005. Additional information relating to our unconsolidated debt financing arrangements is contained in Note 8, Investments in Unconsolidated Companies, of Item 1, Financial Statements.

Derivative Instruments and Hedging Activities

We use derivative financial instruments to convert a portion of our variable rate debt to fixed rate debt and to manage the fixed to variable rate debt ratio. As of September 30, 2005, we had interest rate swaps and interest rate caps designated as cash flow hedges, which converted \$458.2 million of our variable rate debt to fixed rate debt.

57

Table of Contents

Unconsolidated Investments

The following is a summary of our ownership in significant unconsolidated joint ventures and investments as of September 30, 2005.

| | | Our Ownership as of September 30, |
|--|---|-----------------------------------|
| Entity | Classification | 2005 |
| Main Street Funding Partners, L.P. | Office (Bank One Center-Dallas) Office (Von Karman Office Development | 50.0%(1) |
| Crescent Irvine, LLC | Irvine) | $40.0\%^{(2)}$ |
| Crescent Miami Center, LLC | Office (Miami Center Miami) | 40.0%(3)(4) |
| Crescent One Buckhead Plaza, L.P. | Office (One Buckhead Plaza Atlanta) | 35.0% ^{(5) (4)} |
| Crescent POC Investors, L.P. | Office (Post Oak Central Houston) | 23.9%(6)(4) |
| Crescent HC Investors, L.P. | Office (Houston Center Houston) | 23.9%(6)(4) |
| Crescent TC Investors, L.P. | Office (The Crescent Dallas) | 23.9%(6)(4) |
| Crescent Ross Avenue Mortgage Investors, | Office (Trammell Crow Center, Mortgage | |
| L.P. | Dallas) | 23.9% ^{(7) (4)} |
| Crescent Ross Avenue Realty Investors, | Office (Trammell Crow Center, Ground | |
| L.P. | Lessor Dallas) | 23.9% ^{(7) (4)} |
| Crescent Fountain Place, L.P. | Office (Fountain Place Dallas) | 23.9% ^{(7) (4)} |
| Crescent Five Post Oak Park, L.P. | Office (Five Post Oak Houston) | 30.0%(8)(4) |
| Crescent One BriarLake Plaza, L.P. | Office (BriarLake Plaza Houston) | $30.0\%^{(9)}$ (4) |
| Crescent 5 Houston Center, L.P. | Office (5 Houston Center - Houston) | 25.0%(10) (4) |
| Crescent 1301 McKinney, L.P. | Office (Fulbright Tower - Houston) | 23.9%(11)(4) |
| Austin PT BK One Tower Office Limited | Office (Bank One Tower - Austin) | |
| Partnership | | 20.0%(12)(4) |
| Houston PT Three Westlake Office | Office (Three Westlake Park Houston) | |
| Limited Partnership | | 20.0%(12)(4) |
| Houston PT Four Westlake Office Limited | Office (Four Westlake Park-Houston) | |
| Partnership | | 20.0%(12)(4) |
| AmeriCold Realty Trust | Temperature-Controlled Logistics | $31.7\%^{(13)}$ |
| CR Operating, LLC | Resort/Hotel | $48.0\%^{(14)}$ |
| CR Spa, LLC | Resort/Hotel | $48.0\%^{(14)}$ |
| Blue River Land Company, L.L.C. | Other | $50.0\%^{(15)}$ |
| EW Deer Valley, L.L.C. | Other | $41.7\%^{(16)}$ |
| SunTx Fulcrum Fund, L.P. (SunTx) | Other | $28.9\%^{(17)}$ |
| Redtail Capital Partners, L.P. (Redtail) | Other | 25.0%(18)(4) |
| G2 Opportunity Fund, L.P. (G2) | Other | $12.5\%^{(19)}$ |

(1) The remaining 50% interest is owned by Trizec Properties, Inc.

The remaining 60% interest is owned by an

affiliate of Hines. Crescent Irvine, LLC acquired a parcel of land to develop a 260,000 square foot Class A Office Property.

