# Edgar Filing: UNI MARTS INC - Form 10-K 

## UNI MARTS INC

## Form 10-K

December 21, 2001

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United States securities And ExChange commission Washington, D.C. 20549
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FORM 10-K
(Mark One)

| [X]ANNUAL REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE |
| :--- |
| ACT OF 1934 |

$\quad$ For the fiscal year ended September 30,2001

OR
[_] TRANSITION REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{~d})$ OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from to

Commission file number 1-11556

UNI-MARTS, INC.
(Exact name of registrant as specified in its charter)
Delaware 25-1311379
(State or other jurisdiction of incorporation or organization)

477 East Beaver Avenue, 16801-5690
State College, PA
(Address of principal executive offices)

Registrant's telephone number, including area code (814) 234-6000

Securities registered pursuant to Section $12(\mathrm{~b})$ of the Act:

Name of each exchange
Title of each class on which registered
Common Stock, \$. 10 Par Value American Stock Exchange

Securities registered pursuant to Section $12(\mathrm{~g})$ of the Act:

None
(Title of Class)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [_]

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation $S-K$ is not contained herein, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information

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statements incorporated by reference in Part III of this Form $10-\mathrm{K}$ or any amendment to this Form 10-K. [_]

Aggregate market value of the voting stock which consists solely of shares of common stock held by non-affiliates of the registrant as of December 5, 2001 computed by reference to the closing sale price of the registrant's common stock on such date: $\$ 12,739,694$.

7,072,546 shares of Common Stock were outstanding at December 5, 2001.

This Document Contains 45 Pages.

PART I.

ITEM 1. BUSINESS.

Company Overview

Uni-Marts, Inc. (the "Company" or "Uni-Marts") is an independent operator of convenience stores and discount tobacco stores. All references in this report to the Company include its consolidated subsidiaries. At September 30, 2001, the Company operated 300 convenience stores and Choice Cigarette Discount Outlets ("Choice") in Pennsylvania, New York, Delaware, Maryland and Virginia, of which 237 stores sold gasoline. See "Business--Merchandising and Marketing." Most of the stores are located in small towns and rural locations where costs of operation are generally lower than in urban areas. The Company grew primarily through acquisitions and new store construction. Many of the acquired stores are located in urban and suburban areas and are generally leased on a long-term basis.

In the fiscal year ended September 30, 2000, the Company purchased the operating assets and business of Orloski Service Station, Inc. ("OSSI") for $\$ 42.7$ million. OSSI was the operator of a 43-store chain of convenience stores and gasoline dispensing stations in northeastern Pennsylvania. The acquisition included 39 owned facilities and eight leased locations. Two of the properties are leased to third-party gasoline retailers and two sites were acquired for development.

The Company currently purchases gasoline for 77 locations from Amoco, Exxon, Mobil and Texaco and from other independent suppliers for 159 locations. Gasoline is sold at one location on a commission basis.

The size of the Company's stores generally ranges from approximately 1,200 to 3,300 square feet with newly constructed stores generally having over 3,000 square feet. The Company's largest location is 12,800 square feet in size. Typically, the stores offer a complete line of over 3,000 popular consumer items. In addition, the Company offers products designed to increase store traffic, such as branded fast foods, as well as services including lottery tickets and automated teller machines ("ATMs").

The Company commenced its convenience store operations in 1972 and was incorporated in Delaware in 1977. In 1986, the Company's shares were distributed in a tax-free spin-off to the holders of the stock of Unico Corporation, formerly the Company's parent.

The Company's executive offices are located at 477 East Beaver Avenue, State College, PA 16801-5690, its phone number is (814) 234-6000, and the website is www.uni-mart.com.

The Convenience Store Industry

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The convenience store industry is a retail, service-oriented industry. It is distinguished from other retail businesses by its emphasis on location and convenience and a commitment to customers who need to purchase items quickly at extended hours. Convenience stores feature a wide variety of items, including groceries, dairy products, tobacco products, beverages, prepared and self-service fast foods and health and beauty aids. In addition, many of the stores sell gasoline on a self-service basis. The stores are generally designed with ample customer parking and quick checkout procedures to maximize convenience, as well as to encourage impulse buying of high margin items.

The convenience store industry is extremely fragmented. Currently, there are many external forces exerting pressure on owners of independent and small convenience store chains such as volatile fuel

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prices, margin pressures on gasoline and tobacco sales, and increasing competition. As a result of these forces, there have been and continue to be significant opportunities for consolidation in the industry.

Recent competitive trends across many retail sectors are having a positive influence on the convenience store industry as it changes the typical convenience store's merchandise mix in reaction to market conditions and customer preferences. In addition, convenience stores compete not only with other convenience stores, but with gasoline distributors which have converted retail outlets to convenience stores. To compete for a broader customer base, convenience stores are increasing the variety and quality of their food service products, adding new services and improving store layouts to attract new customers. Convenience store operators are also continuing to focus on the improvement of gasoline dispensing facilities and increased customer services. In addition, many convenience store operators are remodeling existing sites and opening new locations.

## Strategy

In fiscal year 2001, the Company continued to evaluate its strategies to enhance its current operations. The Company's key strategies include the following:

Emphasis on Merchandising and Marketing. The Company has enhanced its category maintenance capabilities to deliver appealing, high-quality, reasonably-priced packaged products. Food service products are being developed to lower employee involvement in preparation, ease customer efforts in selection and reduce transaction time. The Company also continues to expand its proprietary food product lines.

Upgrade Business Process Efficiency. The Company is in the process of updating its business systems and technology to streamline key business processes. Completion of this process will allow more effective and efficient store management and provide greater flexibility to respond quickly to marketplace changes.

Ongoing Evaluation of Store Locations. The Company continues to evaluate existing stores based on their historical contribution to corporate profitability and will consider underperforming stores for closure or may invest in facility upgrades to enhance their performance.

In addition, the Company is continuing its emphasis on customer satisfaction, upgrading retail gasoline facilities and developing stores in small towns and rural areas.

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Merchandising and Marketing

The Company's merchandising and marketing programs are designed to promote convenience through store location, hours of operation, parking, customer service, product selection and checkout procedures. Store hours are intended to meet customer needs and the characteristics of the community in which each store is located. Approximately 55\% of the Company's convenience stores are open 24 hours per day, while the majority of the remaining stores are open from 5:00 a.m. to 12:30 a.m. To alleviate checkout congestion, most of the Company's products and services are sold on a self-service basis. Most Company stores provide parking for customers.

Uni-Marts has a merchandising and marketing department, which develops and implements promotional and advertising programs, sometimes in conjunction with suppliers. In fiscal year 2001, the Company utilized television, radio, billboard and newspaper advertising media to generate sales, increase customer traffic and promote the Company's name and image. The Company maintains an
employee training program that emphasizes the importance of service to customers and the development of merchandising and marketing skills for its store managers and store personnel.

Convenience Store Merchandise Sales. The Company's stores offer dry grocery items, health and beauty aids, newspapers and magazines, dairy products, candy, frozen foods, beverages, tobacco products, fountain drinks and freshlyground coffee and cappuccino products. In recent years, the Company has emphasized new merchandise products such as prepared foods and proprietary fast foods to increase sales volume and customer traffic. In addition, the Company continues to add customer services, such as ATMs, prepaid telephone cards, and lottery ticket and money order sales, all of which are designed to increase customer traffic. Many stores also offer a variety of prepared and self-service fast foods, including freshly made sandwiches, roller grill items, pizzas, nachos, and thaw and serve baked goods.

Convenience Store Gasoline Sales. Convenience store operations and merchandise sales are enhanced by self-service gasoline facilities, which the Company plans to include in as many new locations as possible. Sales of gasoline products at the Company's stores are affected by wholesale and retail price volatility, competition and marketing decisions. At September 30, 2001, the Company had 237 locations offering gasoline, with 141 of these locations also offering kerosene and 19 offering diesel fuel.

The Company offers Amoco gasoline at 35 locations, Exxon gasoline at 23 locations, Mobil gasoline at 11 locations, Texaco gasoline at 8 locations and Uni-Mart branded gasoline at 159 locations. One location sells branded gasoline on a commission basis.

Choice Cigarette Discount Outlets. During fiscal year 2001, the Company converted 22 underperforming convenience store locations to discount tobacco stores operating under the name of Choice Cigarette Discount Outlets. At September 30, 2001, the Company operated 64 Choice stores, with 47 of these locations offering gasoline. The Company expects to sell gasoline at these converted locations if gasoline was sold there prior to conversion. Other convenience store locations will be converted if conditions warrant. In general, profitability has improved at locations converted to Choice stores due to lower operating costs.

Company Operations

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Store Management. Each Company-operated store is managed by a store manager. All Company stores are divided into groups of approximately nine stores by geographic area. Each group is managed by a store supervisor. A regional manager is responsible for a number of groups and their group supervisors. The regional managers report directly to the Vice President of Operations, who oversees the day-to-day operations of the stores. Managers, supervisors and regional managers are compensated in part through incentive programs which provide for quarterly bonuses based primarily on achievement of specific financial targets. The number of full-time and part-time employees per store depends on the sales volume of the store and its hours of operation.

Franchises. At September 30, 2001, the Company had seven franchise stores which operate under various franchise agreements. Under all franchise agreements, the franchisee pays a royalty, which varies depending upon the agreement and whether the Company or the franchisee owns the convenience foodstore equipment. The royalty is based on the store's merchandise sales volume.

As part of its services to six franchise locations, the Company provides accounting services, merchandising and advertising assistance, store layout and design guidance, supplier and product
selection and ongoing operational assistance. These franchisees are required to use the same internal control systems that the Company uses for the stores it operates. The Company does not provide these services for one franchise location. The Company has periodically closed franchised stores and does not intend to grant new franchises except in connection with acquisitions or in other special circumstances.

Dealers. At September 30, 2001, the Company supplied gasoline to 19 dealers on a commission basis. Sales at these locations represented approximately $5 \%$ of the Company's gasoline volume in fiscal year 2001.

Seasonality
The Company's business generally has been subject to moderate seasonal influences with higher sales in the third and fourth quarters of each fiscal year, since customers tend to purchase more convenience items and gasoline during the warmer months. Due to adverse weather conditions, merchandise sales for the second fiscal quarter have generally been lower than other quarters. See "Management's Discussion and Analysis of Financial Condition and Results of Operations--Seasonality and Unaudited Quarterly Results."

Distribution and Supply
All stores are serviced at least weekly by vendors. The Company does not distribute products to its stores itself. In order to minimize costs and facilitate deliveries, the Company utilizes a single wholesale distributor for most in-store merchandise, pursuant to a four-year supply agreement that expires in July 2004. The Company believes that it could easily replace this distributor with one or more other distributors. Certain products, such as bakery items, dairy products, snacks, soft drinks, magazines and perishable products, are distributed by wholesale route salespeople. As part of the sale of its dairy operation in fiscal 1994, the Company entered into a 10 -year supply agreement with the purchaser which provides for the Company's purchase of all dairy products sold at most of its Pennsylvania stores. In fiscal year 1998, the Company entered into 10-year gasoline supply agreements with Exxon and Mobil for stores that sell approximately $23 \%$ of the Company's gasoline volume. In fiscal year 2000, the Company entered into agreements with Amoco and Texaco as part of the purchase of the OSSI stores. Sales at these branded

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locations represented approximately $24 \%$ of the Company's gasoline volume in fiscal year 2001. Gasoline is purchased for the remaining stores from various suppliers. Should a gasoline shortage occur, the Company's sales of gasoline could be adversely affected.

