COLES MYER LTD
Form 6-K
October 04, 2002
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, DC 20549
FORM 6-K
REPORT OF FOREIGN PRIVATE ISSUER
PURSUANT TO RULE 13a-16 OR 15d-16 UNDER
THE SECURITIES EXCHANGE ACT 1934
For the month of October, 2002
COLES MYER LTD.
(Translation of registrant's name into English)
800 TOORAK ROAD, TOORONGA, VICTORIA, AUSTRALIA
(Address of principal executive offices)
Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F:
Form 20-F $\quad \mathrm{X}$ Form 40-F
Indicate by check mark if the registrant is submitting the Form $6-\mathrm{K}$ in paper as permitted by Regulation S-T Rule 101(b)(1):

Note:
Regulation S-T Rule 101(b)(1) only permits the submission in paper of a Form 6-K if submitted solely to provide an attached annual report to security holders.

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

Note:
Regulation S-T Rule 101(b)(7) only permits the submission in paper of a Form 6-K if submitted to furnish a report or other document that the registrant foreign private issuer must furnish and make public under the laws of the jurisdiction in which the registrant is incorporated, domiciled or legally organized (the registrant's "home country"), or under the rules of the home country exchange on which the registrant's securities are traded, as long as the report or other document is not a press release, is not required to be and has not been distributed to the registrant's security holders, and, if discussing a material event, has already been the subject of a Form 6-K submission or other Commission filing on EDGAR.

Indicate by check mark whether by furnishing the information contained in this Form the registrant is also thereby furnishing the information to the Commission pusuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes _ No X
If "Yes" is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b): 82-

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorised.

## COLES MYER LTD.

(Registrant)
By /s/ R F BENNETT
(Signature)
ROBERT F BENNETT

COMPANY SECRETARIAT MANAGER
Date October 4, 2002
Coles Myer Ltd.
ABN 11004089936
800 Toorak Road, Tooronga, 3146
Telephone (03) 98293111
Facsimile (03) 98296787
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News Release

- Net profit after tax of $\$ 353.8$ million
in line with guidance
up $6.2 \%$ on last year's underlying profit
- Underlying retail EBIT up $16.2 \%$
- Focus on sustainable, long-term growth
- Cost of doing business ratio reduced by 78 basis points ( $\$ 199$ million)
- Strong balance sheet
- Operating cash flow up $\$ 445.8 \mathrm{~m}$
- Final dividend 12.0 cents

Coles Myer Ltd (CML) today announced net profit after tax of $\$ 353.8$ million for the full year ended 28 July, 2002 in line with guidance and up by $6.2 \%$ on last year's underlying net profit after tax. Sales rose by $8.7 \%{ }^{1}$ to $\$ 25.5$ billion.

Underlying retail EBIT for the Group grew by $16.2 \%$ - up by $12.4 \%^{2}$ in the Food \& Liquor business and by $36.9 \%^{3}$ in the General Merchandise \& Apparel (GM\&A) brands.

Coles Myer Chief Executive Officer John Fletcher said the result demonstrated early progress in delivering on the Group's five-year program to rebuild the business and restore shareholder value.
"Our Food \& Liquor business has achieved compound double-digit earnings growth over the past 10 years," Mr Fletcher said.
"In GM\&A, there has been significant and continuing earnings improvement in Target, along with a much improved second half performance by Kmart, with both brands delivering to strategy simultaneously.
"In Myer Grace Bros, the turnaround is taking longer to get traction. However, with the leadership team now in place and the recovery process underway, we believe the worst is behind us.
"We have significantly improved our cost of doing business (CODB) to sales ratio, with a reduction across the Group of 78 basis points. This represents a saving of $\$ 199$ million, well ahead of our $\$ 100$ million target for FY2002, increasing our competitiveness.
"We continue to forecast total CODB savings of at least $\$ 300$ million by the end of FY2004.
"Ongoing benefits will emerge from the reviews of our Food \& Liquor business and our head-office and support functions.
"With the arrival this month of the new leaders of our Supply Chain and IT functions, there will be further focus on running our operations faster, cheaper, better and smarter.
"The balance sheet was further strengthened over the year. This was aided by GM\&A inventory levels falling by a further $\$ 107.9$ million, additional to last year's reduction of $\$ 88.5$ million.
"Operating cash flow rose by a substantial $\$ 445.8$ million to $\$ 1.1$ billion.
"This has been a challenging year for the company, but one in which we have made real progress. The full leadership team is now in place, momentum is developing and significant business transformation is taking place."