- (3) The remaining 60% interest is owned by an affiliate of a fund managed by JPM.
- (4) We have
 negotiated
 performance
 based incentives
 that allow for
 additional
 equity to be
 earned if return
 targets are
 exceeded.
- (5) The remaining 65% interest is owned by Metzler US Real Estate Fund, L.P.
- (6) Each limited partnership is owned by Crescent Big Tex I, L.P., which is owned 60% by a fund advised by JPM and 16.1% by affiliates of GE.
- (7) Each limited partnership is owned by Crescent Big Tex II, L.P.,

which is owned 76.1% by a fund advised by JPM.

- (8) The remaining 70% interest is owned by an affiliate of GE.
- (9) The remaining 70% interest is owned by affiliates of JPM.
- (10) The remaining 75% interest is owned by a pension fund advised by JPM.
- (11) The partnership is owned by Crescent Big Tex III L.P., which is owned 60% by a fund advised by JPM and 16.1% by affiliates of GE.
- (12) The remaining 80% interest is owned by an affiliate of GE.
- (13) Of the remaining 68.3% interest, 47.6% is owned by Vornado Realty, L.P. and 20.7% is owned by The Yucaipa Companies.
- (14) The remaining 52% interest is owned by the founders of Canyon Ranch.

CR Spa, L.L.C.

operates three

resort spas

which offer

guest programs

and services and

sells Canyon

Ranch branded

skin care

products

exclusively at

the destination

health resorts

and the resort

spas. CR

Operating, LLC

operates and

manages the

two Canyon

Ranch

destination

health resorts,

Tucson and

Lenox, and

collaborates

with select real

estate

developers in

developing

residential

lifestyle

communities.

(15) The remaining

50% interest is

owned by

parties unrelated

to us. Blue

River Land

Company,

L.L.C. was

formed to

acquire, develop

and sell certain

real estate

property in

Summit County,

Colorado.

(16) The remaining 58.3% interest is

owned by

parties unrelated

to us. EW Deer

Valley, L.L.C.

was formed to

acquire, hold

and dispose of

its 3.3%

ownership

interest in

Empire

Mountain

Village, L.L.C.

Empire

Mountain

Village, L.L.C.

was formed to

acquire, develop

and sell certain

real estate

property at Deer

Valley Ski

Resort next to

Park City, Utah.

(17) Of the

remaining

71.1%,

approximately

39.6% is owned

by SunTx

Capital Partners,

L.P. and the

remaining

31.5% is owned

by a group of

individuals

unrelated to us.

Of our limited

partnership

interest in

SunTx, 6.5% is

through an

unconsolidated

investment in

SunTx Capital

Partners, L.P.;

the general

partner of

SunTx. SunTx

Fulcrum Fund,

L.P. s objective is to invest in a portfolio of entities that offer the potential for substantial capital appreciation.

- (18) The remaining 75% interest is owned by Capstead Mortgage Corporation. Redtail was formed to invest up to \$100 million in equity in select mezzanine loans on commercial real estate over a two-year period.
- (19) G2 was formed for the purpose of investing in commercial mortgage backed securities and other commercial real estate investments. The remaining 87.5% interest is owned by Goff-Moore Strategic Partners, L.P., or GMSPLP, and by parties unrelated to us. G2 is managed and controlled by an entity that is owned

equally by

GMSPLP and

GMAC

Commercial

Mortgage

Corporation, or

GMACCM. The

ownership

structure of

GMSPLP

consists of an

approximately

86% limited

partnership

interest owned

directly and

indirectly by

Richard E.

Rainwater,

Chairman of our

Board of Trust

Managers, and

an

approximately

14% general

partnership

interest, of

which

approximately

6% is owned by

Darla Moore,

who is married

to

Mr. Rainwater,

and

approximately

6% is owned by

John C. Goff,

Vice-Chairman

of our Board of

Trust Managers

and our Chief

Executive

Officer. The

remaining

approximately

2% general

partnership

interest is

owned by

unrelated

parties. Our investment

balance at

September 30,

2005 was

approximately

\$1.1 million. In

2005 we

received cash

distributions of

approximately

\$18.7 million,

bringing total

distributions to

approximately

\$41.0 million on

an initial

investment of

\$24.2 million.

