

POWERSECURE INTERNATIONAL, INC.

Form 10-Q

August 05, 2010

**Table of Contents**

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 10-Q**

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the quarterly period ended June 30, 2010**

**or**

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**Commission File Number 1-12014**

**POWERSECURE INTERNATIONAL, INC.**

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

84-1169358  
(I.R.S. Employer  
Identification No.)

1609 Heritage Commerce Court  
Wake Forest, North Carolina  
(Address of principal executive offices)

27587  
(Zip code)

(919) 556-3056

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☐ No ☐

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☐ Accelerated filer ☒ Non-accelerated filer ☐ Smaller reporting company ☐  
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes ☐ No ☒  
As of August 2, 2010, 18,687,180 shares of the issuer's Common Stock were outstanding.



**POWERSECURE INTERNATIONAL, INC.**  
**FORM 10-Q**  
**For the Quarterly Period Ended June 30, 2010**  
**TABLE OF CONTENTS**

	Page
<b><u>PART I. FINANCIAL INFORMATION</u></b>	
<b><u>Item 1. Financial Statements</u></b>	
<u>Unaudited Consolidated Balance Sheets -</u> <u>June 30, 2010 and December 31, 2009</u>	3
<u>Unaudited Consolidated Statements of Operations -</u> <u>For the Three and Six Months Ended June 30, 2010 and June 30, 2009</u>	5
<u>Unaudited Consolidated Statements of Cash Flows -</u> <u>For the Three and Six Months Ended June 30, 2010 and June 30, 2009</u>	6
<u>Notes to Unaudited Consolidated Financial Statements</u>	7
<u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	27
<u>Item 3. Quantitative and Qualitative Disclosures About Market Risk</u>	60
<u>Item 4. Controls and Procedures</u>	61
<b><u>PART II. OTHER INFORMATION</u></b>	
<u>Item 1. Legal Proceedings</u>	62
<u>Item 1A. Risk Factors</u>	62
<u>Item 6. Exhibits</u>	63
<u>Signatures</u>	64
<u>Exhibit 31.1</u>	
<u>Exhibit 31.2</u>	
<u>Exhibit 32.1</u>	
<u>Exhibit 32.2</u>	

Table of Contents

**PART I.**  
**FINANCIAL INFORMATION**

**Item 1. Financial Statements**

**POWERSECURE INTERNATIONAL, INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS (unaudited)**  
**(in thousands, except share data)**

	<b>June 30, 2010</b>	<b>December 31, 2009</b>
<b>Assets</b>		
Current Assets:		
Cash and cash equivalents	\$ 3,974	\$ 20,169
Trade receivables, net of allowance for doubtful accounts of \$330 and \$299, respectively	37,711	28,332
Inventories	27,334	21,632
Deferred income taxes	2,713	2,713
Prepaid expenses and other current assets	866	1,300
 Total current assets	 72,598	 74,146
 Property, plant and equipment:		
Equipment	25,114	22,252
Furniture and fixtures	676	671
Land, building and improvements	4,838	4,802
 Total property, plant and equipment, at cost	 30,628	 27,725
 Less accumulated depreciation and amortization	 6,484	 5,413
 Property, plant and equipment, net	 24,144	 22,312
 Other assets:		
Goodwill	13,395	7,256
Restricted annuity contract	2,265	2,220
Intangible rights and capitalized software costs, net of accumulated amortization of \$2,117 and \$1,890, respectively	1,947	1,320
Investment in unconsolidated affiliate	4,156	3,974
Other assets	191	249
 Total other assets	 21,954	 15,019
 <b>Total Assets</b>	 <b>\$ 118,696</b>	 <b>\$ 111,477</b>

*See accompanying notes to consolidated financial statements.*

**Table of Contents**

**POWERSECURE INTERNATIONAL, INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS (unaudited)**  
(in thousands, except share data)

	<b>June 30, 2010</b>	<b>December 31, 2009</b>
<b>Liabilities and Stockholders' Equity</b>		
Current liabilities:		
Accounts payable	\$ 7,044	\$ 4,116
Accrued and other liabilities	20,003	20,379
Restructuring charges payable		325
Current income taxes payable	144	
Current unrecognized tax benefit	327	327
Current portion of capital lease obligations	776	756
 Total current liabilities	 28,294	 25,903
 Long-term liabilities:		
Revolving line of credit		
Capital lease obligations, net of current portion	4,052	4,445
Unrecognized tax benefit	1,169	1,169
Deferred compensation	887	721
 Total long-term liabilities	 6,108	 6,335
 Commitments and contingencies (Note 9)		
 Stockholders' Equity:		
PowerSecure International stockholders' equity:		
Preferred stock—undesignated, \$.01 par value; 2,000,000 shares authorized; none issued and outstanding		
Preferred stock—Series C, \$.01 par value; 500,000 shares authorized; none issued and outstanding		
Common stock, \$.01 par value; 25,000,000 shares authorized; 18,329,780 and 17,241,650 shares issued and outstanding, respectively	183	172
Additional paid-in-capital	112,466	110,911
Accumulated deficit	(30,410)	(32,951)
 Total PowerSecure International, Inc. stockholders' equity	 82,239	 78,132
Noncontrolling interest	2,055	1,107
 Total stockholders' equity	 84,294	 79,239

<b>Total Liabilities and Stockholders' Equity</b>	\$ 118,696	\$ 111,477
---	------------	------------

*See accompanying notes to consolidated financial statements.*



**Table of Contents**

**POWERSECURE INTERNATIONAL, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS (unaudited)**  
(in thousands, except per share data)

	<b>Three Months Ended June 30,</b>		<b>Six Months Ended June 30,</b>	
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
Revenues	\$ 34,314	\$ 25,135	\$ 58,988	\$ 44,855
Cost of sales	22,477	16,880	37,560	30,726
 Gross profit	 11,837	 8,255	 21,428	 14,129
 Operating expenses:				
General and administrative	9,007	6,072	16,333	12,112
Selling, marketing and service	1,387	969	2,440	1,800
Depreciation and amortization	743	563	1,400	1,105
 Total operating expenses	 11,137	 7,604	 20,173	 15,017
 Operating income (loss)	 700	 651	 1,255	 (888)
 Other income and (expenses):				
Equity income	807	401	1,837	878
Management fees	142	98	296	203
Interest income and other income	24	38	56	91
Interest expense	(139)	(145)	(280)	(319)
 Income (loss) before income taxes	 1,534	 1,043	 3,164	 (35)
Income tax provision	(250)	(26)	(476)	(50)
 Net income (loss)	 1,284	 1,017	 2,688	 (85)
 Less: Net income attributable to noncontrolling interest	 40	 (331)	 (147)	 (365)
 Net income (loss) attributable to PowerSecure International, Inc.	 \$ 1,324	 \$ 686	 \$ 2,541	 \$ (450)
 Earnings (loss) per share attributable to PowerSecure International, Inc. common stockholders:				

Edgar Filing: POWERSECURE INTERNATIONAL, INC. - Form 10-Q

Basic	\$	0.07	\$	0.04	\$	0.14	\$	(0.03)
Diluted	\$	0.07	\$	0.04	\$	0.14	\$	(0.03)

Weighted average common shares outstanding:

Basic	17,933	17,159	17,587	17,127
Diluted	18,566	17,159	18,136	17,127

*See accompanying notes to consolidated financial statements.*

**Table of Contents**

**POWERSECURE INTERNATIONAL, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)**  
(in thousands)

	<b>Six Months Ended June 30,</b>	
	<b>2010</b>	<b>2009</b>
<b>Cash flows from operating activities:</b>		
Net income (loss)	\$ 2,688	\$ (85)
Adjustments to reconcile net income (loss) to net cash used in operating activities:		
Depreciation and amortization	1,400	1,105
Stock compensation expense	988	787
Distributions to noncontrolling shareholder	(877)	
(Gain) loss on disposal of miscellaneous assets	(1)	30
Equity in income of unconsolidated affiliate	(1,837)	(878)
Distributions from unconsolidated affiliate	1,618	1,093
Changes in operating assets and liabilities, net of effect of acquisitions:		
Trade receivables, net	(9,031)	(1,378)
Inventories	(5,440)	(3,024)
Other current assets and liabilities	578	189
Other noncurrent assets	73	14
Accounts payable	1,952	1,492
Restructuring charges	(325)	(814)
Accrued and other liabilities	(411)	(1,494)
Deferred compensation obligation	166	166
Restricted annuity contract	(46)	(43)
Net cash used in operating activities	(8,505)	(2,840)
<b>Cash flows from investing activities:</b>		
Acquisitions	(4,413)	(800)
Purchases of property, plant and equipment	(2,560)	(1,612)
Additions to intangible rights and software development	(432)	(134)
Proceeds from sale of property, plant and equipment	19	10
Net cash used in investing activities	(7,386)	(2,536)
<b>Cash flows from financing activities:</b>		
Borrowings (payments) on revolving line of credit		
Payments on capital lease obligations	(373)	(353)
Proceeds from stock option and warrant exercises, net of shares tendered	69	274
Net cash used by financing activities	(304)	(79)

NET DECREASE IN CASH AND CASH EQUIVALENTS	(16,195)	(5,455)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	20,169	24,316
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$ 3,974	\$ 18,861

*See accompanying notes to consolidated financial statements.*

**Table of Contents**

**POWERSECURE INTERNATIONAL, INC. AND SUBSIDIARIES**

**Notes to Unaudited Consolidated Financial Statements**

As of June 30, 2010 and December 31, 2009 and

For the Three and Six Month Periods Ended June 30, 2010 and 2009

(in thousands, except per share data)

**1. Description of Business and Basis of Presentation**

**Description of Business**

PowerSecure International, Inc., headquartered in Wake Forest, North Carolina, is a leading provider of Energy and Smart Grid Solutions to electric utilities, their commercial, institutional and industrial customers, and of Energy Services to oil and natural gas producers. We provide these customers with products and services in four strategic business areas:

Interactive Distributed Generation,

Utility Infrastructure,

Energy Efficiency, and

Energy Services.

Our Energy and Smart Grid Solutions segment is operated through our largest wholly-owned subsidiary PowerSecure, Inc., which we refer to as our PowerSecure subsidiary. This segment includes three of our four strategic business areas: Interactive Distributed Generation, Utility Infrastructure and Energy Efficiency. These three areas are focused on providing utilities and their commercial, institutional and industrial customers with products and services to help them generate, deliver, and utilize electricity more efficiently and are intended to deliver strong returns on investment. These three business areas share common or complementary utility relationships and customer categories, common sales and overhead resources, and facilities. However, each area in this segment possesses distinct technical disciplines and specific capabilities that are designed to provide a competitive advantage in the marketplace for its specific products and services, including that area's personnel, technology, engineering, and intellectual capital. This segment operates primarily out of our Wake Forest, North Carolina headquarters office, and its operations also include several satellite office and manufacturing facilities, the largest of which are in Raleigh, North Carolina, Morrisville, North Carolina, McDonough, Georgia, Anderson, South Carolina, and Hitchcock, Texas. The locations of our sales organization for this segment are generally in close proximity to the utilities and commercial, industrial, and institutional customers they serve.

Our Energy Services segment is operated through our two other principal operating subsidiaries, Southern Flow Companies, Inc., which we refer to as Southern Flow, and WaterSecure Holdings, Inc., which we refer to as WaterSecure. Our Southern Flow business provides oil and natural gas measurement services to customers involved in oil and natural gas production, transportation, and processing, with a focus on the natural gas market. Southern Flow is headquartered in Lafayette, Louisiana, and provides these services through ten division offices located throughout the Gulf of Mexico, Southwest, Midwest and Rocky Mountain regions. WaterSecure owns approximately 40% of the equity interests in an unconsolidated business, Marcum Midstream 1995-2 Business Trust, which we refer to as MM 1995-2 or as our WaterSecure operations. Our WaterSecure operations provide water processing and disposal services for oil and natural gas producers in northeastern Colorado utilizing environmentally responsible technologies and processes.

See Note 11 for more information concerning our reportable segments.

**Table of Contents**

**Basis of Presentation**

**Organization** The accompanying consolidated financial statements include the accounts of PowerSecure International, Inc. and its subsidiaries, primarily, PowerSecure, Inc. ( our PowerSecure subsidiary ) (and its majority-owned and wholly-owned subsidiaries, UtilityEngineering, Inc., PowerServices, Inc., EnergyLite, Inc., EfficientLights, LLC, Reid s Trailer, Inc., Innovative Electronic Solutions Lighting, LLC and PowerPackages, LLC), Southern Flow Companies, Inc. ( Southern Flow ), and WaterSecure Holdings, Inc. ( WaterSecure ). These consolidated financial statements have been prepared pursuant to rules and regulations of the Securities and Exchange Commission. The accompanying consolidated financial statements and notes thereto should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2009.

In management s opinion, all adjustments (all of which are normal and recurring) have been made which are necessary for a fair presentation of the consolidated financial position of us and our subsidiaries as of June 30, 2010 and the consolidated results of our operations and cash flows for the three and six month periods ended June 30, 2010 and June 30, 2009.

**Principles of Consolidation** The consolidated financial statements include the accounts of PowerSecure International, Inc. and its subsidiaries after elimination of intercompany accounts and transactions. We use the equity method to account for our investment in our unconsolidated affiliate.

**Noncontrolling Interest** Until April 30, 2010, our PowerSecure subsidiary held a 67% controlling ownership interest in EfficientLights which is consolidated in our financial statements. On April 30, 2010, we acquired the 33% noncontrolling ownership interest in EfficientLights at which time EfficientLights became a wholly-owned subsidiary of our PowerSecure subsidiary. Also, on April 1, 2010, our PowerSecure subsidiary acquired a 67% controlling ownership interest in IES (see Note 4).

The noncontrolling ownership interests in the income or losses of our majority-owned subsidiaries is included in our consolidated statements of operations as a reduction or addition to net income (loss) to derive income (loss) attributable to PowerSecure International stockholders. Similarly, the noncontrolling ownership interest in the undistributed equity of our majority-owned subsidiaries is shown as a separate component of stockholders equity in our consolidated balance sheet. Our noncontrolling interest consisted of the noncontrolling interest in EfficientLights only for periods until the three month period ended June 30, 2010. The EfficientLights noncontrolling interest reflected in this period consists of results through April 30, 2010, due to our purchase of this noncontrolling interest on that date. Beginning with this same quarter, our noncontrolling interest also includes the results of IES. Because our acquisition of IES occurred at the start of the quarter, these noncontrolling interest results were reflected for the entire three month period ended June 30, 2010. Accordingly, period-to-period comparisons of the aggregate amount of noncontrolling interests are not necessarily comparable.

**Table of Contents**

The following is a reconciliation of the amounts attributable to the noncontrolling interest for the six months ended June 30, 2010:

	Noncontrolling Interest		
	EfficientLights	IES	Total
Balance, December 31, 2009	\$ 1,107	\$	\$ 1,107
Capital Contributions		2,188	2,188
Income (loss)	280	(133)	147
Distributions	(877)		(877)
Acquisition of noncontrolling interest	(510)		(510)
Balance, June 30, 2010	\$	\$ 2,055	\$ 2,055

The following is a reconciliation of the amounts attributable to the noncontrolling interest for the six months ended June 30, 2009:

	Noncontrolling Interest		
	EfficientLights	IES	Total
Balance, December 31, 2008	\$	\$	\$
Capital Contributions			
Income (loss)	365		365
Distributions			
Acquisition of noncontrolling interest			
Balance, June 30, 2009	\$ 365	\$	\$ 365

**Use of Estimates** The preparation of our consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires that our management make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant estimates include percentage-of-completion estimates for revenue and cost of sales recognition, estimates for incentive compensation expense, allowance for doubtful accounts receivable, inventory valuation reserves, warranty reserves and our deferred tax valuation allowance.

**Reclassifications** Certain 2009 amounts have been reclassified to conform to current year presentation. Such reclassifications had no effect on net income or loss or stockholders' equity.

## **2. Summary of Significant Accounting Policies and Recent Accounting Standards**

**Revenue Recognition** For our distributed generation turn-key project-based sales and our utility infrastructure projects, we recognize revenue and profit as work progresses using the percentage-of-completion method, which relies on various estimates. We believe the use of the percentage-of-completion method of accounting for our distributed generation projects is preferable to the completed contract method because a typical distributed generation construction project occurs over several accounting periods and the percentage-of-completion method is a better method to match the revenues and costs to the reporting period in which the construction services are performed. Nearly all of our distributed generation projects are fixed-price contracts, with the exception of certain contracts which provide for additional billings based on wire usage to connect the distributed generation equipment to customer facilities.





## **Table of Contents**

In applying the percentage-of-completion method to our distributed generation turn-key projects, we have identified the key output project phases that are standard components of our construction projects. We have further identified, based on past experience, an estimate of the value of each of these output phases based on a combination of costs incurred and the value added to the overall construction project. While the order of these phases varies depending on the project, each of these output phases is necessary to complete each project and each phase is an integral part of the turnkey product solution we deliver to our customers. We use these output phases and percentages to measure our progress toward completion of our construction projects. For each reporting period, the status of each project, by phase, is determined by employees who are managers of or are otherwise directly involved with the construction of the project, and this is reviewed by our accounting personnel. Utilizing this information, we recognize project revenues (and associated project costs) and gross profit based on the percentage associated with output phases that are complete or in process on each of our projects.

In applying the percentage-of-completion method to our utility infrastructure projects, sales and gross profit are recognized as work is performed based on the relationship between actual costs incurred and total estimated costs at completion.

In all cases where we utilize the percentage-of-completion, revenues and gross profit are adjusted prospectively for revisions in estimated total contract costs and contract values. Estimated losses, if any, are recorded when identified. While a project is in process, amounts billed to customers in excess of revenues recognized to date are classified as current liabilities. Likewise, amounts recognized as revenue in excess of actual billings to date are recorded as unbilled accounts receivable. In the event a contract provides for adjustments to the contract price for actual wire or other raw material usage, we recognize the associated revenue when the actual costs are incurred and the customer is billed.

Because the percentage-of-completion method of accounting relies upon estimates described above, recognized revenues and profits are subject to revision as a project progresses to completion. Revisions in profit estimates are charged to income in the period in which the facts that give rise to the revision become known. In the event we were required to adjust any particular project's estimated revenues or costs, the effect on the current period earnings may or may not be insignificant. If, however, conditions arise that require us to adjust our estimated revenues or costs for a series of similar construction projects, the effect on current period earnings would more likely be significant. In addition, certain contracts provide for cancellation provisions prior to completion of a project. The cancellation provisions generally provide for payment of costs incurred, but may result in an adjustment to profit already recognized in a prior period.

We recognize equipment and product revenue when persuasive evidence of a non-cancelable arrangement exists, delivery has occurred and/or services have been rendered, the price is fixed or determinable, and collectability is reasonably assured. Equipment and product sales are generally made directly to end users of the product, who are responsible for payment for the product.

Service revenue includes utility transmission and distribution system construction and maintenance services, engineering services, regulatory consulting and rate design services, energy conservation services, chart services, field services, laboratory analysis, data management services, and monitoring and maintenance services. Revenues from these services are recognized when the service is performed and the customer has accepted the work.

Revenues on our recurring revenue distributed generation projects are recognized over the term of the contract as we provide utilities and their customers with access to distributed generation systems we own for standby power and peak shaving or, in certain cases, when energy savings are realized by the customer at their site. These contracts can involve multiple parties, with one party paying us for the value of backup power (usually, but not always, a commercial, industrial, or institutional customer), and one party paying us for the value of the electrical capacity provided by the system (either a commercial, industrial, or institutional customer or a utility).

**Table of Contents**

Sales of certain goods or services sometimes involve the provision of multiple elements. Revenues from contracts with multiple element arrangements are recognized as each element is earned based on the relative fair value of each element and when the delivered elements have value to customers on a standalone basis. Amounts allocated to each element are based on its objectively determined fair value, such as the sales price for the product or service when it is sold separately, or competitor prices for similar products and services.

***Cash and Cash Equivalents*** Cash and all highly liquid investments with a maturity of three months or less from the date of purchase, including money market mutual funds, short-term time deposits, and government agency and corporate obligations, are classified as cash and cash equivalents.

***Concentration of Credit Risk*** We are subject to concentrations of credit risk from our cash and cash equivalents and accounts receivable. We limit our exposure to credit risk associated with cash and cash equivalents by placing it with multiple domestic financial institutions. Nevertheless, our cash in bank deposit accounts at these financial institutions frequently exceeds federally insured limits. We further limit our exposure to credit risk associated with these cash accounts by adherence to our investment policy. We have not experienced any losses in such accounts.

From time to time, we have derived a material portion of our revenues from one or more significant customers. To date, nearly all our revenues have been derived from sales to customers within the United States.

***Warranty Reserve*** We provide a standard one-year warranty for our distributed generation and switchgear equipment, and a five-year warranty for our EfficientLights lighting product. In addition, we offer extended warranty terms on our distributed generation turn-key and switchgear projects. We reserve for the estimated cost of product warranties when revenue is recognized, and we evaluate our reserve periodically by comparing our warranty repair experience by product. The purchase price for extended warranties or extended warranties included in the contract terms are deferred as a component of our warranty reserve.

***Share-Based Compensation*** We measure compensation cost for all stock-based awards at the fair value on date of grant and recognize the compensation expense over the service period for awards expected to vest. We measure the fair value of restricted stock awards based on the number of shares granted and the quoted price of our common stock on the date of the grant, and we measure the fair value of stock options using the Black-Scholes valuation model. These fair values are recognized as compensation expense over the service period, net of estimated forfeitures. Pre-tax share-based compensation expense for our stock options and restricted stock awards recognized during the three months ended June 30, 2010 and 2009 was \$493 and \$433, respectively. Pre-tax share-based compensation expense for our stock options and restricted stock awards recognized during the six months ended June 30, 2010 and 2009 was \$988 and \$787, respectively. All share-based compensation expense is included in general and administrative expense in the accompanying consolidated statements of operations.

## **Table of Contents**

***Income Taxes*** We recognize deferred income tax assets and liabilities for the estimated future tax consequences attributable to temporary differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. We have net operating loss carryforwards available in certain jurisdictions to reduce future taxable income. Future tax benefits for net operating loss carryforwards are recognized to the extent that realization of these benefits is considered more likely than not. To the extent that available evidence raises doubt about the realization of a deferred income tax asset, a valuation allowance is established.

We recognize a liability and income tax expense, including potential penalties and interest, for uncertain income tax positions taken or expected to be taken. The liability is adjusted for positions taken when the applicable statute of limitations expires or when the uncertainty of a particular position is resolved.

***Subsequent Events*** Subsequent events are events or transactions that occur after the balance sheet date but before the financial statements are issued or are available to be issued and are classified as either recognized subsequent events or non-recognized subsequent events. We recognize and include in our financial statements the effects of subsequent events that provide additional evidence about conditions that existed at the balance sheet date. We disclose non-recognized subsequent events that provide evidence about conditions that arise after the balance sheet date but are not yet reflected in our financial statements when such disclosure is required to prevent the financial statements from being misleading.

## ***Recent Accounting Pronouncements***

***Accounting for Transfers of Financial Assets*** In June 2009, the Financial Accounting Standards Board ( FASB ) issued new guidance on the accounting for the transfers of financial assets. The new guidance, which is now part of FASB Accounting Standards Classification ( ASC ) 860, *Transfers and Servicing*, requires additional disclosures for transfers of financial assets, including securitization transactions, and any continuing exposure to the risks related to transferred financial assets. There is no longer a concept of a qualifying special-purpose entity, and the requirements for derecognizing financial assets have changed. The adoption of the new guidance on January 1, 2010 had no effect on our financial position or results of operations or on our financial statement disclosures.

***Variable Interest Entities*** In June 2009, the FASB issued revised guidance on the accounting for variable interest entities. The revised guidance, which is now part of ASC 810-10, *Consolidation*, reflects the elimination of the concept of a qualifying special-purpose entity and replaces the quantitative-based risks and rewards calculation of the previous guidance for determining which company, if any, has a controlling financial interest in a variable interest entity. The revised guidance requires an analysis of whether a company has: (1) the power to direct the activities of a variable interest entity that most significantly impact the entity's economic performance and (2) the obligation to absorb the losses that could potentially be significant to the entity or the right to receive benefits from the entity that could potentially be significant to the entity. An entity is required to be re-evaluated as a variable interest entity when the holders of the equity investment at risk, as a group, lose the power from voting rights or similar rights to direct the activities that most significantly impact the entity's economic performance. Additional disclosures are required about a company's involvement in variable interest entities and an ongoing assessment of whether a company is the primary beneficiary. The adoption of the new guidance on January 1, 2010 had no effect on our financial position or results of operations or on our financial statement disclosures.

## **Table of Contents**

**Revenue Recognition Milestone Method** In April 2010, the FASB issued Accounting Standards Update ( ASU ) No. 2010-17 *Revenue Recognition Milestone Method (Topic 605): Milestone Method of Revenue Recognition*. This standard provides guidance on defining a milestone and determining when it may be appropriate to apply the milestone method of revenue recognition for certain research and development transactions. Under this new standard, a company can recognize as revenue consideration that is contingent upon achievement of a milestone in the period in which it is achieved, only if the milestone meets all criteria to be considered substantive. This standard will be effective for us on a prospective basis for periods beginning after January 1, 2011. We have evaluated the potential impact of this standard and expect it will have no significant impact on our financial position or results of operations.

**Improving Disclosures about Fair Value Measurements** In January 2010, the FASB issued ASU No. 2010-06 *Fair Value Measurements and Disclosures (Topic 820): Improving Disclosures about Fair Value Measurements*. This standard amends the disclosure guidance with respect to fair value measurements for both interim and annual reporting periods. Specifically, this standard requires new disclosures for significant transfers of assets or liabilities between Level 1 and Level 2 in the fair value hierarchy; separate disclosures for purchases, sales, issuance and settlements of Level 3 fair value items on a gross, rather than net basis; and more robust disclosure of the valuation techniques and inputs used to measure Level 2 and Level 3 assets and liabilities. Except for the detailed disclosures of changes in Level 3 items, which will be effective for us as of January 1, 2011, the remaining new disclosure requirements were effective for us as of January 1, 2010. The adoption of the new guidance on January 1, 2010 had no effect on our financial position or results of operations or on our financial statement disclosures.

**Multiple Deliverable Revenue Arrangements** In October 2009, the FASB issued ASU No. 2009-13 - *Multiple Deliverable Revenue Arrangements A Consensus of the FASB Emerging Issues Task Force: (Topic 605) Revenue Recognition*. ASU No. 2009-13 provides application guidance on whether multiple deliverables exist, how the deliverables should be separated and how the consideration should be allocated to one or more units of accounting. This update establishes a selling price hierarchy for determining the selling price of a deliverable. The selling price used for each deliverable will be based on vendor-specific objective evidence, if available, third-party evidence if vendor-specific objective evidence is not available, or estimated selling price if neither vendor-specific or third-party evidence is available. We will be required to apply the new guidance prospectively for revenue arrangements entered into or materially modified after January 1, 2011; however, early application is permitted. We are currently evaluating the effect that this update may have on our financial position or results of operations or on our financial statement disclosures.

**Software Elements in Revenue Arrangements** In October 2009, the FASB issued ASU No. 2009-14, *Certain Revenue Arrangements That Include Software Elements (Topic 985): Software*. This update provides new standards that amend the scope of previous software revenue guidance by excluding non-software components of tangible products and certain software components of tangible products. These new standards are effective for our fiscal year beginning January 1, 2011; however, early adoption is permitted. We are currently evaluating the effect that this update may have on our financial position or results of operations or on our financial statement disclosures.

### **3. Earnings (Loss) per Share**

Basic earnings (loss) per share is computed by dividing net income (loss) attributable to PowerSecure International, Inc. common stockholders by the weighted average number of common shares outstanding during the period. Diluted earnings (loss) per share attributable to PowerSecure International, Inc. common stockholders is computed using the weighted average number of common shares outstanding and, when dilutive, potential common shares from stock options and warrants using the treasury stock method. Diluted earnings per share excludes the impact of potential common shares related to stock options and warrants in periods in which we reported a loss from continuing operations or in which the option or warrant exercise price is greater than the average market price of our common stock during the period because the effect would be antidilutive. A total of 455,000 common shares issuable upon the exercise of in-the-money stock options were excluded from the diluted weighted average number of shares outstanding for the three months ended June 30, 2009 because the net effects of in-the-money stock options, unrecognized stock compensation costs, and tax benefits on nonqualified stock options and time vesting restricted stock awards was antidilutive. A total of 416,000 common shares issuable upon the exercise of in-the-money stock options were excluded from the diluted weighted average number of shares outstanding for the six months ended

June 30, 2009 because their effect was antidilutive to our net loss for the period.

**Table of Contents**

The following table sets forth the calculation of basic and diluted earnings (loss) per share attributable to PowerSecure International, Inc. common stockholders:

	<b>Three Months Ended June 30,</b>		<b>Six Months Ended June 30,</b>	
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
Net income (loss)	\$ 1,324	\$ 686	\$ 2,541	\$ (450)
Basic weighted-average common shares outstanding in period	17,933	17,159	17,587	17,127
Add dilutive effects of stock options and warrants	633		549	
Diluted weighted-average common shares outstanding in period	18,566	17,159	18,136	17,127
Basic earnings (loss) per common share:	\$ 0.07	\$ 0.04	\$ 0.14	\$ (0.03)
Diluted earnings (loss) per common share:	\$ 0.07	\$ 0.04	\$ 0.14	\$ (0.03)

**4. Acquisitions**

**Acquisition of IES** On April 1, 2010, we launched an expansion of our LED lighting business through the formation and acquisition of a 67% controlling interest in Innovative Electronic Solutions Lighting, LLC, a Delaware limited liability company ( IES ), which acquired substantially all of the assets and business of a leading LED lighting development company, Innovative Electronic Solutions, LLC, in order to accelerate the expansion of new LED lighting products and to capitalize on the growing marketplace for LED lighting. The new business will design and manufacture new LED-based lighting products ( light emitting diode based products) for commercial, industrial, and retail customers. The business will include turn-key product development, design and manufacturing of solid state LED-based lights and their components, including power drivers, light engines, and thermal management solutions. IES commenced its business and operations by acquiring, on April 1, 2010, substantially all of the assets and business of Innovative Electronic Solutions, LLC, a North Carolina limited liability company. Since 2002, the business acquired by IES has engineered dozens of innovative lighting products for many of the largest and fastest growing LED lighting companies in the marketplace. Among these products is a leading LED street light for utilities. In addition, IES has acquired expertise and market leading technology in the areas of LED power drivers, light engines, and thermal management solutions. This expertise and technology is expected to enable IES to design and manufacture high quality LED lighting products with strong competitive advantages driven by lighting designs that maximize the energy efficiency savings for given light outputs. IES manufacturing operations are located in the Raleigh, North Carolina area.

**Table of Contents**

Our PowerSecure subsidiary owns 67% of the membership interests in, and controls the management of, IES. Our PowerSecure subsidiary contributed approximately \$4.4 million to IES to fund the capitalization of IES and the acquisition by IES of substantially all of the assets and business of the seller as well as the assumption by IES of the seller's current liabilities. In connection with its sale and contribution of substantially all of its asset and business to IES, the seller received the remaining 33% membership interests in IES. The assets acquired and liabilities assumed were allocated, on a preliminary basis, as follows:

Accounts receivable	\$	349
Inventory		262
Equipment		427
Deposits		14
Intangible rights		422
Goodwill		6,139
Accounts payable		(977)
Accrued and other liabilities		(35)
Non-controlling interest		(2,188)
Net assets acquired	\$	4,413

The operations of IES are included within our Energy and Smart Grid Solutions operating segment commencing from the date of acquisition. Pro forma results of operations for the three and six months ended June 30, 2010 and 2009 have not been included herein as the effects of the acquisition were not material to our results of operations.

Both our PowerSecure subsidiary and the seller are subject to various buy-sell rights and obligations with respect to their equity interests in IES, including various call, put and drag-along rights and obligations. Commencing in 2012, our PowerSecure subsidiary has the right to purchase the minority interest in IES held by the seller and thus increase its ownership of IES to 100%, through the issuance and delivery of shares of our common stock in an amount based on a formula derived from the value of our stock using our E.P.S multiple (or if we do not have positive net income, then our revenue multiple) applied to IES's minority interest, subject to a minimum value of \$10 million.

***Acquisition of Noncontrolling Interest in EfficientLights*** On April 30, 2010, our PowerSecure subsidiary, which previously owned two-thirds of the equity interests in EfficientLights, exercised its option and acquired the remaining one-third minority interest in EfficientLights in exchange for 1,025,641 shares of our common stock. The minority interest in EfficientLights was previously owned by the founder, who is also the President of EfficientLights, and five other key employees of EfficientLights. EfficientLights markets and sells LED-based lights that reduce the energy and maintenance costs for refrigerated cases in grocery, drug, and convenience stores, and is in the process of developing other LED-based lighting products, including additional in-store retail lighting, and LED-based parking lot lights, street lights and security lights. As a result of the exercise of our option to purchase the remaining one-third minority interest, EfficientLights has become a wholly-owned subsidiary of our PowerSecure subsidiary and there is no reduction in our net income for net income attributable to the noncontrolling interest in EfficientLights after April 30, 2010.

**Table of Contents****5. Investment in Unconsolidated Affiliate**

Through WaterSecure, we currently own 40.45% of the equity interests in Marcum Midstream 1995-2 Business Trust ( MM 1995-2 ), which we account for under the equity method. MM 95-2 owns and operates five water processing and disposal facilities located in northeastern Colorado. The balance of our equity investment in MM 1995-2 includes approximately \$711 and \$748 of unamortized purchase premiums we paid on our acquired interests at June 30, 2010 and December 31, 2009, respectively. The premiums are being amortized over a period of 14 years, which represents the weighted average useful life of the underlying assets acquired.

The following table sets forth certain summarized financial information for MM 1995-2 at June 30, 2010 and December 31, 2009 and for the three and six months ended June 30, 2010 and 2009:

	<b>June 30, 2010</b>	<b>December 31, 2009</b>
Total current assets	\$ 3,201	\$ 2,942
Property, plant and equipment, net	9,074	8,879
Total other assets	5	6
 Total assets	 \$ 12,280	 \$ 11,827
 Total current liabilities	 \$ 1,765	 \$ 1,433
Long-term note payable	2,329	2,749
Total shareholders' equity	8,186	7,645
 Total liabilities and shareholders' equity	 \$ 12,280	 \$ 11,827

	<b>Three Months Ended June 30,</b>		<b>Six Months Ended June 30,</b>	
	<b>2010</b>	<b>2009</b>	<b>2010</b>	<b>2009</b>
Total revenues	\$ 4,439	\$ 2,687	\$ 9,331	\$ 5,674
Total costs and expenses	2,443	1,696	4,790	3,504
 Net income	 \$ 1,996	 \$ 991	 \$ 4,541	 \$ 2,170

**6. Debt**

**Line of Credit** We have an existing credit agreement with Citibank, N.A., as the administrative agent, along with SunTrust Bank and BB&T, providing for a \$50.0 million senior, first-priority secured revolving and term credit facility. The credit facility, as amended, is a \$50.0 million senior, first-priority secured revolving credit facility that is guaranteed by all of our active subsidiaries and secured by all of our assets and the assets of our active subsidiaries. We may, from time to time, request an increase in the aggregate revolving commitment amount by up to \$15.0 million without the prior consent of the lenders provided that each lender has the unilateral right to determine whether it agrees to increase its revolving commitment and that no lender is required to increase its individual pro rata commitment amount without such lender's consent.

The credit facility, as a revolving credit facility, matures and terminates on November 13, 2011. However, we have the option prior to that maturity date to convert a portion of outstanding principal balance, in an amount not to exceed



the present value of estimated annual contract revenues receivable under the initial term of contracts for recurring revenue projects executed after December 31, 2007, into a non-revolving term loan for a two year period expiring November 12, 2013, making quarterly payments based upon a four year fully amortized basis.

**Table of Contents**

We intend to use the proceeds available under the credit facility to finance our PowerSecure subsidiary's recurring revenue projects as well as to finance capital expenditures, working capital, acquisitions, and general corporate purposes. Our outstanding borrowings under the credit facility at any time, the proceeds of which were used for working capital purposes and not in connection with recurring revenue projects, cannot exceed \$15.0 million. Outstanding balances under the credit facility bear interest, at our discretion, at either the London Interbank Offered Rate for the corresponding deposits of U. S. Dollars plus an applicable margin, which is on a sliding scale ranging from 175 basis points to 300 basis points based upon our leverage ratio, or at Citibank's alternate base rate plus an applicable margin, on a sliding scale ranging from 0 basis points to 125 basis points based upon our leverage ratio. Our leverage ratio is the ratio of our funded indebtedness as of a given date to our consolidated EBITDA as defined in the credit agreement for the four consecutive quarters ending on such date. Citibank's alternate base rate is equal to the higher of the Federal Funds Rate as published by the Federal Reserve of New York plus 0.50%, and Citibank's prime commercial lending rate.

The credit facility is not subject to any borrowing base computations or limitations, but does contain certain financial covenants. Our maximum leverage ratio cannot exceed 3.25. Our minimum fixed charge coverage ratio must be in excess of 1.50, where the fixed charge coverage ratio is defined as the ratio of the aggregate of our trailing 12 month consolidated EBITDA plus our lease or rent expense minus our taxes based on income and payable in cash, divided by the sum of our consolidated interest charges plus our lease or rent expenses plus our scheduled principal payments and dividends, computed over the previous period. Also, our minimum asset coverage must be in excess of 1.25, where our asset coverage is defined as the summation of 80% of the book value of accounts receivable plus 60% of the book value of inventory plus 50% of the book value of net fixed assets, divided by total funded debt outstanding. In addition, we are required to maintain a minimum consolidated tangible net worth, computed on a quarterly basis, equal to approximately \$42.8 million, plus 50% of our net income each year ending after December 31, 2007, with no reduction for any net loss in any year, plus 100% of any equity we raise through the sale of equity interests, less the amount of any non-cash charges or losses. Finally, our debt to worth ratio, which is the ratio of our total consolidated indebtedness to our consolidated tangible net worth, cannot exceed 1.5 to 1.0 at the end of any quarter. At June 30, 2010, we were in compliance with these financial covenants.

Under the credit facility, our cumulative capital expenditures beginning in 2008 cannot exceed the sum of \$5.0 million plus \$1.25 million per quarter, on a cumulative basis, plus an allowance for our PowerSecure subsidiary recurring revenue projects generated after December 31, 2007. The credit facility contains other representations and warranties and affirmative and negative covenants, including restrictions with respect to liens, indebtedness, loans and investments, material changes in our business, asset sales or leases or transfers of assets, restricted payments such as distributions and dividends, mergers or consolidations and transactions with affiliates.

Upon the sale of any of our assets or the assets of our subsidiaries other than in the ordinary course of business or the public or private sale of any of our equity or debt or the equity or debt of our subsidiaries other than equity issuances where the aggregate net equity proceeds do not exceed \$10,000, we are required to use the net proceeds thereof to repay any indebtedness then outstanding under the credit facility, except for certain reinvestment provisions.

Our obligations under the credit facility are secured by guarantees and security agreements by each of our active subsidiaries, including but not limited to our PowerSecure subsidiary, Southern Flow and WaterSecure. The guarantees guaranty all of our obligations under the credit facility, and the security agreements grant to the lenders a first priority security interest in virtually all of the assets of each of the parties to the credit agreement.

**Table of Contents**

The credit agreement also contains customary events of default, including payment defaults, breach of representations and warranties, covenant defaults, cross-defaults, certain bankruptcy or insolvency events, judgment defaults and certain ERISA-related events.

At June 30, 2010 and December 31, 2009, there were no balances outstanding under the credit facility and we had \$50.0 million available to borrow. As of August 5, 2010, we had a balance of \$10.0 million outstanding under the credit facility, leaving us with \$40.0 million available to borrow. However, the availability of this capital under our credit facility includes restrictions on the use of proceeds, and is dependent upon our ability to satisfy certain financial and operating covenants, as described above.

**7. Capital Lease Obligations**

We have a capital lease with SunTrust Equipment Finance and Leasing, an affiliate of SunTrust Bank, from the sale and leaseback of distributed generation equipment placed in service at customer locations. We received \$5.9 million from the sale of the equipment in December 2008 which we are repaying under the terms of the lease with monthly principal and interest payments of \$85 over a period of 84 months. At the expiration of the term of the lease in December 2016, we have the option to purchase the equipment for \$1, assuming no default under the lease by us has occurred and is then continuing. The lease is guaranteed by us under an equipment lease guaranty. The lease and the lease guaranty constitute permitted indebtedness under our current credit agreement, under which an affiliate of the lessor is one of the lenders.

Proceeds of the lease financing are being used to finance our PowerSecure subsidiary's recurring revenue projects as well as to finance capital expenditures and working capital. We account for the lease financing as a capital lease in our consolidated financial statements in accordance with generally accepted accounting principles.

The lease provides our PowerSecure subsidiary with limited rights, subject to the lessor's approval which will not be unreasonably withheld, to relocate and substitute equipment during its term. The lease contains customary representations and warranties, covenants relating to the use and maintenance of the equipment, indemnification, events of default, including payment defaults, breach of representations and warranties, covenant defaults, cross-defaults, certain bankruptcy or insolvency events, customary for leases of this nature. The lease also grants to the lessor certain remedies upon a default, including the right to cancel the lease, to accelerate all rent payments for the remainder of the term of the lease, to recover liquidated damages, or to repossess and re-lease, sell or otherwise dispose of the equipment.

Under the lease guaranty, we have unconditionally guaranteed the obligations of our PowerSecure subsidiary under the lease for the benefit of the lessor. The balance of our capital lease obligations shown in the consolidated balance sheet at June 30, 2010 and December 31, 2009 consist primarily of our obligations under the equipment lease described above.

**Table of Contents****8. Share-Based Compensation**

We recognize compensation expense for all share-based awards made to employees and directors based on estimated fair values on the date of grant.

**Stock Plans** Historically, we have granted stock options and restricted stock awards to employees and directors under various stock plans. We currently maintain two stock plans. Under our 1998 Stock Incentive Plan, as amended (the 1998 Stock Plan ), we granted incentive stock options, non-qualified stock options, stock appreciation rights, restricted stock, performance awards and other stock-based awards to our officers, directors, employees, consultants and advisors for shares of our common stock. Stock options granted under the 1998 Stock Plan contained exercise prices not less than the fair market value of our common stock on the date of grant, and had a term of 10 years from the date of grant. Nonqualified stock option grants to our directors under the 1998 Stock Plan generally vested over periods up to two years. Qualified stock option grants to our employees under the 1998 Stock Plan generally vested over periods up to five years. The 1998 Stock Plan expired on June 12, 2008, and no additional awards may be made under the 1998 Stock Plan, although awards granted prior to such date will remain outstanding and subject to the terms and conditions of those awards.

In March 2008, our board of directors adopted the PowerSecure International, Inc. 2008 Stock Incentive Plan (the 2008 Stock Plan ), which was approved by our stockholders at the Annual Meeting of Stockholders held on June 9, 2008. The 2008 Stock Plan authorizes our board of directors to grant incentive stock options, non-qualified stock options, stock appreciation rights, restricted stock, performance awards and other stock-based awards to our officers, directors, employees, consultants and advisors for up to an aggregate of 600,000 shares of our common stock. Stock options granted under the 2008 Stock Plan must contain exercise prices not less than the fair market value of our common stock on the date of grant, and must contain a term not in excess of 10 years from the date of grant. The 2008 Stock Plan replaced our 1998 Stock Plan.

**Stock Options** Net income for the three months ended June 30, 2010 and 2009 includes \$103 and \$168, respectively, of pre-tax compensation costs related to outstanding stock options. Net income (loss) for the six months ended June 30, 2010 and 2009 includes \$207 and \$257, respectively, of pre-tax compensation costs related to outstanding stock options. All of the stock option compensation expense is included in general and administrative expenses in the accompanying consolidated statements of operations.

A summary of option activity for the six months ended June 30, 2010 is as follows:

	Shares	Weighted Average Exercise Price	Weighted Average Remaining Contractual Term (years)	Aggregate Intrinsic Value
Balance, December 31, 2009	1,627	\$ 5.18		
Granted	60	9.73		
Exercised	(62)	4.01		
Expired	(5)	17.38		
Forfeited				
Balance, June 30, 2010	1,620	\$ 5.35	4.79	\$ 3.74
Exercisable, June 30, 2010	1,315	\$ 5.12	3.94	\$ 3.97



**Table of Contents**

A summary of option activity for the six months ended June 30, 2009 is as follows:

	Shares	Weighted Average Exercise Price	Weighted Average Remaining Contractual Term (years)	Aggregate Intrinsic Value
Balance, December 31, 2008	1,708	\$ 5.21		
Granted	20	4.57		
Exercised	(33)	1.62		
Expired	(6)	6.88		
Forfeited	(49)	11.19		
Balance, June 30, 2009	1,640	\$ 5.09	5.27	\$ (0.83)
Exercisable, June 30, 2009	1,311	\$ 4.79	4.46	\$ (0.53)

The weighted average grant date fair value of the options granted during the six months ended June 30, 2010 and 2009 was \$4.34 and \$2.25, respectively. In each case, the fair value was measured using the Black-Scholes valuation model with the following assumptions:

	June 30, 2010	June 30, 2009
Expected stock price volatility	48.8%	54.3%
Risk Free interest rate	2.15%	2.65%
Annual dividends	\$	\$
Expected life employee options	5 years	5 years
Expected life director options	na	na

The fair value of stock option grants are amortized over their respective service periods using the straight-line method and assuming a forfeiture rate of 5%. As of June 30, 2010 and December 31, 2009, there was \$860 and \$820, respectively, of total unrecognized compensation costs related to stock options. These costs at June 30, 2010 are expected to be recognized over a weighted average period of approximately 1.8 years.

During the three months ended June 30, 2010 and 2009, the total intrinsic value of stock options exercised was \$349 and \$2, respectively. Cash received from stock option exercises for the three months ended June 30, 2010 and 2009 was \$241 and \$8, respectively. The total grant date fair value of stock options vested during the three months ended June 30, 2010 and 2009 was \$211 and \$253, respectively.

During the six months ended June 30, 2010 and 2009, the total intrinsic value of stock options exercised was \$351 and \$68, respectively. Cash received from stock option exercises for the six months ended June 30, 2010 and 2009 was \$250 and \$53, respectively. The total grant date fair value of stock options vested during the six months ended June 30, 2010 and 2009 was \$374 and \$436, respectively.

**Restricted Stock Awards** Net income for the three months ended June 30, 2010 and 2009 includes \$390 and \$265, respectively, of pre-tax compensation costs related to outstanding restricted stock awards granted to directors, certain officers and our employees. Net income (loss) for the six months ended June 30, 2010 and 2009 includes \$780 and \$530, respectively, of pre-tax compensation costs related to outstanding restricted stock awards. All of the restricted stock award compensation expense during the three and six months ended June 30, 2010 and 2009 is included in general and administrative expenses in the accompanying consolidated statements of operations.



**Table of Contents**

A summary of restricted stock award activity for the six months ended June 30, 2010 is as follows:

	<b>Unvested Restricted Shares</b>	<b>Weighted Average Grant Date Fair Value</b>
Balance, December 31, 2009	561	\$ 10.36
Granted	21	9.56
Vested	(88)	7.16
Forfeited		
Balance, June 30, 2010	494	\$ 10.89

A summary of restricted stock award activity for the six months ended June 30, 2009 is as follows:

	<b>Unvested Restricted Shares</b>	<b>Weighted Average Grant Date Fair Value</b>
Balance, December 31, 2008	628	\$ 12.06
Granted	43	4.65
Vested	(76)	11.90
Forfeited		
Balance, June 30, 2009	595	\$ 11.54

Restricted shares are subject to forfeiture and cannot be sold or otherwise transferred until they vest. If the holder of the restricted shares leaves us before the restricted shares vest, other than due to termination by us without cause, then any unvested restricted shares will be forfeited and returned to us. The restricted shares granted to directors vest in equal amounts over a period of one or three years, depending on the nature of the grant. The restricted shares granted to employees other than officers vest in equal annual amounts over five years. A total of 322,500 unvested restricted shares granted to our officers cliff vest in 2012, and a total of 129,000 restricted shares vest in 2011 and 2012 based on certain performance goals being met. All restricted and unvested shares will automatically vest upon a change in control.

The fair value of the cliff vesting restricted shares is being amortized on a straight-line basis over the vesting period. The fair value of the performance vesting shares is expensed as the achievement of the performance criteria becomes probable and the related service period conditions are met. At June 30, 2010, the balance of unrecognized compensation cost related to unvested restricted shares was \$2,779, which, assuming all future performance criteria will be met, will be recognized over a weighted average period of approximately 1.9 years.



## **Table of Contents**

### **9. Commitments and Contingencies**

From time to time, we hire employees that are subject to restrictive covenants, such as non-competition agreements with their former employers. We comply, and require our employees to comply, with the terms of all known restrictive covenants. However, we have in the past and may in the future receive claims and demands by some former employers alleging actual or potential violations of these restrictive covenants. While we do not believe any pending claims have merit, we cannot provide any assurance of the outcome of these claims.

From time to time, in the ordinary course of business we encounter performance issues with key component parts that affect the performance of our distributed generation systems, switchgear systems, utility infrastructure products, engines, generators, alternators, breakers, fuel systems, LED and other lighting technologies, electrical circuit boards, power drivers, and other complex electrical products. While we strive to utilize high quality component parts from reputable suppliers, and to back-up their quality and performance with manufacturers' warranties, even the best parts and components have performance issues from time to time, and these performance issues create significant financial and operating risks to our business, operations and financial results. Because we regularly develop new products and technical designs, we often incorporate component parts into these new products in configurations, for uses, and in environments, for which limited experience exists and that exposes us to performance risks which may not be covered by warranties. As we strive to bring solutions to customers with unique capabilities that provide performance and cost advantages, from time-to-time we use new suppliers and new products for applications where track record of performance does not exist, or is difficult to ascertain. Although we believe our suppliers' warranties cover many of these performance issues, from time to time we face disputes with our suppliers with respect to those performance issues and their warranty obligations. Additionally, the outcome of any warranty claims is inherently difficult to predict due to the uncertainty of technical solutions, cost, customer requirements, and the uncertainty inherent in litigation and disputes generally, and thus there is no assurance we will not be adversely affected by these, or other performance issues with key parts and components. Moreover, from time to time performance issues are not covered by manufacturer's warranties, certain suppliers may not be financially able to fulfill their warranty obligations, and customers may also claim damages as a result of those performance issues. Also, the mere existence of performance issues, even if finally resolved with our suppliers and customers, can have an adverse effect on our reputation for quality, which could adversely affect our business.

We estimate that from time to time we have performance issues related to component parts which have a cost basis of approximately 5-20% of our estimated annual revenues, although not necessarily limited to this amount, which are installed in equipment we own and have sold to various customers across our business lines, and additional performance issues could arise in the future. In addition, the failure or inadequate performance of these components pose potential material and adverse effects on our business, operations, reputation and financial results, including reduced revenues for projects in process or future projects, reduced revenues for recurring revenue contracts dependent on the performance of the affected equipment, additional expenses and capital cost to repair or replace the affected equipment, inventory write-offs for defective components held in inventory, asset write-offs for company-owned systems which have been deployed, the cancellation or deferral of contracts by our customers, or claims made by our customers for damages as a result of performance issues. As of the date of this report, we have experienced performance issues with two types of component parts, in particular, which we are working to resolve: 1) an instance of a supplier of a substantial distributed generation system component that has indicated its warranty does not cover performance issues related to a different component from another supplier which has been incorporated into many of the distributed generation systems deployed for our customers, and 2) generators from a certain supplier which have had performance issues in a distributed generation system we own, and for which we have a performance-based recurring revenue contract that is dependent on the system's positive operating performance. In both of these instances, we are actively working to assess and correct the performance issues, and when possible, we have sought the assistance of the suppliers in resolving these issues. Given that we are in the early stage of assessing these performance issues, the uncertainty regarding the assistance we may or may not receive from our suppliers, our track record of repairing many of these types of issues as well as the inherent uncertainty in addressing technical issues specifically and disputes generally, as of the date of this report we are unable to estimate the potential negative impacts from these particular items, if any, in addition to other component part performance issues discussed above.



**Table of Contents**

From time to time, we are involved in other disputes, claims, proceedings and legal actions arising in the ordinary course of business. We intend to vigorously defend all claims against us. Although the ultimate outcome of these proceedings cannot be accurately predicted due to the inherent uncertainty of litigation, in the opinion of management, based upon current information, no other currently pending or overtly threatened proceeding is expected to have a material adverse effect on our business, financial condition or results of operations.

**10. Income Taxes**

The tax provision recorded at June 30, 2010 is our best estimate of our tax expense taking into consideration our expectation of future earnings, federal alternative minimum tax, state income tax for state jurisdictions in which we expect taxable income, potential effects of adverse outcomes on tax positions we have taken, true-up effects of prior tax provision estimates compared to actual tax returns, and our net operating loss carryforwards and valuation allowance.

**11. Segment Information**

Our operating segments represent components of our business for which discrete financial information is available and are reviewed regularly by the chief operating decision-maker, or decision-making group, to evaluate performance and make operating decisions. We conduct our operations through two operating segments: Energy and Smart Grid Solutions, and Energy Services. Our reportable segments are strategic business units that offer different products and services and serve different customer bases. They are managed separately because each business requires different technology and marketing strategies.

***Energy and Smart Grid Solutions*** Through our PowerSecure subsidiary we serve utilities and commercial, institutional, and industrial customers in the areas of Interactive Distributed Generation, Utility Infrastructure and Energy Efficiency. Each of these PowerSecure subsidiary business units operates in a distinct market with distinct technical disciplines, but shares a common customer base with other PowerSecure subsidiary products and services and which we grow through shared resources and customer relationships. Accordingly, these units are included within our Energy and Smart Grid Solutions segment results.

***Energy Services*** Through our Southern Flow and WaterSecure subsidiaries we serve customers in the oil and natural gas production business with our measurement services and products, and water processing and disposal services. Southern Flow's services include on-site field services, chart processing and analysis, laboratory analysis, and data management and reporting. These services are provided principally to customers involved in natural gas production, gathering, transportation and processing. WaterSecure, through its equity investment in MM 1995-2, provides water processing and disposal for oil and natural gas producers.

**Table of Contents**

The accounting policies of the reportable segments are the same as those described in Note 1 of the Notes to Consolidated Financial Statements. We evaluate the performance of our operating segments based on income (loss) before income taxes. Intersegment sales are not significant.

Summarized financial information concerning our reportable segments is shown in the following table. Unallocated corporate cost amounts include corporate overhead and related items including restructuring charges, other income and assets of discontinued operations which, for purposes of evaluating the operations of our segments, are not allocated to our segment activities. Total asset amounts exclude intercompany receivable balances eliminated in consolidation.

	<b>Three Months Ended June 30, 2010</b>			
	<b>Energy and Smart Grid Solutions</b>	<b>Energy Services</b>	<b>Unallocated Corporate Costs</b>	<b>Total</b>
Revenues	\$ 29,733	\$ 4,581	\$	\$ 34,314
Cost of sales	19,133	3,344		22,477
Gross profit	10,600	1,237		11,837
Operating expenses:				
General and administrative	6,817	813	1,377	9,007
Selling, marketing and service	1,348	39		1,387
Depreciation and amortization	651	91	1	743
Total operating expenses	8,816	943	1,378	11,137
Operating income (loss)	1,784	294	(1,378)	700
Other income and (expenses):				
Equity income		807		807
Management fees		142		142
Interest income and other income			24	24
Interest expense	(68)		(71)	(139)
Income (loss) before income taxes	\$ 1,716	\$ 1,243	\$ (1,425)	\$ 1,534
Total capital expenditures	\$ 1,534	\$ 42	\$ 1	\$ 1,577
Total investment in unconsolidated affiliate	\$	\$ 4,156	\$	\$ 4,156

Total assets	\$	95,462	\$	17,513	\$	5,721	\$	118,696
--------------	----	--------	----	--------	----	-------	----	---------

**Table of Contents**

<b>Three Months Ended June 30, 2009</b>				
	<b>Energy and Smart Grid Solutions</b>	<b>Energy Services</b>	<b>Unallocated Corporate Costs</b>	<b>Total</b>
Revenues	\$ 20,671	\$ 4,464	\$	\$ 25,135
Cost of sales	13,629	3,251		16,880
Gross profit	7,042	1,213		8,255
Operating expenses:				
General and administrative	4,374	500	1,198	6,072
Selling, marketing and service	957	12		969
Depreciation and amortization	477	85	1	563
Total operating expenses	5,808	597	1,199	7,604
Operating income (loss)	1,234	616	(1,199)	651
Other income and (expenses):				
Equity income		401		401
Management fees		98		98
Interest income and other income			38	38
Interest expense	(77)		(68)	(145)
Income (loss) before income taxes	\$ 1,157	\$ 1,115	\$ (1,229)	\$ 1,043
Total capital expenditures	\$ 925	\$ 167	\$	\$ 1,092
Total investment in unconsolidated affiliate	\$	\$ 3,854	\$	\$ 3,854
Total assets	\$ 77,882	\$ 15,912	\$ 16,831	\$ 110,625

<b>Six Months Ended June 30, 2010</b>				
	<b>Energy and Smart Grid</b>	<b>Energy</b>	<b>Unallocated Corporate</b>	

Edgar Filing: POWERSECURE INTERNATIONAL, INC. - Form 10-Q

	<b>Solutions</b>	<b>Services</b>	<b>Costs</b>	<b>Total</b>
Revenues	\$ 50,193	\$ 8,795	\$	\$ 58,988
Cost of sales	31,040	6,520		37,560
Gross profit	19,153	2,275		21,428
Operating expenses:				
General and administrative	12,396	1,233	2,704	16,333
Selling, marketing and service	2,394	46		2,440
Depreciation and amortization	1,215	183	2	1,400
Total operating expenses	16,005	1,462	2,706	20,173
Operating income (loss)	3,148	813	(2,706)	1,255
Other income and (expenses):				
Equity income		1,837		1,837
Management fees		296		296
Interest income and other income		2	54	56
Interest expense	(138)		(142)	(280)
Income (loss) before income taxes	\$ 3,010	\$ 2,948	\$ (2,794)	\$ 3,164
Total capital expenditures	\$ 2,921	\$ 70	\$ 1	\$ 2,992

**Table of Contents****Six Months Ended June 30, 2009**

	<b>Energy and Smart Grid Solutions</b>	<b>Energy Services</b>	<b>Unallocated Corporate Costs</b>	<b>Total</b>
Revenues	\$ 35,886	\$ 8,969	\$	\$ 44,855
Cost of sales	24,070	6,656		30,726
Gross profit	11,816	2,313		14,129
Operating expenses:				
General and administrative	8,787	1,014	2,311	12,112
Selling, marketing and service	1,783	17		1,800
Depreciation and amortization	938	165	2	1,105
Total operating expenses	11,508	1,196	2,313	15,017
Operating income (loss)	308	1,117	(2,313)	(888)
Other income and (expenses):				
Equity income		878		878
Management fees		203		203
Interest income and other income	3		88	91
Interest expense	(185)		(134)	(319)
Income (loss) before income taxes	\$ 126	\$ 2,198	\$ (2,359)	\$ (35)
Total capital expenditures	\$ 1,466	\$ 280	\$	\$ 1,746

\* \* \* \*



**Table of Contents**

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Introduction**

The following discussion and analysis of our consolidated results of operations for the three and six month period ended June 30, 2010, which we refer to as the second quarter 2010 and six month period 2010, respectively, and the three and six month period ended June 30, 2009, which we refer to as the second quarter 2009 and six month period 2009, respectively, and of our consolidated financial condition as of June 30, 2010 should be read in conjunction with our consolidated financial statements and related notes included elsewhere in this report.

**Cautionary Note Regarding Forward-Looking Statements**

This Quarterly Report on Form 10-Q and the documents incorporated into this report by reference contain forward-looking statements within the meaning of and made under the safe harbor provisions of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. From time to time in the future, we may make additional forward-looking statements in presentations, at conferences, in press releases, in other reports and filings and otherwise. Forward-looking statements are all statements other than statements of historical fact, including statements that refer to plans, intentions, objectives, goals, strategies, hopes, beliefs, projections, prospects, expectations or other characterizations of future events or performance, and assumptions underlying the foregoing. The words may, could, should, would, will, project, intend, continue, believe, anticipate, estimate, plan, potential, opportunity and scheduled, variations of such words, and other comparable terminology and similar expressions are often, but not always, used to identify forward-looking statements. Examples of forward-looking statements include, but are not limited to, statements about the following:

- our prospects, including our future business, revenues, expenses, net income, margins, profitability, cash flow, cash position, liquidity, financial condition and results of operations, our targeted growth rate and our expectations about realizing the revenue in our backlog and in our sales pipeline;
- the effects on our business, financial condition and results of operations of current and future economic, business, market and regulatory conditions, including the recent downturn in the economy and the adverse effects of the difficult credit markets on our customers and their capital spending and ability to finance purchases of our products, services, technologies and systems;
- the effects of fluctuations in sales on our business, revenues, expenses, net income, margins, profitability, cash flow, liquidity, financial condition and results of operations;
- our products, services, technologies and systems, including their quality and performance in absolute terms and as compared to competitive alternatives, their benefits to our customers and their ability to meet our customers' requirements, and our ability to successfully develop and market new products, services, technologies and systems;
- our markets, including our market position or market share;
- our ability to successfully develop, operate, grow and diversify our operations and businesses;

**Table of Contents**

our business plans, strategies, goals and objectives, and our ability to successfully achieve them;  
the sufficiency of our capital resources, including our cash and cash equivalents, funds generated from operations, availability of borrowings under our credit and financing arrangements and other capital resources, to meet our future working capital, capital expenditure, lease and debt service and business growth needs;  
the value of our assets and businesses, including the revenues, profits and cash flow they are capable of delivering in the future;  
industry trends and customer preferences and the demand for our products, services, technologies and systems;  
the nature and intensity of our competition, and our ability to successfully compete in our markets;  
business acquisitions, combinations, sales, alliances, ventures and other similar business transactions and relationships; and  
the effects on our business, financial condition and results of operations of litigation and other claims and proceedings that arise from time to time.

Any forward-looking statements we make are based on our current plans, intentions, objectives, goals, strategies, hopes, beliefs, projections and expectations, as well as assumptions made by and information currently available to management. Forward-looking statements are not guarantees of future performance or events, but are subject to and qualified by substantial risks, uncertainties and other factors, which are difficult to predict and are often beyond our control. Forward-looking statements will be affected by assumptions and expectations we might make that do not materialize or that prove to be incorrect and by known and unknown risks, uncertainties and other factors that could cause actual results to differ materially from those expressed, anticipated or implied by such forward-looking statements. These risks, uncertainties and other factors include, but are not limited to, those described in our Annual Report on Form 10-K for the fiscal year ended December 31, 2009, as amended or supplemented in subsequently filed Quarterly Reports on Form 10-Q and Current Reports on Form 8-K, as well as other risks, uncertainties and factors discussed elsewhere in this report, in documents that we include as exhibits to or incorporate by reference in this report, and in other reports and documents we from time to time file with or furnish to the Securities and Exchange Commission. In light of these risks and uncertainties, you are cautioned not to place undue reliance on any forward-looking statements that we make.

Any forward-looking statements contained in this report speak only as of the date of this report, and any other forward-looking statements we make from time to time in the future speak only as of the date they are made. We undertake no duty or obligation to update or revise any forward-looking statement or to publicly disclose any update or revision for any reason, whether as a result of changes in our expectations or the underlying assumptions, the receipt of new information, the occurrence of future or unanticipated events, circumstances or conditions or otherwise.

**Overview**

PowerSecure International, Inc., based in Wake Forest, North Carolina, is a leading provider of Energy and Smart Grid Solutions to electric utilities, and their commercial, institutional, and industrial customers. Our Energy and Smart Grid Solutions segment provides products and services in the areas of Interactive Distributed Generation (IDG), Utility Infrastructure, and Energy Efficiency, and our Energy Services segment provides services to the oil and natural gas industry through our Southern Flow and WaterSecure business units.

**Table of Contents**

Through our PowerSecure, Inc. subsidiary we operate our Energy and Smart Grid Solutions segment and focus on three of these areas: Interactive Distributed Generation, Utility Infrastructure, and Energy Efficiency.

Our Interactive Distributed Generation business involves manufacturing, installing, and operating electric generation equipment located at the facility where the power is used, including commercial, institutional, and industrial operations, generally on behalf of electric utilities. Our equipment provides a dependable backup power supply during power outages, and provides a more efficient and environmentally friendly source of power during high cost periods of peak power demand. Our Interactive Distributed Generation systems contain our proprietary electronic controls, which enable our systems to be monitored around the clock by our smart grid monitoring center, protecting our customers' operations from power outages and the costs of those outages. Through our monitoring center, we also forecast utilities' peak demand periods, and electronically deploy our systems during these periods to power the customers' operations.

Our Interactive Distributed Generation systems are sold to customers utilizing two basic economic models, each of which can vary depending on the specific customer and application. Our primary transaction is a project-based model whereby we sell the distributed generation system to the customer, which we refer to as a "project-based" or a "customer-owned" model. For distributed generation systems sold under a project-based model, the customer is investing the up-front capital to acquire ownership of the distributed generation system. Our revenues and profits from the sale of the system are recognized over the period during which the system is installed. We will also usually receive a modest amount of on-going monthly revenue to monitor the system for backup power and peak shaving purposes, as well as to maintain the system. A second distributed generation business model that represents an increasing portion of our revenues is a structure which generates long-term recurring revenues, which we refer to as our "recurring revenue model" or a "PowerSecure-owned" model. For distributed generation systems deployed under this model, we retain ownership of the distributed generation system after it is installed at the customer's site. Because of this, we invest the capital required to design and build the system, and our revenues are derived from regular fees paid over the life of the recurring revenue contract by the utility or the customer, or both, for access to the system for standby power and peak shaving. The life of these recurring revenue contracts is typically between five to fifteen years. The fees that generate our revenues in the recurring revenue model are generally paid to us on a monthly basis and are set at a level that provides us with attractive returns on the capital we invest in installing and maintaining the system. For some recurring revenue contracts, referred to as "shared savings recurring revenue contracts," all, or some portion, of the fees are paid out of the peak shaving savings the system generates for the customer.

Our Utility Infrastructure business is focused on helping electric utilities design, build, upgrade, and maintain infrastructure that enhances the efficiency of their grid systems. Through our UtilityServices business, we provide transmission and distribution system construction and maintenance products and services, install advanced metering and efficient lighting, and emergency storm restoration services. Additionally, through our UtilityEngineering and PowerServices consulting engineering firms, we provide utilities with a wide range of engineering and design services, as well as consulting services for regulatory and rate design matters.

## **Table of Contents**

Revenues for our UtilityEngineering and PowerServices businesses are earned, billed, and recognized based on the number of hours invested in the particular projects and engagements they are serving. Similar to most traditional consulting businesses, these hours are billed at rates that reflect the general technical skill or experience level of the consultant or supervisor providing the services. In some cases, our engineers and consultants are engaged on an on-going basis with utilities, providing resources to supplement utilities' internal engineering teams over long-term time horizons. In other cases, our engineers and consultants are engaged to provide services for very specific projects and assignments.

Revenues for our UtilityServices business are generally earned, billed, and recognized in two primary models. Under the first model, we have regular, on-going assignments with utilities to provide regular maintenance and upgrade services. These services are earned, billed, and recognized either on a fixed fee basis, based on the number of work units we perform, such as the number of transmission poles we upgrade, or on an hourly fee basis, based on the number of hours we invest in a particular project, plus amounts for the materials we utilize and install. Under the second model, we are engaged to design, build and install large infrastructure projects, including substations, transmission lines, and similar infrastructure, for utilities and their customers. In these types of projects we are generally paid a fixed price for the project, plus any modifications or scope additions. We recognize revenues from these projects on a percentage-of-completion basis as they are completed. In addition to those primary models, in some cases, we are engaged by utilities and their customers to build or upgrade transmission and distribution infrastructure that we own and maintain. In those cases, we receive fees over a long-term contract for the customer to have access to the infrastructure to transmit or receive power.

Our Energy Efficiency area is focused on providing energy solutions to commercial, institutional, and industrial customers that deliver strong returns on investment by reducing energy costs, improving their operations, and benefiting the environment. Our primary business in this area is our EfficientLights business, and our primary product is our EfficientLights LED-based lights that reduce the energy and maintenance costs for refrigerated cases in grocery, drug, and convenience stores. Additionally, we are in the process of developing other LED-based lighting products, including additional in-store retail lighting, and LED-based street lights and security lights. In April 2010, we added IES to this area in order to accelerate the expansion of new LED lighting products and to capitalize on the growing marketplace for LED lighting. IES will design and manufacture new LED-based lighting products, including turn-key product development, design and manufacturing of solid state LED-based lights and their components, including power drivers, light engines, and thermal management solutions. Our other business in this area is our EnergyLite business, which designs and installs cost-effective energy improvement systems for general lighting, building controls and other facility upgrades.

We generate revenues in our EfficientLights business through the sale of our proprietary LED lights. From time-to-time we will also provide installation services, although that is not a significant portion of our business. We will also assist our customers in receiving utility incentives for LED lighting. Our customers are primarily large retail chains, and their installations of EfficientLights have been across various numerous stores within their store base over a diverse geographic scope. We also sell our LED lights to, and through, original equipment manufacturers, or OEMs, of refrigerator and freezer cases. We expect our customer base and sales channels to continue to grow and develop as LED technology continues to be more widely adopted. As we bring additional products to market, including our LED-based street light, we expect to employ a similar business model, although for the street light our customers will likely include utilities, municipalities, and broad categories of retailers.

Our Energy Services segment includes our Southern Flow Companies, Inc. and WaterSecure Holdings, Inc. subsidiaries, and the focus of this segment is on business opportunities in the energy services field.

## **Table of Contents**

Our Southern Flow business provides a variety of oil and natural gas measurement services principally to customers involved in the business of oil and natural gas production, gathering, transportation and processing, with a focus on the natural gas market. Southern Flow's measurement services are used by producers and pipeline companies to verify volumes of natural gas custody transfers. Southern Flow's field services include the installation, testing, calibration, sales and maintenance of measurement equipment and instruments, as well as laboratory analysis of natural gas and natural gas liquids chemical and energy content. As an integral part of these services, Southern Flow maintains a comprehensive inventory of natural gas meters and metering parts for resale. Southern Flow derives its revenues entirely from the sale of its services to its customers.

We also conduct our Energy Services operations through our WaterSecure business. Through WaterSecure, we own approximately 40% of the equity interests of MM 1995-2, an unconsolidated business. Equity income at our Energy Services segment consists of our minority ownership interest in the earnings of the WaterSecure operations. Our equity income is a direct function of the net income of the WaterSecure operations as well as changes in our ownership interest. The WaterSecure operations own and operate water processing and disposal facilities in northeastern Colorado, and the business serves natural gas production companies in that area. The WaterSecure operations primarily operate under long term contracts to process and dispose of water utilized in customers' natural gas production operations. This processing utilizes techniques that are environmentally responsible, and the quality of the services of the WaterSecure operations and the location of its facilities provides it with a strong position in its markets.

### **Recent Developments**

On August 2, 2010, we announced that our PowerSecure subsidiary had been awarded \$10 million of new orders for its Interactive Distributed Generation® smart grid power systems (IDG® systems), and utility infrastructure projects. The new business includes a \$5 million recurring revenue contract with a major U.S. retailer to deploy an initial group of IDG systems to deliver energy efficiencies and provide standby power for its distribution centers and retail locations. The awards also include contracts to deploy IDG systems to support data center, hospital, municipal, and manufacturing operations. The new utility infrastructure awards include projects for major utilities to help them with their efforts to upgrade and improve the efficiency of their grid systems.

The \$10 million of new business includes \$8 million of total IDG business, and \$2 million of utility infrastructure business. The \$8 million of IDG business includes \$3 million of project-based business in addition to the \$5 million recurring revenue contract with the major retailer. Both the project-based distributed generation business and the utility infrastructure business are expected to be completed, and revenue recognized, primarily during second half of 2010. The distributed generation systems for the recurring revenue contracts are expected to be installed during the second half of 2010, with associated revenues recognized through 2015. This new business is included in our revenue backlog as described below.

On July 13, 2010, we announced that our PowerSecure subsidiary had established a partnership with Schneider Electric, the global specialist in energy management, to bring our Interactive Distributed Generation® smart grid power systems to hospitals. Under the terms of this new partnership, Schneider Electric will offer hospitals across North America PowerSecure's Interactive Distributed Generation (IDG®) power systems. This partnership enables hospitals to 1) make their operations more efficient by utilizing their idle backup power systems during high-cost peak electricity demand, 2) extend and upgrade their backup power systems due to the energy savings IDG systems can deliver, and 3) benefit from PowerSecure's proprietary monitoring and control systems, which are electronically connected to PowerSecure's Smart Grid Monitoring Center, ensuring that the delivery of more efficient power is optimized, and that backup power is ready to support hospital facilities around-the-clock.

## **Table of Contents**

On May 25, 2010 we announced that our Utility Services unit had been selected by a major U.S. utility to provide a total of approximately \$30 million of infrastructure services over the next three years. PowerSecure's Utility Services team will assist the utility with its plan to upgrade its distribution infrastructure to improve its efficiency and durability. This new award expands and extends the services our Utility Services unit has been providing the utility over the last twelve months. We expect that this \$30 million of business will be recognized as delivered and relatively evenly over the next three years.

On April 30, 2010, through our PowerSecure subsidiary, which owned two-thirds of the equity interests in EfficientLights, we exercised our option and acquired the remaining one-third minority interest in EfficientLights in exchange for 1,025,641 shares of our common stock. The minority interests in EfficientLights were previously owned by the founder, who is also the President of EfficientLights, and five other key employees of EfficientLights. EfficientLights markets and sells LED-based lights that reduce the energy and maintenance costs for refrigerated cases in grocery, drug, and convenience stores, and is in the process of developing other LED-based lighting products, including additional in-store retail lighting, and LED-based parking lot lights, street lights and security lights. As a result, EfficientLights has become a wholly-owned subsidiary of our PowerSecure subsidiary and there is no reduction in our net income for net income attributable to the noncontrolling interest in EfficientLights after the date of acquisition.

On April 1, 2010, we launched an expansion of our LED lighting business through the formation and acquisition of a 67% controlling interest in Innovative Electronic Solutions Lighting, LLC, a Delaware limited liability company (IES), which acquired substantially all of the assets and business of a leading LED lighting development company, Innovative Electronic Solutions, LLC, in order to accelerate the expansion of new LED lighting products and to capitalize on the growing marketplace for LED lighting. The new business will design and manufacture new LED-based lighting products (light emitting diode based products) for commercial, industrial, and retail customers. The business will include turn-key product development, design and manufacturing of solid state LED-based lights and their components, including power drivers, light engines, and thermal management solutions. IES's expertise and technology enables the design and manufacture of high quality LED lighting products with strong competitive advantages driven by designs that maximize the energy efficiency savings for given light outputs. IES's manufacturing operations are located in the Raleigh, North Carolina area. Our PowerSecure subsidiary owns 67% of the membership interests in, and controls the management of, IES. Our PowerSecure subsidiary contributed approximately \$4.4 million to IES to fund the capitalization of IES and the acquisition by IES of substantially all of the assets and business of the seller as well as the assumption by IES of the seller's current liabilities. In connection with its sale and contribution of substantially all of its asset and business to IES, the seller received the remaining 33% membership interests in IES. Both our PowerSecure subsidiary and the seller are subject to various buy-sell rights and obligations with respect to their equity interests in IES, including various call, put and drag-along rights and obligations.

**Table of Contents**

Due primarily to an increase in revenues in our PowerSecure subsidiary, our consolidated revenues during the second quarter 2010 increased by \$9.2 million, representing a 36.5% increase compared to our second quarter 2009 consolidated revenues. The primary drivers of this second quarter year-over-year revenue increase were a 55.1% increase in revenues from our Interactive Distributed Generation products, a 40.3% increase in revenues from our Utility Infrastructure products and services, and a 20.6% increase in revenues from our Energy Efficiency business. Additionally, our second quarter gross margin as a percentage of revenue was 34.5%, 1.7 percentage points higher than the second quarter of 2009, due a favorable mix of projects completed in our Interactive Distributed Generation and Utility Infrastructure businesses compared to the second quarter of 2009. During the first half of 2010, we made investments to support new and future business growth, including technology, personnel, equipment, facilities, and new product development. Additionally, our operating expenses increased due to increases in selling expense due to higher revenue, increases in compensation expense, and increases in depreciation from capital deployed to support our growing recurring revenue business. As a result, our total operating expenses during the second quarter 2010 increased by \$3.5 million, or 46.5%, compared to our second quarter 2009. We expect our operating expenses to increase modestly over our second quarter 2010 levels in the near-term as we continue to support and invest in the growth of our business. Over the long-term, we expect our operating expenses to further increase as we continue to invest in and support our long-term growth. As a result of higher oil prices and stabilizing conditions in the natural gas markets, our second quarter 2010 management fees and equity income from the WaterSecure operations increased by a combined \$0.5 million compared to the second quarter 2009. In total, our consolidated net income attributable to PowerSecure International, Inc. common stockholders was \$1.3 million during the second quarter 2010, as compared to \$0.7 million during the second quarter 2009.

Due to an increase in revenues in our PowerSecure subsidiary, our consolidated revenues during the six month period 2010 increased by \$14.1 million, representing a 31.5% increase compared to our six month period 2009 consolidated revenues. The primary drivers of this six month period year-over-year revenue increase were a 49.8% increase in revenues from our Interactive Distributed Generation products, a 44.7% increase in revenues from our Energy Efficiency business, and a 17.0% increase in revenues from our Utility Infrastructure products and services. These increases were partially offset by a modest decrease in our Energy Services segment revenues, as our Southern Flow revenues decreased by 1.9% on a year-over-year basis. Additionally, our gross margin as a percentage of revenue was 36.3% for the first six months of 2010, 4.8 percentage points higher than the first six months of 2009. This was due a favorable mix of projects completed in our Interactive Distributed Generation and Utility Infrastructure businesses during the first six months of 2010 compared to the first six months of 2009. During the first half of 2010, we made investments to support new and future business growth, including technology, personnel, equipment, facilities, and new product development. Additionally, our operating expenses increased due to increases in selling expense due to higher revenue, increases in compensation expense, and increases in depreciation from capital deployed to support our growing recurring revenue business. As a result, our total operating expenses during the six month period 2010 increased by \$5.2 million, or 34.3%, compared to our six month period 2009. As a result of higher oil prices and stabilizing conditions in the natural gas markets, our six month period 2010 management fees and equity income from the WaterSecure operations increased by a combined \$1.1 million compared to the six month period 2009. In total, our consolidated net income attributable to PowerSecure International, Inc. common stockholders was \$2.5 million in the six month period 2010, as compared to a net loss attributable to PowerSecure International, Inc. common stockholders of \$0.5 million in the six month period 2009.

As discussed below under **Fluctuations**, our financial results will fluctuate from quarter to quarter and year to year. Thus, there is no assurance that our past results, including the results of our year ended December 31, 2009 or our quarter ended June 30, 2010, will be indicative of our future results, especially in light of the current significant downturn in the economy and crisis negatively affecting the credit and capital markets.

**Table of Contents****Backlog**

As of the date of this report, our revenue backlog expected to be recognized after June 30, 2010 is \$127 million. This includes revenue related to the new business announcement made by us on August 2, 2010, and compares to the \$117 million of revenue backlog we reported on May 6, 2010 (the date we last reported our backlog). Our revenue backlog and the estimated timing of revenue recognition is outlined below, including project-based revenues expected to be recognized as projects are completed, and recurring revenues expected to be recognized over the life of the contracts:

***Revenue Backlog to be recognized after June 30, 2010***

Description	Anticipated Revenue	Estimated Primary Recognition Period
Project-based Revenue    Near term	\$     40 Million	3Q10 through 1Q11
Project-based Revenue    Long term	\$     36 Million	2Q11 through 2Q13
Recurring Revenue	\$     51 Million	3Q10 through 2019

**Revenue Backlog to be recognized after June 30, 2010                      \$     127 Million**

*Note: Anticipated revenue and estimated primary recognition periods are subject to risks and uncertainties as indicated in Cautionary Note Regarding Forward-Looking Statements, above. Consistent with past practice, these figures are not intended to constitute the Company's total revenue over the indicated time periods, as the Company has regular on-going revenues. Examples of additional, regular recurring revenues include revenues from the Company's Southern Flow business, engineering fees, and service revenue, among others. Numbers may not add due to rounding.*

Orders in our backlog are subject to delay, deferral, acceleration, resizing, or cancellation from time to time by our customers, subject to contractual rights. Given the irregular sales cycle of customer orders, and especially of large orders, our revenue backlog at any given time is not necessarily an accurate indication of our future revenues.

**Operating Segments**

We conduct our operations through two operating segments: Energy and Smart Grid Solutions, and Energy Services. Our reportable segments are strategic business units that offer different products and services and serve different customer bases. They are managed separately because each business has a different customer base, requires different technology and personnel, and has different marketing strategies.

***Energy and Smart Grid Solutions***

Through our PowerSecure subsidiary we serve utilities and commercial, institutional, and industrial customers in the areas of Interactive Distributed Generation, Utility Infrastructure and Energy Efficiency. Each of these PowerSecure subsidiary business units operates in a distinct market with distinct technical disciplines, but share a common or complementary customer base with other PowerSecure subsidiary products and services and which we grow through shared resources and customer relationships. Accordingly, these units are included within our Energy and Smart Grid Solutions segment results.



**Table of Contents*****Energy Services***

Through our Southern Flow and WaterSecure subsidiaries we serve customers in the oil and natural gas production business with our measurement services and products, and water processing and disposal services. Southern Flow's services include on-site field services, chart processing and analysis, laboratory analysis, and data management and reporting. These services are provided principally to customers involved in natural gas production, gathering, transportation and processing. WaterSecure, through its equity investment in MM 1995-2, provides water processing and disposal for oil and natural gas producers.

**Results of Operations*****Second Quarter 2010 Compared to Second Quarter 2009******Revenues***

Our segment revenues are generated entirely by sales and services provided by our PowerSecure subsidiary (which constitutes our Energy and Smart Grid Solutions segment) and our Southern Flow subsidiary (which constitutes our Energy Services segment). The following table summarizes our segment revenues for the periods indicated (dollars in thousands):

	<b>Quarter Ended June 30,</b>		<b>Period-over-Period</b>	
	<b>2010</b>	<b>2009</b>	<b>Difference</b>	
			<b>\$</b>	<b>%</b>
Segment Revenues:				
Energy and Smart Grid Solutions	\$ 29,733	\$ 20,671	\$ 9,062	43.8%
Energy Services	4,581	4,464	117	2.6%
Total	\$ 34,314	\$ 25,135	\$ 9,179	36.5%

Our consolidated revenues for the second quarter 2010 increased \$9.2 million, or 36.5%, compared to the second quarter 2009 due primarily to an increase in our Energy and Smart Grid Solutions segment revenues, together with a small increase in sales and service revenues of our Energy Services segment.

Our Energy and Smart Grid Solutions segment distributed generation revenues are very heavily affected by the number, size and timing of our Interactive Distributed Generation projects as well as the percentage of completion of in-process projects, and the percentage of turn-key as opposed to recurring revenue projects. Our Interactive Distributed Generation sales have fluctuated significantly in the past and are expected to continue to fluctuate significantly in the future. Our Energy and Smart Grid Solutions segment revenues increased by \$9.1 million, or 43.8%, during the second quarter 2010 compared to the second quarter 2009. The increase in those revenues in the second quarter 2010 over the second quarter 2009 was primarily attributable to a 55.1% increase in revenues from our Interactive Distributed Generation products, a 40.3% increase in revenues from our Utility Infrastructure products and services, and a 20.6% increase in revenues from our Energy Efficiency business brought about with gradual improvements in economic conditions and increased business investment spending by customers and potential customers.

**Table of Contents**

The future level of our revenues will depend on the timing and degree of the recovery of the economy, the health of the credit markets and the return to higher levels of customer spending for capital improvements and energy efficiency, as well as our ability to secure new significant purchase orders. The level and timing of our future revenues will also be affected by the amount and proportion of revenues coming from Interactive Distributed Generation system recurring revenue projects, which results in revenue being recognized over a longer period compared to project-based sales.

Our Energy Services segment sales and service revenue increased 2.6% during the second quarter 2010, as compared to the second quarter 2009, due to an increase in equipment sales partially offset by a decrease in field and service related revenues. The continued relatively low natural gas prices limited our Energy Services segment sales and service revenues during the second quarter 2010, and although natural gas market conditions have recently stabilized, we expect that relatively low natural gas prices will continue to limit the growth of our Energy Services segment in the near-term. In addition, our Energy Services revenues are significantly affected by severe weather conditions, the extent of which is unpredictable for any particular period. See *Fluctuations* below.

*Gross Profit and Gross Profit Margins*

Our segment gross profit represents our revenues less our cost of sales. Our segment gross profit margin represents our gross profit divided by our revenues. The following tables summarizes our segment costs of sales along with our segment gross profits and gross profit margins for the periods indicated (dollars in thousands):

	<b>Quarter Ended June 30,</b>		<b>Period-over-Period</b>	
	<b>2010</b>	<b>2009</b>	<b>Difference</b>	
			<b>\$</b>	<b>%</b>
Segment Cost of Sales and Services:				
Energy and Smart Grid Solutions	\$ 19,133	\$ 13,629	\$ 5,504	40.4%
Energy Services	3,344	3,251	93	2.9%
Total	\$ 22,477	\$ 16,880	\$ 5,597	33.2%
Segment Gross Profit:				
Energy and Smart Grid Solutions	\$ 10,600	\$ 7,042	\$ 3,558	50.5%
Energy Services	1,237	1,213	24	2.0%
Total	\$ 11,837	\$ 8,255	\$ 3,582	43.4%
Segment Gross Profit Margins:				
Energy and Smart Grid Solutions	35.7%	34.1%		
Energy Services	27.0%	27.2%		
Total	34.5%	32.8%		

Costs of sales and services include materials, personnel and related overhead costs incurred to manufacture products and provide services. The 33.2% increase in our consolidated cost of sales and services for the second quarter 2010, compared to the second quarter 2009, was attributable almost entirely to the costs associated with the 36.5% increase in sales, partially offset by the factors discussed below leading to the improvement in our gross profit margin.

The 40.4% increase in our Energy and Smart Grid Solutions segment cost of sales and services in the second quarter 2010 was driven by a 43.8% increase in our Energy and Smart Grid Solutions segment sales and services revenue, partially offset by the factors discussed below leading to the improvement in our Energy and Smart Grid Solutions segment gross profit margin. Our Energy and Smart Grid Solutions segment gross profit increased \$3.6 million, or 50.5%, in the second quarter 2010 compared to the second quarter 2009. Additionally, our Energy and Smart Grid

Solutions segment gross profit margin increased by 1.6 percentage points in the second quarter 2010 over the second quarter 2009, to 35.7%. The increase in gross profit margin was driven by a favorable mix of higher margin projects completed during the second quarter of 2010 compared to the second quarter of 2009 in our Interactive Distributed Generation and Utility Infrastructure businesses, as well as favorable cost of sales resulting from a focus on project cost management.

**Table of Contents**

The 2.9% increase in our Energy Services segment costs of sales and services in the second quarter 2010 is primarily the result of the costs associated with the 2.6% increase in its sales and service revenues. Our Energy Services segment gross profit margin decreased to 27.0% for the second quarter 2010, compared to 27.2% during the second quarter 2009, which is within the range of normal fluctuations for this segment.

Our gross profit and gross profit margin have been, and we expect will continue to be, affected by many factors, including the following:

- The absolute level of revenue achieved in any particular period, given that portions of our cost of sales are relatively fixed over the near-term;

- Our ability to improve our operating efficiency and benefit from economies of scale;

- Our ability to manage our materials and labor costs;

- The costs to maintain and operate distributed generation systems we own in conjunction with recurring revenue contracts, including the price of fuel;

- The geographic density of our projects;

- The mix of higher and lower margin products and services;

- The selling price of products and services sold to customers, and the revenues we expect to generate from recurring revenue projects;

- The price of oil and natural gas, the financial health of our customer base, and the level of new oil and natural gas production activity in our operating geography;

- The rate of growth of our new businesses, which tend to incur costs in excess of revenues in their earlier phases and then become profitable and more efficient over time if they are successful; and

- Other factors described below under **Fluctuations**.

Some of these factors are not within our control, and we cannot provide any assurance that we can continue to improve upon those factors that are within our control, especially given the current economic climate as well as our movement to an expected higher percentage of recurring revenue projects. Moreover, our gross revenues are likely to fluctuate from quarter to quarter and from year to year, as discussed in **Fluctuations** below. Accordingly, there is no assurance that our future gross profit margins will improve or even remain at historic levels in the future, and will likely decrease if revenues decrease.

**Table of Contents***Operating Expenses*

Our operating expenses include general and administrative expense, selling, marketing and service expense, and depreciation and amortization. The following table sets forth our consolidated operating expenses for the periods indicated (dollars in thousands):

	<b>Quarter Ended June 30,</b>		<b>Period-over-Period</b>	
	<b>2010</b>	<b>2009</b>	<b>Difference</b>	
			<b>\$</b>	<b>%</b>
Consolidated Operating Expenses:				
General and administrative	\$ 9,007	\$ 6,072	\$ 2,935	48.3%
Selling, marketing and service	1,387	969	418	43.1%
Depreciation and amortization	743	563	180	32.0%
Total	\$ 11,137	\$ 7,604	\$ 3,533	46.5%

Costs related to personnel, including wages, stock compensation, bonuses and commissions, are the most significant component of our operating expenses. During the second quarter 2010, we expanded our investment in personnel driven by increasing levels of revenue, and investments for new business opportunities. Additionally, our stock compensation, bonuses and commissions increased compared to the prior year period due to our improved revenue and profit results. By contrast, in 2009, as a result of weak economic conditions, we took actions to control our costs and reduce our operating expenses. These measures included staff reductions and compensation measures such as reductions in certain bonus plans and other employee incentives, and other sales and general and administrative spending reductions. In 2010 and beyond, we expect to continue to invest to support and drive future business growth, subject to economic conditions continuing to demonstrate sustained improvement, and our positive expectations regarding our future growth opportunities.

**Table of Contents**

*General and Administrative Expenses.* General and administrative expenses include personnel wages, benefits, stock compensation, and bonuses and related overhead costs for the support and administrative functions. The 48.3% increase in our consolidated general and administrative expenses in the second quarter 2010, as compared to the second quarter 2009, was due to investment in personnel and other administrative expenses to support our increasing levels of revenue and investments in new business opportunities. The following table provides further detail of our general and administrative expenses by segment (dollars in thousands):

	Quarter Ended June 30,		Period-over-Period Difference	
	2010	2009	\$	%
Segment G&A Expenses:				
Energy and Smart Grid Solutions:				
Personnel costs	\$ 4,057	\$ 2,772	\$ 1,285	46.4%
Vehicle lease and rental	961	450	511	113.6%
Insurance	353	275	78	28.4%
Rent-office and equipment	235	194	41	21.1%
Professional fees and consulting	282	102	180	176.5%
Development costs	64	66	(2)	-3.0%
Travel	287	169	118	69.8%
Other	578	346	232	67.1%
Energy Services	813	500	313	62.6%
Unallocated Corporate Costs	1,377	1,198	179	14.9%
Total	\$ 9,007	\$ 6,072	\$ 2,935	48.3%

The increase in our Energy and Smart Grid Solutions segment personnel costs during the second quarter 2010, as compared to the second quarter 2009, was due to staffing increases to support growth at our PowerSecure subsidiary. Other general and administrative expenses including vehicle lease and rental, insurance, professional and consulting fees, travel and other expenses similarly increased to support our current growth and expectations regarding future growth. We expect our Energy and Smart Grid Solutions general and administrative expenses to increase somewhat from our second quarter 2010 levels in the near-term as we continue to support the near-term growth of our business. Over the long-term, we expect our expenses in these areas to further increase at our Energy and Smart Grid Solutions segment as we continue to invest in and support our long-term growth.

Our Energy Services segment general and administrative expenses include similar personnel and related overhead costs incurred for the support and administrative functions of our Energy Services segment. The increase in our Energy Services segment general and administrative expense during the second quarter 2010, as compared to the second quarter 2009, was driven by reorganization and severance costs incurred to better align our Southern Flow business to realize its growth and profit potential. We expect general and administrative expenses at our Energy Services segment to increase over the near-term as we take actions intended to stimulate growth in this segment. Over the long-term, we expect anticipated growth initiatives at our Southern Flow subsidiary will increase its revenue growth and expand its markets and business opportunities, and this will likely result in increased general and administrative expenses in the future.

**Table of Contents**

Unallocated corporate general and administrative expenses include similar personnel costs as described above as well as costs incurred for the benefit of all of our business operations, such as legal, Sarbanes-Oxley, public company reporting, director expenses, accounting costs, and stock compensation expense on our stock options and restricted stock grants which we do not allocate to our operating segments. Overall, these costs increased during the second quarter 2010 as compared to the second quarter 2009 due to increased personnel costs, reinstatement of bonus compensation that had been voluntarily waived in 2009, and stock compensation costs associated with the expected achievement of 2010 performance targets associated with performance-based stock awards.

*Selling, Marketing and Service Expenses.* Selling, marketing and service expenses consist of personnel and related overhead costs, including commissions for sales and marketing activities, together with travel, advertising and promotion costs. The 43.1% increase in selling, marketing and service expenses in the second quarter 2010, as compared to the second quarter 2009, was due to increases in sales compensation expense driven by the current period increases in revenues as well as increases in advertising, promotion, and travel to stimulate revenue growth and respond to an increasing level of sales opportunities at our Energy and Smart Grid Solutions segment. The following table provides further detail of our segment selling, marketing and service expenses (dollars in thousands):

	Quarter Ended June 30,		Period-over-Period Difference	
	2010	2009	\$	%
Segment Selling, Marketing and Service:				
Energy and Smart Grid Solutions:				
Salaries	\$ 583	\$ 451	\$ 132	29.3%
Commission	310	280	30	10.7%
Travel	183	126	57	45.2%
Advertising and promotion	177	78	99	126.9%
Bad debt expense (recovery)	95	22	73	331.8%
Energy Services	39	12	27	225.0%
Total	\$ 1,387	\$ 969	\$ 418	43.1%

In the future, we expect our near-term and long-term Energy and Smart Grid Solutions segment selling, marketing and services expenses to grow in order to reflect, drive and support future growth.

*Depreciation and Amortization Expenses.* Depreciation and amortization expenses include the depreciation of property, plant and equipment and the amortization of certain intangible assets including capitalized software development costs and other intangible assets. The 32.0% increase in depreciation and amortization expenses in the second quarter 2010, as compared to the second quarter 2009, primarily reflects depreciation and amortization of capital investments at our Energy and Smart Grid Solutions segment throughout 2009 and early 2010. These capital investments are primarily investments in PowerSecure-owned distributed generation systems for projects deployed under our recurring revenue model.

**Table of Contents***Other Income and Expenses*

Our other income and expenses include equity income and management fees earned by our Energy Services segment as managing trustee of MM 1995-2 relating to the WaterSecure operations, along with interest income, interest expense and income taxes. The following table sets forth our other income and expenses for the periods indicated, by segment (dollars in thousands):

	Quarter Ended June 30,		Period-over-Period Difference	
	2010	2009	\$	%
Other Segment Income and (Expenses):				
Energy and Smart Grid Solutions:				
Interest income and other income	\$	\$	\$	nm
Interest expense	(68)	(77)	9	11.7%
Segment total	(68)	(77)	9	
Energy Services:				
Equity income	807	401	406	101.2%
Management fees	142	98	44	44.9%
Interest income and other income				nm
Segment total	949	499	450	
Unallocated Corporate:				
Interest income and other income	24	38	(14)	-36.8%
Interest expense	(71)	(68)	(3)	-4.4%
Income tax benefit (provision)	(250)	(26)	(224)	-861.5%
Segment total	(297)	(56)	(241)	
Total	\$ 584	\$ 366	\$ 218	

*Equity Income.* Equity income at our Energy Services segment consists of our minority ownership interest in the earnings of the WaterSecure operations. Our equity income is a direct function of the net income of the WaterSecure operations. During the second quarter 2010, our equity income increased by \$0.4 million, or 101.2%, over the second quarter 2009. The performance of the WaterSecure operations, and our related equity income, was favorably affected by stabilizing conditions in the natural gas markets and increases in oil prices in the second quarter 2010 compared to the second quarter 2009.

*Management Fees.* Management fees at our Energy Services segment consist entirely of fees we earn as the managing trustee of the WaterSecure operations. These fees, to a large extent, are based on a percentage of the revenues of the WaterSecure operations. Stabilizing conditions in the natural gas markets and increases in oil prices in the second quarter 2010 compared to the second quarter 2009 have positively affected the revenues of the WaterSecure operations in 2010. As a direct result, our Energy Services segment management fees increased in the second quarter 2010 by 44.9% compared to the second quarter 2009.



*Interest Income and Other Income.* Interest income and other income for each segment consists of interest we earn on the interest-bearing portion of our cash and cash equivalent balances. In total, interest income and other income decreased by \$14 during the second quarter 2010, as compared to the second quarter 2009. This decrease was attributable to a decline in our interest income resulting from both a decline in our interest-bearing cash and cash equivalent balances as well as declining interest rates earned on our cash and cash equivalent balances in the second quarter 2010 compared to the second quarter 2009. Our future interest income will depend on our cash and cash equivalent balances, which will increase and decrease depending upon our profit, capital expenditures, and our working capital needs, and future interest rates.

**Table of Contents**

*Interest Expense.* Interest expense for each segment consists of interest and finance charges on our credit facilities and capital leases. In total, interest expense decreased by \$6 during the second quarter 2010, as compared to the second quarter 2009. The decrease in our Energy and Smart Grid Solutions segment interest expense reflects the reduction in balances outstanding on our capital lease obligation due to regular payments made on our capital leases over the preceding year. We expect our future interest and finance charges to increase over time as a result of anticipated borrowings under our credit facility to fund future working capital needs and recurring revenue projects at our Energy and Smart Grid Solutions segment.

*Income Taxes.* Historically, our federal income tax expense has been modest, generally limited to federal alternative minimum tax, because of our consolidated net operating losses in prior years that were used to offset taxable income in current years. Our income tax provision includes the effects of changes in the valuation allowance for our net deferred tax asset, state income taxes in various state jurisdictions in which we have taxable activities, federal alternative minimum tax, and expenses associated with uncertain tax positions that we have taken or expense reductions from tax positions as a result of a lapse of the applicable statute of limitations. The increase in our second quarter 2010 income tax provision compared to our the second quarter 2009 income tax provision was due to the increase in our net income in the second quarter 2010 compared to the second quarter 2009, and the resulting increases in both our federal alternative minimum tax and state income tax.

*Noncontrolling Interest.* Until April 30, 2010, we owned the controlling, but not the entire, interest in EfficientLights at which time we acquired the noncontrolling member's interest in EfficientLights. Also, on April 1, 2010, we acquired a controlling, but not the entire, interest in IES. The financial results of EfficientLights and IES are consolidated into our financial results, and the noncontrolling members' 33% interest in the income (loss) of EfficientLights (until April 30, 2010) and IES (commencing April 1, 2010) is reflected as an adjustment to net income to derive net income attributable to PowerSecure International, Inc. shareholders in our consolidated statement of operations. The reduction in our net income for these noncontrolling interests decreased by \$0.4 million in the second quarter 2010 compared to the second quarter 2009 as a result of start up and development expenses of IES which resulted in a loss from those operations during the second quarter 2010, partially offset by one month of EfficientLights profit. After the exercise of our option to acquire the minority interest position in EfficientLights on April 30, 2010, there is no further noncontrolling interest in EfficientLights reduction to net income attributable to PowerSecure shareholders, although there will continue to be reductions or additions to net income attributable to PowerSecure shareholders for the noncontrolling members' interest in IES. Accordingly, period to period comparisons of the aggregate amount of noncontrolling interests are not necessarily comparable.

**Table of Contents*****Six Month Period 2010 Compared to Six Month Period 2009******Revenues***

The following table summarizes our segment revenues for the periods indicated (dollars in thousands):

	<b>Six Months Ended June 30,</b>		<b>Period-over-Period</b>	
	<b>2010</b>	<b>2009</b>	<b>Difference</b>	
			<b>\$</b>	<b>%</b>
Segment Revenues:				
Energy and Smart Grid Solutions	\$ 50,193	\$ 35,886	\$ 14,307	39.9%
Energy Services	8,795	8,969	(174)	-1.9%
Total	\$ 58,988	\$ 44,855	\$ 14,133	31.5%

Our consolidated revenues for the six month period 2010 increased \$14.1 million, or 31.5%, compared to the six month period 2009 due primarily to an increase in our Energy and Smart Grid Solutions segment revenues, partially offset by a small decrease in sales and service revenues of our Energy Services segment.

Our Energy and Smart Grid Solutions segment distributed generation revenues are very heavily affected by the number, size and timing of our Interactive Distributed Generation projects as well as the percentage of completion of in-process projects, and the percentage of turn-key as opposed to recurring revenue projects. Our Interactive Distributed Generation sales have fluctuated significantly in the past and are expected to continue to fluctuate significantly in the future. Our Energy and Smart Grid Solutions segment revenues increased by \$14.3 million, or 39.9%, during the six month period 2010 compared to the six month period 2009. The increase in those revenues in the six month period 2010 over the six month period 2009 was primarily attributable to a 49.8% increase in revenues from our Interactive Distributed Generation products, a 44.7% increase in revenues from our Energy Efficiency business, and a 17.0% increase in revenues from our Utility Infrastructure products and services brought about with gradual improvements in economic conditions and increased business investment spending by customers and potential customers.

Our Energy Services segment sales and service revenue decreased 1.9%, during the six month period 2010, as compared to the six month period 2009, due to a \$0.3 million decrease in field and service related revenues, partially offset by a \$0.1 million increase in equipment sales. However, our Energy Services revenue increased sequentially from the first quarter of 2010 to the second quarter of 2010, reflecting stabilizing conditions in the natural gas markets. Our Energy Services segment revenues will continue to be affected by conditions in the natural gas markets in the future. In addition, our Energy Services revenues can be significantly affected by severe weather conditions in the Gulf of Mexico, the extent of which is unpredictable for any particular period. See [Fluctuations](#) below.

**Table of Contents***Gross Profit and Gross Profit Margins*

The following tables summarizes our segment costs of sales along with our segment gross profits and gross profit margins for the periods indicated (dollars in thousands):

	<b>Six Months Ended June 30,</b>		<b>Period-over-Period Difference</b>	
	<b>2010</b>	<b>2009</b>	<b>\$</b>	<b>%</b>
Segment Cost of Sales and Services:				
Energy and Smart Grid Solutions	\$ 31,040	\$ 24,070	\$ 6,970	29.0%
Energy Services	6,520	6,656	(136)	-2.0%
Total	\$ 37,560	\$ 30,726	\$ 6,834	22.2%
Segment Gross Profit:				
Energy and Smart Grid Solutions	\$ 19,153	\$ 11,816	\$ 7,337	62.1%
Energy Services	2,275	2,313	(38)	-1.6%
Total	\$ 21,428	\$ 14,129	\$ 7,299	51.7%
Segment Gross Profit Margins:				
Energy and Smart Grid Solutions	38.2%	32.9%		
Energy Services	25.9%	25.8%		
Total	36.3%	31.5%		

The 22.2% increase in our consolidated cost of sales and services for the six month period 2010, compared to the six month period 2009, was attributable almost entirely to the costs associated with the 31.5% increase in sales, partially offset by the factors discussed below leading to the improvement in our gross profit margin.

The 29.0% increase in our Energy and Smart Grid Solutions segment cost of sales and services in the six month period 2010 was driven by a 39.9% increase in our Energy and Smart Grid Solutions segment sales and services revenue, partially offset by the factors discussed below leading to the improvement in our Energy and Smart Grid Solutions segment gross profit margin. Our Energy and Smart Grid Solutions segment gross profit increased \$7.3 million, or 62.1%, in the six month period 2010, compared to the six month period 2009. Additionally, our Energy and Smart Grid Solutions segment gross profit margin increased by 5.3 percentage points in the six month period 2010 over the six month period 2009, to 38.2%. The increase in gross profit margin was driven by a favorable mix of higher margin projects completed during the first half of 2010 compared to the first half of 2009 in our Interactive Distributed Generation and Utility Infrastructure businesses, as well as favorable cost of sales resulting from a focus on project cost management. Given that several projects with high gross profit margins were nearing completion or were completed in the six month period 2010, it is likely that gross profit margins for this segment will be lower in the near-term compared to the six month period 2010.

The 2.0% decrease in our Energy Services segment costs of sales and services in the six month period 2010 is primarily the result of the costs avoided associated with the 1.9% decrease in its sales and service revenues. Our Energy Services segment gross profit margin increased to 25.9% for the six month period 2010, compared to 25.8% during the six month period 2009, which is within the range of normal fluctuations for this segment.

**Table of Contents***Operating Expenses*

The following table sets forth our consolidated operating expenses for the periods indicated (dollars in thousands):

	<b>Six Months Ended June 30,</b>		<b>Period-over-Period Difference</b>	
	<b>2010</b>	<b>2009</b>	<b>\$</b>	<b>%</b>
Consolidated Operating Expenses:				
General and administrative	\$ 16,333	\$ 12,112	\$ 4,221	34.8%
Selling, marketing and service	2,440	1,800	640	35.6%
Depreciation and amortization	1,400	1,105	295	26.7%
Total	\$ 20,173	\$ 15,017	\$ 5,156	34.3%

During the six month period 2010, we expanded our investment in personnel, equipment, technology, and new product development driven by increasing levels of revenue and new business opportunities. By contrast, in 2009, as a result of weak economic conditions, we took actions to control our costs and reduce our operating expenses. These measures included staff reductions and compensation measures such as reductions in certain bonus plans and other employee incentives, and other sales and general and administrative spending reductions. In 2010 and beyond, if economic conditions continue to improve, we expect demand for our business to expand allowing us to grow our business and to invest in future business opportunities.

*General and Administrative Expenses.* The 34.8% increase in our consolidated general and administrative expenses in the six month period 2010, as compared to the six month period 2009, was due to investment in personnel and other administrative expenses to support our increasing levels of revenue and investments in new business opportunities. The following table provides further detail of our general and administrative expenses by segment (dollars in thousands):

	<b>Six Months Ended June 30,</b>		<b>Period-over-Period Difference</b>	
	<b>2010</b>	<b>2009</b>	<b>\$</b>	<b>%</b>
Segment G&A Expenses:				
Energy and Smart Grid Solutions:				
Personnel costs	\$ 7,367	\$ 5,694	\$ 1,673	29.4%
Vehicle lease and rental	1,521	773	748	96.8%
Insurance	703	541	162	29.9%
Rent-office and equipment	434	361	73	20.2%
Professional fees and consulting	448	145	303	209.0%
Development costs	84	86	(2)	-2.3%
Travel	540	355	185	52.1%
Other	1,299	832	467	56.1%
Energy Services	1,233	1,014	219	21.6%
Unallocated Corporate Costs	2,704	2,311	393	17.0%
Total	\$ 16,333	\$ 12,112	\$ 4,221	34.8%

The increase in our Energy and Smart Grid Solutions segment personnel costs during the six month period 2010, as compared to the six month period 2009, was due to staffing increases to support growth at our PowerSecure

subsidiary. Other general and administrative expenses including vehicle lease and rental, insurance, professional and consulting fees, travel and other expenses similarly increased to support our current growth and future growth opportunities. We expect our Energy and Smart Grid Solutions general and administrative expenses to increase somewhat from our six month period 2010 levels in the near-term as we continue to support the near-term growth of our business. Over the long-term, we expect our expenses in these areas to further increase at our Energy and Smart Grid Solutions segment as we continue to invest in and support long-term growth.

**Table of Contents**

The increase in our Energy Services segment general and administrative expense during the six month period 2010, as compared to the six month period 2009 was due to second quarter 2010 restructuring and severance costs incurred, partially offset by the continuing favorable effect of actions taken in mid-2009 to control our costs and reduce our operating expenses as a result of weak economic conditions and continued relatively low natural gas prices which have negatively affected operations of our Southern Flow subsidiary. We expect general and administrative expenses at our Energy Services segment to increase moderately over the near-term as we take actions intended to stimulate growth in this segment. Over the long-term, we expect anticipated growth initiatives at our Southern Flow subsidiary will increase its revenue growth and expand its markets and business opportunities and will likely also result in increased general and administrative expenses in the future.

The increase in unallocated corporate costs during the six month period 2010 as compared to the six month period 2009 due to increased personnel costs, reinstatement of bonus compensation that had been voluntarily waived in 2009, and stock compensation costs associated with the expected achievement of 2010 performance targets associated with performance-based stock awards.

*Selling, Marketing and Service Expenses.* The 35.6% increase in selling, marketing and service expenses in the six month period 2010, as compared to the six month period 2009, was due to increases in sales compensation expense driven by the current period increases in revenues as well as increases in advertising, promotion, and travel to stimulate revenue growth and respond to an increasing level of sales opportunities at our Energy and Smart Grid Solutions segment, as well as our Energy Services segment. The following table provides further detail of our segment selling, marketing and service expenses (dollars in thousands):

	<b>Six Months Ended June 30,</b>		<b>Period-over-Period</b>	
	<b>2010</b>	<b>2009</b>	<b>Difference</b>	
			<b>\$</b>	<b>%</b>
Segment Selling, Marketing and Service:				
Energy and Smart Grid Solutions:				
Salaries	\$ 1,082	\$ 907	\$ 175	19.3%
Commission	596	498	98	19.7%
Travel	347	256	91	35.5%
Advertising and promotion	294	114	180	157.9%
Bad debt expense (recovery)	75	8	67	837.5%
Energy Services	46	17	29	170.6%
Total	\$ 2,440	\$ 1,800	\$ 640	35.6%

In the future, we expect our near-term and long-term Energy and Smart Grid Solutions segment and Energy Services segment selling, marketing and services expenses to grow in order to reflect, drive and support future growth.

*Depreciation and Amortization Expenses.* Depreciation and amortization expenses include the depreciation of property, plant and equipment and the amortization of certain intangible assets including capitalized software development costs and other intangible assets. The 26.7% increase in depreciation and amortization expenses in the six month period 2010, as compared to the six month period 2009, primarily reflects depreciation and amortization of capital investments at our Energy and Smart Grid Solutions segment throughout 2009 and early 2010. These capital investments are primarily investments in PowerSecure-owned distributed generation systems for projects deployed under our recurring revenue model.

**Table of Contents***Other Income and Expenses*

The following table sets forth our other income and expenses for the periods indicated, by segment (dollars in thousands):

	Six Months Ended June 30,		Period-over-Period Difference	
	2010	2009	\$	%
Other Segment Income and (Expenses):				
Energy and Smart Grid Solutions:				
Interest income and other income	\$	\$ 3	\$ (3)	-100.0%
Interest expense	(138)	(185)	47	25.4%
Segment total	(138)	(182)	44	
Energy Services:				
Equity income	1,837	878	959	109.2%
Management fees	296	203	93	45.8%
Interest income and other income	2		2	nm
Segment total	2,135	1,081	1,054	
Unallocated Corporate:				
Interest income and other income	54	88	(34)	-38.6%
Interest expense	(142)	(134)	(8)	-6.0%
Income tax benefit (provision)	(476)	(50)	(426)	-852.0%
Segment total	(564)	(96)	(468)	
Total	\$ 1,433	\$ 803	\$ 630	

*Equity Income.* During the six month period 2010, our equity income increased by \$1.0 million, or 109.2%, over the six month period 2009. The performance of the WaterSecure operations, and our related equity income, was favorably affected by stabilizing conditions in the natural gas markets and increases in oil prices in the six month period 2010 compared to the six month period 2009.

*Management Fees.* These fees, to a large extent, are based on a percentage of the revenues of the WaterSecure operations. Stabilizing conditions in the natural gas markets and increases in oil prices in the six month period 2010 compared to the six month period 2009, have positively affected the revenues of the WaterSecure operations in 2010. As a direct result, our Energy Services segment management fees increased in the six month period 2010 by 45.8% compared to the six month period 2009.

*Interest Income and Other Income.* In total, interest income and other income decreased by \$35 during the six month period 2010, as compared to the six month period 2009. This decrease was attributable to a decline in our interest income resulting from both a decline in our interest-bearing cash and cash equivalent balances as well as declining interest rates earned on our cash and cash equivalent balances in the six month period 2010 compared to the six month period 2009. Our future interest income will depend on our cash and cash equivalent balances, which will increase and decrease depending upon our profit, capital expenditures, and our working capital needs, and future interest rates.





## **Table of Contents**

*Interest Expense.* In total, interest expense decreased by \$39 during the six month period 2010, as compared to the six month period 2009. The decrease in our Energy and Smart Grid Solutions segment interest expense reflects the reduction in balances outstanding on our capital lease obligation due to regular payments made on our capital leases over the preceding year. We expect our future interest and finance charges to increase over time as a result of anticipated borrowings under our credit facility to fund future working capital needs and recurring revenue projects at our Energy and Smart Grid Solutions segment.

*Income Taxes.* The increase in our six month period 2010 income tax provision compared to our the six month period 2009 income tax provision was due to our net income in the six month period 2010 compared to our net loss in the six month period 2009, and the resulting increases in both our federal alternative minimum tax and state income tax.

*Noncontrolling Interest.* The reduction for the noncontrolling interest in the income (loss) of EfficientLights and IES decreased by \$0.2 million in the six month period 2010 compared to the six month period 2009 as a result of start up and development expenses of IES, which we acquired on April 1, 2010, which resulted in a loss from those operations during the six month period 2010, but which loss was only partially offset by income related to the EfficientLights noncontrolling interest prior to our acquisition of those noncontrolling interests on April 30, 2010.

### **Fluctuations**

Our revenues, expenses, margins, net income, cash flow, cash, working capital debt, balance sheet positions, and other operating results have fluctuated significantly from quarter-to-quarter, period-to-period and year-to-year in the past and are expected to continue to fluctuate significantly in the future due to a variety of factors, many of which are outside of our control. These factors include, without limitation, the following:

- the effects of general economic conditions, including the recent significant downturn in the economy and financial crisis in the capital and credit markets, and the continuing potential of on-going and future economic and market challenges negatively impacting our business and our revenues and profit, including the negative impact these conditions will have on the timing of and amounts of orders from our customers, and on our access to capital to finance our business;

- the size, timing and terms of sales and orders, including large customer orders, as well as the effects of the timing of project phases of completion, customers delaying, deferring or canceling purchase orders or making smaller purchases than expected;

- our ability to increase our revenues through long-term recurring revenue projects, recognizing that increasing revenues from recurring revenue projects will require significant up-front capital expenditures and will protract revenue and profit recognition, while increasing our gross margins over the long-term, as well as our ability to sell, complete, and recognize satisfactory levels of quarterly revenue and profits related to our project-based sales, in order to maintain current profits, cash flow, and to satisfy our financial covenants in our debt facilities and successfully finance the recurring portion of our business model;

- our ability to obtain adequate supplies of key components and materials of suitable quality for our products on a timely and cost-effective basis, including the impact of potential supply line constraints, substandard parts, and fluctuations in the cost of raw materials and commodity prices;

**Table of Contents**

the performance of our products, services and technologies, and the ability of our systems to meet the performance standards they are designed and built to deliver to our customers, including but not limited to our recurring revenue projects for which we retain the on-going risks associated with ownership of the systems;

our ability to access significant capital resources on a timely basis in order to fulfill large customer orders and finance capital required for recurring revenue projects;

our ability to implement our business plans and strategies and the timing of such implementation;

the pace of revenue and profit realization from our new businesses and the development and growth of their markets;

the timing, pricing and market acceptance of our new products and services;

changes in our pricing policies and those of our competitors;

variations in the length of our sales cycle and product and service delivery and construction process;

changes in the mix of products and services having differing margins;

changes in our operating expenses, including prices for materials, labor, and other components of our products and services, warranty expense, fuel prices (including diesel, natural gas, and gasoline, among others) and our ability to hedge our fuel cost, exchange rates, as well as unforeseen or unanticipated expenses;

changes in our valuation allowance for our net deferred tax asset, and the resulting impact on current tax expense, future tax expense, and balance sheet account balances;

the effects of severe weather conditions, such as hurricanes, on the business operations of our customers and the potential effect on our results of operations;

the life cycles of our products and services, and competitive alternatives in the marketplace;

budgeting cycles of utilities and other industrial, commercial, and institutional customers, including impacts of the current downturn in the economy and the difficult capital markets and their impact on capital projects and other spending items;

changes and uncertainties in the lead times required to obtain the necessary permits and other governmental and regulatory approvals for projects;

the development and maintenance of business relationships and on-going sales with strategic partners, including utilities and large customers, and our ability to continue to expand our customer base in each of our business areas due to being dependent on a relatively small number of customers;

economic conditions in the energy industry, especially in the natural gas and electricity sectors including the effect of changes in energy prices and electricity pricing and utility tariffs;

changes in the prices charged by our suppliers;

the effects of governmental regulations and regulatory changes in our markets;

the effects of litigation, claims and other proceedings; and

our ability to make and obtain the expected benefits from acquisitions of technology or businesses, and the costs related to such acquisitions.

**Table of Contents**

Because we have little or no control over most of these factors, our operating results are difficult to predict. Any adverse change in any of these factors can negatively affect our business and results of operations.

Our revenues and other operating results are heavily dependent upon the size and timing of customer orders, payments, and the timing of the completion of those projects. The timing of large individual sales, and of project completion, is difficult for us to predict. Because our operating expenses are based on anticipated revenues and because a high percentage of these are relatively fixed, a shortfall or delay in recognizing revenue could cause our operating results to vary significantly from quarter-to-quarter and could result in significant operating losses or declines in profit margins in any particular quarter. If our revenues fall below our expectations in any particular quarter, we may not be able to reduce our expenses rapidly in response to the shortfall, which could result in us suffering significant operating losses or declines in profit margins in that quarter.

As we develop new related lines of business, our revenues and costs will fluctuate as it takes time for revenues to develop, but also requires start-up expenses. Another factor that could cause material fluctuations in our quarterly results is the amount of recurring, as opposed to project-based, sources of revenue for our distributed generation projects. To date, the majority of our Energy and Smart Grid Solutions segment revenues have consisted of project-based distributed generation revenues, which are recognized as the project is completed. However, we have focused marketing efforts on developing more sales under our recurring revenue model, for which the costs and capital is invested initially and the related revenue and profit is recognized over the life of the contract, generally five to fifteen years, and this delays recognition of revenue and net income as we implement an increased number of these recurring revenue projects, particularly in the near-term.

Our Energy Services segment operating results will vary as a result of fluctuations in energy prices. For example, during 2007-2008 the high price of natural gas led to an increase in production activity by Southern Flow's customers, resulting in higher revenues and net income. However, in 2009 declining prices of natural gas led to a decline in production activity by Southern Flow's customers, resulting in reduced revenue growth and lower net income. Since energy prices tend to be cyclical, rather than stable, future cyclical changes in energy prices are likely to affect our Energy Services segment's future revenues and net income. In addition, Southern Flow's Gulf Coast customers are exposed to the risks of hurricanes and tropical storms, which can cause fluctuations in Southern Flow's results of operations, adversely affecting results during hurricane season due to the effects on our customers and operations, and then potentially enhancing results after the season due to rebuilding and repair efforts which require our services. Southern Flow's results to date have not been materially affected by the recent oil spill in the Gulf of Mexico, however, it is possible that this event, or future events of this type, could affect our results in the future. Results from our WaterSecure operations also fluctuate significantly with changes in oil and natural gas prices and oil and natural gas production in Colorado.

Due to all of these factors and the other risks discussed in this report and in our Annual Report on Form 10-K for the year ended December 31, 2009, quarter-to-quarter, period-to-period or year-to-year comparisons of our results of operations should not be relied on as an indication of our future performance. Quarterly, period or annual comparisons of our operating results are not necessarily meaningful or indicative of future performance.

**Table of Contents****Liquidity and Capital Resources*****Overview***

We have historically financed our operations and growth primarily through a combination of cash on hand, cash generated from operations, borrowings under credit facilities, leasing, and proceeds from private and public sales of equity. On a going forward basis, we expect to require capital primarily to finance our:

- operations;
- inventory;
- accounts receivable;
- property and equipment expenditures, including capital expenditures related to recurring revenue projects;
- additional equity investments in our WaterSecure operations;
- software purchases or development;
- debt service requirements;
- lease obligations;
- restructuring obligations;
- deferred compensation obligations; and
- business and technology acquisitions and other growth transactions.

***Working Capital***

At June 30, 2010, we had working capital of \$44.3 million, including \$4.0 million in cash and cash equivalents, compared to working capital of \$48.2 million, including \$20.2 million in cash and cash equivalents. Changes in the components of our working capital from December 31, 2009 to June 30, 2010 and from December 31, 2008 to June 30, 2009 are explained in greater detail below. At both June 30, 2010 and December 31, 2009, we had \$50.0 million of additional borrowing capacity from our undrawn credit facility. However, the availability of this capacity under our credit facility includes restrictions on the use of proceeds, and is dependent upon our ability to satisfy certain financial and operating covenants, as discussed below.

***Cash Flows***

The following table summarizes our cash flows for the periods indicated (dollars in thousands):

	<b>Six Months Ended June 30,</b>	
	<b>2010</b>	<b>2009</b>
Net cash flows used in operating activities	\$ (8,505)	\$ (2,840)
Net cash flows used in investing activities	(7,386)	(2,536)
Net cash used in financing activities	(304)	(79)
Net decrease in cash and cash equivalents	\$ (16,195)	\$ (5,455)

**Table of Contents**

*Cash Used in Operating Activities*

Cash used in operating activities consists primarily of net income (loss) adjusted for certain non-cash items including depreciation and amortization, stock-based compensation expenses and equity income. Cash used in operating activities also include cash distributions from our unconsolidated affiliate, cash distributions to our noncontrolling shareholders, and the effect of changes in working capital and other activities.

Cash used in operating activities of \$8.5 million for the six month period 2010 included the effects of the following:

- our net income of \$2.7 million;
- non-cash charges of \$1.4 million in depreciation and amortization;
- stock-based compensation expense of \$1.0 million;
- cash distributions to the noncontrolling member of EfficientLights of \$0.9 million;
- non-cash equity income from our WaterSecure operations of \$1.8 million partially offset by cash distributions from those operations of \$1.6 million;
- an increase of \$9.0 million in accounts receivable;
- an increase of \$5.4 million in inventories;
- a decrease of \$0.6 million in other current assets and liabilities
- an increase of \$2.0 million of accounts payable;
- a decrease of \$0.4 million of accrued expenses; and
- cash payments of \$0.3 million on our restructuring obligations.

Cash used in operating activities of \$2.8 million for the six month period 2009 included the effects of the following:

- our net loss of \$0.1 million;
- non-cash charges of \$1.1 million in depreciation and amortization;
- non-cash stock-based compensation expense of \$0.8 million;
- cash distributions from our WaterSecure operations of \$1.1 million partially offset by non-cash equity income from those operations of \$0.9 million;
- an increase of \$1.4 million in accounts receivable;
- an increase of \$3.0 million in inventories;
- a decrease of \$0.2 million in other current assets and liabilities
- an increase of \$1.5 million of accounts payable;
- a decrease of \$1.5 million of accrued expenses;
- cash payments of \$0.8 million on our restructuring obligations; and
- an increase in our deferred compensation obligation of \$0.2 million.

*Cash Used in Investing Activities*

Cash used in investing activities was \$7.4 million and \$2.5 million for the six month period 2010 and six month period 2009, respectively. Historically, our principal cash investments have related to the purchase of equipment used in our production facilities, the acquisitions of certain contract rights, the acquisition and installation of equipment related to our recurring revenue sales, and the acquisition of businesses or technologies. During the six month period 2010, we used \$ 4.4 million to acquire a 67% ownership interest in IES, \$1.2 million to purchase and install equipment at our recurring revenue distributed generation sites and \$1.8 million at our PowerSecure and Southern Flow subsidiaries principally to acquire operational assets. During the six month period 2009, we used \$1.2 million to purchase and install equipment at our recurring revenue distributed generation sites, \$0.8 million to acquire inventory and equipment of Design Power International, Inc., and \$0.5 million at our PowerSecure and Southern Flow subsidiaries principally to acquire operational assets.

**Table of Contents**

*Cash Used in Financing Activities*

Cash used in financing activities was \$0.3 million in the six month period 2010 and cash used in financing activities was \$0.1 million in the six month period 2009. During the six month period 2010, we used \$0.4 million to repay our capital lease obligations and we received \$0.1 million from the exercise of stock options. During the six month period 2009, we used \$0.4 million to repay our capital lease obligations and we received \$0.3 million from the exercise of stock options and warrants.

***Capital Spending***

Our capital expenditures during the six month period 2010 were approximately \$3.0 million, of which we used \$1.2 million to purchase and install equipment at our recurring revenue distributed generation sites, and \$1.8 million to purchase equipment and other capital items at our PowerSecure and Southern Flow subsidiaries.

We anticipate making capital expenditures of approximately \$10 million in 2010, although customer demand for our Interactive Distributed Generation systems under recurring revenue contract arrangements, and economic and financial conditions could cause us to reduce or increase those capital expenditures. The vast majority of our capital spending has to date been and will continue to be used for investments in assets related to our recurring revenue projects as well as equipment to support the growth of our Energy and Smart Grid Solutions segment.

***Indebtedness***

*Line of Credit.* We have an existing credit agreement with Citibank, N.A., as the administrative agent, and SunTrust Bank and BB&T, providing for a \$50.0 million senior, first-priority secured revolving and term credit facility. Obligations under the credit facility are guaranteed by all of our active subsidiaries and secured by all of our assets and the assets of our active subsidiaries.

We may, from time to time, request an increase in the aggregate revolving commitment amount by up to \$15.0 million without the prior consent of the lenders provided that each lender has the unilateral right to determine whether it agrees to increase its revolving commitment and that no lender is required to increase its individual pro rata commitment amount without such lender's consent.

The credit facility, as a revolving credit facility, matures and terminates on November 13, 2011. However, we have the option prior to that maturity date to convert a portion of outstanding principal balance, in an amount not to exceed the present value of estimated annual contract revenues receivable under the initial term of contracts for recurring revenue projects executed after December 31, 2007, into a non-revolving term loan for a two year period expiring November 12, 2013, making quarterly payments based upon a four year fully amortized basis.

We intend to use the proceeds available under the credit facility to finance our PowerSecure subsidiary's recurring revenue projects as well as to finance capital expenditures, working capital, acquisitions, and general corporate purposes. Our outstanding borrowings under the credit facility at any time, the proceeds of which were used for working capital purposes and not in connection with recurring revenue projects, cannot exceed \$15.0 million.

## **Table of Contents**

Outstanding balances under the credit facility bear interest, at our discretion, at either the London Interbank Offered Rate for the corresponding deposits of U. S. Dollars plus an applicable margin, which is on a sliding scale ranging from 175 basis points to 300 basis points based upon the our leverage ratio, or at Citibank's alternate base rate plus an applicable margin, on a sliding scale ranging from 0 basis points to 125 basis points based upon our leverage ratio. Our leverage ratio is the ratio of our funded indebtedness as of a given date to our consolidated EBITDA as defined in the credit agreement for the four consecutive quarters ending on such date. Citibank's alternate base rate is equal to the higher of the Federal Funds Rate as published by the Federal Reserve of New York plus 0.50%, and Citibank's prime commercial lending rate.

The credit facility is not subject to any borrowing base computations or limitations, but does contain certain financial covenants. Our maximum leverage ratio cannot exceed 3.25. Our minimum fixed charge coverage ratio must be in excess of 1.50, where the fixed charge coverage ratio is defined as the ratio of the aggregate of our trailing 12 month consolidated EBITDA plus our lease or rent expense minus our taxes based on income and payable in cash, divided by the sum of our consolidated interest charges plus our lease or rent expenses plus our scheduled principal payments and dividends, computed over the previous period. Also, our minimum asset coverage must be in excess of 1.25, where our asset coverage is defined as the summation of 80% of the book value of accounts receivable plus 60% of the book value of inventory plus 50% of the book value of net fixed assets, divided by total funded debt outstanding. In addition, we are required to maintain a minimum consolidated tangible net worth, computed on a quarterly basis, equal to approximately \$42.8 million, plus 50% of our net income each year ending after December 31, 2007, with no reduction for any net loss in any year, plus 100% of any equity we raise through the sale of equity interests, less the amount of any non-cash charges or losses. Finally, our debt to worth ratio, which is the ratio of our total consolidated indebtedness to our consolidated tangible net worth, cannot exceed 1.5 to 1.0 at the end of any quarter. At June 30, 2010, we were in compliance with these financial covenants.

Under the credit facility, our cumulative capital expenditures beginning in 2008 cannot exceed the sum of \$5.0 million plus \$1.25 million per quarter, on a cumulative basis, plus an allowance for our PowerSecure subsidiary recurring revenue projects generated after December 31, 2007. The credit facility contains other representations and warranties and affirmative and negative covenants, including restrictions with respect to liens, indebtedness, loans and investments, material changes in our business, asset sales or leases or transfers of assets, restricted payments such as distributions and dividends, mergers or consolidations and transactions with affiliates.

Upon the sale of any of our assets or the assets of our subsidiaries other than in the ordinary course of business or the public or private sale of any of our equity or debt or the equity or debt of our subsidiaries other than equity issuances where the aggregate net equity proceeds do not exceed \$10.0 million, we are required to use the net proceeds thereof to repay any indebtedness then outstanding under the credit facility, except for certain reinvestment provisions.

Our obligations under the credit facility are secured by guarantees and security agreements by each of our active subsidiaries, including but not limited to our PowerSecure subsidiary, Southern Flow and WaterSecure. The guarantees guaranty all of our obligations under the credit facility, and the security agreements grant to the lenders a first priority security interest in virtually all of the assets of each of the parties to the credit agreement.

The credit agreement also contains customary events of default, including payment defaults, breach of representations and warranties, covenant defaults, cross-defaults, certain bankruptcy or insolvency events, judgment defaults and certain ERISA-related events.



**Table of Contents**

At June 30, 2010, there were no balances outstanding under the credit facility and we had \$50.0 million available to borrow. As of August 5, 2010, we had a balance of \$10.0 million outstanding under the credit facility, leaving us with \$40.0 million available to borrow. However, the availability of this capital under our credit facility includes restrictions on the use of proceeds, and is dependent upon our ability to satisfy certain financial and operating covenants, as described above.

*Capital Lease Obligations.* In December 2008, we entered into a sale and leaseback transaction with SunTrust Equipment Finance and Leasing, an affiliate of SunTrust Bank, resulting in the sale of distributed generation equipment placed in service at customer locations and a lease of the equipment from SunTrust. We received \$5.9 million from the sale of the equipment in December 2008 which we are repaying under the terms of the lease with monthly principal and interest payments of \$85 over a period of 84 months. At the expiration of the term of the lease in December 2016, we have the option to purchase the equipment for \$1, assuming no default under the lease by us has occurred and is then continuing. The lease is guaranteed by us under an equipment lease guaranty. The lease and the lease guaranty constitute permitted indebtedness under our current credit agreement, under which an affiliate of the lessor is one of the lenders.

Proceeds of the lease financing have been and continue to be used to finance our PowerSecure subsidiary's recurring revenue projects as well as to finance capital expenditures and working capital. We account for the lease financing as a capital lease in our consolidated financial statements in accordance with generally accepted accounting principles. The lease provides our PowerSecure subsidiary with limited rights, subject to the lessor's approval which will not be unreasonably withheld, to relocate and substitute equipment during its term. The lease contains customary representations and warranties, covenants relating to the use and maintenance of the equipment, indemnification, events of default, including payment defaults, breach of representations and warranties, covenant defaults, cross-defaults, certain bankruptcy or insolvency events, customary for leases of this nature. The lease also grants to the lessor certain remedies upon a default, including the right to cancel the lease, to accelerate all rent payments for the remainder of the term of the lease, to recover liquidated damages, or to repossess and re-lease, sell or otherwise dispose of the equipment.

Under the lease guaranty, we have unconditionally guaranteed the obligations of our PowerSecure subsidiary under the lease for the benefit of the lessor.

Our capital lease obligations at June 30, 2010 and December 31, 2009 was \$4.8 million and \$5.2 million, respectively, and consist of our obligations under the equipment lease described above as well as various other miscellaneous lease obligations.

*Restructuring Obligations.* During 2007, we incurred restructuring charges for severance and associated costs related to certain organizational changes focused on accelerating our growth, and especially the growth of our Energy and Smart Grid Solutions segment. All of our restructuring obligations have been paid at June 30, 2010.

*Preferred Stock Redemption.* The terms of our Series B preferred stock required us to redeem all shares of our Series B preferred stock that remained outstanding on December 9, 2004 at a redemption price equal to the liquidation preference of \$1,000 per share plus accumulated and unpaid dividends. Our remaining redemption obligation at June 30, 2010, to holders of outstanding shares of Series B preferred stock that have not been redeemed, is \$0.1 million.

**Table of Contents*****Contractual Obligations and Commercial Commitments***

We incur various contractual obligations and commercial commitments in our normal course of business. We lease certain office space, operating facilities and equipment under long-term lease agreements; to the extent we borrow under our credit facility, we are obligated to make future payments under that facility; we have a deferred compensation obligation; and in 2009 we entered into a non-compete agreement providing for on-going payments. At June 30, 2010, we also had a liability for unrecognized tax benefits and related interest and penalties totaling \$1.5 million. We do not expect a significant payment related to these obligations within the next year and we are unable to make a reasonably reliable estimate if and when cash settlement with a taxing authority would occur. Accordingly, the information in the table below, which is as of June 30, 2010, does not include the liability for unrecognized tax benefits (dollars in thousands):

	Total	Payments Due by Period				
		Remainder of 2010	1 3 Years	4 5 Years	More than 5 Years	
<b>Contractual Obligations</b>						
Credit facility (1)	\$	\$	\$	\$	\$	
Capital lease obligations (2)	5,588	509	2,033	2,031	1,015	
Operating leases	4,108	632	1,936	1,352	188	
Deferred compensation (3)	2,661				2,661	
Non-compete agreement	500		200	200	100	
Series B preferred stock	104	104				
Total	\$ 12,961	\$ 1,245	\$ 4,169	\$ 3,583	\$ 3,964	

(1) Total repayments are based upon borrowings outstanding as of June 30, 2010, not actual or projected borrowings after such date. Repayments do not include interest that may become due and payable in any future period.

(2) Repayment amounts include interest on the capital lease obligation.

- (3) Total amount represents our expected obligation on the deferred compensation arrangement and does not include the value of the restricted annuity contract, or interest earnings thereon, that we purchased to fund our obligation.

***Off-Balance Sheet Arrangements***

During the second quarter 2010, we did not engage in any material off-balance sheet activities or have any relationships or arrangements with unconsolidated entities established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes. Further, we have not guaranteed any obligations of unconsolidated entities nor do we have any commitment or intent to provide additional funding to any such entities.

## **Table of Contents**

### ***Liquidity***

Based upon our plans and assumptions as of the date of this report, we believe that our capital resources, including our cash and cash equivalents, amounts available under our credit facility, along with funds expected to be generated from our operations, will be sufficient to meet our anticipated cash needs, including for working capital, capital spending and debt service commitments, for at least the next 12 months. However, any projections of future cash needs and cash flows are subject to substantial risks and uncertainties. See **Cautionary Note Regarding Forward-Looking Statements** above in this item and Part II, **Item 1A. Risk Factors** below. Although we believe that we have sufficient capital to fund our activities and commitments for at least the next 12 months, our future cash resources and capital requirements may vary materially from those now planned. Our ability to meet our capital needs in the future will depend on many factors, including the effects of the current economic and financial crisis, the timing of sales, the mix of products, the amount of recurring revenue projects, our ability to meet our financial covenants under our credit facility, unanticipated events over which we have not control increasing our operating costs or reducing our revenues beyond our current expectations, and other factors listed under **Fluctuations** above. For these reasons, we cannot provide any assurance that our actual cash requirements will not be greater than we currently expect or that these sources of liquidity will be available when needed.

We also continually evaluate opportunities to expand our current, or to develop new, products, services, technology and businesses that could increase our capital needs. In addition, from time to time we consider the acquisition of, or the investment in, complementary businesses, products, services and technology that might affect our liquidity requirements. We may seek to raise any needed or desired additional capital from the proceeds of public or private equity or debt offerings at the parent level or at the subsidiary level or both, from asset or business sales, from traditional credit financings or from other financing sources. In addition, we continually evaluate opportunities to improve our credit facilities, through increased credit availability, lower debt costs or other more favorable terms. However, our ability to obtain additional capital or replace or improve our credit facilities when needed or desired will depend on many factors, including general economic and market conditions, our operating performance and investor and lender sentiment, and thus cannot be assured. In addition, depending on how it is structured, a financing could require the consent of our current lending group. Even if we are able to raise additional capital, the terms of any financings could be adverse to the interests of our stockholders. For example, the terms of a debt financing could restrict our ability to operate our business or to expand our operations, while the terms of an equity financing, involving the issuance of capital stock or of securities convertible into capital stock, could dilute the percentage ownership interests of our stockholders, and the new capital stock or other new securities could have rights, preferences or privileges senior to those of our current stockholders. We cannot provide any assurance that sufficient additional funds will be available to us when needed or desired or that, if available, such funds can be obtained on terms favorable to us and our stockholders and acceptable to those parties who must consent to the financing. Our inability to obtain sufficient additional capital on a timely basis on favorable terms when needed or desired could have a material adverse effect on our business, financial condition and results of operations.

### **Critical Accounting Policies**

Management's discussion and analysis of our financial condition and results of operations are based on our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires management to make estimates, judgments and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. On an on-going basis, we evaluate our estimates, including those related to revenue recognition and percentage of completion, fixed price contracts, product returns, warranty obligations, bad debt, inventories, cancellations costs associated with long term commitments, investments, intangible assets, assets subject to disposal, income taxes, restructuring, service contracts, contingencies and litigation. We base our estimates on historical experience and on various other assumptions that we believe are reasonable under the circumstances, the results of which form the basis for making estimates and judgments about the carrying value of assets and liabilities that are not readily apparent from other sources. Estimates, by their nature, are based on judgment and available information. Therefore, actual results could differ from those estimates and could have a material impact on our

consolidated financial statements.

**Table of Contents**

We have identified the accounting principles which we believe are most critical to understanding our reported financial results by considering accounting policies that involve the most complex or subjective decisions or assessments. These accounting policies described below include:

- revenue recognition;
- allowance for doubtful accounts;
- inventories;
- warranty reserve;
- impairment of long-lived assets;
- deferred tax valuation allowance;
- uncertain tax positions;
- costs of exit or disposal activities and similar nonrecurring charges; and
- stock-based compensation.

These accounting policies are described in our Annual Report on Form 10-K for the year ended December 31, 2009 in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

**Recent Accounting Pronouncements**

***Accounting for Transfers of Financial Assets*** In June 2009, the Financial Accounting Standards Board (the FASB) issued new guidance on the accounting for the transfers of financial assets. The new guidance, which is now part of FASB Accounting Standards Classification (ASC) 860, *Transfers and Servicing*, requires additional disclosures for transfers of financial assets, including securitization transactions, and any continuing exposure to the risks related to transferred financial assets. There is no longer a concept of a qualifying special-purpose entity, and the requirements for derecognizing financial assets have changed. The adoption of the new guidance on January 1, 2010 had no effect on our financial position or results of operations or on our financial statement disclosures.

**Table of Contents**

**Variable Interest Entities** In June 2009, the FASB issued revised guidance on the accounting for variable interest entities. The revised guidance, which is now part of ASC 810-10, *Consolidation*, reflects the elimination of the concept of a qualifying special-purpose entity and replaces the quantitative-based risks and rewards calculation of the previous guidance for determining which company, if any, has a controlling financial interest in a variable interest entity. The revised guidance requires an analysis of whether a company has: (1) the power to direct the activities of a variable interest entity that most significantly impact the entity's economic performance and (2) the obligation to absorb the losses that could potentially be significant to the entity or the right to receive benefits from the entity that could potentially be significant to the entity. An entity is required to be re-evaluated as a variable interest entity when the holders of the equity investment at risk, as a group, lose the power from voting rights or similar rights to direct the activities that most significantly impact the entity's economic performance. Additional disclosures are required about a company's involvement in variable interest entities and an ongoing assessment of whether a company is the primary beneficiary. The adoption of the new guidance on January 1, 2010 had no effect on our financial position or results of operations or on our financial statement disclosures.

**Revenue Recognition Milestone Method** In April 2010, the FASB issued Accounting Standards Update (ASU) No. 2010-17 *Revenue Recognition Milestone Method (Topic 605): Milestone Method of Revenue Recognition*. This standard provides guidance on defining a milestone and determining when it may be appropriate to apply the milestone method of revenue recognition for certain research and development transactions. Under this new standard, a company can recognize as revenue consideration that is contingent upon achievement of a milestone in the period in which it is achieved, only if the milestone meets all criteria to be considered substantive. This standard will be effective for us on a prospective basis for periods beginning after January 1, 2011. We have evaluated the potential impact of this standard and expect it will have no significant impact on our financial position or results of operations.

**Improving Disclosures about Fair Value Measurements** In January 2010, the FASB issued ASU No. 2010-06 *Fair Value Measurements and Disclosures (Topic 820): Improving Disclosures about Fair Value Measurements*. This standard amends the disclosure guidance with respect to fair value measurements for both interim and annual reporting periods. Specifically, this standard requires new disclosures for significant transfers of assets or liabilities between Level 1 and Level 2 in the fair value hierarchy; separate disclosures for purchases, sales, issuance and settlements of Level 3 fair value items on a gross, rather than net basis; and more robust disclosure of the valuation techniques and inputs used to measure Level 2 and Level 3 assets and liabilities. Except for the detailed disclosures of changes in Level 3 items, which will be effective for us as of January 1, 2011, the remaining new disclosure requirements were effective for us as of January 1, 2010. The adoption of the new guidance on January 1, 2010 had no effect on our financial position or results of operations or on our financial statement disclosures.

**Multiple Deliverable Revenue Arrangements** In October 2009, the FASB issued ASU No. 2009-13 - *Multiple Deliverable Revenue Arrangements A Consensus of the FASB Emerging Issues Task Force: (Topic 605) Revenue Recognition*. ASU No. 2009-13 provides application guidance on whether multiple deliverables exist, how the deliverables should be separated and how the consideration should be allocated to one or more units of accounting. This update establishes a selling price hierarchy for determining the selling price of a deliverable. The selling price used for each deliverable will be based on vendor-specific objective evidence, if available, third-party evidence if vendor-specific objective evidence is not available, or estimated selling price if neither vendor-specific or third-party evidence is available. We will be required to apply the new guidance prospectively for revenue arrangements entered into or materially modified after January 1, 2011; however, early application is permitted. We are currently evaluating the effect that this update may have on our financial position or results of operations or on our financial statement disclosures.

**Table of Contents**

***Software Elements in Revenue Arrangements*** In October 2009, the FASB issued ASU No. 2009-14, *Certain Revenue Arrangements That Include Software Elements (Topic 985): Software*. This update provides new standards that amend the scope of previous software revenue guidance by excluding non-software components of tangible products and certain software components of tangible products. These new standards are effective for our fiscal year beginning January 1, 2011; however, early adoption is permitted. We are currently evaluating the effect that this update may have on our financial position or results of operations or on our financial statement disclosures.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We are exposed to certain market risks arising from transactions we enter into in the ordinary course of business. These market risks are primarily due to changes in interest rates and commodity prices, which may adversely affect our financial condition, results of operations and cash flow.

***Interest Rate Risk.*** Our exposure to market risk resulting from changes in interest rates relates primarily to income from our investments in short-term interest-bearing marketable securities, which is dependent upon the interest rate of the securities held, and to interest expenses attributable to our credit facility, which is based on floating interest rates as described in Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations of this report. Our lease with SunTrust is at a fixed interest rate and thus not impacted by changes in interest rates.

At June 30, 2010, our cash and cash equivalent balance was approximately \$4.0 million and our credit facility had a zero balance. Our cash equivalents are invested in either bank deposits, money market or U.S. government mutual funds, short-term time deposits, and government agency and corporate obligations, or similar kinds of instruments, the income of which generally increases or decreases in proportion to increases or decreases, respectively, in interest rates. We do not believe that changes in interest rates have had a material impact on us in the past or are likely to have a material impact on us in the foreseeable future. For example, a change of 1% (100 basis points) in the interest rate on either our investments or any future reasonably likely borrowings would not have a material impact on our financial condition, results of operations or cash flow. While we believe we have our cash and cash equivalents invested in relatively risk-free investments, the current capital market crisis make it difficult to accurately assess the risk of each of our holdings. This risk includes, but is not limited to, bank deposits in excess of FDIC insurance limits.

***Commodity Price Risk.*** From time to time we are subject to market risk from fluctuating commodity prices in certain raw materials we use in our products and diesel fuel we use to power our generators. To date, in our Energy and Smart Grid Solutions segment, we have managed this risk by using alternative raw materials acceptable to our customers or we have been able to pass these cost increases to our customers. While we do not believe that changes in commodity prices have had a material impact on us in the past, commodity price fluctuations could have a material impact on us in the future, depending on the magnitude and timing of such fluctuations. The impact of these fluctuations could result in an increase in our operating costs and expenses and reduction in our gross margins and income due to increases in the price and costs of engines, generators, copper, aluminum, electrical components, labor, electricity, diesel fuel, gasoline, oil and natural gas. In our Energy Services segment, we have on-going commodity price risk primarily related to the price of oil and natural gas. Movements in prices of these commodities can materially impact our results in this segment.

***Foreign Exchange Risk.*** Since substantially all of our revenues, expenses and capital spending are transacted in U.S. dollars, we face minimal exposure to adverse movements in foreign currency exchange rates. However, if our international operations expand in the future as we expect, then our exposure to foreign currency risks will increase, which could affect our business and results of operations. In addition, because our EfficientLights business purchases component parts manufactured in China, then to the extent the U.S. Dollar exchange rate with the Chinese Yuan changes significantly, our business and results of operations could be materially impacted.



**Table of Contents**

We do not use derivative financial instruments to manage or hedge our exposure to interest rate changes, foreign currency exchange risks or other market risks, or for trading or other speculative purposes.

**Item 4. Controls and Procedures**

**Evaluation of Disclosure Controls and Procedures**

Our management, with the participation of our Chief Executive Officer and our Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act) as of June 30, 2010, the end of the period covered by this report. Based upon management's evaluation, our Chief Executive Officer and our Chief Financial Officer have concluded that, as of June 30, 2010, our disclosure controls and procedures were designed at the reasonable assurance level and were effective at the reasonable assurance level to provide reasonable assurance that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to management, including our Chief Executive Officer and our Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

**Changes in Internal Control Over Financial Reporting**

We regularly review our system of internal control over financial reporting and make changes to our processes and systems to improve controls and increase efficiency, while ensuring that we maintain an effective internal control environment. Changes may include such activities as implementing new, more efficient systems, consolidating activities and migrating processes. There were no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that occurred during the quarter ended June 30, 2010 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Limitations in Control Systems**

Our controls and procedures were designed at the reasonable assurance level. However, because of inherent limitations, any system of controls and procedures, no matter how well designed and operated, can provide only reasonable, not absolute, assurance of achieving the desired objectives of the control system. In addition, the design of a control system must reflect the fact that there are resource constraints, and management must apply its judgment in evaluating the benefits of controls relative to their costs. Further, no evaluation of controls and procedures can provide absolute assurance that all errors, control issues and instances of fraud will be prevented or detected. Controls can also be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the controls. The design of any system of controls and procedures is also based in part on certain assumptions regarding the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions.

**Table of Contents**

**PART II  
OTHER INFORMATION**

**Item 1. Legal Proceedings**

From time to time, we are involved in disputes and legal proceedings. There has been no material change in our pending legal proceedings as described in Item 3. Legal Proceedings in our Annual Report on Form 10-K for the fiscal year ended December 31, 2009.

**Item 1A. Risk Factors**

Our business and operating results are subject to many risks, uncertainties and other factors. If any of these risks were to occur, our business, affairs, assets, financial condition, results of operations, cash flows and prospects could be materially and adversely affected. These risks, uncertainties and other factors include the information discussed elsewhere in this report as well as the risk factors set forth in Item 1A. Risk Factors in our Annual Report on Form 10-K for the fiscal year ended December 31, 2009, which have not materially changed as of the date of this report, except for the modification of the following risk factor, which updates and supercedes the similar risk factor in our Annual Report on Form 10-K:

***The quality and performance of our products are, in part, dependent on the quality of their component parts that we obtain from various suppliers, which makes us susceptible to performance issues that arise from time to time that could materially and adversely affect our business, reputation and financial results.***

From time to time, in the ordinary course of business we encounter performance issues with key component parts that affect the performance of our distributed generation systems, switchgear systems, utility infrastructure products, engines, generators, alternators, breakers, fuel systems, LED and other lighting technologies, electrical circuit boards, power drivers, and other complex electrical products. While we strive to utilize high quality component parts from reputable suppliers, and to back-up their quality and performance with manufacturers' warranties, even the best parts and components have performance issues from time to time, and these performance issues create significant financial and operating risks to our business, operations and financial results. Because we regularly develop new products and technical designs, we often incorporate component parts into these new products in configurations, for uses, and in environments, for which limited experience exists and that exposes us to performance risks which may not be covered by warranties. As we strive to bring solutions to customers with unique capabilities that provide performance and cost advantages, from time-to-time we use new suppliers and new products for applications where track record of performance does not exist, or is difficult to ascertain. Although we believe our suppliers' warranties cover many of these performance issues, from time to time we face disputes with our suppliers with respect to those performance issues and their warranty obligations. Additionally, the outcome of any warranty claims is inherently difficult to predict due to the uncertainty of technical solutions, cost, customer requirements, and the uncertainty inherent in litigation and disputes generally, and thus there is no assurance we will not be adversely affected by these, or other performance issues with key parts and components. Moreover, from time to time performance issues are not covered by manufacturer's warranties, certain suppliers may not be financially able to fulfill their warranty obligations, and customers may also claim damages as a result of those performance issues. Also, the mere existence of performance issues, even if finally resolved with our suppliers and customers, can have an adverse effect on our reputation for quality, which could adversely affect our business.

**Table of Contents**

We estimate that from time to time we have performance issues related to component parts which have a cost basis of approximately 5-20% of our estimated annual revenues, although not necessarily limited to this amount, which are installed in equipment we own and have sold to various customers across our business lines, and additional performance issues could arise in the future. In addition, the failure or inadequate performance of these components pose potential material and adverse effects on our business, operations, reputation and financial results, including reduced revenues for projects in process or future projects, reduced revenues for recurring revenue contracts dependent on the performance of the affected equipment, additional expenses and capital cost to repair or replace the affected equipment, inventory write-offs for defective components held in inventory, asset write-offs for company-owned systems which have been deployed, the cancellation or deferral of contracts by our customers, or claims made by our customers for damages as a result of performance issues. As of the date of this report, we have experienced performance issues with two types of component parts, in particular, which we are working to resolve: 1) an instance of a supplier of a substantial distributed generation system component that has indicated its warranty does not cover performance issues related to a different component from another supplier which has been incorporated into many of the distributed generation systems deployed for our customers, and 2) generators from a certain supplier which have had performance issues in a distributed generation system we own, and for which we have a performance-based recurring revenue contract that is dependent on the system's positive operating performance. In both of these instances, we are actively working to assess and correct the performance issues, and when possible, we have sought the assistance of the suppliers in resolving these issues. Given that we are in the early stage of assessing these performance issues, the uncertainty regarding the assistance we may or may not receive from our suppliers, our track record of repairing many of these types of issues as well as the inherent uncertainty in addressing technical issues specifically and disputes generally, as of the date of this report we are unable to estimate the potential negative impacts from these particular items, if any, in addition to other component part performance issues discussed above. Thus, there is no assurance that we will not be materially adversely affected by performance issues with key parts and components in our systems that arise from time to time.

**Item 6. Exhibits**

- (31.1) Certification of Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) under the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (Filed herewith.)
- (31.2) Certification of Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) under the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (Filed herewith.)
- (32.1) Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350 and Rule 13a-14(b) or 15d-14(b) under the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (Filed herewith.)
- (32.2) Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350 and Rule 13a-14(b) or 15d-14(b) under the Securities Exchange Act of 1934, as amended, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (Filed herewith.)

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

POWERSECURE INTERNATIONAL, INC.

Date: August 5, 2010

By: /s/ Sidney Hinton  
Sidney Hinton  
President and Chief Executive Officer

Date: August 5, 2010

By: /s/ Christopher T. Hutter  
Christopher T. Hutter  
Executive Vice President, Chief Financial  
Officer,  
Treasurer and Assistant Secretary