Mr Fletcher said Group sales for the first 8 weeks of FY2003 grew by $7.8 \%$.
"While our Food \& Liquor business is operating in an extremely competitive environment, we are on track in the first quarter to deliver to our strategic commitment of high single-digit sales growth," Mr Fletcher said.
"In GM\&A, Target and Kmart sales continue to maintain momentum."
Directors have declared a fully franked final dividend of 12.0 cents per share.


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| Income tax benefits | - | 63.7 |  |
| :--- | ---: | ---: | ---: |
| Net profit after tax | 353.8 | 150.8 | $134.6 \%$ |
| Underlying ${ }^{4}$ earnings per share (basic) (cents) | 26.1 | 26.1 |  |
| Earnings per share (basic) (cents) | 26.1 | 10.5 |  |
| Ordinary dividend per share | 25.5 | 25.5 |  |
| Operating gross margin (\%) |  |  |  |
| Cost of doing business / sales (\%) |  |  |  |
| Return on investment (\%) |  |  |  |
| Operating cash flow before distributions, interest \& tax | 26.7 | 27.5 | (80)bp |
| Free cashflow ${ }^{7}$ | 24.4 | 25.2 | $(78) \mathrm{bp}$ |
| Net debt/Net debt \& equity $(\%)$ | 14.2 | 13.0 |  |
| Fixed charges cover (times) ${ }^{8}$ | $1,280.4$ | 941.7 |  |

1 Excludes Goods \& Services Tax (GST).
Excluding the exited business of Katies, Myer Direct and Red Rooster, CML sales were:
$2001 \$ 23,419 \mathrm{~m}, 2002 \$ 25,468 \mathrm{~m}$, representing sales growth of $8.7 \%$.
2 Earnings before interest and tax for retail operations. Includes $\$ 8.1 \mathrm{~m}$ loss on Red Rooster sale.
3 Excluding exited businesses and one-off benefits in 2001 from accounting policy changes.
42001 underlying result is stated before significant items.
5 Significant items for 2001 were restructuring costs, asset write-downs and Kmart New Zealand provision for onerous contracts.

6 Underlying EBIT as a percentage of net assets employed excluding tax balances and net debt.
7 Operating cashflow less investing cashflow.
8 EBITDA before fixed charges divided by fixed charges (lease rental \& net borrowing costs).

## RETAIL OPERATIONS

Food \& Liquor Group

|  | 2002 | 2001 | Change |
| :--- | :---: | :---: | :---: |
| Sales (\$m) | 15,892 | 14,468 | $9.8 \%$ |
| - excl Red Rooster | 15,711 | 14,246 | $10.3 \%$ |
|  |  |  |  |

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| Retail EBIT (\$m) | 546.9 | 514.7 | $6.3 \%$ |
| :--- | :---: | :---: | :---: |
| - excl Red Rooster ${ }^{1} \& 2001$ acctng policy change $^{2}$ | 558.2 | 496.8 | $12.4 \%$ |
| Retail margin (\%) | 3.44 | 3.56 | $(12) \mathrm{bp}$ |
| - excl Red Rooster \& 2001 acctng policy change | 3.55 | 3.49 | 6 bp |
| Operating gross margin $(\%)^{3}$ | 24.29 | 24.27 | 2 bp |
| Cost of doing business / sales (\%) ${ }^{3}$ | 20.74 | 20.78 | $(4) \mathrm{bp}$ |
| Net assets employed (NAE) $(\$ \mathrm{~m})^{4}$ | $1,775.9$ | $1,751.8$ |  |

- Underlying retail EBIT up $12.4 \%^{3}$ in competitive environment
- Strongest sales growth in 3 years
- Acquisition stores gaining momentum
- Ongoing cost reductions
- Continued network expansion in 2003

The Food \& Liquor Group (F\&L) comprises Coles, Bi-Lo and Liquorland, with the non-core Red Rooster business sold in May 2002. The group boosted sales by $10.3 \%^{5}$ during FY2002, the strongest growth in 3 years, in an increasingly competitive market.