58

Table of Contents

Significant Accounting Policies Critical Accounting Policies

A summary of our critical accounting policies is included in our Annual Report on Form 10-K for the year ended December 31, 2004 in Management s Discussion and Analysis of Financial Condition and Results of Operations. There have been no significant changes to these policies during 2005.

Adoption of New Accounting Standards

SFAS No. 123R. In December 2004, the FASB issued SFAS No. 123R (Revised 2004), Share-Based Payment. The new FASB rule requires that the compensation cost relating to share-based payment transactions be recognized in financial statements. That cost will be measured based on the fair value of the equity or liability instruments issued. We will be required to apply SFAS No. 123R beginning January 1, 2006. The scope of SFAS No. 123R includes a wide range of share-based compensation arrangements including share options, restricted share plans, performance-based awards, share appreciation rights, and employee share purchase plans. SFAS No. 123R replaces SFAS No. 123, Accounting for Stock-Based Compensation, and supersedes Accounting Principles Board, or APB, Opinion No. 25, Accounting for Stock Issued to Employees. SFAS No. 123, as originally issued in 1995, established as preferable a fair-value-based method of accounting for share-based payment transactions with employees. However, that statement permitted entities the option of continuing to apply the guidance in Opinion 25, as long as the footnotes to the financial statements disclosed what net income would have been had the preferable fair-value-based method been used. Effective January 1, 2003, we adopted the fair value expense recognition provisions of SFAS No. 123 on a prospective basis. We intend to adopt SFAS No. 123R using the modified prospective application method which requires, among other things, that we recognize compensation cost for all awards outstanding at January 1, 2006, for which the requisite service has not yet been rendered. We are continuing to evaluate the impact of the adoption of SFAS No. 123R.

SFAS No. 154. In May 2005, the FASB issued SFAS No. 154, *Accounting Changes and Error Corrections*. This new standard replaces APB Opinion No. 20, *Accounting Changes*, and SFAS No. 3, *Reporting Accounting Changes in Interim Financial Statements*. Among other changes, SFAS No. 154 requires that a voluntary change in accounting principle be applied retrospectively with all prior period financial statements presented on the new accounting principle, unless it is impracticable to do so. SFAS No. 154 also provides that (1) a change in method of depreciating or amortizing a long-lived nonfinancial asset be accounted for as a change in estimate (prospectively) that was effected by a change in accounting principle, and (2) correction of errors in previously issued financial statements should be termed a restatement. The new standard is effective for accounting changes and correction of errors made in fiscal years beginning after December 15, 2005. Early adoption of this standard is permitted for accounting changes and correction of errors made in fiscal years beginning after June 1, 2005. We do not believe there will be an impact to our financial condition or results of operations from the adoption of SFAS No. 154.

EITF 04-5. At its June 2005 meeting, the EITF reached a consensus regarding Issue No. 04-5 (EITF 04-5), Determining Whether a General Partner, or the General Partners as a Group, Controls a Limited Partnership or Similar Entity When the Limited Partners Have Certain Rights . EITF 04-5 is effective immediately for all newly-formed limited partnerships and for existing limited partnership agreements that are modified. The guidance will be effective for existing limited-partnership agreements that are not modified no later than the beginning of the first reporting period in fiscal years beginning after December 15, 2005. The guidance provides a framework for addressing the question of when a general partner, as defined in EITF 04-5, should consolidate a limited partnership. The EITF has concluded that the general partner of a limited partnership should consolidate a limited partnership unless (1) the limited partners possess substantive kick-out rights as defined in paragraph B20 of FIN 46(R), Consolidation of Variable Interest Entities, or (2) the limited partners possess substantive participating rights similar to the rights described in Issue 96-16, Investor s Accounting for an Investee When the Investor has a Majority of the Voting Interest but the Minority Shareholder or Shareholders have Certain Approval or Veto Rights. In addition, the EITF has concluded that the guidance should be expanded to include all limited partnerships, including those with multiple general partners. The FASB has amended its Statement of Position 78-9, Accounting for Investments in Real Estate Ventures, and EITF 96-16 to conform and align with the guidelines set forth in EITF 04-5. We do not believe there will be an impact to our financial condition or results of operations from the adoption of EITF 04-5 in the current

year. We are continuing to evaluate the impact of EITF 04-5, when applicable, to all existing partnerships. 59

