	Edgar Filing: CUMMINS INC - Form 8-K
Form 8 Februar UNITE SECUE	IINS INC -K ry 04, 2016 ED STATES RITIES AND EXCHANGE COMMISSION agton, D.C. 20549
FORM	8-K
	ENT REPORT JANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
Date of	Report: February 4, 2016
(Exact	or other Jurisdiction of (Commission File Number) (I.R.S. Employer
P. O. B Columb	ekson Street ox 3005 ous, IN 47202-3005 oal Executive Office) (Zip Code)
Registr	ant's telephone number, including area code: (812) 377-5000
	the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of istrant under any of the following provisions (see General Instruction A.2. below):
[]	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
[]	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
[]	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
[]	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Item 2.02. Results of Operations and Financial Condition.

On February 4, 2016, Cummins Inc. ("Cummins," "the Company," "the registrant," "we," "our," or "us") issued the attached p release reporting its financial results for the fourth quarter and full year of 2015, which is furnished herewith as Exhibit 99.

The information furnished pursuant to this Item 2.02, including Exhibit 99, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities under that Section and shall not be deemed to be incorporated by reference into any filing of the Company under the Securities Act of 1933 or the Exchange Act.

Item 9.01. Financial Statements and Exhibits.

(d) The following exhibit is furnished pursuant to Item 2.02 herewith:

99-Press Release dated February 4, 2016

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: February 4, 2016

CUMMINS INC.
/s/ Marsha L. Hunt
Marsha L. Hunt
Vice President - Corporate Controller
(Principal Accounting Officer)

CUMMINS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (Unaudited) (a)

In millions, except per share amounts NET SALES Cost of sales GROSS MARGIN	Three months e December 31, 2015 \$4,766 3,554 1,212	nded December 31, 2014 \$5,090 3,817 1,273	
OPERATING EXPENSES AND INCOME			
Selling, general and administrative expenses	508	568	
Research, development and engineering expenses	177	187	
Equity, royalty and interest income from investees	75	76	
Impairment of light-duty diesel assets	211		
Restructuring actions and other charges	90		
Other operating expense, net	(72) (13)
OPERATING INCOME	229	581	
Interest income	4	6	
Interest expense	18	17	
Other (expense) income, net	(3) 42	
INCOME BEFORE INCOME TAXES	212	612	
Income tax expense	34	145	
CONSOLIDATED NET INCOME	178	467	
Less: Net income attributable to noncontrolling interests	17	23	
NET INCOME ATTRIBUTABLE TO CUMMINS INC.	\$161	\$444	
NET INCOME ATTRIBUTABLE TO COMMINS INC.	\$101	ψ 111	
EARNINGS PER COMMON SHARE ATTRIBUTABLE TO CUMMINS INC.			
Basic	\$0.92	\$2.45	
Diluted	\$0.92	\$2.44	
WEIGHTED AVERAGE SHARES OUTSTANDING			
Basic	175.5	181.4	
Diluted	175.8	181.9	
CASH DIVIDENDS DECLARED PER COMMON SHARE	\$0.975	\$0.78	

⁽a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America.

CUMMINS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (Unaudited) (a)

	Years ended I	December 31,	
In millions, except per share amounts	2015	2014	
NET SALES	\$19,110	\$19,221	
Cost of sales	14,163	14,360	
GROSS MARGIN	4,947	4,861	
OPERATING EXPENSES AND INCOME			
Selling, general and administrative expenses	2,092	2,095	
Research, development and engineering expenses	735	754	
Equity, royalty and interest income from investees	315	370	
Impairment of light-duty diesel assets	211	_	
Restructuring actions and other charges	90	_	
Other operating expense, net	(77) (17)
OPERATING INCOME	2,057	2,365	
Interest income	24	23	
Interest expense	65	64	
Other income, net	9	110	
INCOME BEFORE INCOME TAXES	2,025	2,434	
Income tax expense	555	698	
CONSOLIDATED NET INCOME	1,470	1,736	
Less: Net income attributable to noncontrolling interests	71	85	
NET INCOME ATTRIBUTABLE TO CUMMINS INC.	\$1,399	\$1,651	
EARNINGS PER COMMON SHARE ATTRIBUTABLE TO CUMMINS INC.			
Basic	\$7.86	\$9.04	
Diluted		\$9.04 \$9.02	
Diffuted	\$7.84	\$9.02	
WEIGHTED AVERAGE SHARES OUTSTANDING			
Basic	178.0	182.7	
Diluted	178.4	183.1	
CASH DIVIDENDS DECLARED PER COMMON SHARE	\$3.51	\$2.81	

⁽a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America.

CUMMINS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited) (a)

ASSETS Current assets Cash and cash equivalents Marketable securities Total cash, cash equivalents and marketable securities Total current assets Total current and equipment, net Investments and advances related to equity method investees Total advances related to equity method investees Total assets Tota
Cash and cash equivalents \$1,711 \$2,301 Marketable securities 100 93 Total cash, cash equivalents and marketable securities 1,811 2,394 Accounts and notes receivable, net 2,820 2,946 Inventories 2,707 2,866 Prepaid expenses and other current assets 609 849 Total current assets 7,947 9,055 Long-term assets 7,947 9,055 Property, plant and equipment, net 3,745 3,686 Investments and advances related to equity method investees 975 981 Goodwill and other intangible assets, net 810 822 Other assets 1,657 1,220 Total assets \$15,134 \$15,764 LIABILITIES Storic Intentional Contract of the property of the
Marketable securities 100 93 Total cash, cash equivalents and marketable securities 1,811 2,394 Accounts and notes receivable, net 2,820 2,946 Inventories 2,707 2,866 Prepaid expenses and other current assets 609 849 Total current assets 7,947 9,055 Long-term assets 7,947 9,055 Investments and adequipment, net 3,745 3,686 Investments and advances related to equity method investees 975 981 Goodwill and other intangible assets, net 810 822 Other assets 1,657 1,220 Total assets \$15,134 \$15,764 LIABILITIES Current liabilities Current liabilities \$1,706 \$1,881 Loans payable (principally trade) \$1,706 \$1,881 Loans payable (principally trade) \$1,706 \$1,881 Long-term liabilities 3,803 4,021 Long-term debt 1,576 1,577 Other liabilities 2,005 2,073 Total liabilities 3,7,384 \$7,671
Total cash, cash equivalents and marketable securities 1,811 2,394 Accounts and notes receivable, net 2,820 2,946 Inventories 2,707 2,866 Prepaid expenses and other current assets 609 849 Total current assets 7,947 9,055 Long-term assets 7,947 9,055 Long-term assets 810 822 Property, plant and equipment, net 810 822 Other assets 975 981 Goodwill and other intangible assets, net 810 822 Other assets 1,657 1,220 Total assets \$15,134 \$15,764 LIABILITIES Current liabilities Accounts payable (principally trade) \$1,706 \$1,881 Loans payable (principally trade) \$1,706 \$1,881 Long-term liabilities 3,803 4,021 Long-term debt 1,576 1,577 Other liabilities 2,005 2,073 Total liabilities 37,384 \$7,671 EQUITY Cummins Inc. shareholders' equity Common stock, \$2.50 par val
Accounts and notes receivable, net Inventories 2,820 2,946 Inventories 2,707 2,866 Prepaid expenses and other current assets 609 849 Total current assets 7,947 9,055 Long-term assets Property, plant and equipment, net Investments and advances related to equity method investees 975 981 Goodwill and other intangible assets, net 975 981 Goodwill and other intangible assets, net 1,657 1,220 Total assets 1,657 1,220 Total assets LIABILITIES Current liabilities Accounts payable (principally trade) Loans payable 24 86 Accrued expenses 2,073 2,054 Total current liabilities Long-term liabilities Long-term labilities Long-term debt 1,576 1,577 Other liabilities 2,005 2,073 Total liabilities EQUITY Cummins Inc. shareholders' equity Common stock, \$2,50 par value, 500 shares authorized, 222.4 and 222.3
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Investments and advances related to equity method investees 975 981 Goodwill and other intangible assets, net 810 822 Other assets 1,657 1,220 Total assets \$15,134 \$15,764 LIABILITIES Current liabilities Accounts payable (principally trade) \$1,706 \$1,881 Loans payable 24 86 Accrued expenses 2,073 2,054 Total current liabilities 3,803 4,021 Long-term liabilities 1,576 1,577 Other liabilities 2,005 2,073 Total liabilities \$7,384 \$7,671 EQUITY Cummins Inc. shareholders' equity Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.3 \$2,178 \$2,139
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Loans payable 24 86 Accrued expenses 2,073 2,054 Total current liabilities 3,803 4,021 Long-term liabilities Long-term debt 1,576 1,577 Other liabilities 2,005 2,073 Total liabilities \$7,384 \$7,671 EQUITY Cummins Inc. shareholders' equity Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.3
Accrued expenses Total current liabilities Long-term liabilities Long-term debt Other liabilities Total liabilities EQUITY Cummins Inc. shareholders' equity Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.3 2,073 3,803 4,021 1,576 1,577 2,005 2,073 7,384 \$7,671
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Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.3
~ X/1/X X/13U
shares issued
Retained earnings 10,322 9,545
Treasury stock, at cost, 47.2 and 40.1 shares (3,735) (2,844)
Common stock held by employee benefits trust, at cost, 0.9 and 1.1 shares (11) (13)
Accumulated other comprehensive loss (1,348) (1,078)
Total Cummins Inc. shareholders' equity 7,406 7,749
Noncontrolling interests 344 344
Total equity \$7,750 \$8,093
Total liabilities and equity \$15,134 \$15,764

⁽a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America.

CUMMINS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (a)

	Years ende	d December 31,	
In millions	2015	2014	
NET CASH PROVIDED BY OPERATING ACTIVITIES	\$2,059	\$2,266	
CASH FLOWS FROM INVESTING ACTIVITIES			
Capital expenditures	(744) (743)
Investments in internal use software	(55) (55)
Investments in and advances to equity investees	(7) (60)
Acquisitions of businesses, net of cash acquired	(117) (436)
Investments in marketable securities—acquisitions	(282) (275)
Investments in marketable securities—liquidations	270	336	
Cash flows from derivatives not designated as hedges	8	(14)
Other, net	9	13	
Net cash used in investing activities	(918) (1,234)
CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from borrowings	44	55	
Payments on borrowings and capital lease obligations	(76) (94)
Net payments under short-term credit agreements	(41) (40)
Distributions to noncontrolling interests	(49) (83)
Dividend payments on common stock	(622) (512)
Repurchases of common stock	(900) (670)
Other, net	_	1	
Net cash used in financing activities	(1,644) (1,343)
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH	(87) (87)
EQUIVALENTS Not describe and each arrival acts	(500) (200	`
Net decrease in cash and cash equivalents	(590) (398)
Cash and cash equivalents at beginning of year	2,301	2,699	
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$1,711	\$2,301	

⁽a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America.

CUMMINS INC. AND SUBSIDIARIES SEGMENT INFORMATION (Unaudited)

In millions	Engine	e	Distribu	tion	Compo	nen	Power ts Genera	tion	Non-seg		nt Total	
Three months ended December 31, 2015							Genera	шоп	Tems			
External sales Intersegment sales	\$1,793 735	3	\$1,699 8		\$ 906 330		\$368 286		\$— (1,359)	\$4,766 —	
Total sales Depreciation and amortization ⁽²⁾	2,528 61		1,707 27		1,236 27		654 15		(1,359)	4,766 130	
Research, development and	107		2		53		15				177	
engineering expenses Equity, royalty and interest income												
from investees Interest income	44 2		18 1		9		4				75 4	
	2		1		1						4	
Segment EBIT (excluding impairment of light-duty diesel assets and restructuring actions and other charges)	\$189	(5)	\$111	(6)	\$ 175		\$27		\$ 29		\$531	
Impairment of light-duty diesel assets ⁽³⁾	202		_		9		_		_		211	
Restructuring actions and other charges ⁽⁴⁾	26		23		13		19		9		90	
Segment EBIT	\$(39) (5)	\$88	(6)	\$ 153		\$8		\$ 20		\$230	
Segment EBIT (excluding												
impairment of light-duty diesel assets and restructuring actions and other charges) as a percentage of	7.5	%	6.5	%	14.2	%	4.1	%			11.1	%
total sales Segment EBIT as a percentage of total sales	(1.5)%	5.2	%	12.4	%	1.2	%			4.8	%
Three months ended December 31, 2014												
External sales	\$1,988	8	\$1,682		\$970		\$450		\$_		\$5,090	
Intersegment sales Total sales	851 2,839		12 1,694		351 1,321		310 760		(1,524 (1,524)	 5,090	
Depreciation and amortization ⁽²⁾	54		28		27		15		(1,32 4 —)	124	
Research, development and engineering expenses	103		2		60		22		_		187	
Equity, royalty and interest income	30		28		9		9		_		76	
from investees Interest income	3		2		1		_				6	
Segment EBIT	315		158	(6)	160		22	(7)	(26)	629	
	11.1	%	9.3	%	12.1	%	2.9	%			12.4	%

Segment EBIT as a percentage of total sales

Includes intersegment sales, intersegment profit in inventory eliminations and unallocated corporate expenses.

- (1) There were no significant unallocated corporate expenses for the three months ended December 31, 2015 and December 31, 2014.
- (2) Depreciation and amortization as shown on a segment basis excludes the amortization of debt discount and deferred costs included in the Condensed Consolidated Statements of Income as "Interest expense."
- (3) See Note 2, "IMPAIRMENT OF LIGHT-DUTY DIESEL ASSETS," for additional information.
- (4) See Note 3, "RESTRUCTURING ACTIONS AND OTHER CHARGES," for additional information.
- (5) Engine segment EBIT included an accrual for a loss contingency of \$60 million. See Note 4, "LOSS CONTINGENCY," for additional information.
 - Distribution segment EBIT included gains of \$1 million and \$35 million on the fair value adjustments resulting
- (6) from the acquisition of the controlling interests in North American distributors for the three months ended December 31, 2015 and December 31, 2014, respectively.
 - Power Generation segment EBIT for the three months ended December 31, 2014, included actions taken to reduce
- (7) its future cost structure. Costs associated with these actions were \$32 million and are primarily related to the closure of a plant in Germany.

CUMMINS INC. AND SUBSIDIARIES SEGMENT INFORMATION (Unaudited)

In millions	Engine	e	Distribu	tion	Compor	nent	S Power Generat	ion	Non-seg Items (1)	gme	nt Total	
Year ended December 31, 2015 External sales Intersegment sales Total sales Depreciation and amortization ⁽²⁾	\$7,540 2,909 10,449 239		\$6,198 31 6,229 105		\$ 3,745 1,427 5,172 109		\$1,627 1,113 2,740 58		\$— (5,480 (5,480)	\$19,110 — 19,110 511)
Research, development and engineering expenses	428		10		236		61				735	
Equity, royalty and interest income from investees	171		78		35		31		_		315	
Interest income	13		4		4		3				24	
Segment EBIT (excluding impairment of light-duty diesel assets and restructuring actions and other charges)	\$1,035	5 (5)	\$435	(6)	\$ 749		\$175		\$ (3)	\$2,391	
Impairment of light-duty diesel assets ⁽³⁾	202		_		9		_		_		211	
Restructuring actions and other charges ⁽⁴⁾	26		23		13		19		9		90	
Segment EBIT	\$807	(5)	\$412	(6)	\$727		\$156		\$ (12)	\$2,090	
Segment EBIT (excluding impairment of light-duty diesel assets and restructuring actions and other charges) as a percentage of total sales Segment EBIT as a percentage of total sales	9.9 7.7	%	7.0 6.6	%	14.5 14.1		6.45.7	%			12.5	%
Year ended December 31, 2014 External sales Intersegment sales Total sales Depreciation and amortization ⁽²⁾ Research, development and engineering expenses Equity, royalty and interest income from investees Interest income	\$8,437 2,525 10,962 207 438 147		\$5,135 39 5,174 86 9 148		\$3,791 1,327 5,118 106 230 36		\$1,858 1,038 2,896 53 77 39		\$— (4,929 (4,929 — —)	\$19,221 	[
Segment EBIT	1,225		491	(6)	684		168	(7)	(70)	2,498	
Segment EBIT as a percentage of total sales	11.2	%	9.5	%	13.4	%	5.8	%			13.0	%

Includes intersegment sales, intersegment profit in inventory eliminations and unallocated corporate expenses. There were no significant unallocated corporate expenses for the years ended December 31, 2015 and December 31, 2014.

Depreciation and amortization as shown on a segment basis excludes the amortization of debt discount and deferred costs included in the Condensed Consolidated Statements of Income as "Interest expense." The

- amortization of debt discount and deferred costs were \$3 million and \$3 million for the years ended December 31, 2015 and 2014, respectively.
- (3) See Note 2, "IMPAIRMENT OF LIGHT-DUTY DIESEL ASSETS," for additional information.
- (4) See Note 3, "RESTRUCTURING ACTIONS AND OTHER CHARGES," for additional information.
- (5) Engine segment EBIT included an accrual for a loss contingency of \$60 million. See Note 4, "LOSS CONTINGENCY," for additional information.
 - Distribution segment EBIT included gains of \$18 million and \$73 million on the fair value adjustments resulting
- (6) from the acquisition of the controlling interests in North American distributors for the years ended December 31, 2015 and December 31, 2014, respectively.
 - Power Generation segment EBIT for the year ended December 31, 2014, included actions taken to reduce its future
- (7) cost structure. Costs associated with these actions were \$32 million and are primarily related to the closure of a plant in Germany.

CUMMINS INC. AND SUBSIDIARIES RECONCILIATION OF SEGMENT INFORMATION (Unaudited)

A reconciliation of our segment information to the corresponding amounts in the Condensed Consolidated Statements of Income is shown in the table below:

	Three months	ended	Years ended				
In millions	December 31,	December 31,	December 31,	December 31,			
In millions	2015	2014	2015	2014			
Total segment EBIT	\$230	\$629	\$2,090	\$2,498			
Less: Interest expense	18	17	65	64			
Income before income taxes	\$212	\$612	\$2,025	\$2,434			

CUMMINS INC. AND SUBSIDIARIES SELECTED FOOTNOTE DATA (Unaudited)

NOTE 1. EQUITY, ROYALTY AND INTEREST INCOME FROM INVESTEES

Equity, royalty and interest income from investees included in our Condensed Consolidated Statements of Income for the reporting periods was as follows:

	Three mo	nths ended	Years end	ded				
In millions	December 31, December 31, December 31, December							
III IIIIIIIOIIS	2015	2014	2015	2014				
Distribution Entities								
North American distributors	\$6	\$ 18	\$33	\$ 107				
Komatsu Cummins Chile, Ltda.	8	7	31	29				
All other distributors	1	2	3	4				
Manufacturing Entities								
Beijing Foton Cummins Engine Co., Ltd.	15	(8) 62	(2)			
Dongfeng Cummins Engine Company, Ltd.	11	16	51	67				
Chongqing Cummins Engine Company, Ltd.	9	12	41	51				
All other manufacturers	11	20	52	74				
Cummins share of net income	61	67	273	330				
Royalty and interest income	14	9	42	40				
Equity, royalty and interest income from	¢75	¢ 76	¢215	¢ 270				
investees	\$75	\$ 76	\$315	\$ 370				

NOTE 2. IMPAIRMENT OF LIGHT-DUTY DIESEL ASSETS

We began development of a new North American light-duty diesel engine (LDD) platform in July of 2006 for use in a variety of on- and off-highway applications. Since that time, and as of December 31, 2015, we capitalized investments of approximately \$279 million, with a net book value prior to the impairment of \$246 million (\$235 million of which is in our Engine segment and \$11 million of which is in our Components segment). Market uncertainty due to the global recession in 2008/2009 resulted in some customers delaying or canceling their vehicle programs, while others remained active. We announced an agreement with Nissan Motor Co. Ltd. in 2013 to supply our light-duty diesel engine and began commercial shipment in 2015. In the fourth quarter of 2015, we learned that we were not successful in our bid to supply this product for an additional customer. In addition, the recent deterioration in global economic conditions and excess manufacturing capacity in other markets make it unlikely that we will manufacture additional products on the LDD line to utilize its excess capacity during the asset recovery period. As a result, we concluded that the combination of these events presented a triggering event requiring an assessment of the recoverability of these assets in the fourth quarter of 2015. The assessment indicated that the projected undiscounted cash flows related to this asset group were not sufficient to recover its carrying value. Consequently, we were required to write down the LDD asset group to fair value. Our fourth quarter results included an impairment charge of \$211 million (\$133 million after-tax), of which \$202 million is in the Engine segment and \$9 million is in the Components segment, to reflect the assets at fair value. We remain committed to servicing existing contracts and are not exiting this product line.

NOTE 3. RESTRUCTURING ACTIONS AND OTHER CHARGES

In the fourth quarter of 2015, we announced and executed restructuring actions primarily in the form of voluntary and involuntary employee separation programs in response to the continued deterioration in our global markets in the second half of 2015, as well as expected reductions in orders in most U.S. and global markets in 2016. We reduced our worldwide professional workforce by approximately 1,900 employees, or 5 percent, including approximately 370 employees accepting voluntary retirement packages with the remainder of the reductions being involuntary. We

incurred a charge of \$90 million (\$61 million after-tax) in the fourth quarter of 2015, which included \$86 million for the severance costs related to both voluntary and involuntary terminations and \$4 million for asset impairments and other charges.

Employee termination and severance costs were recorded based on approved plans developed by the businesses and corporate management which specified positions to be eliminated, benefits to be paid under existing severance plans or statutory requirements and the expected timetable for completion of the plan. Estimates of restructuring costs and benefits were made based on information available at the time charges were recorded. Due to the inherent uncertainty involved, actual amounts paid for such activities may differ from amounts initially recorded and we may need to revise previous estimates.

CUMMINS INC. AND SUBSIDIARIES SELECTED FOOTNOTE DATA (Unaudited)

NOTE 4. LOSS CONTINGENCY

Engines systems sold in the United States must be certified to comply with the Environmental Protection Agency (EPA) and California Air Resources Board (CARB) emission standards. EPA and CARB regulations require that in-use testing be performed on vehicles by the emission certificate holder and reported to the EPA and CARB in order to ensure ongoing compliance with these emission standards. We are the holder of this emission certificate for our engines, including engines installed in certain vehicles with one customer on which we did not also manufacture or sell the emission after treatment system. During 2015, a wash coat quality issue in certain of these third party after treatment systems caused some of our inter-related engines to fail in-use emission testing. In the fourth quarter, the vehicle manufacturer made a request that we assist in the design and bear the financial cost of a field campaign (Campaign) to address the technical issue purportedly causing some vehicles to fail the in-use testing. While we are not responsible for the warranty issues related to a component that we did not manufacture or sell, as the emission compliance certificate holder, we are responsible for proposing a remedy to the EPA and CARB. As a result, we have proposed actions to the agencies that we believe will address the emission failures. As the certificate holder, we expect to participate in the cost of the proposed voluntary Campaign and have recorded a charge for this Campaign in other operating expenses of \$60 million (\$38 million after tax) in the fourth quarter. We are pursuing a cost sharing arrangement with the vehicle manufacturer which could reduce the economic cost of this Campaign. We will record a cost recovery in the period when a binding agreement is obtained.

We currently do not expect any fines or penalties from the EPA or CARB related to this matter.

NOTE 5. INCOME TAXES

Our income tax rates are generally less than the 35 percent U.S. income tax rate primarily because of lower taxes on foreign earnings and research tax credits. The effective tax rate for the three and twelve month periods ended December 31, 2015, was 16.0 percent and 27.4 percent, respectively. The effective tax rate for the three month period ended December 31, 2015 included U.S. tax legislation that was passed in the fourth quarter extending the federal research tax credit permanently. We recorded a \$25 million benefit in the fourth quarter related to this legislation. In addition to the fourth quarter item, the tax rate for the twelve month period ended December 31, 2015, included an \$18 million one-time tax benefit primarily to reflect the release of reserves for uncertain tax positions related to a favorable federal audit settlement.

CUMMINS INC. AND SUBSIDIARIES FINANCIAL MEASURES THAT SUPPLEMENT GAAP (Unaudited)

Net income and diluted earnings per share (EPS) attributable to Cummins Inc. excluding special items. We believe these are useful measures of our operating performance for the periods presented as they illustrate our operating performance without regard to special items including tax adjustments. These measures are not in accordance with, or an alternative for, accounting principles generally accepted in the United States of America (GAAP) and may not be consistent with measures used by other companies. It should be considered supplemental data. The following table reconciles net income attributable to Cummins Inc. to net income attributable to Cummins Inc. excluding special items for the following periods:

	Three mont	hs ended		
	December 3	31, 2015	December 3	31, 2014
In millions	Net Income	Diluted EPS	Net Income	Diluted EPS
Net income attributable to Cummins Inc. Add	\$161	\$0.92	\$444	\$2.44
Impairment of light-duty diesel assets (1)	133	0.75		
Restructuring actions and other charges (1)	61	0.35	21	(2)0.12
Loss contingency (1)	38	0.22		
Less				
Federal research tax credit	25	0.15		_
Net income attributable to Cummins Inc. excluding special items	\$368	\$2.09	\$465	\$2.56
	Years ended	1		
	December 3	31, 2015	December 3	31, 2014
In millions	Net Income	Diluted EPS	Net Income	Diluted EPS
Net income attributable to Cummins Inc. Add	\$1,399	\$7.84	\$1,651	\$9.02
Impairment of light-duty diesel assets (1)	133	0.75		
Restructuring actions and other charges (1)	61	0.34	21	(2)0.11
Loss contingency (1)	38	0.21		_
Net income attributable to Cummins Inc. excluding special items	\$1,631	\$9.14	\$1,672	\$9.13

⁽¹⁾ See the respective previous footnotes for additional information.

⁽²⁾ In the fourth quarter of 2014, we recorded a plant closing and initiated other actions totaling \$32 million (\$21 million after tax).

CUMMINS INC. AND SUBSIDIARIES FINANCIAL MEASURES THAT SUPPLEMENT GAAP (Unaudited)

Earnings before interest, income taxes, noncontrolling interests and special items

We define EBIT as earnings before interest expense, income tax expense and noncontrolling interests in income of consolidated subsidiaries (EBIT). We use EBIT to assess and measure the performance of our operating segments and also as a component in measuring our variable compensation programs. This measure is not in accordance with, or an alternative for, GAAP and may not be consistent with measures used by other companies. It should be considered supplemental data. Below is a reconciliation of EBIT to "Net income attributable to Cummins Inc." for each of the applicable periods:

applicable periods.	Three mont	hs	ended		Years ended			
In millions	December 3 2015	31,	December 3 2014	1,	December 3: 2015	l,	December 3 2014	31,
Earnings before interest expense, income taxes and special items	\$591		\$661		\$2,451		\$2,530	
Earnings before interest expense, income taxes and special items as a percentage of net sales	12.4	%	13.0	%	12.8	%	13.2	%
Less								
Impairment of light-duty diesel assets	211		_		211			
Restructuring actions and other charges	90				90			
Loss contingency	60				60			
Plant closing and other actions			32		_		32	
Earnings before interest expense and income taxes	\$230		\$629		\$2,090		\$2,498	
EBIT as a percentage of net sales	4.8	%	12.4	%	10.9	%	13.0	%
Less								
Interest expense	18		17		65		64	
Income tax expense	34		145		555		698	
Consolidated net income	178		467		1,470		1,736	
Less								
Net income attributable to noncontrolling interests	17		23		71		85	
Net income attributable to Cummins Inc.	\$161		\$444		\$1,399		\$1,651	
Net income attributable to Cummins Inc. as a percentage of net sales	3.4	%	8.7	%	7.3	%	8.6	%

CUMMINS INC. AND SUBSIDIARIES BUSINESS UNIT SALES DATA (Unaudited)

Total sales

Engine Segment Sales by Market and Unit Shipments by Engine Classification

In the first quarter of 2015, our Engine segment reorganized its reporting structure to include the following markets: heavy-duty truck, medium-duty truck and bus, light-duty automotive (pickup and light commercial vehicle), industrial and stationary power. Sales by market for our Engine segment by business (including 2014 and 2013 reorganized balances) were as follows:

balances) were as follows:					
2015					
In millions	Q1	Q2	Q3	Q4	YTD
Heavy-duty truck	\$757	\$875	\$784	\$700	\$3,116
Medium-duty truck and bus	608	674	585	640	2,507
Light-duty automotive	381	354	339	401	1,475
Industrial	616	624	617	601	2,458
Stationary power	234	270	203	186	893
Total sales	\$2,596	\$2,797	\$2,528	\$2,528	\$10,449
2014					
In millions	Q1	Q2	Q3	Q4	YTD
Heavy-duty truck	\$718	\$769	\$801	\$784	\$3,072
Medium-duty truck and bus	575	605	599	652	2,431
Light-duty automotive	391	392	396	388	1,567
Industrial	669	739	768	775	2,951
Stationary power	210	239	252	240	941
Total sales	\$2,563	\$2,744	\$2,816	\$2,839	\$10,962
2013					
In millions	YTD				
Heavy-duty truck	\$2,618				
Medium-duty truck and bus	2,064				
Light-duty automotive	1,465				
Industrial	2,921				
Stationary power	945				
m 1 1	A 4 0 0 4 5				

Unit shipments by engine classification (including unit shipments to Power Generation):

\$10,013

		(r		
2015					
Units	Q1	Q2	Q3	Q4	YTD
Mid-range	112,400	120,000	107,400	116,600	456,400
Heavy-duty	28,700	32,800	28,600	24,300	114,400
High-horsepower	3,500	3,700	3,200	3,400	13,800
Total units	144,600	156,500	139,200	144,300	584,600
2014					
Units	Q1	Q2	Q3	Q4	YTD
Mid-range	118,900	118,700	117,700	115,900	471,200
Heavy-duty	28,800	30,300	32,300	30,700	122,100
High-horsepower	3,400	3,900	3,900	3,600	14,800
Total units	151,100	152,900	153,900	150,200	608,100

CUMMINS INC. AND SUBSIDIARIES BUSINESS UNIT SALES DATA (Unaudited)

Distribution Segment Sales by Business						
2015	•					
In millions	Q1	Q2	Q3	Q4	YTD	
Parts and filtration	\$573	\$598	\$604	\$648	\$2,423	
Engines	321	318	323	332	1,294	
Power generation	298	272	323	397	1,290	
Service	284	307	301	330	1,222	
Total sales	\$1,476	\$1,495	\$1,551	\$1,707	\$6,229	
2014						
In millions	Q1	Q2	Q3	Q4	YTD	
Parts and filtration	\$382	\$461	\$491	\$590	\$1,924	
Engines	174	249	270	368	1,061	
Power generation	193	278	279	413	1,163	
Service	201	250	252	323	1,026	
Total sales	\$950	\$1,238	\$1,292	\$1,694	\$5,174	
Component Segment Sales by Business						
	s by Business					
Component Segment Sale 2015	s by Business					
	Q1	Q2	Q3	Q4	YTD	
2015	Q1 \$613	\$679	\$607	\$600	\$2,499	
2015 In millions Emission solutions Turbo technologies	Q1 \$613 301	\$679 307	\$607 266	\$600 267	\$2,499 1,141	
2015 In millions Emission solutions Turbo technologies Filtration	Q1 \$613 301 255	\$679 307 266	\$607 266 240	\$600 267 249	\$2,499 1,141 1,010	
2015 In millions Emission solutions Turbo technologies Filtration Fuel systems	Q1 \$613 301 255 130	\$679 307 266 145	\$607 266 240 127	\$600 267 249 120	\$2,499 1,141	
2015 In millions Emission solutions Turbo technologies Filtration	Q1 \$613 301 255	\$679 307 266	\$607 266 240	\$600 267 249	\$2,499 1,141 1,010	
2015 In millions Emission solutions Turbo technologies Filtration Fuel systems	Q1 \$613 301 255 130	\$679 307 266 145	\$607 266 240 127	\$600 267 249 120	\$2,499 1,141 1,010 522	
2015 In millions Emission solutions Turbo technologies Filtration Fuel systems Total sales	Q1 \$613 301 255 130	\$679 307 266 145	\$607 266 240 127	\$600 267 249 120	\$2,499 1,141 1,010 522	
2015 In millions Emission solutions Turbo technologies Filtration Fuel systems Total sales 2014	Q1 \$613 301 255 130 \$1,299	\$679 307 266 145 \$1,397	\$607 266 240 127 \$1,240	\$600 267 249 120 \$1,236	\$2,499 1,141 1,010 522 \$5,172	
2015 In millions Emission solutions Turbo technologies Filtration Fuel systems Total sales 2014 In millions	Q1 \$613 301 255 130 \$1,299 Q1 \$543 313	\$679 307 266 145 \$1,397 Q2 \$582 307	\$607 266 240 127 \$1,240 Q3 \$598 297	\$600 267 249 120 \$1,236	\$2,499 1,141 1,010 522 \$5,172 YTD \$2,343 1,222	
2015 In millions Emission solutions Turbo technologies Filtration Fuel systems Total sales 2014 In millions Emission solutions	Q1 \$613 301 255 130 \$1,299 Q1 \$543 313 265	\$679 307 266 145 \$1,397 Q2 \$582 307 275	\$607 266 240 127 \$1,240 Q3 \$598 297 268	\$600 267 249 120 \$1,236 Q4 \$620 305 267	\$2,499 1,141 1,010 522 \$5,172 YTD \$2,343 1,222 1,075	
2015 In millions Emission solutions Turbo technologies Filtration Fuel systems Total sales 2014 In millions Emission solutions Turbo technologies	Q1 \$613 301 255 130 \$1,299 Q1 \$543 313	\$679 307 266 145 \$1,397 Q2 \$582 307	\$607 266 240 127 \$1,240 Q3 \$598 297	\$600 267 249 120 \$1,236 Q4 \$620 305	\$2,499 1,141 1,010 522 \$5,172 YTD \$2,343 1,222	

CUMMINS INC. AND SUBSIDIARIES BUSINESS UNIT SALES DATA (Unaudited)

Power Generation Segment Sales by Business

In the first quarter of 2015, our Power Generation segment reorganized its reporting structure to include the following businesses: power systems, alternators and power solutions. Sales for our Power Generation segment by business (including 2014 and 2013 reorganized balances) were as follows:

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In millions	Q1	Q2	Q3	Q4	YTD
Power systems	\$543	\$611	\$551	\$533	\$2,238
Alternators	98	92	86	82	358
Power solutions	39	44	22	39	144
Total sales	\$680	\$747	\$659	\$654	\$2,740
2014					
In millions	Q1	Q2	Q3	Q4	YTD
Power systems	\$510	\$586	\$598	\$606	\$2,300
Alternators	105	126	115	103	449
Power solutions	24	31	41	51	147
Total sales	\$639	\$743	\$754	\$760	\$2,896

2013

In millions YTD
Power systems \$2,381
Alternators 496
Power solutions 154
Total sales \$3,031