Alan Williams, Chief Operating Officer - Food, Liquor and Logistics - said this growth reflected ongoing expansion of the food and liquor brands, including the acquisition of Franklins stores and full year contributions from Australian Liquor Group (ALG) and Leda Hotels.
"The momentum of our ex-Franklins supermarkets continues to build, with these stores generating sales of \$350 million during the year. Our dual-branded strategy with Coles and Bi-Lo has assisted in attracting Franklins' customers," Mr Williams said.
"The ALG and Leda acquisitions are now fully integrated within the liquor business, with all stores re-badged to Liquorland or Vintage Cellars. While sales continue to grow in our liquor business, they are being affected by intense market competition.
"Underlying retail EBIT was up by $12.4 \%^{3}$ over the year, reflecting a rise in the retail margin of 6 basis points to 3.55\% .
"This includes a steady improvement in the performance of the food acquisitions over the year. The ex-Franklins stores are expected to achieve F\&L group margins by the end of FY2003, as previously indicated."

The F\&L gross margin rose by 2 basis points to $24.29 \%$ in FY2002 and the cost of doing business to sales ratio fell by 4 basis points to $20.74 \%$, reflecting expected EBIT margin dilution from the Franklins acquisition.

Mr Williams said work continued on the second stage of the Food \& Liquor Review.
"We have identified opportunities in the business to remove duplication and improve efficiencies across the brands," Mr Williams said.

Mr Williams said the store expansion program remained on track, with a total of 51 new supermarkets opened in FY2002, including the Franklins acquisitions, as well as 29 new liquor stores and 2 hotels. Another 96 supermarkets and 78 liquor stores were refurbished during the year.
"In FY2003, we will open more than 40 additional supermarkets, mostly in the second half of the year. We will also open 40 liquor stores, boosted by the phase-out of liquor licence restrictions in Victoria. The bulk of these new stores will open in the second half of FY2003. Following the integration of the Franklins stores in FY2002, the supermarket refurbishment program will be increased to 86 stores in the coming year," Mr Williams said.
"In line with our 5 year strategy, we continue to forecast high single digit sales growth and double digit EBIT growth per annum to FY2006, with retail EBIT margins reaching 4\% by FY2005.

General Merchandise \& Apparel Group

|  | 2002 | 2001 | Change |
| :--- | :---: | :---: | :---: |
| Sales (\$m) | 9,517 | 9,039 | $5.3 \%$ |
| - excl Katies | 9,517 | 8,987 | $5.9 \%$ |
| Retail EBIT (\$m) | 92.0 | 98.6 | $(6.7) \%$ |
| - excl Katies ${ }^{1} \& 2001$ acctng policy change | 92.0 | 67.2 | $36.9 \%$ |
| Retail margin (\%) | 1.00 | 1.09 | $(9) \mathrm{bp}$ |
| - excl Katies \& 2001 acctng policy change | 1.00 | 0.75 | 25 bp |
| Operating gross margin ${ }^{2}$ (\%) | 30.64 | 32.42 | $(178) \mathrm{bp}$ |
| Cost of doing business / sales ${ }^{2}$ (\%) | 29.68 | 31.75 | $(207) \mathrm{bp}$ |
| NAE (\$m) | $2,057.6$ | $2,404.9$ |  |

- Underlying retail EBIT up 36.9\%

2

- Significant earnings improvement in Target
- Kmart delivering on new strategy
- MGB rebuild underway
- Officeworks continues to strengthen
- Substantial improvement in CODB
- Improved GM\&A inventory levels and stock-turn

The General Merchandise \& Apparel Group (GM\&A) includes Target, Myer Grace Bros (MGB), Megamart, Kmart and Officeworks. The non-core Katies business was sold in November 2000.

Warren Flick, Chief Operating Officer - GM\&A - said Target and Kmart had made promising progress in their rebuild programs while the focus continued on improving the performance of Myer Grace Bros.
"GM\&A sales rose by $5.9 \%^{3}$ in FY2002, with customers responding positively to improving ranges and price competitiveness. The differentiated positionings at Target and Kmart are each achieving simultaneous sales success," Mr Flick said.
"Underlying retail EBIT increased by $36.9 \%^{2}$ to $\$ 92.0$ million, reflecting a substantial turnaround from the earnings decline experienced in the second half of FY2001. While gross margin fell over the year, driven largely by MGB's clearance activity and Kmart's strategic price repositioning, the increasing flow from cost savings reduced the cost of doing business ratio by a significant 207 basis points to $29.68 \%$.
"GM\&A's full team of managing directors is now in place. As our experience with Target and Kmart shows, when you combine the right leadership with the right strategy, you get results. We are confident that a similar rebuild process is underway with new leadership at MGB.
"With our tight inventory policy, we cleared winter seasonal stock as planned and total GM\&A year-end inventory levels are down $6.0 \%$ on FY2001, in addition to the $4.7 \%$ reduction in the prior year. Importantly, apparel inventory levels were reduced by $7.7 \%$ in FY2002.
"Stock-turns have also improved considerably, rising from 2.9x times in FY2001 to 3.5 times in FY2002 for the GM\&A group.
"Consistent with our 5 year strategic plan, we continue to expect mid-single digit sales growth per annum for the GM\&A group to FY2006, and remain committed to a 4\% EBIT margin target by FY2006," Mr Flick said.

Target

|  | 2002 | 2001 | Change |
| :--- | :---: | :---: | :---: |
| Sales (\$m) | 2,422 | 2,328 | $4.0 \%$ |
| Retail EBIT (\$m) | 51.7 | $(2.8)$ |  |
| - excl 2001 acctng policy change | 51.7 | $(14.6)$ |  |
| Retail margin (\%) | 2.13 | $(0.12)$ | 225 bp |
| - excl 2001 acctng policy change | 2.13 | $(0.63)$ | 276 bp |
| NAE (\$m) | 482.3 | 576.8 |  |

Mr Flick said that Target had made a significant recovery over the year, reporting a profit of $\$ 51.7$ million following a $\$ 14.6^{1}$ million underlying retail EBIT loss in FY2001.
"Target is delivering on its strategy of offering customers on-trend, quality merchandise at very affordable prices" Mr Flick said.
"The challenge facing this brand was the need to reduce inventory levels while introducing new and more fashionable ranges. By focussing on the right positioning and operational efficiencies, it has recorded a major turnaround in the retail EBIT margin to $2.13 \%$.
"The result was underpinned by strong performances across all apparel categories at much improved margins. This compares with aggressive mark-downs of excess stock last year."

Mr Flick said toys were another key performer, with this year's traditional winter toy sale being the most successful ever at Target. Range improvements in the home and entertainment categories have also achieved encouraging sales results.
"Target's inventory has been reduced by $11.2 \%$ and is now at an appropriate level and quality. Importantly, apparel stock-turn increased from 2.9 times in FY2001 to 3.8 times in FY2002.
"While much has been achieved over the year, we will continue to drive sales and margin growth through quickly identifying new merchandising trends, ongoing improvements to merchandise flow and stock-turn, and cost efficiencies," Mr Flick said.

## Kmart and Officeworks

|  | 2002 | 2001 | Change |
| :--- | :---: | :---: | :---: |
| Sales (\$m) | 3,852 | 3,552 | $8.4 \%$ |
| Retail EBIT (\$m) | 61.9 | 78.0 | $(20.6) \%$ |
| - excl 2001 acctng policy change | 61.9 | 65.5 | $(5.5) \%$ |
| Retail margin (\%) | 1.61 | 2.20 | $(59) \mathrm{bp}$ |
| - excl 2001 acctng policy change | 1.61 | 1.84 | $(23) \mathrm{bp}$ |
| NAE (\$m) | 814.7 | $1,014.2$ |  |

Kmart and Officeworks reported a combined retail EBIT of $\$ 61.9$ million in FY2002, on a sales rise of $8.4 \%$.
"Kmart's earnings fell in the first half of the year with the introduction of a new pricing structure to regain market competitiveness, inline with its lowest price guarantee policy," Mr Flick said.
"While it was clear that the offsetting cost savings would not be realised immediately, the decision to reduce prices was made to lift market share, despite short term margin weakness.
"The second half of the year saw Kmart's performance improve significantly. Strong sales growth across apparel and hardline categories were driven by growing customer acceptance of range enhancements and more focussed marketing, underpinned by the new pricing policy.
"The quality of Kmart's sales mix also improved over the second half, with regular sales growing at more than double the rate of promotional sales in the fourth quarter. Combined with progressive cost reductions, Kmart's margins improved considerably over the period," Mr Flick said.

Officeworks delivered another impressive performance in FY2002 in a competitive market, with the network increasing from 51 to 59 stores across Australia. In line with our strategy, we expect a further 10-15 new stores to open in FY2003.

## Myer Grace Bros

|  | 2002 | 2001 | Change |
| :--- | :---: | :---: | :---: |
| Sales (\$m) | 3,243 | 3,106 | $4.4 \%$ |
| Retail EBIT (\$m) | $(21.6)^{1}$ | 28.1 |  |
| - excl 2001 acctng policy change | $(21.6)$ | 16.3 |  |
| Retail margin (\%) | 1 | $(0.66)$ | 0.90 |
| - excl 2001 acctng policy change | $(0.66)$ | 0.52 | $(118) \mathrm{bp}$ |
| NAE (\$m) | 760.6 | 818.1 |  |

Myer Grace Bros (MGB), including Megamart, reported a retail EBIT loss of $\$ 21.6$ million in FY2002, incorporating a $\$ 9.0$ million write-down of computer software assets.
"MGB's performance reflects poor apparel sales during the second half of the year. This required a more aggressive promotional program to sustain sales momentum and to clear winter merchandise in season. This significantly weakened margins.
"However, inventory levels at year-end were $3.8 \%$ below last year, which has improved the position of MGB for the upcoming spring/summer fashion season.
"We remain committed to our strategic positioning and are continuing to improve our range of national and international brands, service standards and store presentation.
"We are confident that under the leadership of MGB's new Managing Director, Dawn Robertson, we are in a position to steadily rebuild the brand.
"Megamart produced another year of strong sales growth. The network has now increased to 6 stores, with the opening of a Sydney store in August 2002. Megamart is a key part of MGB's plan to expand its share of the growing furniture and electrical markets," Mr Flick said.
e.colesmyer

|  | 2002 | 2001 | Change |
| :--- | :--- | :--- | :--- |
|  |  |  |  |


| Sales (\$m) | 279 | 272 | $2.6 \%$ |
| :--- | :---: | :---: | :---: |
| - excl Myer Direct | 239 | 187 | $28.3 \%$ |
| Retail EBIT (\$m) | $(14.8)$ | $(27.0)$ | $45.2 \%$ |
| - excl Myer Direct \& acctng policy chg | $(13.7)$ | $(16.2)$ | $15.4 \%$ |
| NAE (\$m) | 17.3 | 49.7 |  |

Mr Fletcher said e.colesmyer, in future to be known as Emerging Businesses, continued to deliver valuable learnings in the evolution of new business channels, technologies and ideas. Once these direct selling concepts are proven, they will be assimilated into the brands as appropriate. For example, following the successful development of Officeworks Direct under e.colesmyer, the business is now operating within the Officeworks brand.

Excluding Myer Direct, which was sold in January 2002, e.colesmyer sales rose by 28.3\% in FY2002. Harris Technology and Coles Online were the largest contributors to sales growth.
e.colesmyer reduced its retail EBIT loss from $\$ 27.0$ million to $\$ 14.8$ million over the year, through increasing cost efficiencies and the sale of Myer Direct.

Harris Technology continued its strong performance, doubling profit during the year.
While the performance of the underlying businesses continue to improve, it is anticipated that costs will increase in FY2003 as financial services opportunities are further developed.

PROPERTY AND Unallocated EBIT

| $\$ m$ | 2002 | 2001 |
| :--- | :---: | :---: |
| Unallocated and head office costs | $(106.5)$ | $(70.3)$ |
| Gain on sale of property | 15.0 | 21.6 |
| Property operating earnings | 33.9 | 35.8 |
| Property and Unallocated EBIT | $(57.6)$ | $(12.9)$ |

Unallocated and head office costs rose by $\$ 36.2$ million to $\$ 106.5$ million. As previously announced, the increase was driven by:

- Executive change costs
- Projects and consultants costs
- Higher shareholder costs, including the relaunch of the shareholder discount card
- Higher superannuation costs, following a $\$ 21$ million partial holiday last year
"While some of these one-off costs will continue in FY2003, the underlying level of unallocated costs is expected to be approximately $\$ 90$ million," Mr Fletcher said.

The total earnings contribution from property fell to $\$ 48.9$ million from $\$ 57.4$ million in FY2001. As less property was sold during the year, net gains from property disposals fell by $\$ 6.6$ million to $\$ 15.0$ million. Going forward, non-strategic freehold properties will continue to be sold. The book value of the property portfolio at year end was $\$ 612.1$ million (FY2001: $\$ 631.1$ million).

A formal process to seek expressions of interest for the possible sale of Sydney Central Plaza has also now begun. MGB would remain a tenant in the centre regardless of the outcome of the process.

## Interest and Tax

Net borrowing costs decreased from $\$ 108.7 \mathrm{~m}$ in 2001 to $\$ 75.5 \mathrm{~m}$, predominantly as a result of lower average net debt levels and lower interest rates. In addition, Coles Myer Ltd. received $\$ 12.4 \mathrm{~m}$ (2001 $\$ 6.7 \mathrm{~m}$ ) in interest from the Coles Myer Employee Share Plan for the funding facility, first provided by the Company in 1994. Going forward, interest income relating to this facility is difficult to predict, as it relies on funds from the exercise of options and dividend income. However, an approximate base of $\$ 3-4$ million is expected annually. Total interest income for the year was $\$ 27.4$ million (2001 \$16.0m).

Income tax expense of $\$ 137.2$ million reflects an effective tax rate of $27.9 \%$, in line with prior year (excluding significant items). A tax rate of around $30 \%$ is expected in FY2003.

## BALANCE SHEET

| $\$ \mathbf{m}$ | 2002 | 2001 |
| :--- | :---: | :---: |
| Inventory | 2,809 | 2,904 |
| Trade creditors | $(1,775)$ | $(1,576)$ |
| Net investment in inventory | 1,034 | 1,328 |
| Other current net liabilities | $(788)$ | $(1,008)$ |
| Working capital (basic) | 246 | 320 |
| Intangible assets | 324 | 309 |
| Fixed assets | 3,422 | 3,464 |
| Other net assets | 2,994 | 327 |
| Funds employed | 16 | 4,420 |
| Net tax balances | 4,010 | 47 |
| Net assets employed | $(702)$ | 4,467 |
| Net debt | 3,308 | $(1,221)$ |
| Shareholders' funds | 3,246 |  |

Net debt fell by $42.5 \%$ to $\$ 702.1$ million, resulting in net debt to capital employed (net debt plus equity) down to $17.5 \%$ (2001: 27.3\%). Improved trading and balance sheet management were the main drivers.

A $\$ 294.0$ million improvement in the net investment in inventory was driven by continued improvement in the quality of stock and higher stock turns, particularly in the GM\&A businesses, along with increased supplier support. The reduction in gross inventory reflected a $6.0 \%$ fall in GM\&A stock levels, while F\&L inventory rose with the acquisition of ex-Franklins stores. The net result was a reduction in the Group's days stock cover from 57.0 to 52.7 days.

Working capital (basic) fell by $\$ 73.9$ million to $\$ 246.5$ million.
CML's credit ratings remain at investment grade quality. The long and short term ratings from Standard and Poor's are BBB $+/ \mathrm{A}-2$ (negative outlook) and Moody's Investors Service ratings are Baa2/P-2 (stable).

Cash flow and capital expenditure

| $\$ m$ | 2002 | 2001 |
| :--- | :---: | :---: |
| Operating cash flow | 1,118 | 672 |
| Capex, acquisitions \& investments | $(578)$ | $(640)$ |
| Asset sales, other | 133 | 158 |
| Free cash flow | 673 | 190 |
| ReCAP proceeds, share buy-backs, share issues | $(1)$ | 672 |
| Dividends paid | $(286)$ | $(365)$ |
| Net cash flow | 386 | 497 |

Operating cashflow rose by a strong $\$ 445.8$ million to $\$ 1,118.0$ million. Capital expenditure on property, plant and equipment of $\$ 578.2$ million included $\$ 59.3$ million for the acquisition of ex-Franklins stores. Free cashflow rose by $\$ 482.2$ million to $\$ 672.6$ million. As the FY2001 cash flow was inflated by a one-time sales tax refund of $\$ 208$ million, the underlying improvement in FY2002 cash flow is even greater. FY2003 capital expenditure of over \$800 million is expected.

## OUTLOOK

Mr Fletcher said the Group's performance in the first two months of Q1 FY2003 indicated further progress against strategy, with Group sales up by $7.8 \%^{1}$.
"In Food and Liquor we remain on strategy to achieve high single-digit sales growth for the year," Mr Fletcher said.
"Momentum in Target and Kmart is continuing, while at MGB the worst is behind us and the rebuild is underway.
"We expect competition in all our markets to remain intense."

Further guidance will be given at the Annual General Meeting.

## */*/*

More information:
Media: Scott Whiffin H3 98295548
Analysts: Amanda FischerH3 98294521

|  |  |  |  |
| :---: | :---: | :---: | :---: |
| Preliminary Final Report |  |  |  |
|  |  |  |  |
| Name of entity |  |  |  |
| COLES MYER LTD. |  |  |  |
|  |  |  |  |
| ABN or equivalent | Half yearly | Preliminary |  |
| company reference | (tick) | final (tick) |  |
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| For announcement to the market |  |  |  |
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|  |  |  |  |
| Sales revenues from ordinary activities (item 1.1) |  |  |  |
|  |  |  |  |
| Profit (loss) from ordinary activities after tax attributable to |  |  |  |
| members (item 1.20) |  |  |  |
|  |  |  |  |
| Profit (loss) from extraordinary items after tax attributable to |  |  |  |
| members (item 2.5(d)) |  |  |  |
|  |  |  |  |
| Net profit (loss) for the period attributable to members (item |  |  |  |
| 1.12) |  |  |  |
|  |  |  |  |
|  |  |  |  |
| $\begin{array}{\|llllllll} \hline \mathrm{D} & i & v & i & d & e & n & d \\ \text { (distributions) } \end{array}$ |  |  |  |
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|  | 2ax liabilities |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Provisions (excluding tax liabilities) |  |  |  |  | 640.6 |
| 4. | 2ather |  |  |  |  |
| 4.250tal current liabilities |  |  |  |  | 2,926.6 |
| Non-current liabilities |  |  |  |  |  |
| 4. Drayables |  |  |  |  |  |
| 4.17nterest bearing liabilities |  |  |  |  | 1,552.8 |
| 4.180 ans |  |  |  |  |  |
| 4.20ax liabilities |  |  |  |  | 249.5 |
| 4.Ferovisions (excluding tax liabilities) |  |  |  |  | 204.3 |
|  | Bather |  |  |  | 48.6 |
| 4.3Botal non-current liabilities |  |  |  |  | 2,055.2 |
| 4.3Botal liabilities |  |  |  |  | 4,981.8 |
|  | 30t assets |  |  |  | 3,307.6 |
|  |  |  |  |  |  |
| Condensed consolidated statement of financial position continued |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  | At end of |
|  |  |  |  |  | current period |
|  | Equity |  |  |  | \$M |
|  | PSontributed eq | equity |  |  | 2,032.3 |
|  | Hfeserves |  |  |  | 402.4 |
|  | Wetained pro | fits (accumulated | d losses) |  | 872.9 |
|  | 4. A8quity attributable to members of the |  |  |  |  |
|  | parent entity |  |  |  | 3,307.6 |
|  | 4. 3 utside equity interests in controlled |  |  |  |  |
|  | entities |  |  |  |  |
|  | 4.40tal equity |  |  |  | 3,307.6 |
|  |  |  |  |  |  |
| 4. Prreference capital included as part of 4.38 |  |  |  |  | 680.6 |
|  |  |  |  |  |  |
| Notes to the condensed consolidated statement of financial position |  |  |  |  |  |
|  |  |  |  |  |  |
| Exploration and evaluation expenditure capitalised |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |



consideration. Current receivables decreased $\$ 79.1$ million, current loans decreased \$79.1
million and investments decreased \$NIL on disposal.
The CML Group disposed of its investment in Label Developments Pty. Ltd. for \$NIL consideration. Non-current receivables decreased $\$ 17.2$ million, non-current loans
decreased $\$ 17.2$ million and investments decreased \$NIL on disposal.

shown in the consolidated statement of cash flows) to



| extraordinary items from sale of interest leading to loss of control |  |  |  |
| :---: | :---: | :---: | :---: |
| Dividends (in the case of a trust, distributions) |  |  |  |
|  |  |  |  |
|  |  |  |  |
| 15.1 | Date the dividend (distribution) is payable |  |  |
|  |  |  |  |
| 15.2 | Record date to determine entitlements to the dividend |  |  |
|  | (distribution) (ie, on the basis of registrable transfers |  |  |
|  | received up to 5.00 pm if paper based, or by "End of |  |  |
|  | Day" if a proper SCH transfer) |  |  |
|  |  |  |  |
| 15.3 | If this is a final dividend, has it been declared? |  |  |
|  |  |  |  |
| Amount per security |  |  |  |
|  |  |  | Amount per |
|  |  |  | security |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
| 15.4 | Final dividend: | Current Year | 12.0c |
| 15.5 |  | Previous Year | 12.0c |
| 15.6 | Interim dividend: | Current Year | 13.5 c |
| 15.7 |  | Previous Year | 13.5c |
|  |  |  |  |
| Total dividend (distribution) per security (interim plus final) |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
| 15.8 | Ordinary securities |  |  |
| 15.9 | Preference securities |  |  |
|  |  |  |  |
| Preliminary final report - final dividend (distribution) on all securities |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |
| 15.10 | Ordinary securities |  |  |
| 15.11 | Preference securities |  |  |
| 15.12 | Total |  |  |
|  |  |  |  |
| The divi | dividend plan shown | below is in operation. |  |



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|  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
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|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| 1 . 2 | . D tal |  |  |  | NIL | NIL |
|  |  |  |  |  |  |  |
| Other material interests |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| 17.7 | .hotal |  |  |  | NIL | NIL |
|  |  |  |  |  |  |  |
| Segment Reporting |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| $1 \$$ Refer Appendix B |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Issued and quoted securities at end of current period |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Category of securities |  |  |  |  | Total | Number |
|  |  |  |  |  | Number | Quoted |
|  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| 19.1 | 1 RESET CONVERTIBLE |  |  |  |  |  |
|  | PREFERENCE SHARES |  |  |  |  |  |
| 19.2 | 2 Balance 29 July 2001 |  |  |  | 7,000,000 | 7,000,000 |
| 19.3 | 3 Issued during the period |  |  |  |  |  |
| 19.4 | 4 Balance 28 July 2002 |  |  |  | 7,000,000 | 7,000,000 |
| 19.5 | ORDINARY CLASS |  |  |  |  |  |
|  | SHARES -FULLY PAID |  |  |  |  |  |
| 19.6 | 6 Balance | 29 July | y 2001 |  | 1,176,610,496 | 1,176,610,496 |
| 19.7 | Dividend Reinvestment |  |  |  |  |  |
|  | Plan issu |  |  |  | 8,167,708 | 8,167,708 |
| 19.8 | 8 Converted from partly paid |  |  |  |  |  |
|  | shares |  |  |  | 24,000 | 24,000 |
| 19.9 | . 9 Buy-back |  |  |  | $(222,322)$ | $(222,322)$ |
| 19.1 | 1 Balance 28 July 2002 ** |  |  |  | 1,184,579,882 | 1,184,579,882 |

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1 This report has been prepared in accordance with AASB Standards, other AASB
authoritative prouncements and Urgent Issues Group Consensus Views or other
standards acceptable to the ASX.

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2 This report, and the accounts upon which the report is based (if separate), use the same

| accounting policies. |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |  |  |
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3 This report does give a true and fair view of the matters disclosed.


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4 This report is based on accounts to which one of the following applies.


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5 If the audit report or review by the auditor is not attached, details of any qualifications will
follow immediately they are available.

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Segment assets are based on the geographical location of the assets.

|  |  |  |
| :--- | :--- | :--- |


|  | The CML Group undertakes retail operations in all states and territories. |
| :---: | :---: |
| New Zealand | The CML Group has some General Merchandise \& Apparel retail operations, supplying basically |
|  | the same ranges of goods as the corresponding businesses in Australia. These operations are |
|  | predominantly based in the North Island. |
| Asia | Non-trading branch offices located in Hong Kong, Shanghai and Taiwan. |
| Intersegment transfers |  |
| Segment revenues, expenses and results include transfers between segments. Such transfers are principally priced on an arm's length |  |
| basis and are eliminated on consolidation. |  |
|  |  |

The CML Group has certain investments in associates. Segment disclosures relating to these investments have not been included as they are not