Table of Contents

Funds from Operations

FFO, as used in this document, means:

Net Income (Loss) determined in accordance with GAAP;

excluding gains (or losses) from sales of depreciable operating property;

excluding extraordinary items (as defined by GAAP);

plus depreciation and amortization of real estate assets; and

after adjustments for unconsolidated partnerships and joint ventures.

We calculate FFO available to common shareholders diluted in the same manner, except that Net Income (Loss) is replaced by Net Income (Loss) Available to Common Shareholders and we include the effect of operating partnership unitholder minority interests.

The National Association of Real Estate Investment Trusts, or NAREIT, developed FFO as a relative measure of performance and liquidity of an equity REIT to recognize that income-producing real estate historically has not depreciated on the basis determined under GAAP. We consider FFO available to common shareholders—diluted and FFO appropriate measures of performance for an equity REIT and for its investment segments. However, FFO available to common shareholders—diluted and FFO should not be considered an alternative to net income determined in accordance with GAAP as an indication of our operating performance.

Accordingly, we believe that to facilitate a clear understanding of our consolidated historical operating results, FFO available to common shareholders—diluted should be considered in conjunction with our net income and cash flows reported in the consolidated financial statements and notes to the financial statements. However, our measure of FFO available to common shareholders—diluted may not be comparable to similarly titled measures of other REITs because these REITs may apply the definition of FFO in a different manner than we apply it.

60

Table of Contents

Consolidated Statements of Funds from Operations (dollars in thousands)

| | For the three months ended September 30, | | | For the nine months ended September 30, | | | | |
|--|--|-----------|----|--|----|-----------|----|-----------|
| N.A. in a serie (1 and) | ф | 2005 | ¢. | 2004 | ¢ | 2005 | ф | 2004 |
| Net income (loss) | \$ | 79,644 | \$ | (10,673) | \$ | 72,814 | \$ | (30,982) |
| Adjustments to reconcile net loss to funds | | | | | | | | |
| from operations available to common shareholders diluted: | | | | | | | | |
| Depreciation and amortization of real estate | | | | | | | | |
| assets | | 33,665 | | 42,984 | | 102,460 | | 119,406 |
| (Gain) loss on property sales, net | | (105,808) | | 38 | | (109,585) | | 2,528 |
| Adjustment for investments in unconsolidated | | (100,000) | | | | (10),000) | | 2,620 |
| companies: | | | | | | | | |
| Office Properties | | 5,548 | | 2,283 | | 15,627 | | 7,188 |
| Resort Residential Development Properties | | (2,161) | | (2,150) | | (2,609) | | (2,099) |
| Resort/Hotel Properties | | 1,004 | | | | 2,813 | | |
| Temperature-Controlled Logistics Properties | | 4,530 | | 5,768 | | 13,729 | | 17,348 |
| Unitholder minority interest | | 14,049 | | (1,912) | | 12,849 | | (5,548) |
| Series A Preferred Share distributions | | (5,991) | | (5,991) | | (17,972) | | (17,733) |
| Series B Preferred Share distributions | | (2,019) | | (2,019) | | (6,056) | | (6,057) |
| Funds from operations available to common shareholders diluted) (2) | \$ | 22,461 | \$ | 28,328 | \$ | 84,070 | \$ | 84,051 |
| Investment Segments: | | | | | | | | |
| Office Properties | \$ | 54,582 | \$ | 68,410 | \$ | 161,513 | \$ | 208,856 |
| Resort Residential Development Properties | Ψ | 5,474 | Ψ | 1,282 | Ψ | 21,437 | Ψ | 12,623 |
| Resort/Hotel Properties | | 9,352 | | 12,272 | | 28,434 | | 35,293 |
| Temperature-Controlled Logistics Properties | | 4,606 | | 4,862 | | 11,463 | | 12,834 |
| Other: | | , | | ŕ | | , | | , |
| Corporate general and administrative | | (11,751) | | (9,023) | | (33,143) | | (22,734) |
| Interest expense | | (34,076) | | (46,571) | | (103,434) | | (137,008) |
| Series A Preferred Share distributions | | (5,991) | | (5,991) | | (17,972) | | (17,733) |
| Series B Preferred Share distributions | | (2,019) | | (2,019) | | (6,056) | | (6,057) |
| Other ⁽³⁾ | | 2,284 | | 5,106 | | 21,828 | | (2,023) |
| Funds from operations available to common shareholders diluted) (2) | \$ | 22,461 | \$ | 28,328 | \$ | 84,070 | \$ | 84,051 |
| Basic weighted average shares outstanding | | 100,663 | | 99,024 | | 99,936 | | 99,013 |
| Diluted weighted average shares and units outstanding ⁽⁴⁾ | | 119,841 | | 116,864 | | 118,088 | | 116,913 |