Management Controls and Information Systems
In fiscal year 2000 the Company initiated a multi-year program to improve the efficiency of its operational process and management controls through a program of process reengineering and investment in information systems. These systems are designed to improve the timeliness and accuracy of management information, reduce paperwork and enhance pricing, inventory and cash controls. At September 30, 2001, the Company had installed this back office system in 91 stores. The Company has budgeted $\$ 0.6$ million in fiscal year 2002 to expand the back office system to 150 stores.

The Company utilizes its current computer systems for inventory and accounting control, financial record-keeping and management reporting, allowing management to monitor and evaluate store operations. The Company's computer systems are also programmed to identify variances from
budgeted amounts by store on a monthly and year-to-date basis. In addition, profit and loss statements by store compare the current year's results for the month and year-to-date to the previous year's results.

Store managers are responsible for placing orders for grocery, tobacco, frozen food and non-food items directly into the central computer system of the Company's wholesale supplier. The computer systems are designed to compare current orders with historical order levels and to reject orders that appear to be incorrect. Orders and receiving reports are reviewed by store supervisors. Invoices are reviewed and compared to receiving reports by the Company's accounting personnel and are paid centrally.

The Company believes that its existing and planned systems and controls can accommodate significant expansion in the number of Company stores.

## Competition

The convenience store industry is highly competitive, fragmented and regionalized. It is characterized by a few large companies, some medium-sized companies, such as the Company, and many small, independent companies. Several competitors are substantially larger and have greater resources than the Company. The Company's primary competitors include national chains such as APlus and 7-Eleven and regional chains such as Sheetz, WaWa, Turkey Hill and Co/Go. The Company also competes with other convenience stores, small supermarkets, grocery stores and major and independent gasoline distributors who have converted units to convenience stores.

Competition for gasoline sales is based on price and location. The Company competes primarily with self-service gasoline stations operated by independent dealers and major oil companies in addition to other convenience stores.

Environmental Compliance and Regulation
The Company's gasoline operations are subject to federal, state and local environmental laws and regulations primarily relating to the underground storage tanks. The United States Environmental Protection Agency (the "EPA") has established standards for owners and operators of underground storage tanks ("USTs") relating to, among other things: (i) maintaining leak detection

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systems; (ii) upgrading UST systems; (iii) implementing corrective action in response to releases; (iv) closing out-of-use USTs to prevent future releases; (v) maintaining appropriate records; and (vi) maintaining evidence of financial responsibility for corrective action and compensating third parties for bodily injury and property damage resulting from UST releases. All states in which the Company operates also have adopted these regulatory programs.

The Company has spent substantial amounts of money in prior years to upgrade its underground storage tanks to meet the applicable standards and requirements. In fiscal year 2002 , the Company does not expect expenditures to maintain environmental compliance at its locations to have a material adverse effect on the Company's financial position, results of operations or cash flows. The Company has adopted a program to ensure that new gasoline installations comply with federal and state regulations and that existing locations are upgraded if required under these regulations. Management believes that the Company is currently in material compliance with all applicable federal and state environmental laws and regulations.

## Governmental Regulation

In addition to the laws and regulations referred to under "Environmental Compliance and Regulation," certain other aspects of the Company's business are governed by federal, state and local statutes. As a franchisor, the Company is also subject to federal and state laws governing franchising, which include, among other matters, the commencement and termination of franchises.

A significant portion, approximately $40 \%$, of the Company's merchandise sales is derived from the sale of cigarettes at its locations. If the government were to impose significant additional regulations or restrictions on the sale of tobacco products, it could have a material adverse effect on the Company.

Management believes that the Company is currently in material compliance with all applicable federal and state laws and regulations.

Trademarks

The name "UNI-MART" and the Company's UNI-MART logo were registered with the U.S. Patent and Trademark Office as of May 13, 1997, and are owned by and licensed from Uni-Marts of America, Inc., a wholly owned subsidiary of the Company.

Employees
As of September 30, 2001, the Company had approximately 2,650 employees, approximately 1,200 of whom were full-time. The Company believes that its employee relations are good. None of the Company's employees are covered by a collective bargaining agreement.

ITEM 2. PROPERTIES.

The following table sets forth certain information with respect to administrative and storage facilities owned or leased by the company as of September 30, 2001:

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| Location | Ownership Footage Use |  |  |
| :--- | ---: | ---: | :--- |
| ------- |  |  |  |
|  |  |  |  |
| State College, PA.... | Leased | 26,500 Administrative offices |  |
| State College, PA.... | Owned | 5,400 | Administrative offices |
| Oak Hall, PA........ | Leased | 19,400 | Storage facility |
| Pittsburgh, PA....... | Leased | 2,700 | Regional office and storage facility |
| Camp Hill, PA....... | Leased | 3,700 | Regional office and storage facility |
| Bradford, PA........ | Leased | 500 | Regional office |
| Wilkes-Barre, PA..... | Leased | 10,900 | Regional office |
| Wilkes-Barre, PA..... | Leased | 16,000 | Maintenance warehouse |

The Company's above-referenced leased administrative offices and storage facility in State College and Oak Hall, Pennsylvania, respectively, are leased from HFL Corporation. HFL Corporation is controlled by Henry D. Sahakian, the Company's Chairman of the Board and Chief Executive Officer, and his brother, Daniel D. Sahakian, a Director of the Company.

Of the Company's 300 locations, 168 are owned by the Company, nine are leased from affiliated parties and 123 are leased from unaffiliated parties. Most leases are for initial terms of five to ten years with renewal terms of five years available at the Company's option. Under most leases, the Company
is responsible for the payment of insurance, taxes and maintenance. Of the leased locations, six are subleased to franchisees. The Company also owns two gasoline service stations, which are leased to unaffiliated operators. As of September 30, 2001, the Company had one store under construction.

The Company's store leases expire as follows:
Fiscal year of
lease expiration (1)
Number of facilities
2002
(1) Most of the Company's leases have one or more renewal options at an agreed upon rental or fair market rental at the end of their initial terms.

The Company has generally renewed its leases prior to their expiration. Where renewals have not been available or the Company otherwise determines to change location, the Company generally has been able to locate acceptable alternative facilities.

The lease for the Company's administrative offices in State College, Pennsylvania expires in December 2010.

Management considers all properties currently in use, owned or leased, to be in good condition, well-maintained and suitable for current operations.

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ITEM 3. LEGAL PROCEEDINGS.

The Company is involved in litigation and other legal matters which have arisen in the normal course of business. Although the ultimate results of these matters are not currently determinable, management does not expect that they will have a material adverse effect on the company's consolidated financial position, results of operations or cash flows.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

Not applicable.
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PART II

ITEM 5. MARKET FOR THE REGISTRANT'S COMMON STOCK AND RELATED STOCKHOLDER MATTERS .

The Company's Common Stock is listed on the American Stock Exchange under the symbol "UNI." The transfer agent and registrar for shares of the Company's Common Stock is Mellon Investor Services LLC, Ridgefield Park, New Jersey. As of December 5, 2001, the Company had 7,072,546 shares of its Common Stock outstanding.

Set forth below is a table which shows the high and low sale prices as reflected on the American Stock Exchange and dividends paid on Common Stock for each quarter in the two most recent fiscal years.

|  | First Quarter | Second Quarter | Third Quarter | Fourth Quarter |
| :---: | :---: | :---: | :---: | :---: |
| 2001 |  |  |  |  |
| Cash Dividends per share. | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Price Range: |  |  |  |  |
| High. | \$2.13 | \$2.30 | \$1.99 | \$2.99 |
| Low. | \$1.38 | \$1.50 | \$1.75 | \$1.75 |
| 2000 |  |  |  |  |
| Cash Dividends per share. | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Price Range: |  |  |  |  |
| High.. | \$1.50 | \$4.13 | \$2.81 | \$2.31 |
| Low. . . . . . . . . | \$0.69 | \$0.75 | \$1.94 | \$1.75 |

In April 1997, the Company's Board of Directors elected to temporarily suspend the quarterly dividends on its Common Stock. There can be no assurance of future dividends because they are dependent not only on future earnings, but also on the Company's capital requirements, loan covenants and financial condition. Certain of the Company's debt agreements contain loan covenants that restrict the payment of dividends without the lender's prior consent or require the maintenance of minimum net worth levels. See Footnotes $G$ and $H$ to the Consolidated Financial Statements included in this report.

At December 5, 2001, the Company had approximately 346 stockholders of record of Common Stock. The Company believes that approximately 44 percent of its Common Stock is held in street or nominee names.

ITEM 6. SELECTED FINANCIAL DATA.
SELECTED CONSOLIDATED FINANCIAL DATA
(In thousands, except per share, per gallon and number of stores data)

The following table of selected consolidated financial data of the Company, except for Operating Data, has been derived from the financial statements and related notes of the Company which have been audited by Deloitte \& Touche LLP, Independent Auditors, as indicated in their report relating to the fiscal years ended September 30, 2001, 2000 and 1999, and as of September 30, 2001 and 2000, included elsewhere in this report. The data should be read in conjunction with the financial statements, related notes and other financial information included elsewhere in this report.

|  | 2001 | 2000 | 1999 | 1998 | 1997 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Statements of Operations Data: |  |  |  |  |  |
| Sales and other income by the |  |  |  |  |  |
| Company and its franchisees: |  |  |  |  |  |
| Merchandise sales.......... | \$204,580 | \$172,209 | \$146,718 | \$154,097 | \$188,936 |
| Gasoline sales. | 215,796 | 174,586 | 103,418 | 109,425 | 160,701 |
| Other income. | 1,890 | 1,909 | 2,170 | 2,847 | 2,563 |
| Total | 422,266 | 348,704 | 252,306 | 266,369 | 352,200 |
| Cost of sales | 332,003 | 272,754 | 185,285 | 194,704 | 267,325 |
| Gross profit | 90,263 | 75,950 | 67,021 | 71,665 | 84,875 |
| Selling. | 66,260 | 55,334 | 52,569 | 54,267 | 69,271 |
| General and administrative.... | 7,264 | 6,731 | 7,509 | 6,981 | 8,181 |
| Depreciation and amortization... | 8,140 | 6,652 | 5,968 | 6,388 | 7,339 |
| Interest. | 7,797 | 5,621 | 3,951 | 4,042 | 4,234 |
| Provision for loss on disposal............. | 0 | 0 | 0 | 0 | 1,625 |
| Provision for asset |  |  |  |  |  |
| impairment | 54 | 160 | 208 | 352 | 1,063 |
| Earnings (loss) before income taxes, extraordinary item and cumulative effect of accounting change............ | 748 | 1,452 | $(3,184)$ | (365) | $(6,838)$ |
| Income tax provision (benefit)....................... | 297 | 572 | (948) | (237) | $(2,262)$ |
| ```Earnings (loss) before extraordinary item and cumulative effect of accounting change...........``` | 451 | 880 | $(2,236)$ | (128) | $(4,576)$ |
| Extraordinary item-loss from debt extinguishment, net of income tax benefit of $\$ 126 .$. | 0 | 0 | 0 | (244) | 0 |
| Cumulative effect of accounting change, net of income tax benefit of \$726... | 0 | 0 | 0 | 0 | $(1,468)$ |

