

KANSAS CITY SOUTHERN
Form 10-Q
April 22, 2013
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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
Form 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended March 31, 2013

or
 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from _____ to _____

Commission File Number 1-4717

KANSAS CITY SOUTHERN
(Exact name of registrant as specified in its charter)
Delaware
(State or other jurisdiction of incorporation or organization)

44-0663509
(I.R.S. Employer Identification No.)

427 West 12th Street,
Kansas City, Missouri
(Address of principal executive offices)
816.983.1303
(Registrant's telephone number, including area code)

64105
(Zip Code)

No Change
(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class
Common Stock, \$0.01 per share par value

April 12, 2013
110,181,963 Shares

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Kansas City Southern

Form 10-Q

March 31, 2013

PART I — FINANCIAL INFORMATION

Item 1. Financial Statements

Introductory Comments

The unaudited Consolidated Financial Statements included herein have been prepared by Kansas City Southern pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”). As used herein, “KCS” or the “Company” may refer to Kansas City Southern or, as the context requires, to one or more subsidiaries of Kansas City Southern. Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles (“U.S. GAAP”) have been condensed or omitted pursuant to such rules and regulations. The Company believes that the disclosures are adequate to enable a reasonable understanding of the information presented. The Consolidated Financial Statements and Management’s Discussion and Analysis of Financial Condition and Results of Operations included in this Form 10-Q should be read in conjunction with the consolidated financial statements and the related notes, as well as Management’s Discussion and Analysis of Financial Condition and Results of Operations, included in the Company’s Annual Report on Form 10-K for the year ended December 31, 2012. Results for the three months ended March 31, 2013, are not necessarily indicative of the results expected for the full year ending December 31, 2013.

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Consolidated Statements of Income

| | Three Months Ended March 31, | |
|--|---|---------|
| | 2013 | 2012 |
| | (In millions, except share and per share amounts) (Unaudited) | |
| Revenues | \$552.8 | \$547.5 |
| Operating expenses: | | |
| Compensation and benefits | 106.9 | 109.3 |
| Purchased services | 52.3 | 54.4 |
| Fuel | 90.9 | 88.3 |
| Equipment costs | 41.9 | 40.3 |
| Depreciation and amortization | 53.1 | 48.4 |
| Materials and other | 44.8 | 49.0 |
| Total operating expenses | 389.9 | 389.7 |
| Operating income | 162.9 | 157.8 |
| Equity in net earnings of unconsolidated affiliates | 5.5 | 5.8 |
| Interest expense | (23.7 |) (27.2 |
| Debt retirement costs | — | (12.9 |
| Foreign exchange gain | 13.5 | 3.9 |
| Other income, net | 0.3 | 0.1 |
| Income before income taxes | 158.5 | 127.5 |
| Income tax expense | 54.3 | 52.2 |
| Net income | 104.2 | 75.3 |
| Less: Net income attributable to noncontrolling interest | 0.4 | 0.3 |
| Net income attributable to Kansas City Southern and subsidiaries | 103.8 | 75.0 |
| Preferred stock dividends | 0.1 | 0.1 |
| Net income available to common stockholders | \$103.7 | \$74.9 |
| Earnings per share: | | |
| Basic earnings per share | \$0.94 | \$0.68 |
| Diluted earnings per share | \$0.94 | \$0.68 |
| Average shares outstanding (in thousands): | | |
| Basic | 109,907 | 109,622 |
| Potentially dilutive common shares | 358 | 374 |
| Diluted | 110,265 | 109,996 |
| Cash dividends declared per common share | \$0.215 | \$0.195 |
| See accompanying notes to consolidated financial statements. | | |

Table of ContentsKansas City Southern
Consolidated Statements of Comprehensive Income

| | Three Months Ended March 31, | |
|---|---------------------------------|--------|
| | 2013 | 2012 |
| | (In millions) | |
| | (Unaudited) | |
| Net income | \$104.2 | \$75.3 |
| Other comprehensive income (loss): | | |
| Unrealized loss on cash flow hedges arising during the period, net of tax of \$(0.2) million | — | (0.3) |
| Reclassification adjustment from cash flow hedges included in net income, net of tax of less than \$0.1 million | 0.2 | — |
| Foreign currency translation adjustments, net of tax of \$0.2 million and \$0.3 million | 0.4 | 0.6 |
| Other comprehensive income | 0.6 | 0.3 |
| Comprehensive income | 104.8 | 75.6 |
| Less: Comprehensive income attributable to noncontrolling interest | 0.4 | 0.3 |
| Comprehensive income attributable to Kansas City Southern and subsidiaries | \$104.4 | \$75.3 |
| See accompanying notes to consolidated financial statements. | | |

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Consolidated Balance Sheets

| | March 31, 2013 | December 31, 2012 |
|---|---|----------------------|
| | (In millions, except share and per share amounts) (Unaudited) | |
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$63.7 | \$72.6 |
| Accounts receivable, net | 202.4 | 183.6 |
| Materials and supplies | 140.4 | 125.6 |
| Deferred income taxes | 87.7 | 92.1 |
| Other current assets | 48.8 | 48.4 |
| Total current assets | 543.0 | 522.3 |
| Investments | 56.6 | 51.5 |
| Restricted funds | 13.1 | 14.2 |
| Property and equipment (including concession assets), net | 5,745.7 | 5,684.8 |
| Other assets | 115.1 | 123.1 |
| Total assets | \$6,473.5 | \$6,395.9 |
| LIABILITIES AND EQUITY | | |
| Current liabilities: | | |
| Debt due within one year | \$162.5 | \$60.2 |
| Accounts payable and accrued liabilities | 356.9 | 364.6 |
| Total current liabilities | 519.4 | 424.8 |
| Long-term debt | 1,431.1 | 1,547.6 |
| Deferred income taxes | 909.4 | 894.2 |
| Other noncurrent liabilities and deferred credits | 126.5 | 128.6 |
| Total liabilities | 2,986.4 | 2,995.2 |
| Commitments and contingencies | — | — |
| Stockholders' equity: | | |
| \$25 par, 4% noncumulative, preferred stock, 840,000 shares authorized, 649,736 shares issued, 242,170 shares outstanding | 6.1 | 6.1 |
| \$.01 par, common stock, 400,000,000 shares authorized; 123,352,185 shares issued; 110,181,963 and 110,131,353 shares outstanding at March 31, 2013 and December 31, 2012, respectively | 1.1 | 1.1 |
| Paid-in capital | 930.6 | 925.3 |
| Retained earnings | 2,246.6 | 2,166.5 |
| Accumulated other comprehensive loss | (1.8 |) (2.4 |
| Total stockholders' equity | 3,182.6 | 3,096.6 |
| Noncontrolling interest | 304.5 | 304.1 |
| Total equity | 3,487.1 | 3,400.7 |
| Total liabilities and equity | \$6,473.5 | \$6,395.9 |

See accompanying notes to consolidated financial statements.

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Consolidated Statements of Cash Flows

| | Three Months Ended March 31, | |
|---|---------------------------------|---------|
| | 2013 | 2012 |
| | (In millions) | |
| | (Unaudited) | |
| Operating activities: | | |
| Net income | \$104.2 | \$75.3 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 53.1 | 48.4 |
| Deferred income taxes | 22.1 | 34.9 |
| Equity in net earnings of unconsolidated affiliates | (5.5) | (5.8) |
| Share-based compensation | 4.6 | 3.2 |
| Excess tax benefit from share-based compensation | (2.9) | (13.2) |
| Deferred compensation | — | 7.3 |
| Debt retirement costs | — | 12.9 |
| Changes in working capital items: | | |
| Accounts receivable | (18.7) | (21.1) |
| Materials and supplies | (13.1) | (11.5) |
| Other current assets | 5.2 | 4.8 |
| Accounts payable and accrued liabilities | (25.4) | 0.2 |
| Other, net | 2.0 | 4.1 |
| Net cash provided by operating activities | 125.6 | 139.5 |
| Investing activities: | | |
| Capital expenditures | (112.7) | (99.4) |
| Property investments in MSLLC | (12.9) | (6.7) |
| Proceeds from disposal of property | 2.9 | 2.7 |
| Other, net | (0.1) | 2.3 |
| Net cash used for investing activities | (122.8) | (101.1) |
| Financing activities: | | |
| Proceeds from issuance of long-term debt | — | 229.6 |
| Repayment of long-term debt | (14.5) | (237.0) |
| Debt costs | (0.5) | (15.0) |
| Proceeds from employee stock plans | 0.4 | 0.3 |
| Excess tax benefit from share-based compensation | 2.9 | 13.2 |
| Dividends paid | — | (0.1) |
| Net cash used for financing activities | (11.7) | (9.0) |
| Cash and cash equivalents: | | |
| Net increase (decrease) during each period | (8.9) | 29.4 |
| At beginning of year | 72.6 | 72.4 |
| At end of period | \$63.7 | \$101.8 |
| See accompanying notes to consolidated financial statements. | | |

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Notes to Consolidated Financial Statements

1. Accounting Policies, Interim Financial Statements and Basis of Presentation

In the opinion of the management of KCS, the accompanying unaudited consolidated financial statements contain all adjustments necessary for a fair presentation of the results for interim periods. All adjustments made were of a normal and recurring nature. Certain information and note disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been condensed or omitted. These consolidated financial statements should be read in conjunction with the consolidated financial statements and accompanying notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2012. The results of operations for the three months ended March 31, 2013, are not necessarily indicative of the results to be expected for the full year ending December 31, 2013. Certain prior year amounts have been reclassified to conform to the current year presentation.

Effective January 1, 2013, the Company adopted, on a prospective basis, the new guidance issued by the Financial Accounting Standards Board (FASB) related to the disclosure of amounts reclassified out of accumulated other comprehensive income by component and line item within the consolidated statements of income.

2. Earnings Per Share Data

Basic earnings per common share is computed by dividing net income available to common stockholders by the weighted-average number of common shares outstanding for the period. Diluted earnings per share adjusts basic earnings per common share for the effects of potentially dilutive common shares, if the effect is not anti-dilutive. Potentially dilutive common shares include the dilutive effects of shares issuable under the Stock Option and Performance Award Plans.

The following table reconciles the basic earnings per share computation to the diluted earnings per share computation (in millions, except share and per share amounts):

| | Three Months Ended March 31, | |
|--|---------------------------------|---------|
| | 2013 | 2012 |
| Net income available to common stockholders for purposes of computing basic and diluted earnings per share | \$ 103.7 | \$ 74.9 |
| Weighted-average number of shares outstanding (in thousands): | | |
| Basic shares | 109,907 | 109,622 |
| Effect of dilution | 358 | 374 |
| Diluted shares | 110,265 | 109,996 |
| Earnings per share: | | |
| Basic earnings per share | \$0.94 | \$0.68 |
| Diluted earnings per share | \$0.94 | \$0.68 |
| Potentially dilutive shares excluded from the calculation (in thousands): | | |
| Stock options excluded as their inclusion would be anti-dilutive | 57 | 93 |

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Notes to Consolidated Financial Statements—(Continued)

3. Property and Equipment (including Concession Assets)

Property and equipment, including concession assets, and related accumulated depreciation and amortization are summarized below (in millions):

| | March 31, 2013 | December 31, 2012 |
|---|-------------------|----------------------|
| Land | \$209.3 | \$208.9 |
| Concession land rights | 141.2 | 141.2 |
| Road property | 5,652.0 | 5,664.4 |
| Equipment | 978.7 | 962.6 |
| Technology and other | 147.9 | 148.1 |
| Construction in progress | 192.3 | 156.2 |
| Total property | 7,321.4 | 7,281.4 |
| Accumulated depreciation and amortization | 1,575.7 | 1,596.6 |
| Property and equipment (including concession assets), net | \$5,745.7 | \$5,684.8 |

Concession assets, net of accumulated amortization of \$424.9 million and \$413.3 million, totaled \$1,923.1 million and \$1,916.5 million at March 31, 2013 and December 31, 2012, respectively.

4. Fair Value Measurements

Assets and liabilities recognized at fair value are required to be classified into a three-level hierarchy. In general, fair values determined by Level 1 inputs utilize quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company has the ability to access. Level 2 inputs include quoted prices for similar assets and liabilities in active markets, and inputs other than quoted prices that are observable for the asset or liability. Level 3 inputs are unobservable inputs for the asset or liability, and include situations where there is little, if any, market activity for the asset or liability. In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, the level in the fair value hierarchy within which the fair value measurement in its entirety falls has been determined based on the lowest level input that is significant to the fair value measurement in its entirety. The Company's assessment of the significance of a particular input to the fair value in its entirety requires judgment and considers factors specific to the asset or liability.

The Company's derivative financial instruments are measured at fair value on a recurring basis and consist of interest rate swap agreements and foreign currency forward contract agreements, which are classified as Level 2 instruments. The Company determines the fair value of its derivative financial instrument positions based upon pricing models using inputs observed from actively quoted markets and also takes into consideration the contract terms as well as other inputs, including, where applicable, forward interest rate curves and market currency exchange rates. The fair value of interest rate swap liabilities was \$0.7 million and \$0.9 million as of March 31, 2013 and December 31, 2012, respectively, and the fair value of the foreign currency forward contract assets was \$9.1 million as of March 31, 2013. The Company's short-term financial instruments include cash and cash equivalents, accounts receivable, and accounts payable. The carrying value of the short-term financial instruments approximates their fair value.

The fair value of the Company's debt is estimated using quoted market prices when available. When quoted market prices are not available, fair value is estimated based on current market interest rates for debt with similar maturities and credit quality. The fair value of the Company's debt was \$1,691.0 million and \$1,719.9 million at March 31, 2013 and December 31, 2012, respectively. The carrying value was \$1,593.6 million and \$1,607.8 million at March 31, 2013 and December 31, 2012, respectively. If the Company's debt were measured at fair value, the individual debt instruments would have been classified as either Level 1 or Level 2 in the fair value hierarchy.

5. Derivative Instruments

In general, the Company enters into derivative transactions in certain situations based on management's assessment of current market conditions and perceived risks. Management intends to respond to evolving business and market conditions and in doing so, may enter into such transactions more frequently as deemed appropriate.

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Notes to Consolidated Financial Statements—(Continued)

Credit Risk. As a result of the use of derivative instruments, the Company is exposed to counterparty credit risk. The Company manages this risk by limiting its counterparties to large financial institutions which meet the Company's credit rating standards and have an established banking relationship with the Company. As of March 31, 2013, the Company did not expect any losses as a result of default of its counterparties.

Interest Rate Swaps. In the first quarter of 2012, The Kansas City Southern Railway Company ("KCSR"), a wholly-owned subsidiary of KCS, entered into four amortizing interest rate swaps with an aggregate notional amount of \$320.0 million, which have been designated as cash flow hedges. The interest rate swaps effectively convert interest payments on a portion of outstanding term loans of KCSR from variable rates to fixed rates. The swaps are highly effective and as a result there will be minimal earnings impact associated with ineffectiveness of these hedges. As of March 31, 2013, the hedging instruments had an aggregate notional amount of \$300.5 million at a fixed rate of 0.4942%. Settlements are indexed to the one-month London Interbank Offered Rate ("LIBOR") and will occur monthly through March 31, 2014.

Foreign Currency Forward Contracts. The Company's Mexican subsidiaries have net U.S. dollar-denominated liabilities (primarily debt) which, for Mexican income tax purposes, are subject to periodic revaluation based on changes in the value of the U.S. dollar against the Mexican peso. This revaluation creates fluctuations in the Company's Mexican income tax expense and the amount of income taxes paid in Mexico. In the first quarter of 2013, the Company entered into foreign currency forward contracts with an aggregate notional amount of \$250.0 million to hedge its exposure to this foreign currency risk. The contracts mature on December 31, 2013 and obligate the Company to purchase a total of Ps. 3,275.3 million at a weighted average exchange rate of Ps. 13.10 to each U.S. dollar. The Company has not designated these forward contracts as hedging instruments for accounting purposes. The Company marks the contracts to market and recognizes any gain or loss on the foreign currency forward contracts in foreign exchange gain (loss) within the consolidated statements of income.

The following table presents the fair value of derivative instruments included in the consolidated balance sheet (in millions):

| | Asset Derivatives | | |
|---|---|-------------------|----------------------|
| | Balance Sheet Location | March 31, 2013 | December 31, 2012 |
| Derivatives not designated as hedging instruments: | | | |
| Foreign currency forward contracts | Other current assets | \$9.1 | \$— |
| Total derivatives not designated as hedging instruments | | 9.1 | — |
| Total asset derivatives | | \$9.1 | \$— |
| Liability Derivatives | | | |
| | Balance Sheet Location | March 31, 2013 | December 31, 2012 |
| Derivatives designated as hedging instruments: | | | |
| Interest rate swaps | Accounts payable and accrued liabilities | \$0.7 | \$— |
| Interest rate swaps | Other noncurrent liabilities & deferred credits | — | 0.9 |
| Total derivatives designated as hedging instruments | | \$0.7 | \$0.9 |
| Total liability derivatives | | \$0.7 | \$0.9 |

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Notes to Consolidated Financial Statements—(Continued)

The following table presents the amounts affecting the consolidated statements of income for the three months ended March 31 (in millions):

| | Amount of Gain/(Loss) Recognized in OCI on Derivative (Effective Portion) | | Location of Gain/(Loss) Reclassified from Accumulated OCI into Income (Effective Portion) | Amount of Gain/(Loss) Reclassified from Accumulated OCI into Income (Effective Portion) | |
|--|---|----------|---|---|------|
| | 2013 | 2012 | | 2013 | 2012 |
| Derivatives in Cash Flow Hedging Relationships | | | | | |
| Interest rate swaps | \$— | \$(0.5) | Interest expense | \$ (0.2) | \$ — |
| Total | \$— | \$(0.5) | | \$ (0.2) | \$ — |

| | Location of Gain/(Loss) Recognized in Income on Derivative | | Amount of Gain/(Loss) Recognized in Income on Derivative | | |
|---|--|------|--|--------|------|
| | 2013 | 2012 | 2013 | 2012 | |
| Derivatives not designated as hedging instruments | | | | | |
| Foreign currency forward contracts | | | Foreign exchange gain | \$ 9.1 | \$ — |
| Total | | | | \$ 9.1 | \$ — |

For the three months ended March 31, 2013 and 2012, there was no ineffectiveness recognized related to cash flow hedges. As of March 31, 2013, the Company expects that approximately \$0.7 million of net losses will be reclassified from accumulated other comprehensive loss into interest expense over the next 12 months.

6. Long-Term Debt

In March 2013, the Company announced that it would redeem all of the remaining \$98.1 million aggregate principal amount of the Kansas City Southern de Mexico, S.A. de C.V. (“KCSM”) 12½% senior unsecured notes due April 1, 2016 (the “12½% Senior Notes”) pursuant to a provision which allows KCSM to redeem the 12½% Senior Notes on or after April 1, 2013, at a redemption price equal to 106.250% of the principal amount. As a result, the Company has classified the outstanding amount of the 12½% Senior Notes as a current liability as of March 31, 2013.

On April 1, 2013, the Company redeemed the 12½% Senior Notes using \$65.0 million of borrowings under KCSM's revolving credit facility and cash on hand. The Company will recognize approximately \$10.4 million of debt retirement costs associated with the redemption in the second quarter of 2013.

7. Equity

The following tables summarize the changes in equity (in millions):

| | Three Months Ended March 31, 2013 | | | Three Months Ended March 31, 2012 | | |
|---|---|-------------------------|--------------|---|-------------------------|--------------|
| | Kansas City Southern Stockholders' Equity | Noncontrolling Interest | Total Equity | Kansas City Southern Stockholders' Equity | Noncontrolling Interest | Total Equity |
| Beginning balance | \$3,096.6 | \$ 304.1 | \$3,400.7 | \$2,764.5 | \$ 294.2 | \$3,058.7 |
| Net income | 103.8 | 0.4 | 104.2 | 75.0 | 0.3 | 75.3 |
| Other comprehensive income | 0.6 | — | 0.6 | 0.3 | — | 0.3 |
| Dividends on common stock | (23.6) | — | (23.6) | (21.4) | — | (21.4) |
| Dividends on \$25 par preferred stock | (0.1) | — | (0.1) | (0.1) | — | (0.1) |
| Options exercised and stock subscribed, net of shares | (2.2) | — | (2.2) | 1.0 | — | 1.0 |

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withheld for employee taxes

| | | | | | | |
|---|-----------|----------|-----------|-----------|----------|-----------|
| Tax benefit from share-based compensation | 2.9 | — | 2.9 | 13.2 | — | 13.2 |
| Share-based compensation | 4.6 | — | 4.6 | 3.2 | — | 3.2 |
| Ending balance | \$3,182.6 | \$ 304.5 | \$3,487.1 | \$2,835.7 | \$ 294.5 | \$3,130.2 |

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Notes to Consolidated Financial Statements—(Continued)

Accumulated Other Comprehensive Loss

The following table summarizes the changes in the after-tax balances of each component of accumulated other comprehensive income (loss) (in millions):

| | Postemployment Benefits | Foreign Currency Translation Adjustment | Unrealized Loss on Cash Flow Hedges | Accumulated Other Comprehensive Loss |
|--|----------------------------|--|---|---|
| Balance at December 31, 2012 | \$ 0.4 | \$(2.2) | \$(0.6) | \$(2.4) |
| Other comprehensive income before reclassifications | — | 0.4 | — | 0.4 |
| Amounts reclassified from accumulated other comprehensive loss | — | — | 0.2 | 0.2 |
| Net current-period other comprehensive income | — | 0.4 | 0.2 | 0.6 |
| Balance at March 31, 2013 | \$ 0.4 | \$(1.8) | \$(0.4) | \$(1.8) |

For the three months ended March 31, 2013, \$0.2 million of unrealized losses on cash flow hedges before tax were reclassified from accumulated other comprehensive loss into interest expense in the consolidated statements of income. The related tax expense for the three months ended March 31, 2013, was less than \$0.1 million.

Common Stock Dividend

On January 28, 2013, the Company's Board of Directors declared a cash dividend of \$0.215 per share payable on April 3, 2013, to common stockholders of record as of March 11, 2013. The aggregate amount of the dividend declared was \$23.6 million.

8. Commitments and Contingencies

Concession Duty. Under KCSM's 50-year railroad concession from the Mexican government (the "Concession"), KCSM paid concession duty expense of 0.5% of gross revenues for the first 15 years of the Concession period and, on June 24, 2012, KCSM began paying 1.25% of gross revenues, which is effective for the remaining years of the Concession. For the three months ended March 31, 2013, the concession duty expense, which is recorded within materials and other in operating expenses, was \$3.4 million, compared to \$1.3 million for the same period in 2012.

Litigation. The Company is a party to various legal proceedings and administrative actions, all of which, except as set forth below, are of an ordinary, routine nature and incidental to its operations. Included in these proceedings are various tort claims brought by current and former employees for job-related injuries and by third parties for injuries related to railroad operations. KCS aggressively defends these matters and has established liability provisions, which management believes are adequate to cover expected costs. Although it is not possible to predict the outcome of any legal proceeding, in the opinion of management, other than those proceedings described in detail below, such proceedings and actions should not, individually or in the aggregate, have a material adverse effect on the Company's consolidated financial statements.

Environmental Liabilities. The Company's U.S. operations are subject to extensive federal, state and local environmental laws and regulations. The major U.S. environmental laws to which the Company is subject include, among others, the Federal Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA," also known as the Superfund law), the Toxic Substances Control Act, the Federal Water Pollution Control Act, and the Hazardous Materials Transportation Act. CERCLA can impose joint and several liabilities for cleanup and investigation costs, without regard to fault or legality of the original conduct, on current and predecessor owners and operators of a site, as well as those who generate, or arrange for the disposal of, hazardous substances. The Company does not believe that compliance with the requirements imposed by the environmental legislation will impair its competitive capability or result in any material additional capital expenditures, operating or maintenance costs. The Company is, however, subject to environmental remediation costs as described in the following paragraphs.

The Company's Mexico operations are subject to Mexican federal and state laws and regulations relating to the protection of the environment through the establishment of standards for water discharge, water supply, emissions, noise pollution, hazardous substances and transportation and handling of hazardous and solid waste. The Mexican government may bring administrative and criminal proceedings, impose economic sanctions against companies that violate environmental laws, and temporarily or even permanently close non-complying facilities.

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Notes to Consolidated Financial Statements—(Continued)

The risk of incurring environmental liability is inherent in the railroad industry. As part of serving the petroleum and chemicals industry, the Company transports hazardous materials and has a professional team available to respond to and handle environmental issues that might occur in the transport of such materials.

The Company performs ongoing reviews and evaluations of the various environmental programs and issues within the Company's operations, and, as necessary, takes actions intended to limit the Company's exposure to potential liability. Although these costs cannot be predicted with certainty, management believes that the ultimate outcome of identified matters will not have a material adverse effect on the Company's consolidated financial statements.

Personal Injury. The Company's personal injury liability is based on semi-annual actuarial studies performed on an undiscounted basis by an independent third party actuarial firm and reviewed by management. This liability is based on personal injury claims filed and an estimate of claims incurred but not yet reported. Actual results may vary from estimates due to the number, type and severity of the injury, costs of medical treatments and uncertainties in litigation. Adjustments to the liability are reflected within operating expenses in the period in which changes to estimates are known. Personal injury claims in excess of self-insurance levels are insured up to certain coverage amounts, depending on the type of claim and year of occurrence. The personal injury liability as of March 31, 2013, was based on an updated actuarial study of personal injury claims through November 30, 2012, and review of the last four months' experience.

The personal injury liability activity was as follows (in millions):

| | Three Months Ended March 31, | |
|------------------------------|------------------------------|--------|
| | 2013 | 2012 |
| Balance at beginning of year | \$34.4 | \$40.1 |
| Accruals | 2.2 | 2.5 |
| Change in estimate | (0.4) | — |
| Payments | (2.8) | (0.8) |
| Balance at end of period | \$33.4 | \$41.8 |

Certain Disputes with Ferromex. KCSM and Ferrocarril Mexicano, S.A. de C.V. ("Ferromex") use certain trackage rights, haulage rights and interline services (the "Services") provided by each other. The rates to be charged after January 1, 2009, were agreed to pursuant to the Trackage Rights Agreement, dated February 9, 2010 (the "Trackage Rights Agreement"), between KCSM and Ferromex. The rates payable for these Services for the period beginning in 1998 through December 31, 2008, are still not resolved. KCSM is currently involved in discussions with Ferromex regarding the amounts payable to each other for the Services for this period. If KCSM cannot reach an agreement with Ferromex for rates applicable for Services which were provided prior to January 1, 2009, which are not subject to the Trackage Rights Agreement, the Mexican Secretaría de Comunicaciones y Transportes ("Secretary of Communications and Transportation" or "SCT") is entitled to set the rates in accordance with Mexican law and regulations. KCSM and Ferromex both initiated administrative proceedings seeking a determination by the SCT of the rates that KCSM and Ferromex should pay each other in connection with the Services. The SCT issued rulings in 2002 and 2008 setting the rates for the Services and both KCSM and Ferromex challenged these rulings. Although KCSM and Ferromex have challenged these matters based on different grounds and these cases continue to evolve, management believes the amounts recorded related to these matters are adequate.

While the outcome of these matters cannot be predicted with certainty, the Company does not believe, when resolved, that these disputes will have a material effect on its consolidated financial statements.

Contractual Agreements. In the normal course of business, the Company enters into various contractual agreements related to commercial arrangements and the use of other railroads' or governmental entities' infrastructure needed for the operations of the business. The Company is involved or may become involved in certain disputes involving transportation rates, product loss or damage, charges, and interpretations related to these agreements. While the outcome of these matters cannot be predicted with certainty, the Company does not believe, when resolved, that these

disputes will have a material effect on its consolidated financial statements.

Credit Risk. The Company continually monitors risks related to economic changes and certain customer receivables concentrations. Significant changes in customer concentration or payment terms, deterioration of customer creditworthiness or further weakening in economic trends could have a significant impact on the collectability of the Company's receivables and operating results. If the financial condition of the Company's customers were to deteriorate, resulting in an impairment of their ability to make

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Notes to Consolidated Financial Statements—(Continued)

payments, additional allowances may be required. The Company has recorded provisions for uncollectability based on its best estimate at March 31, 2013.

Income Tax. Tax returns filed in the U.S. for periods after 2009 and in Mexico for periods after 2006 remain open to examination by the taxing authorities. KCSM's 2007 tax return is currently under examination by the Servicio de Administracion Tributaria (the "SAT"), the Mexican equivalent of the IRS. The Company received audit assessments for KCSM for the year ended December 31, 2005, and NAFTA Rail, S.A. de C.V. for the year ended December 31, 2009, from the SAT. The Company initiated administrative proceedings with the SAT, and if settlements are not reached, the matters will be litigated. The Company believes it has strong legal arguments in its favor and more likely than not will prevail in any challenges of the assessments. The Company believes that an adequate provision has been made for any adjustment (taxes and interest) that will be due for all open years. However, an unexpected adverse resolution could have a material effect on the consolidated financial statements in a particular quarter or fiscal year.

Panama Canal Railway Company ("PCRC") Guarantees and Indemnities. The Company has issued two irrevocable standby letters of credit totaling approximately \$0.4 million to fulfill the Company's fifty percent guarantee of PCRC's equipment loans. The Company agreed to fund fifty percent of any debt service reserve or liquidity reserve shortfall by PCRC, reserves which were established by PCRC in connection with the issuance of the 7.0% Senior Secured Notes due November 1, 2026 (the "Notes"). At March 31, 2013, the Company had issued and outstanding \$5.3 million under a standby letter of credit to fulfill its obligation to fund fifty percent of these reserves. Additionally, KCS has pledged its shares of PCRC as security for the Notes.

9. Geographic Information

The Company strategically manages its rail operations as one reportable business segment over a single coordinated rail network that extends from the midwest and southeast portions of the United States south into Mexico and connects with other Class I railroads. Financial information reported at this level, such as revenues, operating income and cash flows from operations, is used by corporate management, including the Company's chief operating decision-maker, in evaluating overall financial and operational performance, market strategies, as well as the decisions to allocate capital resources.

The Company's strategic initiatives, which drive its operational direction, are developed and managed at the Company's headquarters and targets are communicated to its various activity centers. Corporate management is responsible for, among other matters, KCS's marketing strategy, the oversight of large cross border customer accounts, overall planning and control of infrastructure and rolling stock, the allocation of capital resources based upon growth and capacity constraints over the coordinated network, and other functions such as financial planning, accounting, and treasury.

The role of each region is to manage the operational activities and monitor and control costs over the coordinated rail network. Such cost control is required to ensure that pre-established efficiency standards set at the corporate level are attained. The activity centers are responsible for executing the overall corporate strategy and operating plan established by corporate management as a coordinated system.

The following tables provide information by geographic area (in millions):

| | | |
|---|--------------------|--------------|
| | Three Months Ended | |
| | March 31, | |
| Revenues | 2013 | 2012 |
| U.S. | \$297.5 | \$302.3 |
| Mexico | 255.3 | 245.2 |
| Total revenues | \$552.8 | \$547.5 |
| | March 31, | December 31, |
| Property and equipment (including concession assets), net | 2013 | 2012 |

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| | | |
|---|-----------|-----------|
| U.S. | \$3,181.1 | \$3,126.2 |
| Mexico | 2,564.6 | 2,558.6 |
| Total property and equipment (including concession assets), net | \$5,745.7 | \$5,684.8 |

10. Subsequent Event

On April 10, 2013, KCSM commenced a cash tender offer for (i) any and all of its 8.0% Senior Notes due 2018 (the "8.0% Senior Notes"), (ii) any and all of its ⁵/₈% Senior Notes due 2020 (the "⁵/₈% Senior Notes"), and (iii) an amount of its ⁶/₈% Senior

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Notes to Consolidated Financial Statements—(Continued)

Notes due 2021 (the “ $6\frac{1}{8}\%$ Senior Notes”) such that the aggregate consideration (including any tender offer consideration and early tender payment, but excluding accrued and unpaid interest) paid to the holders of the $6\frac{1}{8}\%$ Senior Notes does not exceed \$650.0 million less the aggregate consideration paid or payable by KCSM to the holders of its 8.0% Senior Notes and $6\frac{5}{8}\%$ Senior Notes accepted for payment in connection with the tender offer. In addition, KCSM concurrently commenced consent solicitations to amend the indentures governing the 8.0% Senior Notes and $6\frac{5}{8}\%$ Senior Notes to eliminate substantially all of the restrictive covenants and certain events of default contained therein. These cash tender offers and consent solicitations will expire on May 7, 2013, unless extended by KCSM and are subject to various conditions, including that KCSM completes a debt financing transaction on terms and conditions acceptable to KCSM.

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Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

The discussion below, as well as other portions of this Form 10-Q, contain forward-looking statements that are not based upon historical information. Readers can identify these forward-looking statements by the use of such verbs as “expects,” “anticipates,” “believes” or similar verbs or conjugations of such verbs. Such forward-looking statements are based upon information currently available to management and management’s perception thereof as of the date of this Form 10-Q. However, such statements are dependent on and, therefore, can be influenced by, a number of external variables over which management has little or no control, including: competition and consolidation within the transportation industry; the business environment in industries that produce and consume rail freight; revocation of the rail concession of Kansas City Southern’s subsidiary, Kansas City Southern de Mexico, S.A. de C.V.; the termination of, or failure to renew, agreements with customers, other railroads and third parties; interest rates; access to capital; disruptions to the Company’s technology infrastructure, including its computer systems; natural events such as severe weather, hurricanes and floods; market and regulatory responses to climate change; credit risk of customers and counterparties and their failure to meet their financial obligations; legislative and regulatory developments and disputes; rail accidents or other incidents or accidents along KCS’s rail network, facilities or customer facilities involving the release of hazardous materials, including toxic inhalation hazards; fluctuation in prices or availability of key materials, in particular diesel fuel; dependency on certain key suppliers of core rail equipment; changes in securities and capital markets; loss of key personnel; labor difficulties, including strikes and work stoppages; insufficiency of insurance to cover lost revenue, profits or other damages; acts of terrorism or risk of terrorist activities; war or risk of war; domestic and international economic conditions; political and economic conditions in Mexico and the level of trade between the United States and Mexico; and the outcome of claims and litigation. For more discussion about each risk factor, see Part II Item 7 “Management’s Discussion and Analysis of Financial Condition and Results of Operations” in the Company’s Annual Report on Form 10-K for the year ended December 31, 2012, which is on file with the U.S. Securities and Exchange Commission (File No. 1-4717) and Part I Item 1A — “Risk Factors” in the Form 10-K and any updates contained herein. Readers are strongly encouraged to consider these factors when evaluating forward-looking statements. Forward-looking statements should not be read as a guarantee of future performance or results and will not necessarily be accurate indications of the timing when, or by which, such performance or results will be achieved. As a result, actual outcomes or results could materially differ from those indicated in forward-looking statements. We are not under any obligation, and we expressly disclaim any obligation, to update or alter any forward-looking statements.

This discussion is intended to clarify and focus on Kansas City Southern’s (“KCS” or the “Company”) results of operations, certain changes in its financial position, liquidity, capital structure and business developments for the periods covered by the consolidated financial statements included under Item 1 of this Form 10-Q. This discussion should be read in conjunction with those consolidated financial statements and the related notes and is qualified by reference to them.

Critical Accounting Policies and Estimates

The Company’s discussion and analysis of its financial position and results of operations is based upon its consolidated financial statements. The preparation of these consolidated financial statements requires estimation and judgment that affect the reported amounts of revenue, expenses, assets and liabilities. The Company bases its estimates on historical experience and on various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the accounting for assets and liabilities that are not readily apparent from other sources. If the estimates differ materially from actual results, the impact on the consolidated financial statements may be material. The Company’s critical accounting policies are disclosed in the 2012 Annual Report on Form 10-K.

Overview

The Company is engaged in the freight rail transportation business, operating a coordinated rail network under one reportable business segment. The primary operating subsidiaries of the Company consist of the following: The Kansas City Southern Railway Company (“KCSR”), Kansas City Southern de México, S.A. de C.V. (“KCSM”), Meridian Speedway, LLC (“MSLLC”), and The Texas Mexican Railway Company (“TexMex”). The Company generates revenues

and cash flows by providing customers with freight delivery services within its regions, and throughout North America through connections with other Class I rail carriers. Customers conduct business in a number of different industries, including electric-generating utilities, chemical and petroleum products, industrial and consumer products, agriculture and mineral products, automotive products and intermodal transportation. Appropriate eliminations and reclassifications have been recorded in deriving the consolidated financial statements.

First Quarter Analysis

The Company reported earnings of \$0.94 per diluted share on consolidated net income of \$103.8 million for the three months ended March 31, 2013, compared to earnings of \$0.68 per diluted share on consolidated net income of \$75.0 million for the same period in 2012.

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The Company reported a 1% increase in revenues and a 2% increase in carloads/unit volumes during the three months ended March 31, 2013, as compared to the same period in 2012. Revenues increased for all commodity groups, other than agriculture and minerals, driven by positive pricing impacts, fuel surcharge and higher carloads/unit volumes. Agriculture and minerals revenues decreased by \$30.9 million primarily due to a 31% decrease in grain volumes resulting from the severe drought conditions experienced in the Midwestern region of the U.S. during 2012.

Operating expenses were flat during the three months ended March 31, 2013, as compared to the same period in 2012. Higher depreciation and amortization expense was offset by lower casualty expense. Operating expenses as a percentage of revenues decreased to 70.5% for the three months ended March 31, 2013, as compared to 71.2% for the same period in 2012.

KCSM's revenues and operating expenses are affected by fluctuations in the value of the Mexican peso against the U.S. dollar. Based on the volume of revenue and expense transactions denominated in Mexican pesos, revenue and expense fluctuations generally offset, with insignificant net impacts to operating income.

On January 28, 2013, the Company's Board of Directors declared a quarterly cash dividend on its common stock of \$0.215 per share, an increase of 10% over its previous quarterly dividend, payable on April 3, 2013, to common stockholders of record as of March 11, 2013. The aggregate amount of the dividend declared was \$23.6 million.

Results of Operations

The following summarizes KCS's consolidated income statement components (in millions):

| | Three Months Ended | | Change Dollars |
|--|--------------------|---------|-------------------|
| | March 31, 2013 | 2012 | |
| Revenues | \$552.8 | \$547.5 | \$5.3 |
| Operating expenses | 389.9 | 389.7 | 0.2 |
| Operating income | 162.9 | 157.8 | 5.1 |
| Equity in net earnings of unconsolidated affiliates | 5.5 | 5.8 | (0.3) |
| Interest expense | (23.7) | (27.2) | 3.5) |
| Debt retirement costs | — | (12.9) | 12.9) |
| Foreign exchange gain | 13.5 | 3.9 | 9.6 |
| Other income, net | 0.3 | 0.1 | 0.2 |
| Income before income taxes | 158.5 | 127.5 | 31.0 |
| Income tax expense | 54.3 | 52.2 | 2.1 |
| Net income | 104.2 | 75.3 | 28.9 |
| Less: Net income attributable to noncontrolling interest | 0.4 | 0.3 | 0.1 |
| Net income attributable to Kansas City Southern and subsidiaries | \$103.8 | \$75.0 | \$28.8 |

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Revenues

The following summarizes revenues (in millions), carload/unit statistics (in thousands) and revenue per carload/unit:

| | Revenues | | | Carloads and Units | | | Revenue per Carload/Unit | | |
|--------------------------------------|--------------------|---------|----------|--------------------|-------|----------|--------------------------|---------|----------|
| | Three Months Ended | | | Three Months Ended | | | Three Months Ended | | |
| | March 31, | | | March 31, | | | March 31, | | |
| | 2013 | 2012 | % Change | 2013 | 2012 | % Change | 2013 | 2012 | % Change |
| Chemical and petroleum | \$102.4 | \$101.9 | — | 59.5 | 61.5 | (3 %) | \$1,721 | \$1,657 | 4 % |
| Industrial and consumer products | 144.2 | 138.6 | 4 % | 85.3 | 85.1 | — | 1,691 | 1,629 | 4 % |
| Agriculture and minerals | 81.0 | 111.9 | (28 %) | 46.4 | 60.7 | (24 %) | 1,746 | 1,843 | (5 %) |
| Energy | 76.3 | 71.0 | 7 % | 71.0 | 69.7 | 2 % | 1,075 | 1,019 | 5 % |
| Intermodal | 79.8 | 68.1 | 17 % | 227.1 | 208.1 | 9 % | 351 | 327 | 7 % |
| Automotive | 49.1 | 37.5 | 31 % | 27.1 | 23.0 | 18 % | 1,812 | 1,630 | 11 % |
| Carload revenues, carloads and units | 532.8 | 529.0 | 1 % | 516.4 | 508.1 | 2 % | \$1,032 | \$1,041 | (1 %) |
| Other revenue | 20.0 | 18.5 | 8 % | | | | | | |
| Total revenues (i) | \$552.8 | \$547.5 | 1 % | | | | | | |

(i) Included in revenues:

Fuel surcharge \$71.0 \$66.6

Freight revenues include revenue for transportation services and fuel surcharges. For the three months ended March 31, 2013, revenues and carloads/unit volumes increased 1% and 2%, respectively, compared to the same period in 2012. Revenues increased for all commodity groups, other than agriculture and minerals, which decreased by \$30.9 million primarily due to a 31% decrease in grain volumes resulting from the severe drought conditions experienced in the Midwestern region of the U.S. during 2012. Revenue per carload/unit decreased by 1% for the three months ended March 31, 2013 due to the unfavorable impact on commodity mix from the decrease in revenues and volumes in agriculture and minerals, partially offset by positive pricing and fuel surcharge impacts.

KCS's fuel surcharge is a mechanism to adjust revenue based upon changing fuel prices. Fuel surcharges are calculated differently depending on the type of commodity transported. For most commodities, fuel surcharge is calculated using a fuel price from a prior time period that can be up to 60 days earlier. In a period of volatile fuel prices or changing customer business mix, changes in fuel expense and fuel surcharge may differ.

The following discussion provides an analysis of revenues by commodity group:

Revenues by commodity group
for the three months ended
March 31, 2013

Chemical and petroleum. Revenues were flat for the three months ended March 31, 2013, compared to the same period in 2012, due to a 4% increase in revenue per carload/units and a 3% decrease in carload/unit volumes. The increases in pricing and petroleum volumes due to the recovery of a portion of a customer's lost business were offset by a decrease in chemical volumes due to slow demand and alternate sourcing.

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Revenues by commodity group
for the three months ended
March 31, 2013

Industrial and consumer products. Revenues increased \$5.6 million for the three months ended March 31, 2013, compared to the same period in 2012, as revenue per carload/unit increased 4% while carload/unit volumes remained flat. Metals and scrap revenues increased due to a high demand for slab and steel coil driven by strength in the automotive and oil and gas industries.

Agriculture and minerals. Revenues decreased \$30.9 million for the three months ended March 31, 2013, compared to the same period in 2012, due to a 24% reduction in carload/unit volumes and a 5% decrease in revenues per carload/unit. Grain volumes decreased 31% primarily as a result of the severe drought conditions experienced in the Midwestern region of the U.S. during 2012.

Energy. Revenues increased \$5.3 million for the three months ended March 31, 2013, compared to the same period in 2012, due to a 5% increase in revenue per carload/unit and a 2% increase in carload/unit volumes. Crude oil volumes increased as a result of new business. Frac sand volumes also increased as a result of new business and a strong demand due to higher crude oil prices. This increase was partially offset by a decline in utility coal volumes due to utility maintenance outages.

Intermodal. Revenues increased \$11.7 million for the three months ended March 31, 2013, compared to the same period in 2012, due to a 9% increase in carload/unit volumes and a 7% increase in revenue per carload/unit. The increase in volume was driven by strong cross border auto part business and conversion of cross border general commodity truck traffic to rail.

Automotive. Revenues increased \$11.6 million for the three months ended March 31, 2013, compared to the same period in 2012, due to an 18% increase in carload/unit volumes and an 11% increase in revenue per carload/unit. The growth was driven by new business, increased import/export volume through the Port of Lazaro Cardenas, improved length of haul through new cross border vehicle routings, and strong year over year growth in North American automobile sales for Original Equipment Manufacturers.

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Operating Expenses

Operating expenses, as shown below (in millions), increased \$0.2 million for the three months ended March 31, 2013, compared to the same period in 2012. Higher depreciation and amortization expense was offset by lower casualty expense.

| | Three Months Ended | | Change | | |
|-------------------------------|--------------------|---------|----------|---------|----|
| | March 31, 2013 | 2012 | Dollars | Percent | |
| Compensation and benefits | \$106.9 | \$109.3 | \$(2.4) | (2 | %) |
| Purchased services | 52.3 | 54.4 | (2.1) | (4 | %) |
| Fuel | 90.9 | 88.3 | 2.6 | 3 | % |
| Equipment costs | 41.9 | 40.3 | 1.6 | 4 | % |
| Depreciation and amortization | 53.1 | 48.4 | 4.7 | 10 | % |
| Materials and other | 44.8 | 49.0 | (4.2) | (9 | %) |
| Total operating expenses | \$389.9 | \$389.7 | \$0.2 | — | |

Compensation and benefits. Compensation and benefits decreased \$2.4 million for the three months ended March 31, 2013, compared to the same period in 2012, due to a \$7.3 million reduction in Mexican deferred statutory profit sharing expense as a result of the organizational restructuring in the second quarter of 2012. This decrease was partially offset by annual salary increases.

Purchased services. Purchased services expense decreased \$2.1 million for the three months ended March 31, 2013, compared to the same period in 2012, due to lower track maintenance expense as a result of a termination of a maintenance contract and equipment maintenance expense, partially offset by an increase in security expenses.

Fuel. Fuel expense increased \$2.6 million for the three months ended March 31, 2013, compared to the same period in 2012, due to higher diesel fuel prices as the average price per gallon, including the unfavorable impact of fluctuations in the value of the Mexican peso against the U.S. dollar, increased from \$2.84 to \$3.02, partially offset by lower consumption.

Equipment costs. Equipment costs increased \$1.6 million for the three months ended March 31, 2013, compared to the same period in 2012, due to an increase in the use of other railroads' freight cars, as a result of increased traffic volumes, and higher equipment lease expense.

Depreciation and amortization. Depreciation and amortization expense increased \$4.7 million for the three months ended March 31, 2013, compared to the same period in 2012, due to a larger asset base.

Materials and other. Materials and other expense decreased \$4.2 million for the three months ended March 31, 2013, compared to the same period in 2012, due to lower casualty expense and a recovery from a legal dispute in the first quarter of 2013. The Company recorded an expense in the first quarter of 2012 as a result of a settlement of a legal dispute. These decreases were partially offset by increases in concession duty expense and bulk-handling facility expense. KCSM paid concession duty expense of 0.5% of gross revenues for the first 15 years of the Concession period, and on June 24, 2012, KCSM began paying 1.25% of gross revenues, which is effective for the remaining years of the Concession.

Non-Operating Income and Expenses

Equity in net earnings of unconsolidated affiliates. Equity in net earnings from unconsolidated affiliates was relatively flat for the three months ended March 31, 2013, compared to the same period in 2012. The decrease in equity in net earnings from the operations of Panama Canal Railway Company resulting from lower container volumes was primarily offset by the increase in equity in net earnings of Southern Capital Corporation, LLC due to gains on sale of property.

Interest expense. Interest expense decreased by \$3.5 million for the three months ended March 31, 2013, compared to the same period in 2012, due to lower average interest rates as a result of the Company's refinancing activities. During the three months ended March 31, 2013, the average debt balances and average interest rates were \$1,601.9 million and 5.8%, compared to \$1,628.9 million and 6.5%, respectively, for the same period in 2012.

Debt retirement costs. Debt retirement costs decreased \$12.9 million for the three months ended March 31, 2013, compared to the same period in 2012. On February 24, 2012, KCSR purchased \$174.7 million principal amount of the 8.0% Senior Notes due June 1, 2015, and recognized debt retirement costs of \$12.9 million related to the tender premium and the write-off of unamortized debt issuance costs.

Foreign exchange. Fluctuations in the value of the Mexican peso against the U.S. dollar resulted in a foreign exchange gain of \$13.5 million for the three months ended March 31, 2013, which includes a \$9.1 million gain on foreign currency forward contracts,

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compared to a foreign exchange gain of \$3.9 million for the same period in 2012. The Company did not enter into any foreign currency forward contracts during 2012.

Other income, net. Other income, net, increased by \$0.2 million for the three months ended March 31, 2013, compared to the same period in 2012, due to miscellaneous income.

Income tax expense. Income tax expense increased \$2.1 million for the three months ended March 31, 2013, compared to the same period in 2012, due to higher pre-tax income partially offset by a lower effective tax rate due to foreign exchange rate fluctuations. The effective income tax rate was 34.3% for the three months ended March 31, 2013, compared to 40.9% for the same period in 2012.

Liquidity and Capital Resources

Overview

In recent years, KCS has improved its financial strength and flexibility by decreasing leverage, extending debt maturities, increasing liquidity and reducing interest expense and preferred stock dividends. As a result, the Company has recently received a number of investment grade credit ratings from rating agencies as described in the Credit Ratings section below.

Though KCS's cash flows from operations are sufficient to fund operations, capital expenditures, debt service and dividends, the Company may, from time to time, incur debt to refinance existing indebtedness, buy out operating leases, or to fund equipment additions or new investments. On March 31, 2013, total available liquidity (the unrestricted cash balance plus revolving credit facility availability) was \$463.7 million, of which about \$104.2 million was used to redeem the Kansas City Southern de Mexico, S.A. de C.V. ("KCSM") 1 $\frac{1}{2}$ % senior unsecured notes due April 1, 2016 (the "1 $\frac{1}{2}$ % Senior Notes") in the second quarter of 2013, as further described below. As of March 31, 2013, the total cash and cash equivalents held outside of the U.S. in foreign subsidiaries was \$54.6 million. This cash is available to fund company operations without incurring additional income taxes.

On January 28, 2013, the Company's Board of Directors declared a quarterly cash dividend on its common stock of \$0.215 per share (total of \$23.6 million), payable on April 3, 2013. Subject to the discretion of the Board of Directors, capital availability and a determination that cash dividends continue to be in the best interest of its stockholders, the Company intends to pay a quarterly dividend on an ongoing basis.

On March 1, 2013, the Company announced that it would redeem all of the remaining \$98.1 million aggregate principal amount of the 12 $\frac{1}{2}$ % Senior Notes on April 1, 2013, at a redemption price equal to 106.250% of the principal amount. The Company redeemed the 12 $\frac{1}{2}$ % Senior Notes using \$65.0 million of borrowings under KCSM's revolving credit facility and cash on hand. The Company will recognize approximately \$10.4 million of debt retirement costs associated with the redemption in the second quarter of 2013.

The Company believes, based on current expectations, that cash and other liquid assets, operating cash flows, access to debt and equity capital markets, and other available financing resources will be sufficient to fund anticipated operating expenses, capital expenditures, debt service costs and other commitments in the foreseeable future. The Company's current financing instruments contain restrictive covenants which limit or preclude certain actions; however, the covenants are structured such that the Company has sufficient flexibility to conduct its operations. The Company was in compliance with all of its debt covenants as of March 31, 2013.

For discussion of the agreements representing the indebtedness of KCS, see "Liquidity and Capital Resources — Debt and Capital Structure" in the Company's Annual Report on Form 10-K for the year ended December 31, 2012.

KCS's operating results and financing alternatives can be unexpectedly impacted by various factors, some of which are outside of its control. For example, if KCS were to experience a reduction in revenues or a substantial increase in operating costs or other liabilities, its earnings could be significantly reduced, increasing the risk of non-compliance with debt covenants. Additionally, the Company is subject to external factors impacting debt and equity capital markets and its ability to obtain financing under reasonable terms is subject to market conditions. Volatility in capital markets and the tightening of market liquidity could impact KCS's access to capital. Further, KCS's cost of debt can be impacted by independent rating agencies which assign debt ratings based on certain factors including credit measurements such as interest coverage and leverage ratios, liquidity and competitive position.

Credit Ratings. Three credit rating agencies provide their views of the Company's outlook and ratings. In the first quarter of 2013, Standard & Poor Rating Services ("S&P") upgraded the debt and corporate credit of KCS, KCSR and KCSM to investment grade. Fitch Ratings ("Fitch") has assigned an investment grade Issuer Default Rating ("IDR") to KCS, KCSR and KCSM and rates the senior unsecured debt as investment grade. Moody's Investor Service ("Moody's") rates KCSR's senior unsecured debt as investment grade and, on April 17, 2013, Moody's upgraded KCSM's senior unsecured debt to investment grade. Ratings and outlooks change from time to time and can be found on the websites of S&P, Moody's and Fitch.

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The upgrade of KCSM's senior unsecured debt to investment grade by S&P in the first quarter of 2013, combined with investment grade ratings previously assigned to KCSM by Fitch, triggered a "fall-away collateral" provision whereby KCSM's credit facility became an unsecured obligation. The KCSR credit facility met similar requirements in the fourth quarter of 2012.

Cash Flow Information

Summary cash flow data follows (in millions):

| | Three Months Ended March 31, | |
|--|---------------------------------|----------|
| | 2013 | 2012 |
| Cash flows provided by (used for): | | |
| Operating activities | \$ 125.6 | \$ 139.5 |
| Investing activities | (122.8 |) (101.1 |
| Financing activities | (11.7 |) (9.0 |
| Net increase (decrease) in cash and cash equivalents | (8.9 |) 29.4 |
| Cash and cash equivalents beginning of year | 72.6 | 72.4 |
| Cash and cash equivalents end of period | \$63.7 | \$ 101.8 |

Cash flows from operating activities decreased \$13.9 million for the three month period ended March 31, 2013, compared to the same period in 2012, as a result of a \$24.4 million decrease in changes in working capital items, resulting mainly from the timing of certain payments and receipts, partially offset by an increase in net income. Net cash used for investing activities increased \$21.7 million due to an increase in capital expenditures. Additional information regarding capital expenditures is provided below. Net cash used for financing activities increased \$2.7 million due to the repayment of debt.

Capital Expenditures

KCS's cash flows from operations are sufficient to fund capital expenditures; however, the Company may, from time to time, use external sources of cash (principally bank debt, public debt and private debt) to fund capital expenditures. The following table summarizes capital expenditures by type (in millions):

| | Three Months Ended March 31, | |
|--|---------------------------------|--------|
| | 2013 | 2012 |
| Roadway capital program | \$61.1 | \$59.5 |
| Equipment | 28.4 | 4.9 |
| Capacity | 6.8 | 4.0 |
| Information technology | 2.1 | 1.5 |
| Other | 4.6 | 4.5 |
| Total capital expenditures (accrual basis) | 103.0 | 74.4 |
| Change in capital accruals | 9.7 | 25.0 |
| Total cash capital expenditures | \$ 112.7 | \$99.4 |

For 2013, internally generated cash flows are expected to fund cash capital expenditures, which are currently estimated to be between \$550.0 million and \$570.0 million.

Other Matters

Approximately 80% of KCSR employees are covered by collective bargaining agreements. KCSR participates in industry-wide bargaining as a member of the National Carriers' Conference Committee. Long-term settlement agreements were reached and ratified during 2011 and the first half of 2012 covering all of the participating unions. These agreements will be in effect through December 2015.

KCSM Servicios union employees are covered by one labor agreement, which was signed on June 23, 1997, between KCSM and the Sindicato de Trabajadores Ferrocarrileros de la República Mexicana (“Mexican Railroad Union”), for a term of fifty years, for the purpose of regulating the relationship between the parties. Approximately 80% of KCSM Servicios employees are covered by this labor agreement. The compensation terms under this labor agreement are subject to renegotiation on an annual basis and all other

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benefits are subject to negotiation every two years. As a result of the labor agreement signed on April 19, 2012, compensation terms for the period from July 1, 2012 through June 30, 2013, were finalized. The union labor negotiations with the Mexican Railroad Union have not historically resulted in any strike, boycott or other disruption in KCSM's business operations.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

There was no material change during the quarter from the information set forth in Part II, Item 7A. "Quantitative and Qualitative Disclosure about Market Risk" in the Annual Report on Form 10-K for the year ended December 31, 2012.

Item 4. Controls and Procedures

(a) Disclosure Controls and Procedures

As of the end of the period for which this Quarterly Report on Form 10-Q is filed, the Company's Chief Executive Officer and Chief Financial Officer have each reviewed and evaluated the effectiveness of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the "Exchange Act")). Based on that evaluation, the Chief Executive Officer and Chief Financial Officer have each concluded that the Company's current disclosure controls and procedures are effective to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission rules and forms, and include controls and procedures designed to ensure that information required to be disclosed by the Company in such reports is accumulated and communicated to the Company's management, including the Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

(b) Changes in Internal Control over Financial Reporting

There have not been any changes in the Company's internal control over financial reporting that occurred during the first quarter of 2013 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

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PART II — OTHER INFORMATION

Item 1. Legal Proceedings

For information related to the Company's legal proceedings, see Note 8, Commitments and Contingencies under Part I, Item 1 of this quarterly report on Form 10-Q.

Item 1A. Risk Factors

There were no material changes during the quarter to the Risk Factors disclosed in Item 1A — "Risk Factors" in our annual report on Form 10-K for the year ended December 31, 2012.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 3. Defaults upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

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Item 6. Exhibits

| Exhibit No. | Description of Exhibits Filed with this Report |
|-------------|--|
| 31.1 | Principal Executive Officer's Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 is attached to this Form 10-Q as Exhibit 31.1. |
| 31.2 | Principal Financial Officer's Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 is attached to this Form 10-Q as Exhibit 31.2. |
| 32.1 | Principal Executive Officer's Certification furnished Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 is attached to this Form 10-Q as Exhibit 32.1. |
| 32.2 | Principal Financial Officer's Certification furnished Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 is attached to this Form 10-Q as Exhibit 32.2. |

101 The following unaudited financial information from Kansas City Southern's Quarterly Report on Form 10-Q for the quarter ended March 31, 2013, formatted in XBRL (Extensible Business Reporting Language) includes: (i) Consolidated Statements of Income for the three months ended March 31, 2013 and 2012, (ii) Consolidated Statements of Comprehensive Income for the three months ended March 31, 2013 and 2012, (iii) Consolidated Balance Sheets as of March 31, 2013 and December 31, 2012, (iv) Consolidated Statements of Cash Flows for the three months ended March 31, 2013 and 2012, and (v) the Notes to Consolidated Financial Statements.

| Exhibit No. | Description of Exhibits Incorporated by Reference |
|-------------|--|
| 10.1 | Form of Non-Qualified Stock Option, Restricted Share and Performance Share Award Agreement (United States Employees) under the Kansas City Southern 2008 Stock Option and Performance Award Plan for the 2013 Long-Term Incentive Program, filed as Exhibit 10.1 to the Company's Current Report on Form 8-K filed on February 27, 2013 (File No. 1-4717), is incorporated herein by reference as Exhibit 10.1. |
| 10.2 | Form of Non-Qualified Stock Option, Restricted Share and Performance Share Award Agreement (Non-United States Employees) under the Kansas City Southern 2008 Stock Option and Performance Award Plan for the 2013 Long-Term Incentive Program, filed as Exhibit 10.2 to the Company's Current Report on Form 8-K filed on February 27, 2013 (File No. 1-4717), is incorporated herein by reference as Exhibit 10.2. |
| 10.3 | Third Amendment to that certain Asset Pledge Agreement dated January 10, 2013, entered into by and among KCSM, Arrendadora KCSM, S. de R.L. de C.V., Highstar Harbor Holdings México, S. de R.L. de C.V., MTC Puerta Mexico, S. de R.L. de C.V., Vamos a México, S.A. de C.V. and JPMorgan Chase Bank, N.A., as collateral agent, filed as Exhibit 10.1 to the Company's Current Report on Form 8-K, filed on January 16, 2013 (File No. 1-4717), is hereby incorporated by reference as Exhibit 10.3. |
| 10.4 | |

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Second Amendment Agreement to that certain Partnership Interest Pledge Agreement, dated January 10, 2013, entered into by and among KCSM, Nafta Rail, S.A. de C.V., Highstar Harbor Holdings México, S. de R.L. de C.V. and JPMorgan Chase Bank, N.A., as collateral agent, filed as Exhibit 10.2 to the Company's Current Report on Form 8-K, filed on January 16, 2013 (File No. 1-4717), is hereby incorporated by reference as Exhibit 10.4.

10.5 Second Amendment Agreement to that certain Partnership Interest Pledge Agreement, dated January 10, 2013, entered into by and among KCSM, KCSM Holdings, LLC, Arrendadora KCSM, S. de R.L. de C.V. and JPMorgan Chase Bank, N.A., as collateral agent, filed as Exhibit 10.3 to the Company's Current Report on Form 8-K, filed on January 16, 2013 (File No. 1-4717), is hereby incorporated by reference as Exhibit 10.5.

10.6 Second Amendment Agreement to that certain Stock Interest Pledge Agreement, dated January 10, 2013, entered into by and among MTC Puerta México, S. de R.L. de C.V., Highstar Harbor Holdings México, S. de R.L. de C.V., Vamos a México, S.A. de C.V. and JPMorgan Chase Bank, N.A., as collateral agent, filed as Exhibit 10.4 to the Company's Current Report on Form 8-K, filed on January 16, 2013 (File No. 1-4717), is hereby incorporated by reference as Exhibit 10.6.

10.7 Second Amendment Agreement to that certain Partnership Interest Pledge Agreement, dated January 10, 2013, entered into by and among Highstar Harbor Holdings México, S. de R.L. de C.V., Nafta Rail, S.A. de C.V., MTC Puerta México, S. de R.L. de C.V. and JPMorgan Chase Bank, N.A., as collateral agent, filed as Exhibit 10.5 to the Company's Current Report on Form 8-K, filed on January 16, 2013 (File No. 1-4717), is hereby incorporated by reference as Exhibit 10.7.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Company has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized and in the capacities indicated on April 22, 2013.

Kansas City Southern

/s/ MICHAEL W. UPCHURCH

Michael W. Upchurch
Executive Vice President and Chief Financial Officer
(Principal Financial Officer)

/s/ MARY K. STADLER

Mary K. Stadler
Senior Vice President and Chief Accounting Officer
(Principal Accounting Officer)