- (1) To calculate basic funds from operations available to common shareholders, deduct unitholder minority
- interest. Impairment charges and debt extinguishment charges related to the sale of real estate assets were \$0.3 million and \$3.0 million for the three months ended September 30, 2005 and 2004, respectively, and were \$0.7 million and \$5.9 million for the nine months ended September 30, 2005 and 2004, respectively. Funds from operations available to common shareholders diluted, as adjusted to exclude impairment charges and debt

extinguishment charges related to the sale of real estate assets, was \$22.8 million

and \$31.3 million for the three months ended

September 30, 2005 and 2004,

respectively,

and

\$84.8 million

and

\$89.9 million

for the nine

months ended

September 30,

2005 and 2004,

respectively.

We provide this

additional

information

because

management

utilizes it, in

addition to FFO

available to

common

shareholders

diluted, in

making

operating

decisions and

assessing

performance,

and because we

believe that it

also is useful to

investors in

assessing our

operating

performance.

(3) Includes income from investment land sales, net, interest and other income, extinguishment of debt, income/loss from other unconsolidated companies,

other expenses, depreciation and amortization of non-real estate assets, and amortization of deferred financing costs.

(4) See calculations for the amounts presented in the reconciliation following this table.

61

Table of Contents

The following schedule reconciles our basic weighted average shares to the diluted weighted average shares/units presented above:

| | For the thre endo Septemb | ed | For the nine months ended September 30, | | |
|--|---------------------------------|---------|---|---------|--|
| (shares/units in thousands) | 2005 | 2004 | 2005 | 2004 | |
| Basic weighted average shares: | 100,663 | 99,024 | 99,936 | 99,013 | |
| Add: Weighted average units | 17,908 | 17,728 | 17,630 | 17,730 | |
| Restricted shares and share and unit options | 1,270 | 112 | 522 | 170 | |
| Diluted weighted average shares and units | 119,841 | 116,864 | 118,088 | 116,913 | |

Item 3. Quantitative and Qualitative Disclosures About Market Risk

No material changes in our market risk occurred from December 31, 2004 through September 30, 2005. Information regarding our market risk at December 31, 2004, is contained in Item 7A, Quantitative and Qualitative Disclosures About Market Risk, in our Annual Report on Form 10-K for the year ended December 31, 2004.

Item 4. Controls and Procedures

Disclosure Controls and Procedures. We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our reports under the Securities Exchange Act of 1934, or the Exchange Act, such as this report on Form 10-Q, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission s rules and forms, and that such information is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. These controls and procedures are based closely on the definition of disclosure controls and procedures in Rule 13a-15(e) promulgated under the Exchange Act. Rules adopted by the SEC require that we present the conclusions of the Chief Executive Officer and Chief Financial Officer about the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report.

Internal Control Over Financial Reporting. Internal control over financial reporting is a process designed by, or under the supervision of, our Chief Executive Officer and Chief Financial Officer, as appropriate, and effected by our employees, including management and our Board of Trust Managers, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. This process includes policies and procedures that:

pertain to the maintenance of records that accurately and fairly reflect the transactions and dispositions of our assets in reasonable detail;

provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that our receipts and expenditures are made only in accordance with the authorization procedures we have established; and

provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of any of our assets in circumstances that could have a material adverse effect on our financial statements.

Limitations on the Effectiveness of Controls. Management, including our Chief Executive Officer and Chief Financial Officer, do not expect that our disclosure controls and procedures or internal control over financial reporting will prevent all errors and fraud. In designing and evaluating our control system, management recognizes that any control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance of achieving the desired control objectives. Further, the design of a control system must reflect the fact that there are resource constraints, and management necessarily was required to apply its judgment in evaluating the cost-benefit

relationship of possible controls and procedures. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, that may affect our operations have been detected.

62

Table of Contents

These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management s override of the control. The design of any system of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that our design will succeed in achieving its stated goals under all potential future conditions. Over time, our current controls may become inadequate because of changes in conditions that cannot be anticipated at the present time, or the degree of compliance with the policies or procedures may deteriorate. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

Scope of the Evaluation. The evaluations by our Chief Executive Officer and our Chief Financial Officer of our disclosure controls and procedures and our internal control over financial reporting included a review of procedures and our internal audit, as well as discussions with our Disclosure Committee, independent public accountants and others in our organization, as appropriate. In conducting the evaluation, our management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in *Internal Control Integrated Framework*. In the course of the evaluation, we sought to identify data errors, control problems or acts of fraud and to confirm that appropriate corrective action, including process improvements, were being undertaken. The evaluation of our disclosure controls and procedures and our internal control over financial reporting is done on a quarterly basis, so that the conclusions concerning the effectiveness of such controls can be reported in our Quarterly Reports on Form 10-Q and Annual Reports on Form 10-K. Our internal control over financial reporting is also assessed on an ongoing basis by personnel in our accounting department and by our independent auditors in connection with their audit and review activities.

The overall goals of these various evaluation activities are to monitor our disclosure controls and procedures and our internal control over financial reporting and to make modifications as necessary. Our intent in this regard is that the disclosure controls and procedures and internal control over financial reporting will be maintained and updated (including with improvements and corrections) as conditions warrant. Among other matters, we sought in our evaluation to determine whether there were any significant deficiencies or material weaknesses in our internal control over financial reporting, or whether we had identified any acts of fraud involving personnel who have a significant role in our internal control over financial reporting. This information is important both for the evaluation generally and because the Section 302 certifications require that our Chief Executive Officer and our Chief Financial Officer disclose that information to the Audit Committee of our Board of Trust Managers and our independent auditors and also require us to report on related matters in this section of the Annual Report on Form 10-K. In the Public Company Accounting Oversight Board's Auditing Standard No. 2, a significant deficiency is a control deficiency, or a combination of control deficiencies, that adversely affects the ability to initiate, authorize, record, process or report external financial data reliably in accordance with GAAP such that there is more than a remote likelihood that a misstatement of the annual or interim financial statements that is more than inconsequential will not be prevented or detected.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A material weakness—is defined in Auditing Standard No. 2 as a significant deficiency, or a combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the annual or interim financial statements will not be prevented or detected. We also sought to deal with other control matters in the evaluation, and in any case in which a problem was identified, we considered what revision, improvement and/or correction was necessary to be made in accordance with our on-going procedures.

Periodic Evaluation and Conclusion of Disclosure Controls and Procedures. Our Chief Executive Officer and Chief Financial Officer have conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that such controls and procedures were effective as of the end of the period covered by this report.

Table of Contents

Changes in Internal Control Over Financial Reporting. We made no changes to our internal controls over financial reporting during the three months ended September 30, 2005, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

As of December 31, 2004, we completed an evaluation of the effectiveness of our internal controls over financial reporting, noting material weaknesses at the Canyon Ranch Resort Properties. On January 18, 2005, we contributed a portion of our interests in these properties to a newly formed joint venture. As a result, we now have a 48% interest in an entity that owns these properties and we no longer consolidate them. As of December 31, 2004, we determined that our internal controls over financial reporting for equity investments were effective. Because our interest in the Canyon Ranch Resort Properties changed from a 100% ownership interest to a 48% equity interest, management believes that the deficiencies identified at the Canyon Ranch Resort Properties no longer constitute material weaknesses in our internal controls over financial reporting.

PART II

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

During the three months ended September 30, 2005, we issued an aggregate of 477,100 common shares to holders of Operating Partnership units in exchange for 238,550 units. Of the common shares issued, 25,000 were issued on July 1, 2005, 25,000 were issued on July 5, 2005, 15,500 were issued on July 6, 2005, 59,500 were issued July 7, 2005, 173,200 were issued on July 8, 2005, 75,000 were issued on July 11, 2005, 100,000 were issued on July 13, 2005 and 3,900 were issued on August 15, 2005. The issuances of common shares were exempt from registration as private placements under Section 4(2) of the Securities Act of 1933. We have registered the resale of such common shares under the Securities Act.

Item 5. Other Information

2006 Annual Meeting of Shareholders

We intend to hold our 2006 annual meeting of shareholders on May 11, 2006.

Shareholder Proposals for our 2006 Annual Meeting of Shareholders

We disclosed in the proxy statement relating to our 2005 annual meeting of shareholders the date by which shareholders who intend to submit proposals for consideration at our 2006 annual meeting of shareholders must submit such proposals to us. We also disclosed the dates within which shareholders who wish to nominate persons for election to the Board of Trust Managers or to propose other business to be considered at an annual meeting of shareholders must provide notice to us. In accordance with the applicable rules of the Securities and Exchange Commission and the provisions of our Bylaws, because the date of the 2006 annual meeting has subsequently been advanced by more than 30 days from the anniversary of the date of the 2005 annual meeting, we are changing the shareholder proposal and notice dates.

Shareholders who intend to submit proposals for consideration at our 2006 annual meeting of shareholders must submit such proposals to us no later than December 15, 2005, in order for such proposals to be considered for inclusion in the proxy statement and form of proxy that the Board of Trust Managers will distribute in connection with that meeting. Shareholder proposals should be submitted to David M. Dean, Managing Director, Law and Secretary, at 777 Main Street, Suite 2100, Fort Worth, Texas 76102.

64

Table of Contents

Under our Bylaws, a shareholder must comply with certain procedures to nominate persons for election to the Board of Trust Managers or to propose other business to be considered at an annual meeting of shareholders. These procedures provide that shareholders desiring to make nominations for trust managers and/or to bring a proper subject before a meeting must do so by notice timely delivered to the Secretary of Crescent. The Secretary of Crescent generally must receive notice of any such proposal not less than 70 days nor more than 90 days prior to the anniversary of the preceding year s annual meeting of shareholders. In the case of proposals for the 2006 annual meeting of shareholders, the Secretary of Crescent must receive notice of any such proposal no earlier than February 10, 2006, and no later than March 2, 2006 (other than proposals intended to be included in the proxy statement and form of proxy, which, as noted above, we must receive by December 15, 2005). Generally, such shareholder notice must set forth (i) as to each nominee for trust manager, all information relating to such nominee that is required to be disclosed in solicitations of proxies for election of trust managers under the proxy rules of the Commission; (ii) as to any other business, a brief description of the business desired to be brought before the meeting, the reasons for conducting such business at the meeting and any material interest in that business of such shareholder; and (iii) as to the shareholder, (a) the name and address of the shareholder, (b) the class or series and number of shares of beneficial interest of Crescent that the shareholder owns beneficially and of record, and (c) the date(s) upon which the shareholder acquired ownership of such shares. The chairman of the annual meeting shall have the power to declare that any proposal not meeting these and any other applicable requirements that the Bylaws impose shall be disregarded. A copy of the Bylaws may be obtained, without charge, upon written request to David M. Dean, Managing Director, Law and Secretary, at 777 Main Street, Suite 2100, Fort Worth, Texas 76102.

In addition, the form of proxy that the Board of Trust Managers will solicit in connection with our 2006 annual meeting of shareholders will confer discretionary authority to vote on any proposal, unless the Secretary of Crescent receives notice of that proposal no earlier than February 10, 2006, and no later than March 2, 2006, and the notice complies with the other requirements described in the preceding paragraph.

Item 6. Exhibits

The exhibits required by this item are set forth on the Exhibit Index attached hereto.

65

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CRESCENT REAL ESTATE EQUITIES COMPANY

(Registrant)

By /s/ John C. Goff

John C. Goff

Vice-Chairman of the Board and Chief

Executive Officer

By /s/ Jerry R. Crenshaw, Jr.

Jerry R. Crenshaw, Jr.

Managing Director and Chief Financial

Officer

(Principal Financial and Accounting

Officer)

Date: November 3, 2005

Date: November 3, 2005

Table of Contents

INDEX TO EXHIBITS

| EXHIBIT NUMBER 3.01 | DESCRIPTION OF EXHIBIT Restated Declaration of Trust of Crescent Real Estate Equities Company, as amended (filed as Exhibit No. 3.1 to the Registrant s Current Report on Form 8-K filed April 25, 2002 (the April 2002 8-K) and incorporated herein by reference) |
|---------------------------|--|
| 3.02 | Third Amended and Restated Bylaws of Crescent Real Estate Equities Company (filed as Exhibit No. 3.1 to the Registrant s Current Report on Form 8-K filed March 24, 2005 and incorporated herein by reference) |
| 4.01 | Form of Common Share Certificate (filed as Exhibit No. 4.03 to the Registrant s Registration Statement on Form S-3 (File No. 333-21905) and incorporated herein by reference) |
| 4.02 | Statement of Designation of 6-3/4% Series A Convertible Cumulative Preferred Shares of Crescent Real Estate Equities Company dated February 13, 1998 (filed as Exhibit No. 4.07 to the Registrant s Annual Report on Form 10-K for the fiscal year ended December 31, 1997 and incorporated herein by reference) |
| 4.03 | Form of Certificate of 6-3/4% Series A Convertible Cumulative Preferred Shares of Crescent Real Estate Equities Company (filed as Exhibit No. 4 to the Registrant s Registration Statement on Form 8-A/A filed on February 18, 1998 and incorporated by reference) |
| 4.04 | Statement of Designation of 6-3/4% Series A Convertible Cumulative Preferred Shares of Crescent Real Estate Equities Company dated April 25, 2002 (filed as Exhibit No. 4.1 to the April 2002 8-K and incorporated herein by reference) |
| 4.05 | Statement of Designation of 6-3/4% Series A Convertible Cumulative Preferred Shares of Crescent Real Estate Equities Company dated January 14, 2004 (filed as Exhibit No. 4.1 to the Registrant s Current Report on Form 8-K filed January 15, 2004 (the January 2004 8-K) and incorporated herein by reference) |
| 4.06 | Form of Global Certificate of 6-3/4 Series A Convertible Cumulative Preferred Shares of Crescent Real Estate Equities Company (filed as Exhibit No. 4.2 to the January 2004 8-K and incorporated herein by reference) |
| 4.07 | Statement of Designation of 9.50% Series B Cumulative Redeemable Preferred Shares of Crescent Real Estate Equities Company dated May 13, 2002 (filed as Exhibit No. 2 to the Registrant s Form 8-A dated May 14, 2002 (the Form 8-A) and incorporated herein by reference) |
| 4.08 | Form of Certificate of 9.50% Series B Cumulative Redeemable Preferred Shares of Crescent Real Estate Equities Company (filed as Exhibit No. 4 to the Form 8-A and incorporated herein by reference) |
| 10.01 | Third Amended and Restated Agreement of Limited Partnership of Crescent Real Estate Equities Limited Partnership, dated as of January 2, 2003, as amended (filed herewith) |
| *4 | Pursuant to Regulation S-K Item 601 (b) (4) (iii), the Registrant by this filing agrees, upon request, to furnish to the Securities and Exchange Commission a copy of instruments defining the rights of holders |

of long-term debt of the Registrant

- 31.01 Certifications of Chief Executive Officer and Chief Financial Officer pursuant to Rule 13a 14(a) as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith)
- 32.01 Certifications of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith)