

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

FLOTEK INDUSTRIES INC/CN/  
Form 10KSB  
March 31, 2003

=====

U.S. SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-KSB

For Annual and Transition Reports pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

for the fiscal year ended December 31, 2002

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934

Commission File No. 1-13270

FLOTEK INDUSTRIES, INC.  
(Exact name of registrant as specified in its charter)

Delaware	90-0023731
(State or other jurisdiction of incorporation)	(I.R.S. Employer Identification Number)
7030 Empire Central Drive	77040
(Address of principal executive office)	(Zip Code)

Registrant's telephone number, including area code: (713) 849-9911

Securities registered pursuant to Section 12(b)  
of the Exchange Act:  
(none)

Securities registered pursuant to Section 12(g)  
of the Exchange Act:

Common Stock, \$0.0001 par value  
(Title of Class)

Check whether the Registrant (1) has filed all reports required to be filed by  
Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding  
12 months (or for such shorter period that the Registrant was required to file  
such reports), and (2) has been subject to such filing requirements for the  
past 90 days. Yes X No  
--- ---

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405  
of Regulation S-K is not contained herein, and will not be contained, to the  
best of Registrant's knowledge, in definitive proxy or information statements  
incorporated by reference in Part III of this Form 10-KSB or any amendment to  
this Form 10-KSB. [ ]

Revenues for the Company's 2002 fiscal year were \$13,260,503.

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

The aggregate market value of the common stock held by non-affiliates of the registrant was approximately \$3,313,000 on March 25, 2003 based upon the closing sale price of common stock on such date of \$0.60 per share on the OTC Bulletin Board. As of March 25, 2003, the Registrant had 5,521,670 shares of common stock issued and outstanding.

### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Registrant's Proxy Statement, dated May 22, 2003, for its 2003 annual meeting of shareholders have been incorporated by reference into Part III of this Form 10- KSB.

Transitional small business disclosure format: Yes ( ) No ( X )

=====

### TABLE OF CONTENTS

#### PART I

Item 1. Description of Business.....	3
Item 2. Description of Properties.....	7
Item 3. Legal Proceedings.....	7
Item 4. Submission of Matters to a Vote of Security Holders.....	7

#### PART II

Item 5. Market for Registrant's Common Equity and Related Stockholder Matters.....	8
Item 6. Management's Discussion and Analysis of Financial Condition and Results of Operations .....	9
Item 7. Financial Statements.....	17
Item 8. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.....	39

#### PART III

Item 9. Directors, Executive Officers, Promoters and Control Persons; Compliance with Section 16 (a) of the Exchange Act .....	39
Item 10. Executive Compensation.....	39
Item 11. Security Ownership of Certain Beneficial Owners and Management.....	39
Item 12. Certain Relationships and Related Transactions.....	39
Item 13. Exhibits and Reports On Form 8-K.....	39

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

Item 14. Controls and Procedures.....40  
SIGNATURES.....41

PART I

Item 1. Description of Business

Business

Flotek Industries, Inc. and subsidiaries (the "Company" or "Flotek") was originally incorporated under the laws of the Province of British Columbia on May 17, 1985. On October 23, 2001, the shareholders of the Company approved a change in its corporate domicile to Delaware and a reverse stock split of 120 to 1. On October 31, 2001, the Company completed a reverse merger ("the Merger") with Chemical & Equipment Specialties, Inc. ("CESI"). CESI is treated as the acquirer for accounting purposes. In connection with the Merger, the Company adopted a calendar year end, which had been the prior reporting basis of CESI. The business of Flotek prior to the Merger consisted of the Downhole Equipment segment, as described below. CESI's business was comprised of the Specialty Chemical and Equipment Manufacturing segments. Flotek is headquartered in Houston, Texas and its common shares are traded on the OTC Bulletin Board market. Effective November 5, 2001, in connection with the Merger, the Company began trading with a new stock ticker symbol, "FLTK", to reflect its change in status from a foreign-domiciled corporation to a Delaware corporation.

The Company's product lines are divided into three segments within the oilfield service industry:

- o The Specialty Chemicals segment develops, manufactures, packages and sells chemicals used by other oilfield service companies in oil and gas well cementing, stimulation and production.
- o The Equipment Manufacturing segment designs, manufactures and rebuilds specialized cementing and stimulation equipment, including heavy vehicles used for pressure pumping, blending and bulk material transport. This segment also designs, constructs and manages automated bulk material handling and loading facilities for other oilfield service companies.
- o The Downhole Equipment segment manufactures and markets the Petrovalve line of downhole pump components and the Turbeco line of casing centralizers.

Specialty Chemicals

Stimulation of oil and gas wells is comprised of hydraulic fracturing of sandstone reservoirs and acidizing of carbonate reservoirs. In the Specialty Chemicals segment, the Company has a full spectrum of cementing, acidizing and fracturing chemicals and fracturing additives and also markets certain specialty production chemicals. The Company has a fully-equipped laboratory facility in Oklahoma which is used to design and test new chemical formulations and enhance

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

existing products, often in partnership with our customers. The laboratory also provides quality assurance to our manufacturing operations and expert technical support to our customers on existing product lines. The customer base for this division is primarily oil and gas well pumping service companies, including both major and independent oilfield service companies. The segment manufactures and packages its products in Oklahoma and has sales and warehousing locations in Oklahoma and Texas. The Company also works through sales representatives and agents in Canada, Mexico, South America, the Middle East and Far East. Business in this segment is highly competitive. The Company attempts to distinguish itself through the strength of its innovative and proprietary products, dedication to product quality and superior customer service.

### Equipment Manufacturing

In the Equipment Manufacturing segment, the Company designs, manufactures and rebuilds cement mixing units, hydraulic fracturing blenders, acid pump vehicles, state of the art control units and other oilfield pumping and mixing equipment. It also manufactures and rebuilds nitrogen equipment units that are used for foam fracturing, coiled tubing cleanup operations and industrial cleaning.

3

The Company relies on suppliers for the development and/or delivery of several major components such as diesel engines, heat exchange units, pumps and compression equipment. These units typically require several months to complete and deliver. Manufacturing operations are based in Duncan, Oklahoma.

The Company also designs, constructs and manages automated bulk material handling and loading facilities for other oilfield service companies, either as the general contractor on these projects or as consulting engineers. Our client's bulk facilities handle such oilfield products as sand and other proppant materials for well fracturing operations, dry cement and additives for oil and gas well cementing, and other supplies and materials used in oilfield operations.

The customer base for this segment consists of major and large independent oilfield service companies which specialize in cementing, pressure pumping and fracturing and our products are sold both in domestic and international markets.

### Downhole Equipment

The Company's Downhole Equipment segment manufactures and sells two primary product lines, the Petrovalve line of downhole pump valves and the Turbeco line of rigid centralizers used in cementing operations. Both product lines use patented and/or proprietary product designs to achieve greater efficiency and effectiveness than competing products.

The Petrovalve line of downhole pump valves was originally designed in the mid-1980's and has undergone significant improvements in recent years. The Petrovalve product line provides longer and more reliable downhole pump performance than the traditional ball and seat valves which are the predominant product in the industry. Additionally, our valves have been demonstrated to provide more efficient flow characteristics and can increase our customer's production volumes in many circumstances. The new "Gas Breaker" technology allows us to provide a solution to gas lock problems often encountered on wells with lower flow rates or high gas ratios. The Company outsources manufacturing of most of the machined valve components, but assembles and performs final quality assurance on all valves in Houston.

The Turbeco line of fixed rigid centralizers is used in oil and gas well

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

cementing programs to increase the effectiveness of such operations. Our primary products include the Cementing Turbulator, which Flotek acquired and began distributing in 1994. The main purpose of this tool is to assure the pipe is properly centered in the well bore and to improve placement of cement to obtain an effective bond with the formation. The Company was one of the first companies to distribute spiral-vane cementing turbulators. The Turbulator has gained widespread acceptance through its ability to improve oil and gas well cementing programs and is effective in deep, directional and horizontal well applications.

New products that have been introduced in this segment are the Integral Pump Centralizer, the Eccentric Turbulator (jointly patented with Marathon Oil), and the recently patented Turbo-lok Centralizer. Recently, the Company completed design and testing of its proprietary close tolerance Pressure-Actuated Casing ("C-PAC") Centralizer. This pressure-actuated tool is designed to accommodate "slim-hole" deviated well completion programs. The C-PAC Centralizer is an integral part of the casing and does not activate until it is in its final position in the well, thus reducing drag during insertion of the casing in the well bore. It can also be used in smaller well bore diameters which would prevent the use of traditional fixed centralizers. Once in place, the vanes are pressure-activated to expand and centralize the casing to maximize the integrity of the cementing process. Patent applications are pending and marketing efforts are in progress.

The Company's competition in the Petrovalve product line is comprised of rod pump manufacturers and pump maintenance and service shops using the industry standard API ball and seat product, as well as other proprietary valve products. In the cementing centralizer market, the Company competes with both large, diversified oilfield service companies and smaller independent competitors. Competition is high and is expected to continue for the foreseeable future.

4

The Company's customers in the Downhole Equipment segment are primarily oil and gas exploration and production companies, including major oil companies, which are involved in the drilling and cementing of oil wells and own producing oil and gas wells. The Company's active customer base is distributed among major oil companies and smaller independent operators. The Company's marketing area is focused in the Gulf of Mexico region, although the Company has a significant customer base in Venezuela for its Petrovalve products and is continuing to expand its market both internationally and domestically.

### Product Demand and Marketing

The demand for the Company's products and services is generally correlated to the level of oil and gas drilling activity, both in the United States and internationally. Drilling activity, in turn, is generally dependent on the price levels of oil and gas. Certain of the Company's products, particularly the Petrovalve line of downhole pump valves and certain of its specialty chemicals, are more closely related to the production of oil and gas and demand for these products is less dependent on drilling activity.

We market our products primarily through direct sales to our customers by company managers and sales employees. We generally have established customer relationships which provide for repeat sales. As a result of the significant consolidation which has occurred in the industry over the past 16 years, our sales have tended to be concentrated in larger customer relationships. Four customers accounted for 44.2% of our consolidated revenues for the year ended December 31, 2002. Three of these customers were in the Specialty Chemicals segment of our business and they collectively accounted for 65.2% of the revenues in this segment. The remaining customer was in the downhole equipment segment of our business and it accounted for 52.1% of the revenues in this

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

segment.

### Government Regulation, Operating Risks and Insurance

We are subject to federal, state and local environmental and occupational safety and health laws and regulations in the United States and other countries in which we do business. The Company has endeavored to fully comply with these requirements and is not aware of any material instances of noncompliance. However, these requirements are complex and assuring compliance is often difficult. The enforcement of these laws and regulations may become more stringent in the future and could have a material impact on our costs of operations. Non-compliance could also subject us to material liabilities, such as government fines, third-party lawsuits or even the suspension of operations.

Many of the products within our specialty chemicals segment are considered hazardous or flammable. The majority of such products are reasonably stable and generally require only ordinary care in handling and transportation. However, we do have risks in handling the materials in this segment and if a leak or spill occurs in connection with our operations, we could incur material costs to remediate any resulting contamination.

In addition, our Company's products are used for the exploration and production of oil and natural gas. Such operations are subject to hazards inherent in the oil and gas industry, such as fires, explosions, blowouts and oil spills, which can cause personal injury or loss of life, damage to or destruction of property, equipment, the environment and marine life, and suspension of operations. Litigation arising from an occurrence at a location where the Company's products or services are used or provided could, in the future, result in the Company being named as a defendant in lawsuits asserting potentially significant claims. The Company maintains insurance coverage that it believes to be reasonable and customary in the industry against these hazards.

The Company has a legal action pending. Reference is made to Item 3 of this report on Page 7. No significant losses have been recognized as a result of this pending litigation.

### Research and Development and Intellectual Property

The Company is actively involved in developing proprietary products to expand its existing product lines and in developing new technologies. The Company has followed a policy of seeking patent protection both within and outside the

5

United States for products and methods that appear to have commercial significance and qualify for patent protection. The decision to seek patent protection considers whether such protection can be obtained on a cost-effective basis and is likely to be effective in protecting the commercial interests of the Company. The Company believes that its patents and trademarks, together with its trade secrets and proprietary design, manufacturing and operational expertise, are reasonably adequate to protect its intellectual property and provide for the continued operation of its business. However, the Company's competitors may attempt to circumvent these patent protections or develop new technologies which compete with the Company's products.

### International Operations

Substantially all of the Company's revenues and operations are currently derived and conducted, respectively, within the United States. However, the Company has been expanding its international sales efforts and expects international sales

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

to increase in the future. The Company is utilizing a third party in Canada to blend and distribute Chemical products for customers in Canada. Other than this operation, there are no current plans to locate any additional production operations or maintain any significant amounts of inventory outside the U.S. However, these plans are subject to change in the future based on management's assessment of business opportunities in the global markets.

One of the Company's product lines, Petrovalve downhole pumps, is currently sold into markets in South America, particularly Venezuela, and the Middle East. As discussed in Note 5 of the Notes to Consolidated Financial Statements, we have experienced difficulties in collecting accounts receivable from these sales on a timely basis due to political instability and a work disruption by the national oil company of Venezuela. At December 31, 2002, we had approximately \$1,227.0 thousand in accounts receivable from a customer in Venezuela which are now past due and had not been collected as of the date this Form 10-KSB was filed.

International sales involve additional business and credit risks inherent in doing business in countries with legal and political policies different from those in the United States. Those risks can include war, boycotts, legal and political changes, and fluctuations in currency exchange rates. Although it is impossible to predict the probability of such occurrences or their effect on the Company, management believes that these risks are outweighed by the commercial opportunities of developing sales markets outside the United States.

### Employees

As of December 31, 2002, the Company employed approximately 93 full-time employees. None of the Company's employees are covered by collective bargaining agreements. The Company believes that its relationship with its employees is satisfactory.

### Risk Factors

The Company faces various business risks specific to its industry, product lines, financial resources and competitive position, as well as general economic and financial risks. The following risk factors, among others, may cause the Company's operating results and/or financial position to be adversely affected:

- o The Company is dependent on the oil and gas industry, and activity levels in the industry are volatile.
- o Oil and gas prices are volatile and have a direct impact on the spending levels of our customers.
- o Severe weather conditions, for example, hurricanes, can have a direct impact on activity levels in the affected areas and oil and gas prices.
- o The oilfield service industry is highly competitive and we must compete with many companies possessing greater financial resources and better established market positions.

6

- o The introduction of new products and technologies by competitors may adversely affect the demand for our products and services.
- o The Company's debt service obligations and cash flow from operations may limit our ability to fund operations and capital spending or provide for future growth.

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

o Changes in political conditions, governmental regulations, economic and financial market conditions, unexpected litigation and other uncertainties may have an adverse effect on our operations.

### Item 2. Description of Properties

The following table sets forth certain information with respect to the Company's principal properties:

Location	Facility Size (Sq. Feet)	Tenure	Utilization
Houston, Texas.....	9,000	Leased	Corporate Office and Warehouse
Mason, Texas.....	12,000	Owned	Manufacturing Downhole Equip
Alice, Texas.....	3,200	Leased	Warehouse for Downhole Equip
Duncan, Oklahoma.....	41,000	Leased	Equipment Manufacturing
Marlow, Oklahoma.....	15,500	Owned	Specialty Chemicals Blending
Denver, Colorado.....	1,200	Leased	Specialty Chemicals Sales Of
Lafayette, Louisiana.....	5,000	Leased	Warehouse for Downhole Equip
Raceland, Louisiana.....	4,000	Owned	Transload for Oilfield Servi
Raceland, Louisiana.....	700	Leased	Administrative Offices

The Company considers its facilities to be in good condition and suitable for the conduct of its business. All of our facilities are subject to mortgages or security agreements as described in the Notes to the Consolidated Financial Statements.

### Item 3. Legal Proceedings

Milam Tool Company and the Estate of Jack J. Milam vs. Flotek Industries, Inc., Turbeco, Inc. and Jerry Dumas, individually, C.A. No. H-02-1647 (Jury Demanded), in the United States District Court, Southern District of Texas, Houston Division.

On May 1, 2002, Milam Tool Company and the Estate of Jack J. Milam filed a complaint against Flotek Industries, Inc., Turbeco, Inc. and Jerry D. Dumas, Sr., individually, in the United States District Court for the Southern District of Texas, Houston Division. The complaint asserts that the sale of TURBO-LOK turbulators, which are part of the Company's Downhole Equipment segment, violates an agreement among the parties and infringes a United States patent controlled by the Plaintiffs. Plaintiffs seek injunctive relief and unspecified damages. The Company has answered the complaint. The Company strongly denies the assertions in the complaint and intends to vigorously contest this matter.

### Item 4. Submission of Matters to a Vote of Security Holders

None.



PART II

Item 5. Market for Registrant's Common Equity and Related Stockholder Matters

The Company's common stock is traded on the OTC Bulletin Board under the symbol "FLTK". The following table sets forth, on a per share basis for the periods indicated, the high and low sales prices reported by the OTC Bulletin Board, as adjusted for the 120 to 1 reverse stock split which was given effect on November 5, 2001.

	High	Low
2002		
Fourth quarter ended December 31, 2002.....	\$ 3.00	\$ 0.51
Third quarter ended September 30, 2002.....	\$ 2.75	\$ 1.10
Second quarter ended June 30, 2002.....	\$ 4.94	\$ 1.92
First quarter ended March 31, 2002.....	\$ 3.75	\$ 1.35
2001		
Fourth quarter ended December 31, 2001.....	\$10.00	\$ 2.00
Third quarter ended September 30, 2001.....	\$12.00	\$ 5.40
Second quarter ended June 30, 2001.....	\$10.80	\$ 4.20
First quarter ended March 31, 2001.....	\$ 6.00	\$ 3.60

As of March 25, 2003, the closing stock price, as quoted on the OTC Bulletin Board, was \$0.60. As of March 25, 2003, there were 5,521,670 common shares outstanding held by approximately 135 holders of record and an estimated 800 beneficial holders.

Dividend Policy

The Company has never paid cash dividends on its common stock. The Company intends to retain future earnings, if any, to meet its working capital requirements and to finance the future operations of its business. Therefore, the Company does not plan to declare or pay cash dividends to holders of its common stock in the foreseeable future. In addition, certain of the Company's credit agreements contain provisions that limit the Company's ability to pay cash dividends on its common stock.

Recent Issuance of Unregistered Securities

In December 2002, the Company issued 609,499 shares of its common stock in a private offering to "accredited investors" in exchange for \$609,499 of subscription proceeds, which was paid by the tender to the Company of \$609,499 of cash.

The foregoing issuance of common stock was made in reliance upon the exemption from registration set forth in Section 4(2) of the Securities Act of 1933 for transactions not involving a public offering. No underwriters were engaged in connection with the foregoing sales of securities. The sales were made without general solicitation or advertising. Each purchaser was an "accredited investor" or a sophisticated investor with access to all relevant information necessary to evaluate the investment who represented to the Company that the sales were being acquired for investment.

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

### Securities Authorized for Issuance Under Equity Compensation Plans

The following table summarizes information regarding the Company's equity securities that are authorized for issuance under individual non-qualified stock option compensation agreements:

#### Equity Compensation Agreement Information

Plan category -----	Number of securities to be issued upon exercise of outstanding options and warrants (a) -----	Weighted-average exercise price of outstanding options and warrants (b) -----	Number remain for fu und com agreeme securit in c -----
Equity compensation agreements approved by security holders.....	-	-	
Equity compensation agreements not approved by security holders (1):			
Individual stock compensation agreements...	176,747	\$ 4.70	
Warrants.....	56,030 -----	\$14.40	
Total.....	232,777 =====	\$ 7.03	

(1) See Note 11 in Notes to Consolidated Financial Statements contained in Item 7 of this report.

### Item 6. Management's Discussion and Analysis of Financial Condition and Results of Operations

#### Business Overview

Flotek was established in 1985 and is currently traded on the OTC Bulletin Board market. On October 31, 2001, the Company completed the Merger with CESI. The Merger has been accounted for as a reverse acquisition using the purchase method of accounting. In the Merger, the shareholders of the acquired company, CESI, received the majority of the voting interests in the surviving consolidated company. Accordingly, CESI was deemed to be the acquiring company for financial reporting purposes and the historical financial statements of the Company are the historical financial statements of CESI. All of the assets and liabilities of Flotek were recorded at fair value on October 31, 2001, the date of the

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

Merger, and the operations of Flotek have been reflected in the operations of the combined company only for periods subsequent to the date of the Merger.

9

CESI was incorporated on June 27, 2000 to acquire businesses in the specialty chemical and equipment manufacturing segments of the oilfield service industry. It had no revenues or operations prior to the acquisitions of Esses, Inc., Plainsman Technology, Inc., Neal's Technology, Inc., and Padko International, Inc. in January 2001. It subsequently acquired Material Translogistics, Inc. ("MTI") in June 2001. These five companies are referred to collectively as the "CESI Acquired Businesses".

The Company has three reportable segments, as follows:

- o The Specialty Chemicals segment develops, manufactures, packages and sells chemicals used by other oilfield service companies in oil and gas well cementing, stimulation, and production.
- o The Equipment Manufacturing segment designs, manufactures and rebuilds specialized cementing and stimulation equipment, including heavy vehicles used for pressure pumping, blending and bulk material transport. This segment also designs, constructs and manages automated bulk material handling and loading facilities for other oilfield service companies.
- o The Downhole Equipment segment manufactures and markets the Petrovalve line of downhole pump components and the Turbeco line of casing centralizers.

Our businesses serve the oil and gas industry. All of our businesses are affected by changes in the worldwide demand for and price of oil and natural gas. The majority of our products are dependent on the level of exploration and development activity and the completion phase of oil and gas well drilling. Other products and services, such as our Petrovalve downhole pump products and certain of our specialty chemicals are more closely tied to the production of oil and gas and are less dependent on drilling activity.

The oil and gas industry has been subject to significant volatility in recent years due to changes in the demand, supply and pricing of oil and natural gas. The rig count remained at a low level throughout 2002. The U.S. rig count, as measured by Baker Hughes Incorporated, began 2002 at 883 active rigs and ended the year at 862, with an average of 830 active rigs. This was a 28% decrease from the average activity level in 2001. Subsequent to the end of 2002, the rig count has begun to increase slightly with the average number of rigs at 946 as of the middle of March. Natural gas prices have begun to strengthen as a result of a colder winter season and strong gas withdrawals. Gas in storage has fallen to 636 bcf and Henry Hub prices hit \$18.00 during the winter season and the current twelve-month strip price is \$5.37. Crude oil prices averaged \$26 for the year but did not translate into stronger oil related drilling. Our businesses were affected by this decreased level of drilling activity throughout all of 2002. Many industry observers expect drilling activity levels to increase in 2003 based on higher oil and gas prices and an expected rebound in overall economic activity. However, we face a challenging industry environment in the near term and there can be no assurance that these expected improvements will occur.

The following is a discussion of our results of operations on both an historical and a pro forma combined basis for the last two years. This discussion should be read in conjunction with our consolidated financial statements and notes thereto that are included in Item 7 of this filing. Due to the significance of the

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

CESI-Flotek Merger, the discussion of comparative results of operations will focus primarily on the pro forma combined information. The pro forma combined statements of operations and related pro forma segment information give effect to the acquisition of the CESI Acquired Businesses by CESI and the Merger between Flotek and CESI. The basis of presentation and pro forma adjustments for the statement of operations for the year ended December 31, 2001 and the supporting pro forma segment information for the year ended December 31, 2001 are included as Exhibits 99.1 and 99.2 to the Company's Form 10-KSB which was filed with the Commission on April 15, 2002 and should be read in conjunction with the information in those exhibits. The pro forma combined results of operations presented herein do not purport to represent what the Company's results of operations actually would have been had such events occurred at the beginning of the periods presented, as assumed, or to project the Company's results of operations for any future period or the future results of any of the acquired businesses. They are presented to allow for a more informative discussion and comparative analysis of the Company's performance.

10

The Company is also subject to various Risk Factors as discussed in Item 1 of this filing, and the following discussion should be read in light of those factors, which could have a material effect on our business in the future.

### Results of Operations

Years ended December 31,	Historical 2002	2001	Audited 2002
	-----	-----	-----
Revenues.....	\$13,260,503	\$12,561,499	\$13,260,503
Cost of revenues.....	8,711,032	9,078,121	8,711,032
	-----	-----	-----
Gross margin.....	4,549,471	3,483,378	4,549,471
	-----	-----	-----
Gross margin %.....	34.3%	27.7%	34.3%
 Selling, general and administrative.....	 7,477,189	 3,767,873	 7,477,189
Goodwill impairment.....	600,000	-	600,000
Depreciation and amortization.....	704,732	744,305	704,732
Research and development.....	139,371	34,938	139,371
	-----	-----	-----
Total expenses.....	8,921,292	4,547,116	8,921,292
	-----	-----	-----
Operating loss.....	(4,371,821)	(1,063,738)	(4,371,821)
	-----	-----	-----
Operating loss %.....	(33.0%)	(8.5%)	(33.0%)
 Interest expense.....	 (639,918)	 (415,431)	 (639,918)
Interest income.....	2,217	43,819	2,217
Other, net.....	(566)	27,415	(566)
	-----	-----	-----
Other income (expense),			

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

net.....	(638,267)	(344,197)	(638,267)
	-----	-----	-----
Loss before change in accounting principle.....	\$ 5,010,088)	\$ (1,407,935)	\$ (5,010,088)
	=====	=====	=====
Loss %.....	(37.8%)	(11.2%)	(37.8%)

Total revenues on a pro forma combined basis decreased by \$2.7 million, or 17.0% in 2002 compared to 2001. All three of our reportable segments produced lower revenues in 2002 compared to the prior year. The majority of the decrease is attributable to reduced exploration and production activity for oil and gas due to a 28% decline in the average daily rig count in the US in 2002, compared to 2001, and various global economic and political uncertainties. All three segments are heavily dependent on the US oil and gas market, except the Petrovalve line of downhole pump components, which is more dependent on International oil and gas production activity.

On an aggregate basis, the gross margin as a percentage of revenue increased 1.7% from 32.6% in 2001 to 34.3% in 2002. The majority of this percentage increase came from the Material Translogistic, Inc. product line as a result of completion of additional projects in 2002 with improved margins and the start up of the bulk material transload facility in the Gulf Coast in August 2002. This operation is part of the Equipment Manufacturing segment.

Selling, general and administrative ("SG&A") costs represent the costs of selling, operations and overhead expenses not directly attributable to products sold or services rendered. The revenues from services are less than 10% of consolidated revenues and the direct costs of providing these services are generally included in cost of revenues. SG&A amounted to 56.4% of revenue in 2002, compared to 33.2% of unaudited pro forma combined revenues in 2001, an increase of 23.2%. Had 2002 revenue been flat with unaudited pro forma revenue in 2001, SG&A as a percent of revenue would have been 46.8%, a 13.6% increase. The costs of administration increased as a result of the Merger and the increased size and complexity of the Company. Due to the Merger, sales personnel

were added in several of the reporting segments, professional fees (legal, auditing, accounting and consulting) increased as a result of a now larger public company with more complex issues, director and officer and general liability insurance costs increased, and salaries increased with the addition of several key management employees. Making the MTI bulk material transload facility in the Gulf Coast operational in 2002 added \$124.5 thousand in SG&A costs. In addition, as discussed in Note 5 of the Notes to Consolidated Financial Statements, a reserve for doubtful accounts of \$878.0 thousand was recorded for potential uncollectibility of a Venezuela accounts receivable. This amount represents 6.6% of 2002 revenue. Action was taken in 2002 to reduce these costs to the optimum level, but not below a core infrastructure needed to support anticipated business growth in 2003.

Interest expense was \$182.5 thousand, or 40%, higher than unaudited pro forma interest expense for 2001. The Company added a revolving line of credit totaling \$1.6 million at a variable interest rate of prime plus 1.25% and financed, via a construction loan, totaling \$854.4 thousand, the MTI bulk material transload facility at a rate of prime plus 1%. In addition, as discussed in Note 7 of the Notes to Consolidated Financial Statements the Company entered into a sale lease back transaction with Oklahoma Facilities, LLC ("Facilities") on land and buildings for our Equipment Manufacturing segment that increased interest costs for lease of this facility. Also, as discussed in Note 8 of the Notes to

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

Consolidated Financial Statements the company borrowed \$500.0 thousand, at prime plus 4.25%, under a short-term promissory note to Facilities. These specific transactions added \$209.1 thousand in interest expense during 2002. The majority of the Company's indebtedness carries a variable interest rate tied to the prime rate and is adjusted on a quarterly basis.

### Specialty Chemicals

The following table presents the operating results of our Specialty Chemicals segment on a pro forma combined basis for 2002 and 2001:

Years ended December 31,	Audited 2002 -----	Pro Forma Combined Unaudited 2001 -----
Revenues.....	\$6,845,403	\$7,329,596
Gross margin.....	\$2,822,396	\$3,032,815
Gross margin %.....	41.2%	41.4%
Operating income.....	\$ 854,165	\$1,113,588
Operating margin.....	12.5%	15.2%

Specialty Chemical revenue decreased \$484.2 thousand or 6.6% in the current year from 2001 levels. Sales in this segment are heavily dependent on drilling activity and the decrease in revenue is primarily attributable to sharply lower (28%) US average drilling activity in 2002 compared to 2001. Average product pricing levels in this segment declined as lower market demand put pressure on product pricing.

The gross margin percentage in this segment stayed relatively flat between years. During 2002 we added, via acquisition, certain environmentally friendly chemicals that command higher margins than other chemicals sold by this segment. These higher margins were offset by lower margins for other products as we attempted to maintain sales levels and market share. The combination of lower revenues due to reduced drilling activities and lower gross margins had a significant adverse effect on our operating margin and overall levels of operating income.

Operating income fell \$259.4 thousand, or 23.3%, in 2002 compared to 2001 primarily as a result of lower revenues and gross margins. We took action to reduce selling, general and administrative expenses in this segment to keep these costs in line with reduced revenue levels. However, these costs could not be reduced at the same rate as revenue resulting in a decrease in operating income margin percentage in this segment from 15.2% in 2001 to 12.5% in 2002.

12

### Equipment Manufacturing

The following table presents the operating results of our Equipment Manufacturing segment on a pro forma combined basis for 2002 and 2001:

Years ended December 31,	Audited 2002	Pro Forma Combined Unaudited 2001
--------------------------	-----------------	--

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

Revenues.....	\$ 3,720,929	\$ 5,233,039
Gross margin.....	\$ 539,174	\$ 412,983
Gross margin %.....	14.5%	7.9%
Operating loss.....	\$ (1,646,509)	\$ (1,177,139)
Operating loss %.....	(44.2%)	(22.5%)

Equipment Manufacturing revenues decreased \$1.5 million or 28.9% in 2002 compared to 2001. This decrease is a direct result of reduced demand for oil field service cementing and stimulation equipment, both heavy rolling and bulk material handling equipment and facilities, due to a 28% decline in US drilling activity. This lower activity, combined with various economic and political uncertainties, has caused many of our customers to curtail or stop spending on the manufacture or refurbishment of cementing and stimulation equipment and automated bulk handling and loading facilities. This decrease was partially off-set by the start-up of MTI's bulk material transload facility in the Gulf Coast which became operational in August 2002.

Gross margins increased from 7.9% in 2001 to 14.5% in 2002 or 6.6%. Primarily all of this increase is attributable to the positive gross margins of the bulk material transload facility mentioned above. Without these positive operating results, the Equipment Manufacturing segment gross margins would have been essentially flat between years. Operating performance continues to improve in this business segment from significant focus placed on improving operational controls and work processes. With improved market conditions this segment could produce significantly improved operating results in 2003 compared to 2002.

Operating losses increased \$469.4 thousand or 39.9% in 2002 compared to the prior year. This is a direct result of the revenue decrease mentioned above, poor operating performance in the first half of 2002 and operating expenses not being reduced below a core infrastructure in the fourth quarter of 2002 due to anticipated increase in business expected in the first half of 2003. The MTI bulk material transload facility in the Gulf Coast did produce positive operating results in 2002.

The current market outlook for this segment is optimistic. Quotes, request for quotes and orders have increased significantly since the first of the year. We are seeing signs of increased activity by our customers in response to high oil and gas commodity prices and steady improvement in US drilling activity. Economic and political uncertainties still play a major role in the overall improvement in the markets we serve. The Company believes that actions taken in 2002 to address operational performance and work processes together with expected increases in customer spending for 2003 will allow this segment to become profitable in 2003.

As more fully discussed in Note 10 of the Notes to Consolidated Financial Statements, we completed in the third quarter, our initial assessment, with the assistance of a third-party appraiser, of goodwill impairment as required under Statement of Financial Accounting Standards ("SFAS") No. 142, "Goodwill and Other Intangible Assets". There was approximately \$1.3 million of goodwill attributable to this segment, of which we have identified two reporting units, Equipment Specialties, Inc. ("ES") and MTI. Our test concluded that all of the goodwill attributable to ES, totaling \$452,744, was impaired. Consequently, we have recognized this impairment loss as of the first interim period which was March 31, 2002. Our test concluded that no impairment loss existed for the MTI reporting unit.

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

### Downhole Equipment

The following table presents the operating results of our Downhole Equipment segment on a pro forma combined basis for 2002 and 2001:

Years ended December 31,	Audited 2002 -----	Pro Forma Combined Unaudited 2001 -----
Revenues.....	\$ 2,694,171	\$ 3,419,814
Gross margin.....	\$ 1,187,901	\$ 1,758,588
Gross margin %.....	44.1%	51.4%
Operating income (loss).....	\$(1,687,605)	\$ 367,537
Operating margin.....	(62.6%)	10.7%

The Downhole Equipment segment became part of the consolidated group after the Merger became effective October 31, 2001. These operations, which consist of manufacturing and marketing the Petrovalve line of downhole pump components and the Turbeco line of casing centralizers, were the original operations of Flotek Industries, Inc. prior to the Merger. Since the Merger was recorded for accounting purposes as a reverse merger, the results of operations of this segment were included in the historical consolidated results of operations only for periods subsequent to the Merger. The proforma unaudited amounts include this segment for all of 2001. Consolidating the 2002 results of operations for this segment has a significant impact on gross margins for the consolidated company.

Downhole Equipment revenues decreased \$725.6 thousand, or 21.2% in 2002 compared to 2001. Sales of both the Turbeco line of casing centralizers and the Petrovalve line of downhole pump components were lower in 2002 compared to 2001. The Turbeco line of casing centralizers is very dependent on the level of US drilling activity and has suffered as result of the 28% decline in drilling activity in 2002. Petrovalve sales, totaling, \$1.5 million in 2002 were almost exclusively to one customer in Venezuela. Sales to this customer in 2002 were approximately \$110.8 thousand higher than 2001; however, sales to other Latin America customers were significantly lower in 2002 compared to 2001 due to curtailed production. In addition, sales to Venezuela stopped after April of 2002 due to political unrest in that country. As more fully discussed in Note 5 of the Notes to Consolidated Financial Statements and the Capital Resources and Liquidity section, below, the Venezuela customer has not paid for the majority of goods sold in 2002 within the customary payment terms. These sales carry a high gross margin and are very profitable to this segment.

Gross margin percentage decreased 7.3% from 51.4% in 2001 to 44.1% in 2002. This decrease was mostly attributable to lower gross margins in the Turbeco line of casing centralizers. Average product pricing levels in this product line declined as lower drilling activity and market demand caused our pricing to come under pressure resulting in increased discounts to customers, and revaluing inventory to net realizable values.

Operating income fell \$2,055.1 thousand, or 559.2% from 2001 levels. Several factors contribute to this significant decrease as follows:

- o Gross margins declined \$570.7 thousand due the explanation immediately above.
- o An allowance for doubtful accounts totaling \$878.0 thousand was established for possible uncollectibility on sales of material to Venezuela. This is explained more fully in Note 5 of the Notes to Consolidated Financial Statements.



o Goodwill impairment totaling \$600.0 thousand was recognized for the Petrovalve reporting unit. This is explained more fully in Note 10 of the Notes to Consolidated Financial Statements.

Selling, general and administrative expenses were essentially flat between periods. These costs were not reduced below a core infrastructure as improved operating results are anticipated in 2003 for this segment.

#### Capital Resources and Liquidity

In 2002, the Company sustained a loss of \$5.46 million and had negative cash flow from operations of \$2.2 million. These losses resulted primarily from poor operating results in the Equipment Manufacturing and Downhole Equipment segments. As stated above, and in Note 2 of the Notes to Consolidated Financial Statements, management has taken and will continue to take appropriate steps to improve performance in all business segments in 2003.

As of December 31, 2002, net working capital was negative \$3.2 million, resulting in a current ratio of .56 to 1. Inventories have decreased significantly, approximately, \$1.9 million, during 2002, primarily due to completion of manufactured equipment and bulk construction projects, a reduced number of these projects in progress at year end, a concerted effort to move slow moving inventory and reserve (approximately \$174.0 thousand) for additional slow moving inventory at year-end.

Cash and cash equivalents are \$0.00 at December 31, 2002. As discussed in Note 15 of the Notes to Consolidated Financial Statements, several short-term financing arrangements have been made to help the Company with the extreme short-fall in cash. Overall, business, subsequent to December 31, 2002, is improving and cash flow from operations is increasing, but cash flow is still tight.

As discussed in Note 5 of the Notes to Consolidated Financial Statements, at December 31, 2002, the Company had approximately \$1,227.0 thousand of accounts receivable from a customer in Venezuela, all of which arose from goods shipped in the first half of 2002. As a result of political instability and work disruptions in the country, these amounts have not been paid within the customary payment terms for this customer. The ultimate customer for these goods is PDVSA, the national oil company of Venezuela. Our customer holds a contract to deliver over \$5 million of our proprietary products to PDVSA during the next three years. However, PDVSA has delayed acceptance of the majority of the goods shipped due to the recent political unrest and oil and gas industry work curtailment in Venezuela. Currently, we are waiting on payment for approximately \$27 thousand of product shipped to and accepted by PDVSA. The remaining \$1.2 million has not been shipped to the end customer (PDVSA). Our contacts within PDVSA inform us that our product will be needed as they begin to ramp up oil production to pre strike levels. We believe the product will eventually be shipped to PDVSA but we can not predict when. Thus, we have established a reserve for doubtful accounts for \$878.0 thousand, the portion that we believe to be unrealizable if the product is not ultimately delivered to PDVSA. We fully expect, once PDVSA accepts the product, that they will pay, as they have in 2002, within their customary payment terms. The delay in collecting this accounts receivable has had a significant adverse effect on the cash flow of the Company. Additionally, all invoice amounts, as discussed in Note 8 of the Notes to Consolidated Financial Statements, which are greater than 90 days old cannot be included in the borrowing base under our revolving lines of credit.

On February 28, 2002, the Company sold its rights and obligation to purchase the land and buildings covered by a capital lease obligation, together with capital

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

improvements to the property totaling approximately \$750,000 to Oklahoma Facilities, LLC ("Facilities"). An officer of the Company has a minority investment interest in and is an officer of Facilities. This transaction resulted in net cash proceeds to the Company of \$761,000. The Company simultaneously entered into an agreement to lease back the facility over ten years. This transaction has been recorded as a capital lease as discussed in Note 7 of the Notes to Consolidated Financial Statements.

15

The Company has borrowed \$3.21 million during 2002 under its line of credit arrangements, including a new \$1.6 million line of credit which was executed in January of 2002 and short-term borrowing of \$500,000 executed in July 2002. In addition, our primary lending bank has extended a \$1.4 million line of credit until May 29, 2003. The Company has borrowings which have exceeded its eligible asset base by approximately \$557.5 thousand at December 31, 2002. The lender has not determined the impact of this on the Company's revolving lines of credit. We also made total debt service payments of approximately \$1.2 million during the year. The company has estimated minimum debt service obligations in 2003 of \$4.7 million. This \$4.7 million includes the revolving lines of credit totaling \$3.0 million at December 31, 2002, the capital lease obligation incurred during the first quarter of 2002, and the minimum principal and interest payments on the new credit agreements mentioned above, and in Notes 8, 9 and 15 of the Notes to Consolidated Financial Statements.

In December 2002, the Company issued 609,499 shares of its common stock in a private offering to "accredited investors" in exchange for \$609,499 of subscription proceeds, which was paid by the tender to the Company of \$609,499 of cash. These proceeds were used for operating cash flow.

Capital expenditures during 2002 totaled \$1.5 million, of which \$32.0 thousand had not been paid in cash at December 31, 2002. The majority of these capital expenditures relate to a bulk material transload facility which the Company constructed in Raceland, Louisiana and a paint shop for ES in Duncan, Oklahoma. The Company has approved a capital expenditure budget for 2003 totaling approximately \$.5 million.

The Company believes its operations are capable of generating sufficient cash flow to meet its debt service obligations if we successfully collect amounts due from our Venezuelan customer. However, the collection of these amounts, and certain other factors involved in executing our business strategy, are beyond our control. In addition, we face a challenging near-term political and industry environment. As a result, we believe the Company will need to raise additional capital through the sale of its debt or equity securities. There can be no assurance that the Company will be able to secure such financing on acceptable terms.

It is uncertain that we will be able to collect the amounts from our Venezuelan customer, return our Equipment Manufacturing segment to profitability, grow our business to the projected 2003 plan levels and/or obtain additional equity or debt financing. Accordingly, investors are advised that the Company faces significant financial risks in the near future as we attempt to meet these challenges.

### Forward-Looking Statements

Except for the historical information contained herein, the discussion in this Form 10-KSB includes "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended and Section 21E of the Securities

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

Exchange Act of 1934, as amended. The words "anticipate," "believe," "expect," "plan," "intend," "project," "forecast," "could" and similar expressions are intended to identify forward-looking statements. All statements other than statements of historical facts included in this Form 10-KSB regarding the Company's financial position, business strategy, budgets and plans and objectives of management for future operations are forward-looking statements. Although the Company believes that the expectations reflected in such forward-looking statements are reasonable, actual results may differ materially from those in the forward-looking statements for various reasons including the effect of competition, the level of petroleum industry exploration and production expenditures, world economic and political conditions, prices of, and the demand for crude oil and natural gas, weather, the legislative environment in the United States and other countries, adverse changes in the capital and equity markets, and other risk factors identified herein.

16

Item 7. Financial Statements

### INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

Report of Independent Public Accountants.....	
Consolidated Balance Sheets as of December 31, 2002 and 2001.....	
Consolidated Statements of Operations for the Year Ended December 31, 2002 and December 31, 2001.....	
Consolidated Statements of Changes in Stockholders' Equity for the Year Ended December 31, 2002 and December 31, 2001.....	
Consolidated Statements of Cash Flows for the Year Ended December 31, 2002 and December 31, 2001.....	
Notes to Consolidated Financial Statements.....	

17

### INDEPENDENT AUDITORS' REPORT

The Board of Directors  
Flotek Industries Inc. and Subsidiaries

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

Houston, Texas

We have audited the accompanying Consolidated Balance Sheets of Flotek Industries Inc. and Subsidiaries as of December 31, 2002 and 2001, and the related Consolidated Statements of Operations, Stockholders' Equity, and Cash Flows for the years then ended. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Flotek Industries Inc. and Subsidiaries as of December 31, 2002 and 2001, and the consolidated results of their operations and their cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

The accompanying consolidated financial statements have been prepared assuming that Flotek Industries Inc. and Subsidiaries will continue as a going concern. As more fully described in Note 2, the Company has incurred accumulated operating losses and cash deficits from operations. These conditions raise substantial doubt about the Company's ability to continue as a going concern. Management's plans in regard to these matters are also described in Note 2. The financial statements do not include any adjustments to reflect the possible future effects on the recoverability and classification of assets or the amounts and classification of liabilities that may result from the outcome of this uncertainty.

WEINSTEIN SPIRA & COMPANY, P.C.  
Houston, Texas  
March 17, 2003

FLOTEK INDUSTRIES, INC.  
CONSOLIDATED BALANCE SHEETS  
December 31, 2002 and 2001

2002  
-----

ASSETS

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

Current assets:	
Cash and cash equivalents.....	\$ -
Accounts receivable, less allowance of \$900,067 and \$208,333 as of December 31, 2002 and 2001, respectively.....	2,034,381
Inventories and work in progress, net.....	1,817,717
Other current assets.....	198,055
	-----
Total current assets.....	4,050,153
	-----
Property, plant and equipment, net.....	4,386,182
Goodwill, net.....	12,266,346
Patents and other intangible assets, net.....	237,421
Other assets.....	-
	-----
Total assets.....	\$20,940,102
	=====
LIABILITIES AND STOCKHOLDERS' EQUITY	
Current liabilities:	
Current portion of long-term debt.....	\$ 977,695
Capital lease obligations, current portion.....	66,535
Accounts payable.....	2,464,499
Accrued liabilities.....	91,971
Amounts due to related parties.....	100,892
Notes payable.....	3,532,924
	-----
Total current liabilities.....	7,234,516
	-----
Long-term debt.....	3,039,649
Capital lease obligations, long-term.....	1,321,726
Stockholders' equity:	
Preferred stock, \$.0001 par value, 100,000 shares authorized, no shares issued.....	-
Common stock, \$.0001 par value, 20,000,000 shares authorized, 5,521,670 and 4,850,696 shares issued and outstanding for 2002 and 2001, respectively.....	552
Additional paid-in capital.....	16,373,156
Accumulated deficit.....	(7,029,497)
	-----
Total stockholders' equity.....	9,344,211
	-----
Total liabilities and stockholders' equity.....	\$20,940,102
	=====

The accompanying notes are an integral part of these consolidated financial statements.

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

FLOTEK INDUSTRIES, INC.  
CONSOLIDATED STATEMENTS OF OPERATIONS  
For the Year Ended December 31, 2002 and December 31, 2001

	2002
	-----
Revenues.....	\$13,260,503
Cost of revenues.....	8,711,032
	-----
Gross margin.....	4,549,471
	-----
Expenses:	
Selling, general and administrative.....	7,477,189
Goodwill impairment.....	600,000
Depreciation and amortization.....	704,732
Research and development.....	139,371
	-----
Total expenses.....	8,921,292
	-----
Loss from operations.....	(4,371,821)
Other income (expense)	
Interest expense.....	(639,918)
Interest income.....	2,217
Other, net.....	(566)
	-----
Total other income (expense).....	(638,267)
	-----
Loss before cumulative effect of change in accounting principle .....	(5,010,088)
	-----
Cumulative effect of change in accounting principle net of income tax benefit.....	(452,744)
	-----
Net loss.....	\$ (5,462,832)
	=====
Basic and diluted loss per common share before cumulative effect of change in accounting principle.....	\$ (1.01)
Cumulative effect of change in accounting principle.....	(.09)
	-----
Basic and diluted net loss per common share.....	\$ (1.10)
	=====

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

Weighted average number of common shares  
 outstanding..... 4,967,658  
 =====

The accompanying notes are an integral part of these consolidated financial statements.

20

FLOTEK INDUSTRIES, INC.  
 CONSOLIDATED STATEMENTS OF CASH FLOWS  
 For the Year Ended December 31, 2002 and December 31, 2001

	Common Stock ----- Shares		Additional Paid-in Capital	Acco Def
	-----		-----	-----
Balance at December 31, 2000.....	1,425,665	\$143	\$ 1,383,228	\$
Common stock issued in acquisitions.....	2,326,312	232	10,077,768	
Common stock issued for cash.....	1,098,719	110	4,111,890	
Net loss.....	-	-	-	(1)
	-----	-----	-----	-----
Balance at December 31, 2001.....	4,850,696	\$485	\$15,572,886	\$ (1)
	=====	=====	=====	=====

	Common Stock ----- Shares		Additional Paid-in Capital	Acco Def
	-----		-----	-----
Balance at December 31, 2001.....	4,850,696	\$485	\$15,572,886	\$ (1)
Common stock issued in acquisitions.....	60,116	6	189,460	
Common stock issued for cash.....	610,858	61	610,810	

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

Net loss.....	-	-	-	(5)
	-----	-----	-----	-----
Balance at December 31, 2002.....	5,521,670	\$552	\$16,373,156	\$ (7)
	=====	=====	=====	=====

The accompanying notes are an integral part of these consolidated financial statements.

21

FLOTEK INDUSTRIES, INC.  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
For the Year Ended December 31, 2002 and December 31, 2001  
(Continued)

	2002
	-----
Cash flows from operating activities:	
Net loss.....	\$ (5,462,832)
Adjustments to reconcile net loss to net cash used in operating activities:	
Depreciation and amortization.....	704,731
Imputed interest expense.....	-
Gain on sale of assets.....	15,579
Impairment of goodwill.....	1,052,744
(Increase) decrease in:	
Accounts receivable.....	155,185
Inventories and work in progress.....	1,886,436
Other current assets.....	(173,320)
Deposits and other.....	87,254
Accounts payable and accrued liabilities.....	(391,659)
Net cash used in operating activities.....	(2,125,882)
	-----
Cash flows from investing activities:	
Acquisition of subsidiaries, net.....	(122,250)
Capital expenditures.....	(1,473,521)
Proceeds from sales of assets.....	111,312
Net cash used in investing activities.....	(1,484,459)
	-----
Cash flows from financing activities:	
Issuance of stock for cash.....	610,871
Proceeds from borrowings.....	3,106,736
Proceeds from sale/leaseback transaction.....	761,000
Repayments of indebtedness.....	(1,056,141)
Payments to related parties.....	(31,963)



Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

Principal payments on capital leases.....	(20,600)
	-----
Net cash provided by financing activities.....	3,369,903
	-----
Net decrease in cash and cash equivalents.....	(240,438)
Cash and cash equivalents at beginning of period.....	240,438
	-----
Cash and cash equivalents at end of period.....	\$ -
	=====

The accompanying notes are an integral part of these consolidated financial statements.

22

FLOTEK INDUSTRIES, INC.  
CONSOLIDATED STATEMENTS OF CASH FLOWS  
For the Year Ended December 31, 2002 and December 31, 2001  
(Continued)

	2002
	-----
Supplemental schedule of noncash investing and financing activities:	
Land and building acquired under capital lease.....	\$ -
	=====
Lease obligation incurred.....	\$ 1,408,861
	=====
Book value of assets sold.....	\$ 633,894
	=====
Capital expenditures incurred but not paid at year end.....	\$ 32,000
	=====
Supplemental disclosures of cash flow information:	
Acquisition of subsidiaries:	
Assets (liabilities) acquired:	
Cash.....	\$ -
Accounts receivable.....	-
Inventories and work in progress.....	-
Other current assets.....	-
Property and equipment.....	-
Marketable securities.....	-
Patents and other intangibles.....	104,466
Goodwill.....	207,250
Other assets.....	-
Debt.....	-
Accounts payable and accrued liabilities.....	-
	-----

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

Common stock issued.....	311,716
Promissory notes issued.....	(189,466)
Transaction costs paid in cash.....	-
	-----
Net cash paid to sellers.....	\$ 122,250
	=====
Cash paid for interest.....	\$ 639,918
	=====

The accompanying notes are an integral part of these consolidated financial statements.

23

FLOTEK INDUSTRIES, INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 1 - Organization and Summary of Significant Accounting Policies

Flotek Industries, Inc. and subsidiaries (the "Company" or "Flotek") was originally incorporated under the laws of the Province of British Columbia on May 17, 1985. On October 23, 2001, the Company moved its corporate domicile to Delaware and completed a reverse stock split of 120 to 1. On October 31, 2001, the Company completed a merger ("the Merger") with Chemical & Equipment Specialties, Inc. ("CESI"). The Merger has been accounted for as a reverse acquisition using the purchase method of accounting. In the Merger, the shareholders of the acquired company, CESI, received the majority of the voting interests in the surviving consolidated company. Accordingly, CESI was deemed to be the acquiring company for financial reporting purposes and the historical financial statements of the Company for the year ended December 31, 2001 are the historical financial statements of CESI. All of the assets and liabilities of Flotek were recorded at fair value on the date of the Merger, and the operations of Flotek have been reflected in the operations of the combined company only for periods subsequent to the date of the Merger.

The Company's product lines are divided into three segments within the oilfield service industry:

- o The Specialty Chemicals segment develops, manufactures, packages and sells chemicals used by other oilfield service companies in oil and gas well cementing, stimulation and production.
- o The Equipment Manufacturing segment designs, manufactures and rebuilds specialized cementing and stimulation equipment, including heavy vehicles used for pressure pumping, blending and bulk material transport. This segment also designs, constructs and manages automated bulk material handling and loading

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

facilities for other oilfield service companies.

- o The Downhole Equipment segment manufactures and markets the Petrovalve line of downhole pump components and the Turbeco line of casing centralizers.

### Principles of Consolidation

The consolidated financial statements consist of Flotek Industries, Inc. and its subsidiaries, all of which are wholly owned. All significant intercompany transactions and balances have been eliminated in consolidation.

### Revenue Recognition

The Specialty Chemical and Downhole Equipment segments recognize revenues when products have been delivered and all significant risks and rewards of ownership have passed to customers. Accounts receivable are recorded at that time. Earnings are charged with a provision for doubtful accounts based on a current review of collectibility of accounts. Accounts deemed uncollectible are applied against the allowance for doubtful accounts. Deposits and other funds received in advance of delivery are deferred until the transfer of ownership is complete.

The Equipment Manufacturing segment, except for the bulk material transload operation, recognizes revenues from manufacturing and construction contracts under the percentage-of-completion method of accounting, generally in the ratio of costs incurred to total estimated costs of completion. Contract costs include all direct labor and material costs and those indirect costs related to manufacturing and construction operations. General and administrative costs are charged to expense as incurred. Changes in job performance and estimated profitability, including those arising from contract bonus or penalty provisions and final contract settlements, may result in revisions to costs and income and are recognized in the period in which such revisions appear probable. All known or anticipated losses on contracts are recognized in full when such amounts become apparent. Bulk material transload revenue is recognized as services are performed for the customer.

## FLOTEK INDUSTRIES, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Customers are invoiced under the terms of manufacturing or construction contracts and accounts receivable are recorded at that time. Collection of revenues invoiced on large heavy equipment builds or refurbishments are collected upon delivery of the completed unit. Progress billings are made on large construction projects, usually resulting in only a small fraction of the total project revenue in accounts receivable at the completion of the project. Revenues recognized in excess of customer billings are reflected in current assets as work in progress. Deposits and billings in excess of revenues on specific contracts are recognized as a reduction of work in progress.

### Cash and Cash Equivalents

The Company considers all short-term investments with an original maturity of three months or less to be cash equivalents.

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

### Inventories and Work in Progress

Inventories consist of raw materials, finished goods and parts and materials used in manufacturing and construction operations. Finished goods inventories include raw materials, direct labor and production overhead. Inventories are carried at the lower of cost or market using the average cost method. The Company maintains a reserve for impaired or obsolete inventory, which is reviewed for adequacy on a periodic basis. Work in progress consists of percentage of completion revenues recognized in excess of customer billings and deposits and billings in excess of revenues on specific contracts. The components of inventories and work in progress at December 31, 2002 were as follows:

	December 31, 2002	December 31, 2001
	-----	-----
Raw materials.....	\$ 409,806	\$ 496,332
Finished goods.....	1,534,387	1,856,011
Manufacturing parts and materials...	272,048	708,036
Work in progress.....	110,539	1,000,799
Inventory obsolescence reserve.....	(509,063)	(357,025)
	-----	-----
	\$1,817,717	\$3,704,153
	=====	=====

### Property and Equipment

Property and equipment are stated at cost. The cost of ordinary maintenance and repairs is charged to operations, while replacements and major improvements are capitalized. Depreciation is provided at rates considered sufficient to amortize the cost of the assets using the straight-line method over the following estimated useful lives:

Buildings and leasehold improvements.....	20 years
Machinery and equipment.....	5-8 years
Furniture and fixtures.....	5 years
Transportation equipment.....	3 years
Computer equipment.....	3 years

25

### FLOTEK INDUSTRIES, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The Company reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell.

### Goodwill

Goodwill represents the excess of cost over the fair value of net assets of companies acquired in business combinations accounted for using the purchase

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

method. Goodwill acquired in business combinations prior to June 30, 2001 had been amortized using the straight-line method over an estimated useful life of 20 years. In July 2001, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 141, "Business Combinations," and SFAS No. 142, "Goodwill and Other Intangible Assets." SFAS No. 141 requires that the purchase method of accounting be used for all business combinations initiated after June 30, 2001. SFAS No. 142 requires that goodwill no longer be amortized but instead be reviewed periodically for possible impairment. The Company adopted SFAS No. 142 effective January 1, 2002 and will no longer amortize goodwill. The goodwill amortization expense during the year ended December 31, 2001, was \$378,040.

The Company adopted Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets" ("SFAS No. 142") effective January 1, 2002. This statement addresses accounting and reporting for acquired goodwill and intangible assets. In the third quarter, we completed our initial assessment of goodwill impairment as required under SFAS No. 142. In accordance with the transitional provisions of SFAS No. 142, the Company determined, with the assistance of an independent appraiser, that the carrying value of goodwill and related assets of the Equipment Specialties, Inc. ("ES") reporting unit exceeded its fair value. There was approximately \$1.3 million of goodwill attributable to the Equipment Manufacturing segment which consists of two reporting units, ES and Material Translogistics, Inc. ("MTI"). As a result, the Company recognized a charge to income of \$452,744 (\$.09 loss per share) for the ES reporting unit which represents all of this unit's goodwill. Our test concluded there was no impairment for MTI. The goodwill impairment is reflected as the cumulative effect of change in accounting principle during the first quarter of 2002. As of the end of each period presented, all of the Company's other intangible assets had definitive lives and were being amortized accordingly.

In addition to the transitional year impairment test mentioned above, we also conducted a goodwill impairment assessment during the fourth quarter of 2002 for the Petrovalve reporting unit within the Downhole Equipment Segment. There was approximately \$5.5 million of goodwill attributable to this segment, all relating to the Petrovalve reporting unit. Our test concluded that \$600.0 thousand of goodwill was impaired. Consequently, we have recognized this impairment loss in Results of Operations in the fourth quarter of 2002.

We concluded, for the other reporting units of the Company, that their assets and liabilities had not changed significantly since the transition test and thus they were not tested during the impairment assessment in the fourth quarter of 2002. See Note 10 of the Notes to Consolidated Financial Statements.

### Income Taxes

Income taxes are computed under the liability method based upon rates prevailing at the end of the period. The Company provides deferred income tax assets and liabilities for the expected future tax consequences attributable to differences between the financial statement carrying amounts and the respective tax basis of assets and liabilities. These deferred assets and liabilities are based on enacted tax rates and laws that will be in effect when the differences are expected to reverse. Valuation allowances are established when necessary to reduce deferred tax assets to amounts which are more likely than not to be realized.

#### Loss Per Share

Loss per common share is calculated by dividing net loss attributable to common shareholders by the weighted average number of common shares outstanding. Dilutive loss per share is calculated by dividing net loss attributable to common shareholders by the weighted average number of common shares and dilutive potential common shares outstanding. There were no potentially dilutive common shares as of December 31, 2002 or 2001.

#### Stock-Based Compensation

The Company measures compensation expense for its stock-based employee compensation plans using the intrinsic method, as prescribed in Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees. Accordingly, compensation cost for stock options is measured as the excess, if any, of the fair market value of the Company's stock at the date of the grant over the amount the employee must pay to acquire the stock, and is recognized over the related vesting period. The Company provides supplemental disclosure of the effect on net income and earnings per share as if the provisions of SFAS No. 123, Accounting for Stock-Based Compensation, had been applied in measuring compensation expense.

#### Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and certain assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

#### Note 2 - Going Concern

The accompanying consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America, which contemplate continuation of the Company as a going concern. However, the Company has sustained accumulated operating losses since inception. In addition, the Company has used substantial amounts of working capital in their operations. These conditions raise substantial doubt about the Company's ability to continue as a going concern.

In view of these matters, realization of a major portion of the assets in the accompanying consolidated balance sheets is dependent upon continued operations of the Company, which in turn is dependent upon the Company's ability to meet its financing requirements, and the success of its future operations.

Management believes that actions taken to revise the Company's operating and financial requirements provide the opportunity for the Company to continue as a

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

going concern. Management has taken the following steps to revise its operating and financial requirements, which it believes are sufficient to provide the Company with adequate working capital:

- o The Company believes that revenues will increase in fiscal 2003.
- o Management continues to actively seek potential acquisition or merger candidates to either decrease costs of providing products or add new products and customer base to diversify the Company's market.
- o The Company is expanding its Specialty Chemicals business segment in Canada and Mexico and expects these markets to yield significant revenue and profit in 2003.
- o Management is working with its primary lender to restructure its revolving lines of credit to add more flexibility in accessing working capital.
- o Management fully expects PDVSA to use the \$1.2 million in product, currently under the control of our agent, and to order additional product in 2003.
- o New management at ES, a reporting unit within the Equipment Manufacturing Segment, have significantly improved operating controls and work processes resulting in improved efficiencies, lower costs and increased quality.

### Note 3 - Acquisitions

In January 2002, the Company issued 26,116 shares of common stock valued at \$82,309 to the former shareholders of MTI. Under the original acquisition agreement, which had an effective date of June 29, 2001, the shareholders of MTI could receive up to 52,232 additional shares of common stock, contingent upon the execution of two future contracts. One of these contracts became effective in January 2002 and the shares issued above relate to that contract. The other contract had not been executed as of December 31, 2002.

On February 19, 2002, the Company acquired 100% of the common stock of IBS 2000, Inc. ("IBS"), a Denver-based company engaged in the development and manufacturing of environmentally neutral chemicals for the oil industry. IBS is in the development stage and has had limited operating history. The Company paid \$100,000 in cash and issued 34,000 shares of common stock valued at \$107,157 to acquire IBS. Including legal and other transaction costs, the acquisition resulted in the recording of approximately \$197,000 of goodwill and other intangibles. Revenue and operations of IBS were immaterial.

### Note 4 - Stock Settlement

In early 2002, the Company became aware of an accounting issue regarding the application of the percentage of completion accounting method in one of the subsidiaries of CESI prior to the merger of Flotek and CESI (the "Merger"), during the time CESI was a private company. Further review resulted in adjustments to the financial statements to reflect a proper application of the percentage of completion accounting method. These adjusted financial statements differed materially from the ones provided to the Company by CESI prior to the Merger. After discussions with representatives of CESI, certain former shareholders of CESI agreed to surrender 180,000 of the common shares which were received by them pursuant to the Merger. On July 19, 2002, these shares were redistributed for the benefit of the shareholders of Flotek Industries, Inc. other than former CESI shareholders. This was accomplished by declaring a stock dividend to all shareholders and securing the agreement of all former CESI shareholders to waive their beneficial interest in the stock dividend. The stock dividend was also waived by all other shareholders who received shares subsequent to the Merger. The net effect of these transactions was to distribute

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

180,000 shares to the shareholders of Flotek Industries, Inc. Accordingly, with the cancellation of the 180,000 shares surrendered by certain CESI shareholders, there was no net change in the outstanding shares of the Company as a result of this settlement.

28

### FLOTEK INDUSTRIES, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

#### Note 5 - Accounts Receivable

At December 31, 2002, the Company had approximately \$1,227.0 thousand of accounts receivable from a customer in Venezuela, all of which arose from goods shipped in the first half of 2002. As a result of political instability and work disruptions in the country, these amounts have not been paid within the customary payment terms for this customer. The ultimate customer for these goods is PDVSA, the national oil company of Venezuela. Our customer holds a contract to deliver over \$5 million of our proprietary products to PDVSA during the next three years. However, PDVSA has delayed acceptance of the majority of the goods shipped due to the recent political unrest and oil and gas industry work curtailment in Venezuela. Currently, we are waiting on payment for approximately \$27 thousand of product shipped to and accepted by PDVSA. The remaining \$1.2 million has not been shipped to the end customer (PDVSA). Our contacts within PDVSA inform us that our product will be needed as they begin to ramp up oil production to pre-strike levels. We believe the product will eventually be shipped to PDVSA but we cannot predict when. Thus, we have established a reserve for doubtful accounts for \$878.0 thousand, the portion that we believe to be unrealizable if the product is not ultimately delivered to PDVSA. We fully expect, once PDVSA accepts the product, that they will pay, as they have in 2002, within their customary payment terms.

#### Note 6 - Property, Plant and Equipment

At December 31, 2002 and December 31, 2001, property, plant and equipment were comprised of the following:

	December 31, 2002	December 31, 2001
	-----	-----
Land	\$ 118,700	\$ 145,000
Buildings and leasehold improvements.....	3,274,799	2,115,078
Machinery and equipment.....	1,129,223	1,195,632
Furniture and fixtures.....	67,236	67,936
Transportation.....	570,407	456,690
Computer equipment.....	156,156	76,497
	-----	-----
Total property and equipment.....	5,316,519	4,056,833
Less accumulated depreciation.....	(930,337)	(384,894)
	-----	-----
Net property and equipment.....	\$ 4,386,182	\$ 3,671,939
	=====	=====



Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

Note 7 - Capital Lease Obligation

On February 28, 2002, the Company sold its rights and obligation to purchase the land and buildings covered by a capital lease obligation, together with capital improvements to the property totaling approximately \$750.0 thousand to Oklahoma Facilities, LLC ("Facilities"). An officer of the Company has a minority investment interest in and is an officer of Facilities. The total consideration at closing was \$1.4 million with net cash proceeds to the Company of \$761.0 thousand. The transaction did not generate any gain or loss. The Company simultaneously entered into a capital lease agreement with Facilities under which it is obligated to pay average rent of \$18,000 per month for a fixed term of ten years. The Company has the right to buy the property at any time during

29

FLOTEK INDUSTRIES, INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

the first two years of the lease for a fixed price of \$1.4 million. The Company also has the option to purchase the building for a fixed price of \$420.0 thousand at the end of the ten-year lease term.

The following is a schedule of future minimum lease payments under the capital lease, together with net lease payments as of December 31, 2002:

For the Year Ending December 31,	
2003.....	226,500
2004.....	237,000
2005.....	219,500
2006.....	216,000
2007.....	216,000
Thereafter.....	1,339,122
	-----
Total	2,454,123
	-----
Less amount representing interest.....	1,065,862
	-----
Present value of net minimum lease payments...	1,388,261
Less current portion.....	66,535
	-----
Long-term portion of present value of net minimum lease payments.....	1,321,726
	=====

Note 8 - Notes Payable

Notes payable at December 31, 2002 and December 31, 2001 consisted of the following:

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

December 31,  
2002

Revolving line of credit, secured by accounts receivable and inventory, bearing interest at the prime rate plus 1.25%, due in May 2003, with maximum borrowings of \$1,414,035 (1).....	\$ 1,414,0
Revolving line of credit, secured by accounts receivable and inventory, bearing interest at the prime rate plus 1.25%, due in January 2003, with maximum borrowings of \$1,608,100 (2) (see Note 15) .....	1,593,1
Note payable, secured by accounts receivable, bearing interest at the prime rate, 4.25% at December 31, 2002, plus 4.25%, payable in monthly installments of \$8,045 including interest, due upon collection of the pledged accounts receivable or August 1, 2003, whichever is earlier.	495,7
Other notes payable.....	30,0
	-----
Total notes payable.....	\$ 3,532,9
	=====

30

FLOTEK INDUSTRIES, INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

On July 25, 2002, the Company borrowed \$500,000 under a promissory note from Oklahoma Facilities LLC ("Facilities"). An officer of the Company has a minority investment interest in and is an officer of Facilities. The note is secured by an account receivable from the Company's major customer in Venezuela. The note requires payments of interest only for the first three months and fixed payments of \$8,045 per month thereafter. The note is due upon the collection of the account receivable, but in any event must be paid in full by August 1, 2003. Proceeds from the loan were used to meet general corporate purposes.

At December 31, 2002, the Company was not in compliance on its borrowing base requirements for its revolving lines of credit. This noncompliance is attributable to two items as follows:

1. Over 90 day accounts receivable are to be excluded in the calculation of eligible asset base in the borrowing base calculation. The majority, approximately \$1,227.0 thousand, of the over 90 day accounts receivable relates to amounts due from a customer in Venezuela as further explained in Note 5 of the Notes to the Consolidated Financial Statements. On January 31, 2003, the Lender for the revolving lines of credit granted the Company a 90 day waiver from excluding over 90 day accounts receivable in the borrowing base calculation. The waiver expires on April 1, 2003. With the waiver the Company is in compliance with its revolving line credit agreements; however,
2. Even with the over 90 day accounts receivable waiver mentioned above, the Company's borrowings against its revolving lines of credit exceeded the eligible asset base by approximately \$559.7 thousand at December 31, 2002. The Lender has not determined the impact of this on the Company's revolving lines of credit.

(1)Limited to a borrowing base amount calculated as 60% of eligible accounts receivable and inventory.

(2) Limited to a borrowing base amount calculated as 50% of eligible

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

accounts receivable and inventory.

FLOTEK INDUSTRIES, INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Note 9 - Long-Term Debt

Long-term debt at December 31, 2002 and December 31, 2001, consisted of the following:

	December 31, 2002
	-----
Notes payable to shareholders of acquired businesses, unsecured, bearing interest at 9% payable quarterly, due in five annual installments of \$200,000 each beginning January 2002.....	\$ 800,000
Note payable to bank, bearing interest at the prime rate plus 1%, payable in monthly installments of \$39,812 including interest, due in January 2008...	2,025,111
Note payable to bank, bearing interest at the prime rate plus 1%, payable in monthly installments of \$14,823 including interest, due in September 2004.	307,375
Construction loan payable to bank, bearing interest at the prime rate plus 1%, payable in monthly installments of \$25,923 including interest, due in January 2005 (see Note 15) .....	594,740
Mortgage note on property, bearing interest at 10%, payable in monthly installments of \$1,470 including interest, due in December 2012.....	111,220
Notes payable to Duncan Area Economic Development Foundation, unsecured, interest at 6%, payable in monthly installments of \$1,934 including interest, due in May 2006.....	68,180
Secured vehicle and other equipment loans.....	110,700
	-----
Total.....	4,017,340
Less current maturities.....	977,690
	-----
Long-term debt.....	\$ 3,039,640
	=====

The revolving lines of credit and bank notes payable are owed to the Company's primary lending bank and are secured by substantially all of the assets of the Company. They have also been personally guaranteed by an officer of the Company.

The following is a schedule of future maturities of long-term debt:

Years ending December 31,	
-----	
2003.....	1,078,589
2004.....	965,931
2005.....	852,904

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

2006.....	764,912
2007.....	386,249
Thereafter.....	69,652

32

FLOTEK INDUSTRIES, INC.  
 NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

Note 10 - Goodwill and Other Intangible Assets

Following is a reconciliation of goodwill:

Beginning balance, December 31, 2001.....	\$ 13,111,840
Acquisitions.....	207,250
Goodwill impairment, January 1, 2002 associated with the ES reporting unit.....	(452,744)
Goodwill impairment, December 31, 2002 associated with the Petrovalve reporting unit.....	(600,000)
	-----
Ending balance, December 31, 2002.....	\$ 12,266,346
	=====

Following is a reconciliation of the reported net loss to the adjusted net loss reflecting the impact of the adoption of SFAS No. 142 on all periods presented:

	Year Ended December 31,	
	2002	2001
	-----	-----
Reported net loss:		
Reported net loss.....	\$ (5,462,832)	\$ (1,407,935)
Add back: Cumulative effect of accounting change for impairment of goodwill.....	452,744	-
Goodwill amortization.....	-----	378,040
	-----	-----
Adjusted net loss.....	\$ (5,010,088)	\$ (1,029,895)
	=====	=====
	Year Ended December 31,	
	2002	2001
	-----	-----

Basic and diluted earnings per

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

share:

Reported net loss.....	\$	(1.10)	\$	(0.44)
Add back: Cumulative effect of accounting change for impairment of goodwill.....		(.09)		-
Goodwill amortization.....		-		.12
		-----		-----
Adjusted net loss.....	\$	(1.01)	\$	(0.36)
		=====		=====

33

FLOTEK INDUSTRIES, INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The Company evaluates the recoverability of its intangible assets subject to amortization in accordance with Statement of Financial Accounting Standards No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" ("SFAS No. 144"). SFAS No. 144 requires long-lived assets to be reviewed for impairment whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. An impairment is recognized in the event that the net book value of an asset exceeds the sum of the future undiscounted cash flows attributable to such asset or the business to which such asset relates and the net book value exceeds fair value. The impairment amount is measured as the amount by which the carrying amount of a long-lived asset (asset group) exceeds its fair value. As of December 31, 2002, the Company did not recognize any impairment associated with its long-lived assets.

Other intangible assets are comprised of the following:

	December 31, 2002		Decem
	Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount
	-----	-----	-----
Patents.....	\$ 266,148	\$ 102,099	\$ 266,148
Other Intangibles.....	104,464	31,092	-
	-----	-----	-----
Total.....	\$ 370,612	\$ 133,191	\$ 266,148
	=====	=====	=====
	Aggregate Expense for the Three Months Ended		Aggregate Ye
	-----		-----

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

	December 31, 2002	December 31, 2001	December 31, 2002
	-----	-----	-----
Patents.....	\$ 7,779	\$ 118	\$ 27,264
Other Intangibles.....	10,466	-	31,339
	-----	-----	-----
Total.....	\$ 18,161	\$ 118	\$ 58,603
	=====	=====	=====

Estimated Amortization Expense:

For the year ended December 31, 2003	\$ 68,400
For the year ended December 31, 2004	\$ 57,954
For the year ended December 31, 2005	\$ 26,616
For the year ended December 31, 2006	\$ 26,616
For the year ended December 31, 2007	\$ 26,616

Note 11 - Stock Options and Warrants

The Company and its predecessors have issued non-qualified employee stock options to employees, officers, directors and consultants from time to time as approved by the Board of Directors. The exercise price has been equal to the fair market value at the date of grant. The shares covered by the option agreements are not registered with the Securities and Exchange Commission.

34

FLOTEK INDUSTRIES, INC.  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The following table presents stock options issued and outstanding during the period:

		Range of Exercise Prices	
	Shares	Low	High
	-----	-----	-----
Balance at December 31, 2001.....	166,790	\$ 3.60	\$ 12.00
Options granted.....	-	-	-
Stock Dividend Adjustment (a).....	16,172	3.49	11.00
Options exercised.....	-	-	-
Options cancelled.....	(6,215)	11.77	11.00
	-----	-----	-----
Balance at December 31, 2002.....	176,747	\$ 3.49	\$ 11.00
	=====	=====	=====

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

- (a) See Note 4 of the Notes to Consolidated Financial Statements which discusses the stock adjustment as a result of the merger between Flotek Industries, Inc. and CESI.

The weighted average contractual life remaining on outstanding stock options was approximately 1.5 years at December 31, 2002.

Prior to the Merger, Flotek had outstanding warrants to purchase 56,030 shares of common stock, adjusted for the stock settlement as described in Note 4 of the Notes to Consolidated Financial Statements, at an exercise price of \$14.40 per share, which expire in October 2006. These warrants were assumed by the combined company. The expiration date of these warrants can be accelerated in the event that the closing price of the common stock of the Company is in excess of \$21.60 for a period of 60 consecutive trading days.

### Note 12 - Federal Income Tax

A reconciliation of the statutory federal income tax rate to the effective income tax rate is as follows:

	December 31, 2002	December 31, 2001
	-----	-----
Federal income tax (benefit) at 34%...	\$ (1,857,362)	\$ (478,696)
Nondeductible items.....	14,850	4,833
Other.....	(1,404,488)	(108,137)
Change in valuation allowance.....	3,274,000	582,000
	-----	-----
	\$ -	\$ -
	=====	=====

35

### FLOTEK INDUSTRIES, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

The components of deferred taxes are as follows:

Allowance for doubtful accounts.....	\$ 306,000	\$ 71,000
Inventory reserves.....	173,000	121,000
Net operating loss carryforward.....	3,283,000	440,000
Goodwill impairment.....	358,000	-
Accumulated depreciation.....	(238,000)	3,000
	-----	-----
	3,882,000	635,000
Valuation allowance.....	(3,882,000)	(635,000)
	-----	-----
	\$ -	\$ -
	=====	=====

At December 31, 2002, the Company had estimated net operating loss carryforwards which may be available to offset future taxable income of approximately \$9.65 million, expiring in 2021. Under federal tax law, the amount and availability of

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

Flotek's loss carryforwards are subject to complex tax regulations and restrictive tests. The utilization of such carryforwards can be severely limited or effectively lost upon certain changes in ownership, such as the Merger. The utilization of any of these net operating loss carryforwards is dependent on the future profitability of the Company. Accordingly, no assurance can be given regarding the ultimate realization of such loss carryforwards. An allowance has been recorded to fully offset the net deferred tax asset.

### Note 13 - Operating Leases

The Company has entered into operating leases for office space, vehicles and equipment. Future minimum lease payments under these leases are as follows:

Years ending December 31,	
-----	
2003.....	\$151,177
2004.....	129,183
2005.....	44,163
2006.....	29,966
2007.....	31,472
	-----
	\$385,961
	=====

Total rent expense under these operating leases totaled approximately \$170,334 during the year ended December 31, 2002.

### Note 14 - Segment Information

The Company's product lines are divided into three segments within the oilfield service industry:

- o The Specialty Chemicals segment develops, manufactures, packages and sells chemicals used by other oilfield service companies in oil and gas well cementing, stimulation and production.

36

## FLOTEK INDUSTRIES, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (Continued)

- o The Equipment Manufacturing segment designs, manufactures and rebuilds specialized cementing and stimulation equipment, including heavy vehicles used for pressure pumping, blending and bulk material transport. This segment also designs, constructs and manages automated bulk material handling and loading facilities or other oilfield service companies.
- o The Downhole Equipment segment manufactures and markets the Petrovalve line of downhole pump components and the Turbeco line of casing centralizers.

The Company's reportable segments are strategic business units that offer different products and services. Each business segment requires different technology and marketing strategies and is managed independently. The accounting



## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

policies used in each of the segments are the same as those described in the significant accounting policies. The Company evaluates the performance of its operating segments based on operating income, net of depreciation expense and goodwill amortization, but excluding other income and unusual charges. Intersegment sales and transfers are not material.

Essentially all of the Company's revenues are derived from the oil and gas industry. This concentration of customers in one industry increases the credit and business risks of the Company, particularly given the volatility of activity levels in the industry. The majority of the Company's sales are to major or large independent oilfield service companies with established credit histories and actual credit losses have been insignificant. Four customers accounted for 44.2% of our consolidated revenues for the year ended December 31, 2002. Three of these customers were in the Specialty Chemicals segment of our business and they collectively accounted for 65.2% of the revenues in this segment. The remaining customer was in the downhole equipment segment of our business and it accounted for 52.1% of the revenues in this segment.

The Company operates primarily in the United States. The Company derived more than 10% of its revenues from international customers during the year ended December 31, 2002, and expects to increase the level of these sales in the future. International customers can pose additional credit risks to the Company. As of December 31, 2002, the Company had approximately \$1,227.0 thousand in accounts receivable from a customer located in Venezuela. All of these sales were recorded in 2002. As a result of recent political unrest and oil and gas industry work curtailment in Venezuela, the Company has experienced significant delays in receiving payment for the items sold in 2002. The Company has an established long-term relationship with the customer and fully expects the ultimate customer to consume the remaining product as Venezuela ramps up oil production. The Company expects that these accounts receivable will ultimately be paid, but cannot predict the timing of collection. Consequently, the Company has provided a reserve for doubtful accounts associated with this balance.

The following table presents the revenues, operating income, total assets and other information for each reportable segment as of and for the year ended December 31, 2002 (\$ in thousands):

	Specialty Chemicals	Equipment Manufacturing	Downhole Equipment	Corp and
Net sales to external customers	\$ 6,845	\$ 3,721	\$ 2,694	\$
Income (loss) from operations	\$ 854	\$ (1,647)	\$ (1,688)	\$ (
Depreciation and amortization	\$ 273	\$ 292	\$ 80	\$
Total assets	\$ 9,379	\$ 4,383	\$ 6,886	\$
Goodwill, net	\$ 6,550	\$ 795	\$ 4,921	\$
Capital expenditures	\$ -	\$ 1,465	\$ 8	\$

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

### Note 15 - Subsequent Events (Unaudited)

On January 9, 2003 ES, a Flotek Industries, Inc. company, entered into agreements with Stimulation Instruments, Inc. to refurbish four Nitrogen Skid Units at a total sales price of \$412,000 and broker the sale of these units for a commission of \$5,000 per unit plus 50% of the sales proceeds in excess of \$160,000 per skid. Stimulation Instruments, Inc. is owned solely by Dr. Penny, an officer and director of Flotek Industries, Inc.

On January 13, 2003, the construction loan for the MTI Transload facility in Raceland, Louisiana was refinanced on a short-term loan to December 31, 2003 with a 54 month amortization. This note bears interest at prime plus 2%, payable in monthly installments of \$16,958. Reference Note 9 of the Notes to Consolidated Financial Statements.

On January 30, 2003, CESI Chemical ("CESI"), a Flotek Industries, Inc. company, entered into an agreement with Stimulation Chemicals, LLC ("SCL") for the purchase of various raw materials from CESI Chemical suppliers under deferred payment terms. SCL will procure the raw materials as ordered by CESI granting CESI 120 day payment terms for a percent markup on established supplier prices up to a purchase value of \$330,000. SCL invoices not paid by CESI within 120 days will bear interest at 1% per month. SCL is owned jointly by Dr. Penny and Mr. Beall, whom are both directors of Flotek Industries, Inc.

The revolving line of credit, totaling \$1,608,100 and secured by accounts receivable and inventory due January 6, 2003 was refinanced on January 31, 2003 for 66 days to April 7, 2003 at prime plus 1.25%. Reference Note 8 of the Notes to Consolidated Financial Statements.

On February 11, 2003, Mr. Dumas, Chairman of the Board and Chief Executive Officer, made a short-term loan to the Company for \$135,000 to cover operating cash flow requirements. This note bears interest at 6%.

On February 24, 2003, the Company entered into a forbearance agreement with two shareholders of acquired business extending \$100,000 each of principal payments due, under the original promissory note, on January 22, 2003 until June 30, 2003 and September 30, 2003. Interest at 9% under the terms of the original note continues to be payable quarterly. In the event that principal payments are not made when due, a penalty of 5.25% of the outstanding unpaid principal will be assessed. In addition, interest will default to a rate of 12% per annum, until past due amounts are paid.

38

Item 8. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

None.

PART III

Items 9 to 12 Inclusive.

## Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

These items have been omitted in accordance with the general instructions to Form 10-KSB Annual Report. The Registrant intends to file with the Securities and Exchange Commission prior to April 30, 2003, pursuant to Regulation 14A, a definitive proxy statement that will involve the election of directors. The information required by these items will be included in such proxy statement and are incorporated herein by reference.

### Item 13. Exhibits and Reports on Form 8-K

#### (a) Exhibits:

##### Index to Exhibits

Exhibit Number	Description of Exhibit
3.1 *	Articles of Incorporation of Flotek Industries, Inc. (incorporated by reference to Appendix E of the Company's Definitive Proxy Statement filed with the Commission on September 27, 2001).
3.2 *	By-laws of Flotek Industries, Inc. (incorporated by reference to Appendix F of the Company's Definitive Proxy Statement filed with the Commission on September 27, 2001).
4.1 *	Registration Right Agreement, effective as of April 30, 2000, signed in August 2000 (incorporated by reference to Exhibit 4.3 of the Company's Form 10-QSB for the quarter ended August 31, 2000).
10.1 *	Promissory Note, Loan Agreement and Security Agreement dated January 7, 2002 by and between Legacy Bank and Flotek Industries, Inc. (incorporated by reference to the Company's Form 10-QSB filed with the Commission on August 14, 2002).
10.2 *	Promissory Note, Loan Agreement and Security Agreement dated January 4, 2002 by and between Legacy Bank and Flotek Industries, Inc. (incorporated by reference to the Company's Form 10-QSB filed with the Commission on August 14, 2002).
10.3 *	Lease Agreement with Option to Purchase, dated February 28, 2002, by and between Oklahoma Facilities, L.L.C. and Neal's Technology Company, Inc. (incorporated by reference to the Company's Form 10-QSB filed with the Commission on May 20, 2002).
10.4 *	Promissory Note and Collateral Assignment Agreement dated July 25, 2002 by and between Oklahoma Facilities, L.L.C. and Flotek Industries, Inc. (incorporated by reference to the Company's Form 10-QSB filed with the Commission on August 14, 2002).
10.5 *	Change in Terms Agreement dated September 16, 2002 by and between Legacy Bank and Flotek Industries, Inc. (incorporated by reference to the Company's Form 10-QSB filed with the Commission on November 12, 2002).
21.1	List of Subsidiaries.
99.1	Certification of Chief Executive Officer and Chief Financial

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

\*Previously Filed

(b) Reports on Form 8-K:

None.

39

Item 14. Controls and Procedures.

The Company's Chief Executive Officer and Chief Financial Officer (collectively, the "Certifying Officers") are responsible for establishing and maintaining disclosure controls and procedures for the Company. Such officers have concluded (based upon their evaluation of these controls and procedures as of a date within 90 days of the filing of this report) that the Company's disclosure controls and procedures are effective to ensure that information required to be disclosed by the Company in this report is accumulated and communicated to the Company's management, including its principal executive officers as appropriate, to allow timely decisions regarding required disclosure.

The Certifying Officers also have indicated that there were no significant changes in the Company's internal controls or other factors that could significantly affect such controls subsequent to the date of their evaluation. Previously noted weaknesses have been corrected.

40

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned, thereunto duly authorized.

FLOTEK INDUSTRIES, INC.

Date: March 31, 2003

By: /s/ Jerry D. Dumas, Sr.

-----  
Jerry D. Dumas, Sr.  
Chairman and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

Edgar Filing: FLOTEK INDUSTRIES INC/CN/ - Form 10KSB

Date	Signature	Title(s)
March 31, 2003	/s/ Jerry D. Dumas, Sr. ----- Jerry D. Dumas, Sr.	Chairman and Chief Executive Officer
March 31, 2003	/s/ Glenn S. Penny ----- Glenn S. Penny	President, Chief Technical Officer and Director
March 31, 2003	/s/ Mark D. Kehnemund ----- Mark D. Kehnemund	Chief Financial Officer
March 31, 2003	/s/ Robert S. Beall ----- Robert S. Beall	Director
March 31, 2003	/s/ John W. Chisholm ----- John W. Chisholm	Director
March 31, 2003	/s/ Gary M. Pittman ----- Gary M. Pittman	Director
March 31, 2003	/s/ Barry E. Stewart ----- Barry E. Stewart	Director
March 31, 2003	/s/ William R. Ziegler ----- William R. Ziegler	Director