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Net earnings (loss)...........
$ 451 $ 880 $ (2,236) $ (372) $ (6,044)
```

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ITEM 6. SELECTED FINANCIAL DATA (Continued)

|  | Fiscal Year Ended September 30, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2001 |  | 2000 |  | 1999 |  | 1998 |  | 1997 |
| ```Earnings (loss) per share before extraordinary item and cumulative effect of accounting change............``` |  | 0.06 | \$ | 0.13 | \$ | (0.32) | \$ | (0.02) | \$ | (0.69) |
| Loss per share from extraordinary item.......... |  | 0.00 |  | 0.00 |  | 0.00 |  | (0.03) |  | 0.00 |
| Loss per share from cumulative effect of accounting change.. |  | 0.00 |  | 0.00 |  | 0.00 |  | 0.00 |  | (0.22) |
| Net earnings (loss) per share. $\qquad$ | \$ | $0.06$ | \$ | 0.13 | \$ | (0.32) | \$ | (0.05) | \$ | (0.91) |
| Dividends per share |  | 0.00 | \$ | 0.00 | \$ | 0.00 | \$ | 0.00 | \$ | 0.06 |
| Weighted average shares outstanding. $\qquad$ |  | 7,053 |  | 6,989 |  | 6,887 |  | 6,764 |  | 6,642 |
| Operating Data (Retail Locations Only): |  |  |  |  |  |  |  |  |  |  |
| Average, per store, for stores open two full years: |  |  |  |  |  |  |  |  |  |  |
| Merchandise sales. | \$ | 648 | \$ | 606 | \$ | 552 | \$ | 492 | \$ | 474 |
| Gasoline sales. | \$ | 770 | \$ | 754 | \$ | 520 | \$ | 492 | \$ | 526 |
| Gallons of gasoline sold. |  | 618 |  | 635 |  | 623 |  | 566 |  | 496 |
| Gross profit per gallon of gasoline. | \$ | $0.128$ | \$ | 0.115 | \$ | 0.103 | \$ | 0.108 | \$ | 0.112 |
| Total gallons of gasoline sold............................. . . |  | $174,160$ |  | 144,924 |  | 122,130 |  | 123,144 |  | 50,005 |
| Store Information: |  |  |  |  |  |  |  |  |  |  |
| Company-operated stores.. |  | 293 |  | 291 |  | 246 |  | 265 |  | 369 |
| Franchisee-operated stores |  | 7 |  | 7 |  | 10 |  | 11 |  | 32 |
| ```Locations with self-service gasoline...................``` |  | 237 |  | 237 |  | 194 |  | 206 |  | 299 |
| Balance Sheet Data: <br> Working capital................ | \$ | $7,229$ | \$ | 3,500 | \$ | (541) | \$ | 1,590 | \$ | 727 |
| Total assets |  | 148,631 |  | 144,238 |  | 88,475 |  | 95,009 |  | 13,594 |
| Long-term obligations |  | 81,273 |  | 75,006 |  | 34,141 |  | 34,322 |  | 40,386 |
| Stockholders' equity. |  | 29,493 |  | 28,968 |  | 27,946 |  | 30,040 |  | 29,547 |
| Supplementary Financial Data: EBITDA/1/ $\qquad$ Cash flow from operating | \$ | $16,685$ | \$ | 13,725 | \$ | 6,735 | \$ | 9,821 | \$ | 3,267 |

activities/2/ ................. 523 14,344 763 9,339 7,645
(1) EBITDA is defined as earnings before interest expense, income taxes, and depreciation and amortization expense. EBITDA does not purport to represent net income or net cash provided by operating activities, as those terms are defined under generally accepted accounting principles, and should not be considered as an alternative to those measurements as an indicator of our performance. Also, the above presentation of EBITDA may not be comparable to similarly titled measures of other companies.
(2) Cash flow from operating activities represents net cash provided by operating activities as presented in our consolidated statement of cash flows which is included in Item 8 of this Annual Report.

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ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

Matters discussed below should be read in conjunction with "Statements of Operations Data" and "Operating Data (Retail Locations Only)" on the preceding pages.

The Company's revenues are derived primarily from sales of merchandise and gasoline at its convenience and discount tobacco stores. These revenues increased substantially in fiscal years 2001 and 2000 in comparison to fiscal year 1999 due to the April 2000 acquisition of 43 convenience stores in northeastern Pennsylvania and significant increases in the average price per gallon of gasoline sold. The average price per gallon of gasoline sold in fiscal year 2001 was $3 \%$ higher than in fiscal year 2000. The average price per gallon of gasoline sold in fiscal year 2000 was $44 \%$ higher than in fiscal year 1999. Also, average annual merchandise sales for stores open two full years increased to $\$ 648,000$ in fiscal year 2001 from $\$ 606,000$ in fiscal year 2000 and $\$ 552,000$ in fiscal year 1999. Average gallons of gasoline sold at the Company's stores open two full years were 618,000 gallons in fiscal year 2001 compared to 635,000 gallons in fiscal year 2000 and 623,000 gallons in fiscal year 1999.

Total merchandise sales increased by 18.8\% in fiscal year 2001 as compared to fiscal year 2000. This increase is primarily due to the April 2000 acquisition of 43 stores and increases in tobacco prices, in addition to increased marketing initiatives and in-store traffic enhancing services. Cigarette sales represented approximately $40 \%$ of total merchandise sales in each of the last three fiscal years. There has been volatility in selling prices as a result of competition among cigarette manufacturers. Since the Company expects this trend to continue, it has sought increased sales of other merchandise to mitigate the volatility.

The Company sells gasoline at 237 locations, including one location where gasoline is sold on a commission basis. The Company purchases petroleum from a variety of competing sources. Branded gasoline is purchased under supply agreements for 77 locations and unbranded gasoline is purchased from various sources for 159 locations. Gasoline margins have historically been volatile and there can be no assurance that the Company's gasoline margins will be maintained or enhanced by purchasing such products from these sources.

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## Results of Operations

The following table sets forth the percentage relationship of certain expense items to total revenues. It should be noted that the primary factors influencing the percentage relationship of cost of sales to revenues are the volatility of gasoline prices and gross profits, and the number of stores selling gasoline. On a percentage basis, the gross profit on gasoline sales is significantly less than the gross profit on merchandise sold in the convenience stores.

|  | Fiscal Year Ended September 30, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2001 | 2000 | 1999 |
| Revenues: |  |  |  |
| Merchandise sales. | 48.5\% | 49.4\% | 58.1 \% |
| Gasoline sales. | 51.1 | 50.1 | 41.0 |
| Other income. | 0.4 | 0.5 | 0.9 |
| Total revenues. | 100.0 | 100.0 | 100.0 |
| Cost of sales. | 78.6 | 78.2 | 73.4 |
| Gross profit: |  |  |  |
| Merchandise (as a percentage of merchandise sales) | 32.3 | 33.3 | 35.5 |
| Gasoline (as a percentage of gasoline sales).. | 10.3 | 9.5 | 12.5 |
| Total gross profit.............. | 21.4 | 21.8 | 26.6 |
| Costs and expenses: |  |  |  |
| Selling.. | 15.7 | 15.9 | 20.8 |
| General and administrative | 1.7 | 1.9 | 3.0 |
| Depreciation and amortization | 1.9 | 1.9 | 2.4 |
| Interest. | 1.9 | 1.6 | 1.6 |
| Provision for asset impairment. | 0.0 | 0.0 | 0.1 |
| Total expenses............................... | 21.2 | 21.3 | 27.9 |
| Earnings (loss) before income taxes. | 0.2 | 0.5 | (1.3) |
| Income tax provision (benefit). | 0.1 | 0.2 | (0.4) |
| Net earnings (loss). | $0.1 \%$ | $0.3 \%$ | (0.9) \% |

Fiscal Year 2001 Compared to Fiscal Year 2000
At September 30, 2001, the Company operated 300 stores, including seven franchised locations and 237 locations with self-service gasoline. During fiscal year 2001, the Company constructed four stores, acquired one store, reopened one store and closed four underperforming stores. Total revenues in fiscal year 2001 were $\$ 422.3$ million, an increase of $\$ 73.6$ million, or $21.1 \%$, from $\$ 348.7$ million in fiscal year 2000. The 43 stores acquired in April 2000 were operated by the Company for a full year in fiscal year 2001 and only five months in fiscal year 2000, contributing to the revenues growth.

Merchandise sales in fiscal year 2001 were $\$ 204.6$ million, an increase of $\$ 32.4$ million, or $18.8 \%$, over merchandise sales of $\$ 172.2$ million in fiscal year 2000. This increase resulted primarily from the full year's operation in fiscal year 2001 of the stores acquired in April 2000 and a $3.3 \%$ increase in

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merchandise sales at comparable stores.

Gasoline sales increased by $\$ 41.2$ million, or $23.6 \%$ to $\$ 215.8$ million in fiscal year 2001 from $\$ 174.6$ million in fiscal year 2000 . Approximately $85 \%$ of this increase is the result of the sale of an
additional 29.2 million gallons by the Company in fiscal year 2001 due to the April 2000 acquisition. The balance of this increase is due to a $\$ 0.03$ increase in the average price per gallon sold at the Company's stores, partially offset by a $1.7 \%$ decline in gasoline gallons sold at comparable stores.

Gross profits on merchandise sales increased by $\$ 8.6$ million, or $15.1 \%$, from $\$ 57.4$ million in fiscal year 2000 to $\$ 66.0$ million in fiscal year 2001, due to higher sales volume in fiscal year 2001.

Gasoline gross profits in fiscal year 2001 were $\$ 22.3$ million compared to gasoline gross profits in fiscal year 2000 of $\$ 16.6$ million. The increase of $\$ 5.7$ million, or $34.2 \%$ is the result of increased sales of 29.2 million gallons and higher gross profits per gallon of gasoline sold.

Selling expenses in fiscal year 2001 increased by $\$ 10.9$ million, or $19.7 \%$, from $\$ 55.3$ million in fiscal year 2000 to $\$ 66.2$ million in fiscal year 2001. This increase is primarily due to a full year's operation of the stores acquired in April 2000. General and administrative expense increased from $\$ 6.7$ million in fiscal year 2000 to $\$ 7.3$ million in fiscal year 2001. This increase of $\$ 533,000$, or $7.9 \%$ is the result of higher staffing levels, salary increases and incentive programs. Depreciation and amortization expense increased by $\$ 1.5$ million, or $22.4 \%$, due primarily to a full year's depreciation and amortization of the assets acquired in April 2000 as well as depreciation of new stores constructed in the last year. Interest expense increased by $\$ 2.2$ million, or $38.7 \%$, due to increased borrowings as well as a full year's interest in fiscal year 2001 on debt incurred in April 2000 for acquisition financing. The Company recorded a $\$ 54,000$ provision for asset impairment in fiscal year 2001 compared to $\$ 160,000$ in fiscal year 2000 .

Earnings before income taxes were $\$ 748,000$ in fiscal year 2001 compared to $\$ 1,452,000$ in fiscal year 2000. Income taxes were $\$ 297,000$ in the current fiscal year compared to $\$ 572,000$ in the prior fiscal year. Net earnings in fiscal year 2001 were $\$ 451,000$, or $\$ 0.06$ per share, compared to net earnings in fiscal year 2000 of $\$ 880,000$, or $\$ 0.13$ per share.

Fiscal Year 2000 Compared to Fiscal Year 1999

The Company operated 298 stores at September 30, 2000, including seven franchised locations and 237 locations with self-service gasoline. During fiscal year 2000, the Company acquired 44 stores, constructed three stores, reopened two closed stores and closed seven underperforming stores. Total revenues in fiscal year 2000 were $\$ 348.7$ million, an increase of $\$ 96.4$ million, or $38.2 \%$, compared to total revenues of $\$ 252.3$ million in fiscal year 1999. This increase was due largely to substantial increases in the number of stores in operation and the average retail price per gallon of gasoline sold.

Merchandise sales increased from $\$ 146.7$ million in fiscal year 1999 to $\$ 172.2$ million in fiscal year 2000 . This increase of $\$ 25.5$ million, or $17.4 \%$, was the result of sales at additional stores and an increase in merchandise sales at comparable stores of $4.7 \%$.

Gasoline sales increased $\$ 71.2$ million, or $68.8 \%$ to $\$ 174.6$ million in

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fiscal year 2000 from $\$ 103.4$ million in fiscal year 1999. Over $70 \%$ of this increase was due to a $\$ 0.37$ increase in the average price per gallon sold at the Company's stores. The remaining increase was the result of gallons sold at the additional stores in operation.

Gross profits on merchandise sales were $\$ 57.4$ million in fiscal year 2000 , an increase of $\$ 5.4$ million, or $10.4 \%$ in comparison to merchandise gross profits of $\$ 52.0$ million in fiscal year 1999. This increase was primarily the result of higher sales volumes in fiscal year 2000.

Gasoline gross profits were $\$ 16.6$ million in fiscal year 2000 compared to $\$ 12.9$ million in fiscal year 1999 . This increase of $\$ 3.7$ million, or $28.9 \%$, was the result of the sale of 22.8 million additional gallons at the Company's stores and larger gross profits per gallon of gasoline sold. Approximately $90 \%$ of the increase in gallons sold was due to the additional stores in operation resulting from the acquisition of the Orloski stores in April 2000.

In fiscal year 2000, selling expenses were $\$ 55.3$ million, an increase of $\$ 2.8$ million, or $5.3 \%$, over fiscal year 1999 selling expenses of $\$ 52.6$ million. This increase was the result of the higher number of stores in operation in fiscal year 2000 but reflects lower expense levels per store resulting from cost controls implemented by the Company. General and administrative expense declined $\$ 778,000$, or $10.4 \%$ due largely to fewer officers employed by the Company in fiscal year 2000. Depreciation and amortization expense increased by $\$ 684,000$, or $11.5 \%$ due primarily to the stores added by the Company in fiscal year 2000. Interest expense increased by $\$ 1.7$ million, or $42.3 \%$, due to higher borrowing levels and interest rates. The Company recorded a $\$ 160,000$ provision for asset impairment in fiscal year 2000 compared to $\$ 208,000$ in fiscal year 1999 .

The Company had pre-tax earnings of $\$ 1.5$ million in fiscal year 2000, compared to a pre-tax loss of $\$ 3.2$ million in fiscal year 1999 , a difference of $\$ 4.7$ million. The Company recorded an income tax provision of $\$ 572,000$ for the fiscal year 2000 earnings and an income tax benefit of $\$ 948,000$ for the fiscal year 1999 loss. Net earnings for fiscal year 2000 were $\$ 880,000$, or $\$ 0.13$ per share, compared to a fiscal year 1999 net loss of $\$ 2.2$ million, or $\$ 0.32$ per share.

## Seasonality and Unaudited Quarterly Results

The Company's business generally has been subject to moderate seasonal influences with higher sales in the third and fourth quarters of each fiscal year, since customers tend to purchase more convenience items, such as ice, beverages and fast food, and more gasoline during the warmer months. Due to adverse weather conditions, merchandise sales for the second fiscal quarter have generally been lower than other quarters. In addition, because of price volatility, gasoline profit margins fluctuate significantly throughout the year. The acquisition of 43 stores in April 2000 increased sales and operating expenses for the remainder of fiscal year 2000 .

| Fiscal Year 2001 | Fiscal Year 2000 |
| :---: | :---: |
| Quarter Ended | Quarter Ended |


| 2001 | 2001 | 2001 | 2001 | 1999 |
| :---: | :---: | :---: | :---: | :---: |

(In thousands, except per share data)

Revenues

| Merchandise sales | \$ 50,482 | \$47,119 | \$ | 53,734 | \$ | 53,245 | \$36,493 | \$35,406 | \$47,998 | \$ 52,31 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gasoline sales. | 58,459 | 49,242 |  | 58,088 |  | 50,007 | 33,478 | 32,566 | 50,755 | 57,78 |
| Other income. | 677 | 392 |  | 442 |  | 379 | 270 | 662 | 433 | 54 |
| Total revenues. | 109,618 | 96,753 |  | 112,264 |  | 103,631 | 70,241 | 68,634 | 99,186 | 110,64 |
| Cost of sales. | 86,351 | 76,420 |  | 88,434 |  | 80,798 | 53,780 | 53,310 | 78,351 | 87,31 |
| Gross profit. | 23,267 | 20,333 |  | 23,830 |  | 22,833 | 16,461 | 15,324 | 20,835 | 23,33 |
| Costs and expenses: |  |  |  |  |  |  |  |  |  |  |
| Selling. | 16,695 | 16,376 |  | 16,827 |  | 16,362 | 12,075 | 12,347 | 14,803 | 16,10 |
| ```General & administrative........``` | 1,871 | 1,736 |  | 2,021 |  | 1,636 | 1,553 | 1,609 | 1,624 | 1,94 |
| Depreciation \& amortization........... | 1,977 | 2,031 |  | 2,056 |  | 2,076 | 1,432 | 1,447 | 1,800 | 1,97 |
| Interest. | 1,936 | 2,048 |  | 1,952 |  | 1,861 | 928 | 984 | 1,716 | 1,99 |
| Provision for asset impairment............. | 0 | 0 |  | 24 |  | 30 | 0 | 0 | 56 | 10 |
| Earnings (loss) before income taxes and extraordinary item..... | 788 | $(1,858)$ |  | 950 |  | 868 | 473 | $(1,063)$ | 836 | 1,20 |
| ```Income tax provision (benefit)...............``` | 268 | (632) |  | 323 |  | 338 | 142 | (319) | 251 | 49 |
| Net earnings (loss) | \$ 520 | \$ (1,226) | \$ | 627 | \$ | 530 | \$ 331 | \$ (744) | \$ 585 | \$ |
| Net earnings (loss) per share $\qquad$ | $0.07$ | \$ (0.17) | \$ | 0.09 | \$ | 0.08 | \$ 0.05 | \$ (0.11) | \$ 0.08 | \$ 0. |
| Weighted average shares outstanding............. | 7,036 | 7,049 |  | 7,062 |  | 7,065 | 6,943 | 6,982 | 7,008 | 7,02 |

## Liquidity and Capital Resources

Most of the Company's sales are for cash and its inventory turns over rapidly. As a result, the Company's daily operations do not generally require large amounts of working capital. From time to time, the Company utilizes substantial portions of its cash to acquire and construct new stores and renovate existing locations.

During fiscal year 2001, the Company amended its revolving loan agreement to increase the total credit line to $\$ 13.0$ million from $\$ 10.0$ million, with $\$ 3.5$ million available for letters of credit. At September 30, 2001, $\$ 4.2$ million were available for borrowing under this agreement. The Company also increased its mortgage and equipment loans by $\$ 5.2$ million in the current fiscal year to finance new store construction.

Capital requirements for debt service and capital leases for fiscal year 2002 are approximately $\$ 3.3$ million. The Company anticipates capital expenditures in fiscal year 2002 of $\$ 2.5$ million, funded from cash flows from operations. These capital expenditures include remodeling of stores, upgrades of

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store equipment and gasoline-dispensing equipment and upgrading of the Company's data processing systems.

Management believes that cash from operations and the available credit facilities will be sufficient to meet the Company's obligations for the foreseeable future.

Impact of Inflation

The Company believes that inflation has not had a material effect on its results of operations in recent years. Generally, increases in the Company's cost of merchandise can be quickly reflected in higher prices of goods sold. However, any upward movement of gasoline costs may have short-term negative effects on profit margins, since the Company's ability to raise gasoline prices can be limited due to competition from other self-service gasoline outlets. In addition, fluctuation of gasoline prices can limit the ability of the Company to maintain stable gross margins.

Forward-Looking Statements

Certain statements contained in this report are forward looking, such as statements regarding the Company's plans and strategies or future financial performance. Although the Company believes that its expectations are based on reasonable assumptions within the bounds of its knowledge, investors and prospective investors are cautioned that such statements are only projections and that actual events or results may differ materially from those expressed in any such forward-looking statements. In addition to the factors discussed elsewhere in this report, the Company's actual consolidated quarterly or annual operating results have been affected in the past, or could be affected in the future, by additional factors, including, without limitation, general economic, business and market conditions; environmental, tax and tobacco legislation or regulation; volatility of gasoline prices, margins and supplies; merchandising margins; customer traffic; weather conditions; labor costs and the level of capital expenditures.

ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

The Company uses its revolving credit facility and its mortgage and equipment loans to finance a significant portion of its operations. These onbalance sheet financial instruments, to the extent they provide for variable rates of interest, expose the Company to interest rate risk resulting from changes in the LIBOR or prime rate.

To the extent that the Company's financial instruments expose the Company to interest rate risk, they are presented in the table below. The table presents principal cash flows and related interest rates by year of maturity for the Company's revolving credit facility, mortgage loans and equipment loans at September 30, 2001. Notes G, H and I to the consolidated financial statements should be read in conjunction with the table below (dollar amounts in thousands).

| Fiscal Year of Maturity |  |  |  |  | Total |  | Fair |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | Due At | Value at |
| 2002 | 2003 | 2004 | 2005 | 2006 | Thereafter | Maturity | 9/30/01 |



ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA.

INDEPENDENT AUDITORS' REPORT

The Board of Directors and Stockholders Uni-Marts, Inc.
State College, Pennsylvania

We have audited the accompanying consolidated balance sheets of Uni-Marts, Inc. and subsidiaries (the "Company") as of September 30, 2001 and 2000, and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the three years in the period ended September 30, 2001. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Uni-Marts, Inc. and subsidiaries as of September 30,2001 and 2000 , and the results of their operations and their cash flows for each of the three years in the period ended September 30, 2001, in conformity with accounting principles generally

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accepted in the United States of America.
/s/ Deloitte \& Touche LLP

Deloitte \& Touche LLP
Philadelphia, Pennsylvania
November 5, 2001, except for Note $G$ as to which the date is December 5, 2001

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Uni-Marts, Inc. and Subsidiaries CONSOLIDATED BALANCE SHEETS
(In thousands, except share and per share data)

|  | September 30, |  |
| :---: | :---: | :---: |
|  | 2001 | 2000 |
| ASSETS |  |  |
| Current Assets: |  |  |
| Cash | \$ 5,075 | \$ 7,882 |
| Accounts receivable--less allowances of \$225 and \$226. | 7,156 | 6,106 |
| Inventories | 18,471 | 16,236 |
| Prepaid and current deferred taxes | 1,672 | 1,856 |
| Property and equipment held for sale. | 3,137 | 1,603 |
| Prepaid expenses and other | 1,448 | 1,205 |
| Loan due from officer--current portion. | 0 | 60 |
| Total Current Assets | 36,959 | 34,948 |
| Net Property, Equipment and Improvements | 103,488 | 100,701 |
| Loan Due from Officer. | 420 | 420 |
| Net Intangible and Other Assets | 7,763 | 8,168 |
| Total Assets | \$148,630 | \$144,237 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |
| Current Liabilities: |  |  |
| Accounts payable. | \$ 16,239 | \$ 18,400 |
| Gas taxes payable | 3,360 | 3,399 |
| Accrued expenses | 6,820 | 7,029 |
| Current maturities of long-term debt | 2,920 | 2,233 |
| Current obligations under capital leases | 391 | 386 |
| Total Current Liabilities | 29,730 | 31,447 |
| Long-Term Debt, less current maturities | 80,912 | 74,220 |
| Obligations under Capital Leases, less current maturities.. | 361 | 786 |
| Deferred Taxes | 2,917 | 2,956 |
| Deferred Income and Other Liabilities | 5,217 | 5,860 |
| Commitments and Contingencies |  |  |
| Stockholders' Equity: |  |  |
| Common Stock, par value $\$ .10$ a share: Authorized 15,000,000 shares |  |  |
| Issued 7,388,083 and 7,361,123 shares, respectively..... | 739 | 736 |
| Additional paid-in capital | 23,833 | 23,816 |
| Retained earnings........................................ | 6,978 | 6,527 |
|  | 31,550 | 31,079 |

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See notes to consolidated financial statements

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> Uni-Marts, Inc. and Subsidiaries CONSOLIDATED STATEMENTS OF OPERATIONS (In thousands, except per share data)

| 2001 | 2000 | 1999 |
| :---: | :---: | :---: |


| Revenues: |  |  |  |
| :---: | :---: | :---: | :---: |
| Merchandise sales. | \$204,580 | \$172,209 | \$146,718 |
| Gasoline sales | 215,796 | 174,586 | 103,418 |
| Other income. | 1,890 | 1,909 | 2,170 |
|  | 422,266 | 348,704 | 252,306 |
| Costs and Expenses: |  |  |  |
| Cost of sales | 332,003 | 272,754 | 185,285 |
| Selling. | 66,260 | 55,334 | 52,569 |
| General and administrative | 7,264 | 6,731 | 7,509 |
| Depreciation and amortization | 8,140 | 6,652 | 5,968 |
| Interest | 7,797 | 5,621 | 3,951 |
| Provision for asset impairment......... | 54 | 160 | 208 |
|  | 421,518 | 347,252 | 255,490 |
| Earnings (loss) before income taxes | 748 | 1,452 | $(3,184)$ |
| Income tax provision (benefit) | 297 | 572 | (948) |
| Net earnings (loss). | \$ 451 | \$ 880 | \$ (2,236) |
| Basic earnings (loss) per share. | \$ 0.06 | \$ 0.13 | \$ (0.32) |
| Diluted earnings (loss) per share. | \$ 0.06 | \$ 0.13 | \$ (0.32) |
| Weighted average number of common shares outstanding................................ . | 7,053 | 6,989 | 6,887 |
| Weighted average number of common shares outstanding assuming dilution......... | 7,093 | 7,021 | 6,887 |

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> Uni-Marts, Inc. and Subsidiaries CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (In thousands, except share and per share data)

|  | $\begin{gathered} \text { Common Stock } \\ \text { Par Value } \\ \$ .10 \text { a Share } \\ \text { Authorized } 15,000,000 \\ \text { Shares } \end{gathered}$ |  | Additional |  | Treasury | Stock |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares | Amount | Paid-In Capital | Retained Earnings | Shares | Amount |
| Balance--October 1, |  |  |  |  |  |  |
| 1998. | 7,316,797 | \$732 | \$24,189 | \$7,883 | 455,545 | \$ $(2,763)$ |
| Purchase of treasury <br> stock................. |  |  |  |  | 4,119 | (9) |
| Issuance of common stock. | 10,291 | 1 | (159) |  | $(58,702)$ | 308 |
| Net loss. |  |  |  | $(2,236)$ |  |  |
| Balance--September 30, |  |  |  |  |  |  |
| 1999. | 7,327,088 | 733 | 24,030 | 5,647 | 400,962 | $(2,464)$ |
| Issuance of common stock.................. | 34,035 | 3 | (214) |  | $(67,248)$ | 353 |
| Net earnings. |  |  |  | 880 |  |  |
| Balance--September 30, |  |  |  |  |  |  |
| 2000 | 7,361,123 | 736 | 23,816 | 6,527 | 333,714 | $(2,111)$ |
| Issuance of common stock. . . . . . . . . . . . . . . | 26,960 | 3 | 17 |  | $(10,439)$ | 54 |
| Net earnings......... |  |  |  | 451 |  |  |
| Balance--September 30, |  |  |  |  |  |  |
| 2001............... | 7,388,083 | \$739 | \$23,833 | \$6,978 | 323,275 | \$ (2, 057 ) |

See notes to consolidated financial statements

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Uni-Marts, Inc. and Subsidiaries CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands)

| 2001 | 2000 | 1999 |
| :---: | :---: | :---: |



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Uni-Marts, Inc. and Subsidiaries CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands)
```

(Continued)

|  | Year Ended September 30, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2001 |  | 2000 |  | 1999 |
| RECONCILIATION OF NET EARNINGS (LOSS) TO NET CASH PROVIDED BY OPERATING ACTIVITIES: |  |  |  |  |  |
|  |  |  |  |  |  |
| Net Earnings (Loss). | 451 |  | 880 |  | $(2,236)$ |


| Net Cash Provided by Operating Activities: |  |  |  |
| :---: | :---: | :---: | :---: |
| Depreciation and amortization | 8,140 | 6,652 | 5,968 |
| Provision for asset impairment | 54 | 160 | 208 |
| Loss (gain) on sale of capital assets and other......................................... . | 405 | 197 | (378) |
| Change in assets and liabilities: <br> (Increase) decrease in: |  |  |  |
| Accounts receivable | (1, 050 ) | $(3,574)$ | (229) |
| Tax refunds receivabl | 0 | 0 | 1,416 |
| Inventories | $(2,235)$ | $(4,498)$ | $(1,109)$ |
| Prepaid expenses and other | $(2,334)$ | 24 | (171) |
| Increase (decrease) in: |  |  |  |
| Accounts payable and accrued expenses. | $(2,201)$ | 10,455 | (376) |
| Deferred income taxes and other liabilities | (707) | 4,048 | $(2,330)$ |
| Total Adjustments to Net Earnings (Loss) | 72 | 13,464 | 2,999 |
| Net Cash Provided by Operating Activities | 523 | \$ 14,344 | 763 |

## SUPPLEMENTAL SCHEDULE OF NONCASH OPERATING ACTIVITY:

Liabilities Assumed in Acquisition................ \$ 0 \$ 2,500 \$ 0
Fixed Assets Acquired Under Capital Leases....... \$ 0 \$ 426 \$

See notes to consolidated financial statements

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Uni-Marts, Inc. and Subsidiaries
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
YEARS ENDED SEPTEMBER 30, 2001, 2000 AND 1999
A. Summary of Significant Accounting Policies:

The Company is an independent operator of convenience stores and discount tobacco stores located in Pennsylvania, New York, Delaware, Maryland and Virginia.
(1) Principles of Consolidation -- The consolidated financial statements include the accounts of Uni-Marts, Inc. and its wholly owned subsidiaries (the "Company"). All material intercompany balances and transactions have been eliminated.
(2) Inventories -- The Company values its merchandise inventories at the lower of cost (first-in, first-out method) or market, as determined by the retail inventory method. Gasoline inventories are valued at the lower of cost (first-in, first-out method) or market (see Note C).
(3) Property, Equipment and Improvements -- Depreciation and amortization are calculated using the straight-line method over the useful lives of the related assets. Amortization of improvements to leased properties is based on the remaining terms of the leases or the estimated useful lives of such improvements, whichever is shorter. Interest costs incurred on borrowed funds during the period of construction of capital assets are capitalized as a component of the cost of acquiring those assets. The amount of interest capitalized in fiscal years 2001

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and 2000 was $\$ 287,200$ and $\$ 31,900$, respectively. No interest was capitalized in fiscal year 1999.
(4) Asset Impairment -- Long-lived assets and certain identifiable intangibles are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability is assessed based on the future cash flows expected to result from the use of the asset and its eventual disposition. If the sum of the undiscounted cash flows is less than the carrying value of the asset, an impairment loss is recognized. Any impairment loss, if indicated, is measured as the amount by which the carrying amount of the asset exceeds the estimated fair value of the asset. The Company recorded provisions of $\$ 54,200$ (2001), $\$ 159,800$ (2000) and $\$ 208,300$ (1999) for asset impairment for certain real estate, leasehold improvements, store and gasoline equipment and goodwill at certain closed or underperforming stores.
(5) Self-Insurance Reserves -- The Company assumes the risks for general liability and workers' compensation insurance exposures up to certain loss thresholds set forth in separate insurance contracts. The Company has established self-insurance reserves for these risks, which are recorded on a present value basis using a risk-free discount rate of $5.0 \%$ (2001) and 7.0\% (2000), using actuarial valuations provided by independent companies. At September 30,2001 and 2000 , the Company had self-insurance reserves totaling $\$ 2,719,600$ and $\$ 2,678,800$, respectively.
(6) Income Taxes -- The Company recognizes deferred tax assets and liabilities for temporary differences between the financial statement and tax basis of assets and liabilities using enacted tax rates.
(7) Earnings Per Share -- Earnings per share for the years ended September 30, 2001, 2000 and 1999 were calculated based on the weighted-average number of shares of common stock outstanding. Diluted earnings per share were calculated in fiscal years 2001 and 2000 . Although there were potentially dilutive stock options for 576,441 shares outstanding in fiscal year 1999, they were not included as the effect was antidilutive.

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A. Summary of Significant Accounting Policies (Continued):
(8) Advertising Costs -- The Company expenses advertising costs in the period in which they are incurred. The Company incurred advertising costs of $\$ 841,800, \$ 1,228,000$ and $\$ 1,894,600$ in fiscal years 2001 , 2000 and 1999, respectively.
(9) Estimates -- The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from those estimates and assumptions.
(10) Segment Disclosures -- In fiscal year 1999, the Company adopted Statement of Financial Accounting Standards ("SFAS") No. 131
"Disclosures about Segments of an Enterprise and Related Information." The Company has only one reportable segment.

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(11) New Accounting Pronouncements -- In fiscal year 2001, the Company adopted SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities." This statement, as amended by SFAS 137, "Accounting for Derivative Instruments and Hedging Activities-Deferral of the Effective Date Of FASB Statement No. 133," and SFAS No. 138, "Accounting for Certain Derivative Instruments and Certain Hedging Activities," requires that an entity recognize all derivatives as assets or liabilities on the balance sheet and measure those instruments at fair value. The adoption of this standard had no effect on the Company's financial statements.

In fiscal year 2001, the Company also adopted SFAS Nos. 140 and 141. SFAS No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities," was effective for all transfers and extinguishments occurring after March 31, 2001. SFAS No. 141, "Business Combinations," requires that all business combinations be accounted for by the purchase method, requires recognition of intangible assets apart from goodwill if they meet one of two criteria, and provides for additional financial statement disclosures regarding business combinations. This statement applies to all business combinations initiated after June 30, 2001. Adoption of these two statements had no effect on the Company's financial statements.

In June 2001, the Financial Accounting Standards Board issued SFAS Nos. 142 and 143 and, in August 2001, issued SFAS No. 144. SFAS No. 142, "Goodwill and Other Intangible Assets," requires that such assets with indefinite lives not be amortized but be tested annually for impairment and provides specific guidance for such testing. This statement also requires disclosure of information regarding goodwill and other assets that was previously not required. The Company is not required to adopt this accounting standard until fiscal year 2003. At this time, the Company has not determined the impact this standard will have on the Company's financial statements.

SFAS No. 143, "Accounting for Asset Retirement Obligations," is not applicable to the Company since the Company has no obligations of this type. SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," provides additional guidance for impairment testing and determination of when an asset is considered to be for sale. The Company is required to adopt SFAS No. 144 in fiscal year 2003. At this time, the company has not determined the impact this standard will have on the Company's financial statements.

## B. Business Acquisition:

In April 2000, pursuant to an asset purchase agreement (the "Purchase Agreement") the Company purchased the operating assets of Orloski Service Station, Inc. and its owners (collectively "OSSI") for approximately $\$ 41.2$ million in cash. In September 2000, the Company purchased an additional OSSI property in accordance with the Purchase Agreement for approximately $\$ 1.5$ million in cash. The transaction was accounted for as a purchase, and accordingly, operations of the acquired OSSI assets are included in the consolidated financial statements from the date of acquisition. The Company also assumed a $\$ 2.5$ million agreement with a gasoline supplier for partial funding of gasoline equipment which is included in deferred income and other liabilities on the balance sheet and is being amortized into income as gallons are purchased and sold. If the Company terminates this agreement before December 31, 2008, this funding, in addition to the funding previously made to

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OSSI, must be repaid to the supplier. Goodwill of $\$ 3.2$ million was acquired in connection with the acquisition and is being amortized on a straight-line basis over fifteen years.

The following table summarizes, on an unaudited pro-forma basis, the estimated combined statements of operations for the fiscal years ended September 30 , 2000 and September 30 , 1999 as though the acquisition took place on October 1, 1998. This pro-forma information does not purport to be indicative of the results of operations that would have been obtained if the acquisition had occurred on October 1, 1998 (in thousands, except per share data).

```
Fiscal Year Ended
    September 30,
    2000 1999
```



```
C. Inventories:
The following is a summary of inventories at September 30 (in thousands):
\begin{tabular}{ll} 
& 2001
\end{tabular}
D. Property and Equipment Held for Sale:
Property held for sale is carried at the lower of cost or net realizable value. The properties and equipment have been classified as current assets because the Company expects the properties and equipment to be sold within the next fiscal year. The properties are undeveloped land, rental properties, store equipment and closed convenience stores. Also included at September 30, 2001 are properties and equipment totaling \(\$ 2,091,500\) which were pending completion of lease arrangements (See Note M).
```

E. Property, Equipment and Improvements--at cost (in thousands):


| Machinery and equipment. | 45,280 | 26,288 | 18,992 | 3-10 |
| :---: | :---: | :---: | :---: | :---: |
| Machinery and equipment. | 6,881 | 3,700 | 3,181 | 11-20 |
| Capitalized property and equipment leases........ | 1,797 | 914 | 883 | 5-25 |
| Leasehold improvements. | 11,242 | 8,329 | 2,913 | 1-10 |
| Leasehold improvements. | 433 | 383 | 50 | 11-20 |
| Construction in progress | 327 | 0 | 327 |  |
|  | \$162,654 | \$59,166 | \$103, 488 |  |
| September 30, 2000: |  |  |  |  |
| Land. | \$ 21,629 | \$ 0 | \$ 21,629 |  |
| Buildings | 65,992 | 16,587 | 49,405 | 29-35 |
| Machinery and equipment. | 43,798 | 24,353 | 19,445 | 3-10 |
| Machinery and equipment. | 6,569 | 3,464 | 3,105 | 11-20 |
| Capitalized property and equipment leases....... | 1,879 | 751 | 1,128 | 5-25 |
| Leasehold improvements. | 11,213 | 8,167 | 3,046 | 1-10 |
| Leasehold improvements. | 434 | 360 | 74 | 11-20 |
| Construction in progress | 2,869 | 0 | 2,869 |  |
|  | \$154,383 | \$53, 682 | \$100,701 |  |
|  | ======== | = = = = = = $=$ | ======== |  |

Depreciation expense in fiscal years 2001, 2000 and 1999 was $\$ 7,677,100$, $\$ 6,306,600$ and $\$ 5,700,700$, respectively, including the amortization of capitalized property and equipment leases.
F. Intangible and Other Assets:

Intangible and other assets consist of the following (in thousands):

|  |  | Net |
| :--- | :--- | :--- | :--- |
| Cost |  |  |
| Coctumulated | Book | Useful |

For the year ended September 30, 2001:

| Goodwill | \$ 8,874 | \$2,628 | \$6,246 | 13-40 |
| :---: | :---: | :---: | :---: | :---: |
| Lease acquisition cost | 315 | 232 | 83 | 12-25 |
| Noncompete agreements. | 250 | 71 | 179 | 5 |
| Other intangibles | 190 | 9 | 181 | 15-16 |
| Other assets. | 1,074 | 0 | 1,074 |  |
|  | \$10,703 | \$2,940 | \$7,763 |  |
| For the year ended September 30, 2000: |  |  |  |  |
| Goodwill | \$ 8,874 | \$2,240 | \$6,634 | 13-40 |
| Lease acquisition costs. | 439 | 335 | 104 | 12-25 |
| Noncompete agreements | 250 | 21 | 229 | 5 |
| Other intangibles. | 175 | 5 | 170 | 15-16 |
| Other assets. | 1,031 | 0 | 1,031 |  |
|  | \$10,769 | \$2,601 | \$8,168 |  |

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F. Intangible and Other Assets (Continued):

Goodwill represents the excess of cost over the fair value of net assets acquired in business combinations and is amortized on a straight-line basis. Lease acquisition costs are the bargain element of acquired leases and are being amortized on a straight-line basis over the related lease terms. Amortization expense was $\$ 462,600$ (2001), $\$ 345,800$ (2000) and $\$ 267,500$ (1999).
G. Revolving Credit Agreement:

On April 20, 2000, the Company executed a 3-year secured $\$ 10.0$ million revolving loan agreement (the "Agreement") with \$3.5 million available for letters of credit. During the second quarter of fiscal year 2001 , the Company amended the Agreement to increase the total credit line to \$13.0 million, with $\$ 3.5$ million available for letters of credit, and amend certain financial covenants. Provisions of the Agreement require the maintenance of certain covenants relating to minimum tangible net worth, interest and fixed charge coverage ratios, as measured on a quarterly basis. In addition, the Agreement places limitations on capital expenditures, additional debt and payment of dividends. The Company was in compliance with these covenants as of September 30, 2001. At September $30,2001, \$ 4.2$ million were available for borrowings under the Agreement. This Agreement expires on April 20, 2003. Borrowings of $\$ 5.8$ million and letters of credit of $\$ 3.0$ million were outstanding at September 30, 2001. This facility bears interest at the Company's option based on a rate of either prime plus $1.0 \%$ or LIBOR plus $3.0 \%$. The interest rate at September 30, 2001 was 7.0\%. The Agreement is collateralized by substantially all of the Company's eligible inventories and eligible receivables and selected properties. The net book value of these selected properties at September 30,2001 was $\$ 2,456,200$. On December 5, 2001 , the Company received a commitment to amend this Agreement to extend the maturity date to April 20, 2004 and amend certain covenant provisions.

## H. Long-Term Debt:

September 30,
-------------
$2001 \quad 2000$
------------
(In thousands)

Mortgage Loan. Principal and interest will be paid in 204 remaining monthly installments. At September 30, 2001, the coupon rate was $9.08 \%$ and the effective interest rate was 9.78\%, net of unamortized fees of $\$ 1,329,757$ (\$1,425,995 in 2000)........................................................ $\$ 32,331$ \$33,047

Mortgage Loan. Principal and interest will be paid in 225 remaining monthly installments. The loan bears interest at LIBOR plus 3.75\%. At September 30, 2001 , the coupon rate was $7.37 \%$ and the effective interest rate was $9.70 \%$, net of unamortized fees of $\$ 403,779$ ( $\$ 437,653$ in 2000) ............ 21,249 21,804

Mortgage Loan. Principal and interest will be paid in 225 remaining monthly installments. At September 30, 2001, the coupon rate was $10.39 \%$ and the effective interest rate was

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| 10.70\%, net of unamortized fees of $\$ 124,901$ ( $\$ 135,298$ in 2000).................................................................. . . . | 6,628 | 6,730 |
| :---: | :---: | :---: |
| Mortgage Loans. Principal and interest are paid in monthly installments. The loans expire in 2009, 2010, 2020 and 2021. Interest ranges from the prime rate to LIBOR plus 3.75\%. At September 30, 2001, the blended coupon rate was $7.90 \%$ and the effective interest rate was $9.36 \%$, net of unamortized fees of \$151,688 (\$0 in 2000) | 7,496 | 3,466 |
| Revolving Credit Agreement. Interest is paid monthly. The interest rate at September 30, 2001 was $7.00 \%$ (See Note G).. | 5,758 | 1,144 |
| Equipment Loans. Principal and interest will be paid in monthly installments. The loans expire in 2010 and 2011 and bear interest at LIBOR plus 3.75\%. At September 30, 2001, the blended coupon rate was $7.37 \%$ and the effective interest rate was 9.57\%, net of unamortized fees of $\$ 174,996$ ( $\$ 176,414$ in 2000) . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . | 9,375 | 9,028 |
| Equipment Loan. Principal and interest will be paid in 106 remaining monthly installments. The loan expires in 2010. At September 30, 2001, the coupon rate was $10.73 \%$ and the effective interest rate was $11.20 \%$, net of unamortized fees of $\$ 17,124$ (\$20,713 in 2000) | 995 | 1,059 |
| Equipment Loan. The loan was repaid in fiscal year $2001 . . .$. | 0 | 175 |
| Less current maturities. | $\begin{array}{r} 83,832 \\ 2,920 \end{array}$ | $\begin{array}{r} 76,453 \\ 2,233 \end{array}$ |
|  | \$80,912 | \$74,220 |

The mortgage loans are collateralized by $\$ 70,489,700$ of property, at net book value, and the equipment loans are collateralized by $\$ 5,741,700$ of equipment, at net book value.
H. Long-Term Debt (Continued):

Aggregate maturities of long-term debt (net of loan fee amortization) during the next five years are as follows (in thousands):

| September 30, |  |
| :---: | :---: |
| 2002 | \$ 2,920 |
| 2003 | 8,450 |
| 2004 | 2,937 |
| 2005 | 3,205 |
| 2006 | 3,495 |
| Thereafter | 62,825 |
|  | \$83,832 |

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In April and September 2000, the Company, through special purpose consolidated entities, completed 20-year mortgage loans with Franchise Finance Corporation of America ("FFCA") aggregating $\$ 33.5$ million and a $\$ 7.5$ million equipment loan to finance the purchase of assets from OSSI.

Certain provisions of the loan agreements with FFCA require the Company's maintenance of a minimum net worth of $\$ 20.0$ million and aggregate fixed charge ratios, both measured on an annual basis. The Company was in compliance with these covenants as of September 30, 2001. These covenants may have the effect of restricting the Company's ability to declare and pay dividends on its common stock.
I. Disclosures About Fair Value of Financial Instruments:

The carrying amounts of cash and short-term debt approximate fair value. The Company estimates the fair value of its long-term, fixed-rate debt generally using discounted cash flow analysis based on the Company's current borrowing rates for debt with similar maturities. The Company estimates the fair value of its long-term, variable-rate debt based on carrying amounts plus unamortized loan fees associated with the debt.

Fair value of capital lease obligations is estimated based on current rates offered to the Company for similar debt.

The estimated fair values of the Company's financial instrument liabilities are as follows (in thousands):


## J. Deferred Income and Other Liabilities:

The Company generally records revenues when products are sold or services rendered. In certain instances, the Company receives advance payments for purchase commitments or other services and records revenue from such payments in accordance with the terms of the related contractual arrangements.

31
J. Deferred Income and Other Liabilities (Continued):

Deferred income and other liabilities includes the following (in thousands):

| Deferred compensation. . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . | 82 |
| :--- | :--- |$\quad 28$

K. Commitments and Contingencies:
(1) Leases -- The Company leases its corporate headquarters, 132 of its store locations and certain equipment. Future minimum lease payments under capital leases and noncancellable operating leases with initial or remaining terms in excess of one year at September 30, 2001 are shown below. Some of the leases provide for additional rentals when sales exceed a specified amount and contain variable renewal options and escalation clauses. Rental income in connection with the leases of certain properties is also provided. Such rental income was $\$ 876,300$ in 2001, $\$ 811,900$ in 2000 and $\$ 549,100$ in 1999.
Capital Operating Rental
Leases Leases Income
(In thousands)

Less amount representing interest ..... 138
Present value of future payments ..... 752
Less current maturities ..... 391

Rental expense under operating leases was as follows (in thousands):

|  | Year Ended September 30, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2001 | 2000 | 1999 |
| Minimum rentals | \$5,287 | \$4,481 | \$4,539 |
| Contingent rentals | 39 | 47 | 45 |
|  | \$5,326 | \$4,528 | \$4,584 |

(2) Change of Control Agreements -- The Company has change of control

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agreements with its three executive officers pursuant to which each executive officer will receive remuneration of 2.99 times his average base annual compensation over the preceding five years, or the actual number of years if less than five, if his employment is terminated due to a change of control as defined in the
K. Commitments and Contingencies (Continued):
agreements. Remuneration which might be payable under these agreements has not been accrued in the consolidated financial statements as a change of control has not occurred.
(3) Pursuant to ten-year agreements with four gasoline suppliers, the Company receives from the suppliers partial funding of the cost of the aboveground gasoline equipment and rebates for the purchase of gasoline. As of September 30, 2001, the total funding subject to these arrangements is $\$ 6,917,600$. If the Company terminates these agreements before the expiration of the ten years, part of this funding, in addition to the funding previously made to OSSI, must be repaid to the suppliers. The expiration dates range from 2003 to 2008.
(4) Litigation -- The Company is involved in litigation and other legal matters which have arisen in the normal course of business. Although the ultimate results of these matters are not currently determinable, management does not expect that they will have a material adverse effect on the Company's consolidated financial position, results of operations or cash flows.
L. Income Taxes:

The provision for income taxes includes the following (in thousands):

|  | Year Ended September 30, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2001 | 2000 | 1999 |
| Current tax expense (credit): |  |  |  |
| Federal. | \$ 0 | \$ 0 | \$ 0 |
| State | 2 | 2 | (18) |
|  | 2 | 2 | (18) |
| Deferred tax expense (credit): |  |  |  |
| Federal. | 388 | 550 | (1, 020 ) |
| State. | (93) | 20 | 90 |
|  | 295 | 570 | (930) |
|  | \$297 | \$572 | \$ (948) |

The tax provision for fiscal year 2001 includes the benefit of net operating loss carryforwards of $\$ 2,652,700$ for federal income tax purposes and $\$ 743,100$ for state income tax purposes. During fiscal year 1999, the Company received

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tax refunds of approximately $\$ 753,700$ resulting from the filing of its tax returns for fiscal years 1998 and 1997.
L. Income Taxes (Continued):

Deferred tax liabilities (assets) are comprised of the following at September 30 (in thousands):

|  | 2001 | 2000 | 1999 |
| :---: | :---: | :---: | :---: |
| Depreciation | \$ 7,361 | \$ 6,743 | \$ 6,087 |
| Gross deferred tax liabilities. | 7,361 | 6,743 | 6,087 |
| Insurance reserves | $(1,100)$ | $(1,128)$ | (1, 212) |
| Change in accounting method. | 0 | (222) | (444) |
| Capital leases. | 60 | (9) | (80) |
| Deferred compensation | (33) | (12) | (23) |
| Deferred income. | (1,078) | $(1,365)$ | (877) |
| Net operating loss carryforward | $(3,440)$ | $(2,516)$ | $(3,098)$ |
| Other. | (450) | (400) | (279) |
| Gross deferred tax assets. | (6,041) | $(5,652)$ | $(6,013)$ |
| Less valuation allowance. | 45 | 25 | 453 |
| Net deferred tax assets.. | $(5,996)$ | $(5,627)$ | $(5,560)$ |
|  | \$ 1,365 | \$ 1,116 | \$ 527 |

The financial statements include noncurrent deferred tax liabilities of $\$ 2,916,900$ and $\$ 2,956,300$ in 2001 and 2000 , respectively, and current deferred tax assets of $\$ 1,552,000$ and $\$ 1,840,300$ which are included in prepaid and current deferred taxes.

A reconciliation of the provision for income taxes to an amount determined by application of the statutory federal income tax rate follows (in thousands):


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## M. Related Party Transactions:

During fiscal year 1997, the Company granted a loan of $\$ 800,000$ to the Company's Chairman of the Board and Chief Executive Officer. In January 1999, the interest rate on the loan changed to the brokerage call rate plus 0.5\% (5.25\% at September 30,2001 ). The loan requires payments of $\$ 60,000$ plus interest on November 1, 1999, 2000, 2001, 2002 and 2003. A final payment of $\$ 300,000$ is due on November 1, 2004. The loan is collateralized by 303, 397 shares of the Company's Common Stock and 73,000 shares of the common stock of Unico Corporation. The balance of this loan at September 30, 2001 was $\$ 420,000$.
M. Related Party Transactions (Continued):

Certain directors and officers of the Company are also directors, officers and controlling shareholders of Unico Corporation ("Unico"), formerly the Company's parent, and other affiliated companies. The following is a summary of significant transactions with these entities:
(1) The Company leases three stores and certain other locations from Unico and leases its corporate headquarters and six additional locations from affiliates of Unico under agreements classified as operating leases. Aggregate rentals in connection with these leases were $\$ 666,600$ (2001), $\$ 594,500(2000)$ and $\$ 646,300$ (1999). Certain lease agreements made with Unico and an affiliate in fiscal year 2001 were completed in the first two months of fiscal year 2002.
(2) The Company charges an affiliate of Unico for general and administrative services provided. Such charges amounted to $\$ 11,200$ (2001), \$11,500 (2000) and \$12,300 (1999).

The Company received commissions from TeleBeam Incorporated ("TeleBeam") for coin-operated telephones installed at convenience store locations and for the sale of prepaid telephone cards. Payments received from TeleBeam were $\$ 226,300$ (2001), $\$ 171,600$ (2000) and $\$ 213,900$ (1999). The Company also made payments to TeleBeam for discounted prepaid telephone cards and telephone service. Payments made to TeleBeam were $\$ 1,226,200$ (2001), $\$ 1,187,800$ (2000) and $\$ 1,199,600$ (1999). Until its sale in January 2000 , the majority of the stock of TeleBeam was beneficially owned or controlled by persons related to the Company's Chairman and Chief Executive Officer.

The Company made payments of approximately $\$ 79,200, \$ 80,100$ and $\$ 81,000$ to a director of the Company during fiscal years 2001, 2000 and 1999, respectively, for consulting fees and reimbursement of expenses.
N. Retirement Savings and Incentive Plan:

The Company has a contributory retirement savings plan covering all employees meeting minimum age and service requirements. The Company will match one-half of employee contributions up to $3 \%$ of the employee's compensation. The Company's contributions are invested in the Company's Common Stock. The Board of Directors may elect to make additional contributions to be allocated among all eligible employees in accordance with provisions of the plan. The retirement savings plan expense, which is funded currently, was $\$ 108,300$ (2001), $\$ 98,100$ (2000) and $\$ 96,600$ (1999).

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The Company has a nonqualified deferred compensation plan which permits key executives to elect annually (via individual contracts) to defer a portion of their compensation until their retirement, death or disability. The Company makes a $50 \%$ matching contribution not exceeding $\$ 5,000$ annually per executive. The deferred compensation expense was $\$ 16,200$, $\$ 27,900$ and $\$ 21,300$ for the years ended September 30, 2001, 2000 and 1999, respectively.

The Company has recorded the liabilities for the deferred compensation plan in the consolidated balance sheets because such liabilities belong to the Company rather than to any plan or trust. The liabilities of $\$ 81,800$ and $\$ 28,100$ at September 30, 2001 and 2000, respectively, includes employee deferrals, accrued earnings and matching contributions of the Company. The liability amount is included in deferred income and other liabilities.

## P. Equity Compensation Plans:

The Company has an Equity Compensation Plan, pursuant to which no additional stock options may be granted, and a 1996 Equity Compensation Plan, which became effective November 1, 1996. The Company has reserved 67,250 shares of common stock which can be issued in accordance with the terms of the Equity Compensation Plan and 930,317 shares of common stock which can be issued in accordance with the terms of the 1996 Equity Compensation Plan.

Both the Equity Compensation Plan and the 1996 Equity Compensation Plan are collectively discussed as the "Plans" below.

A committee of the Board of Directors has authority to administer the Plans, and the committee may grant qualified incentive stock options to employees of the Company, including officers, whether or not they are directors. The Plans also provide that all nonemployee directors will receive annual nonqualified stock option grants for 2,000 shares of common stock plus 500 shares for each full year the director has served as a member of the board, up to a maximum of 4,000 shares per grant, on the date of each annual meeting. In addition, newly appointed or elected nonemployee directors receive an initial grant for 5,000 shares. Nonemployee directors will also receive grants of stock equal in value to and in lieu of two-thirds of the retainer due to such director. The Company granted options to purchase $32,500,33,000$ and 14,000 shares of common stock to nonemployee directors under the Plans during fiscal years 2001, 2000 and 1999, respectively. The Company also issued 19,850, 27,775 and 8,695 shares of common stock to nonemployee directors during fiscal years 2001, 2000 and 1999, respectively, as part of their annual retainer.

The exercise price of all options granted under the Plans may not be less than the fair market value of the common stock on the date of grant, and the maximum allowable term of each option is ten years. For qualified stock options granted to any person who holds more than $10 \%$ of the voting power of the outstanding stock, the exercise price may not be less than $110 \%$ of the fair market value, and the maximum allowable term is five years. Options granted under the Plans generally have various vesting schedules.

## P. Equity Compensation Plans (Continued):

Information regarding outstanding options is presented below. All options outstanding are exercisable according to their vesting schedule.

Outstanding Options for Shares of Common Stock (in thousands, except per share data) are as follows:

|  | Outstanding Options | Exercise Price Per Share | Weighted <br> Average <br> Exercise <br> Price Per <br> Share | Weighted Average Remaining Contractual Life |
| :---: | :---: | :---: | :---: | :---: |
| Balance, October 1, 1998.. | 536 | \$2.50 to \$8.50 | \$4.70 |  |
| Granted. | 156 | \$1.38 to \$2.89 | \$1.52 |  |
| Canceled. | (116) | \$3.13 to \$7.00 | \$4.50 |  |
| Balance, September 30, 1999.. | 576 | \$1.38 to \$8.50 | \$5.03 |  |
| Granted.. | 304 | \$1.13 to \$2.31 | \$1.96 |  |
| Canceled. | (152) | \$1.50 to \$7.00 | \$3.68 |  |
| Balance, September 30, 2000. | 728 | \$1.13 to \$8.50 | \$4.36 |  |
| Granted. | 258 | \$1.81 to \$2.42 | \$2.21 |  |
| Canceled. | (41) | \$2.00 to \$7.70 | \$4.33 |  |
| Balance, September 30, 2001. | 945 |  |  |  |
|  | 805 | \$1.13 to \$3.75 | \$2.27 | 8.1 years |
|  | 84 | \$3.76 to \$6.13 | \$5.40 | 3.7 years |
|  | 56 | \$6.14 to \$8.50 | \$6.74 | 3.7 years |
|  | 945 | \$1.13 to \$8.50 | \$2.81 | 7.4 years |
| Exercisable at September 30, 2001.. | 463 | \$1.13 to \$8.50 | \$3.38 |  |
| Balance of Shares Reserved for Grant at September 30, 2001...... | 52 |  |  |  |

The weighted average fair value of the stock options granted during fiscal years 2001, 2000 and 1999 were $\$ 1.84, \$ 1.54$ and $\$ 1.03$, respectively. The fair value of each stock option granted is estimated on the date of grant using the Black-Scholes option pricing model with the following weighted average assumptions used for grants in the years ended September 30, (in thousands):


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P. Equity Compensation Plans (Continued):

The Company accounts for the Plans in accordance with Accounting Principles Board Opinion No. 25, under which no compensation cost has been recognized for stock option awards. Had compensation cost for the Plans been determined in accordance with Statement of Financial Accounting Standards No. 123, "Accounting for Stock-Based Compensation" (SFAS 123), the Company's pro forma net earnings (loss) and earnings (loss) per share for the fiscal years ended September $30,2001,2000$ and 1999 would have been as follows (in thousands, except per share data):

|  | 2001 | 2000 | 1999 |
| :---: | :---: | :---: | :---: |
| Net earnings (loss) : |  |  |  |
| As reported. | \$ 451 | \$ 880 | \$ $(2,236)$ |
| Pro forma. | \$ 441 | \$ 867 | \$ $(2,243)$ |
| Basic earnings (loss) per share: |  |  |  |
| As reported. | \$0.06 | \$0.13 | \$ (0.32) |
| Pro forma. | \$0.06 | \$0.12 | \$ (0.33) |
| Diluted earnings (loss) per share: |  |  |  |
| As reported. | \$0.06 | \$0.13 | \$ (0.32) |
| Pro forma | \$0.06 | \$0.12 | \$ (0.33) |

## Q. Employee Stock Purchase Plan:

In February 1999, the Company's stockholders approved a stock purchase plan. Under the stock purchase plan, eligible employees may purchase common stock in quarterly offering periods through payroll deductions of up to $25 \%$ of compensation. The price per share is $90 \%$ of the average market price throughout the quarter but not less than $90 \%$ of the lower of the market price at the beginning or end of the market period. The stock purchase plan provides for purchases by employees of up to an aggregate of 500,000 shares. During fiscal years 2001, 2000 and 1999, employees purchased 7,110, 6,260 and 2,004 shares, respectively, pursuant to the stock purchase plan.

## SUPPLEMENTARY FINANCIAL INFORMATION Selected Quarterly Financial Data (Unaudited) : <br> (In thousands, except per share data)

|  | 1st Quarter | 2nd Quarter | $\begin{gathered} 3 r d \\ \text { Quarter } \end{gathered}$ | $\begin{gathered} 4 \text { th } \\ \text { Quarter } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Year Ended September 30, 2001 |  |  |  |  |
| Revenues | \$109,618 | \$96,753 | \$112,264 | \$103,631 |
| Gross Profits | 23,267 | 20,333 | 23,830 | 22,833 |
| Net Earnings (Loss) | \$ 520 | \$ $(1,226)$ | \$ 627 | \$ 530 |
| Net Earnings (Loss) Per Share | \$ 0.07 | \$ (0.17) | \$ 0.09 | \$ 0.08 |



ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE.

Not applicable.

PART III

In accordance with Instruction $G(3)$, the information called for by Items 10, 11, 12 and 13 is incorporated by reference from the Registrant's Definitive Proxy Statement pursuant to Regulation 14A, to be filed with the Commission not later than 120 days after September 30,2001 , the end of the fiscal year covered by this report.

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PART IV

ITEM 14. EXHIBITS, FINANCIAL STATEMENTS AND REPORTS ON FORM 8-K.
(A) Financial Statements and Schedules

The Financial Statements listed below are filed as part of this Annual Report on Form 10-K.
(1) Financial Statements

|  | Page (s) |
| :---: | :---: |
| Report of Deloitte \& Touche LLP, Independent Auditors | 19 |
| Consolidated Balance Sheets--September 30, 2001 and 2000 | 20 |
| Consolidated Statements of Operations for the years ended September 30, 2001, 2000 and 1999. | 21 |
| Consolidated Statements of Stockholders' Equity for the years ended September 30, 2001, 2000 and 1999. | 22 |
| Consolidated Statements of Cash Flows for the years ended September 30, 2001, 2000 and 1999. | 23-24 |
| Notes to Consolidated Financial Statements | 25-38 |
| Supplementary Financial Information--Selected Quarterly Financial Data (Unaudited) | 39 |

(2) Financial Statement Schedules

The following financial statement schedule should be read in conjunction with the financial statements and notes thereto included in this report. Schedules not included below have been omitted because they are not applicable or required or because the required information is not material or is included in

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the financial statements or notes thereto.

The following schedule for the years ended September 30, 2001, 2000 and 1999 is included in this report:

Page<br>----<br>Schedule II -- Valuation and Qualifying Accounts....................... 45

(B) Reports on Form 8-K

Uni-Marts, Inc. filed no reports on Form 8-K with the Securities and Exchange Commission during the last quarter of the fiscal year ended September 30, 2001.
3.1 Amended and Restated Certificate of Incorporation of the Company (Filed as Exhibit 3.1 to the Company's Quarterly Report on Form $10-Q$ for the period ended March 30, 1995, File No. 0-15164, and incorporated herein by reference thereto).
3.2 By-Laws of the Company (Filed as Exhibit 3.2 to the Company's Quarterly Report on Form 10-Q for the period ended March 30, 1995, File No. 0-15164, and incorporated herein by reference thereto).
4.1 Form of the Company's Common Stock Certificate (Filed as Exhibit 4.3 to the Company's Quarterly Report on Form 10-Q for the period ended April 1, 1993, File No. 1-11556, and incorporated herein by reference thereto).
10.1 Uni-Marts, Inc. Amended and Restated Equity Compensation Plan (Filed as Exhibit 10.1 to the Company's Quarterly Report on Form $10-Q$ for the period ended March 30, 1995 and incorporated herein by reference thereto).
10.2 Uni-Marts, Inc. Retirement Savings \& Incentive Plan (Filed as Exhibit 4.2 to the Company's Registration Statement on Form S-8, File No. 33-9807, filed on July 10, 1991, and incorporated herein by reference thereto).
10.3 Form of Indemnification Agreement between Uni-Marts, Inc. and each of its Directors (Filed as Exhibit A to the Company's Definitive Proxy Statement for the February 25, 1988 Annual Meeting of Stockholders, File No. 0-15164, and incorporated herein by reference thereto).
10.4 Uni-Marts, Inc. Deferred Compensation Plan (Filed as Exhibit 10.8 to the Annual Report of Uni-Marts, Inc. on Form 10-K for the year ended September 30, 1990, File No. 0-15164, and incorporated herein by reference thereto).
10.5 Composite copy of Change of Control Agreements between Uni-Marts, Inc. and its executive officers (Filed as Exhibit 10.10 to the Annual Report of Uni-Marts, Inc. on Form 10-K for the year ended September 30, 1994 and incorporated herein by reference thereto).
10.6 Uni-Marts, Inc. 1996 Equity Compensation Plan (Filed as Exhibit A to the

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Company's Definitive Proxy Statement for the February 22, 1996 Annual Meeting of Stockholders and incorporated herein by reference thereto).

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10.7 Amendment 1998-1 to the Uni-Marts, Inc. Equity Compensation Plan (Filed as
    Exhibit 10.10 to the Annual Report of Uni-Marts, Inc. on Form 10-K for the year
    ended September 30, 1998 and incorporated herein by reference thereto).
10.8 Amended and Restated Note between Henry D. Sahakian and Uni-Marts, Inc. dated
    January 25, 1999 (Filed as Exhibit 10.10 to the Company's Quarterly Report on
    Form 10-Q for the period ended April 1, }1999\mathrm{ and incorporated herein by reference
    thereto).
10.9 Loan Agreement between FFCA Acquisition Corporation and Uni-Marts, Inc. dated
        June 30, 1998 (Filed as Exhibit 10.10 to the Company's Quarterly Report on Form
        10-Q for the period ended July 2, 1998 and incorporated herein by reference
        thereto).
10.10 Uni-Marts, Inc. Employee Stock Purchase Plan (Filed as Exhibit A to the Company's
        Definitive Proxy Statement for the February 25, 1999 Annual Meeting of
        Stockholders and incorporated herein by reference thereto).
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10.11 Loan Agreement between FFCA Acquisition Corporation and Uni Realty of Wilkes Barre, L.P. dated April 21, 2000 (Filed as Exhibit 20.1 to the Company's Form 8-K filed on May 8, 2000 and incorporated herein by reference thereto).
10.12 Loan Agreement between FFCA Funding Corporation and Uni Realty of Luzerne, L.P. dated April 21, 2000 (Filed as Exhibit 20.2 to the Company's Form 8-K filed on May 8, 2000 and incorporated herein by reference thereto).
10.13 Equipment Loan Agreement between FFCA Acquisition Corporation and Uni-Marts, Inc. dated April 21, 2000 (Filed as Exhibit 20.3 to the Company's Form 8-K filed on May 8, 2000 and incorporated herein by reference thereto).
10.14 Equipment Loan Agreement between FFCA Funding Corporation and Uni-Marts, Inc. dated April 21, 2000 (Filed as Exhibit 20.4 to the Company's Form 8-K filed on May 8, 2000 and incorporated herein by reference thereto).
10.15 Revolving Credit Loan Agreement between Provident Bank and Uni-Marts, Inc. dated April 20, 2000 (Filed as Exhibit 10.15 to the Company's Quarterly Report on Form 10-Q for the period ended June 29, 2000 and incorporated herein by reference thereto).
10.16 Amendment to the Revolving Credit Loan Agreement between Provident Bank and UniMarts, Inc. dated January 16, 2001 (Filed as Exhibit 10.17 to the Company's Quarterly Report on Form 10-Q for the period ended April 5, 2001 and incorporated herein by reference thereto).
10.17 Amendment to the Revolving Credit Loan Agreement between Provident Bank and UniMarts, Inc. dated March 31, 2001 (Filed as Exhibit 10.18 to the Company's Quarterly Report on Form 10-Q for the period ended April 5, 2001 and incorporated herein by reference thereto).

11 Statement regarding computation of per share earnings (loss).

21 Subsidiaries of the registrant.

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23 Consent of Deloitte \& Touche LLP.

99 Report on Form 11-K.
(D) Schedules

The schedules listed in Item $14(A)$ are filed as part of this Annual Report on Form 10-K.

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## SIGNATURES

Pursuant to the requirements of Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

> UNI-MARTS, INC.
> (Registrant)
/s/ Henry D. Sahakian
By :
Henry D. Sahakian
Chairman of the Board
(Principal Executive Officer)
/s/ N. Gregory Petrick
By:
N. Gregory Petrick

Executive Vice President and
Chief Financial Officer
(Principal Accounting Officer)
(Principal Financial Officer)

Dated: December 21, 2001

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the date indicated:

| Signature | Title | Date |
| :--- | :--- | :--- |
| --------- | ----- | ---- |

/s/ Henry D. Sahakian Chairman of the Board December 21, 2001
Henry D. Sahakian
/s/ M. Michael Arjmand Director December 21, 2001
M. Michael Arjmand
/s/ Herbert C. Graves Director December 21, 2001
Herbert C. Graves

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(1) Specific account or note receivable written off to allowance.
                                    4 5
Uni-Marts, Inc. and Subsidiaries
    EXHIBIT INDEX
Number Description
    1 1 \text { Statement regarding computation of per share earnings (loss) for the}
        years ended September 30, 2001, 2000 and 1999.
    21 Subsidiaries of the registrant.
    23 Consent of Deloitte & Touche LLP.
    99 Report on Form 11-K.
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[^0]:    O. Deferred Compensation Plan:

