

GREENE COUNTY BANCSHARES INC  
Form 10-Q  
November 12, 2003

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2003

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-14289

**GREENE COUNTY BANCSHARES, INC.**

(Exact name of registrant as specified in its charter)

Tennessee  
(State or other jurisdiction of  
incorporation or organization)

62-1222567  
(I.R.S. Employer Identification No.)

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**100 North Main Street, Greeneville, Tennessee**

(Address of principal executive offices)

**37743-4992**

(Zip Code)

Registrant's telephone number, including area code: **(423) 639-5111**.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES  NO

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Act.) YES  NO

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: 6,823,315.

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**PART 1 FINANCIAL INFORMATION**

**ITEM 1. FINANCIAL STATEMENTS**

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The unaudited condensed consolidated financial statements of the Registrant and its wholly owned subsidiaries are as follows:

Condensed Consolidated Balance Sheets - September 30, 2003 and December 31, 2002.

Condensed Consolidated Statements of Income and Comprehensive Income - For the three and nine months ended September 30, 2003 and 2002.

Condensed Consolidated Statement of Stockholders' Equity - For the nine months ended September 30, 2003.

Condensed Consolidated Statements of Cash Flows - For the nine months ended September 30, 2003 and 2002.

Notes to Condensed Consolidated Financial Statements.

## GREENE COUNTY BANCSHARES, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

September 30, 2003 and December 31, 2002

(Dollar amounts in thousands, except share and per share data)

	September 30, 2003 (Unaudited)	December 31, 2002*
<b>ASSETS</b>		
Cash and due from banks	\$ 31,239	\$ 23,466
Federal funds sold		39,493
Securities available for sale	22,168	33,322
Securities held to maturity (fair value \$456 and \$455)	448	448
FHLB, Bankers Bank and other stock, at cost	5,493	4,744
Loans held for sale	3,842	6,646
Loans	808,638	750,257
Less: Allowance for loan losses	(12,814)	(12,586)
Net loans	795,824	737,671
Premises and equipment, net	27,980	26,377
Other assets	27,087	27,229
Total assets	\$ 914,081	\$ 899,396
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
<b>Liabilities</b>		
Deposits	\$ 704,499	\$ 719,323
Federal funds purchased and repurchase agreements	20,520	10,038
Notes payable	89,066	82,359
Trust preferred debt	10,000	
Accrued interest payable and other liabilities	10,274	13,081
Total liabilities	834,359	824,801
<b>Shareholders' equity</b>		
Common stock: \$2 par, 15,000,000 shares authorized, 6,823,315 and 6,820,540 shares outstanding	13,647	13,641
Additional paid-in capital	4,901	4,870
Retained earnings	60,991	55,928
Accumulated other comprehensive income	183	156
Total shareholders' equity	79,722	74,595
Total liabilities and shareholders' equity	\$ 914,081	\$ 899,396

\* Condensed from audited financial statements.

See accompanying notes.

## GREENE COUNTY BANCSHARES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME

Three and Nine Months Ended September 30, 2003 and 2002

(Dollar amounts in thousands, except share and per share data)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2003	2002	2003	2002
	(Unaudited)		(Unaudited)	
<b>Interest income</b>				
Interest and fees on loans	\$ 13,603	\$ 14,757	\$ 40,942	\$ 43,450
Investment securities	117	364	761	1,187
Federal funds sold and interest-earning deposits	143	53	242	425
	13,863	15,174	41,945	45,062
<b>Interest expense</b>				
Deposits	2,856	3,600	9,610	11,601
Borrowings	850	906	2,320	2,617
	3,706	4,506	11,930	14,218
Net interest income	10,157	10,668	30,015	30,844
Provision for loan losses	1,655	1,354	4,510	4,030
Net interest income after provision for loan losses	8,502	9,314	25,505	26,814
<b>Noninterest income</b>				
Service charges and fees	2,388	2,079	6,919	5,947
Other	572	457	1,662	1,748
	2,960	2,536	8,581	7,695
<b>Noninterest expense</b>				
Salaries and employee benefits	3,997	4,326	12,086	12,866
Occupancy and furniture and equipment expense	1,184	968	3,357	3,001
Other	2,198	1,974	6,860	5,709
	7,379	7,268	22,303	21,576
Income before income taxes	4,083	4,582	11,783	12,933
Provision for income taxes	1,483	1,777	4,264	4,892
Net income	\$ 2,600	\$ 2,805	\$ 7,519	\$ 8,041

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Comprehensive Income	\$	2,550	\$	2,824	\$	7,546	\$	8,152
Per share of common stock:								
Basic earnings	\$	0.38	\$	0.41	\$	1.10	\$	1.18
Diluted earnings		0.38		0.41		1.09		1.18
Dividends		0.12		0.12		0.36		0.36
Weighted average shares outstanding:								
Basic		6,823,315		6,820,540		6,822,040		6,819,446
Diluted		6,894,097		6,839,393		6,893,420		6,838,749

See accompanying notes.



## GREENE COUNTY BANCSHARES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS EQUITY

For Nine Months Ended September 30, 2003

(Dollar amounts in thousands, except share and per share data)

	Common Stock	Additional Paid-in Capital	Retained Earnings (Unaudited)	Accumulated Other Compre- Hensive Income	Total Share- Holders Equity
<b>Balance, January 1, 2003</b>	\$ 13,641	\$ 4,870	\$ 55,928	\$ 156	\$ 74,595
Issuance of 2,775 shares	6	31			37
Dividends paid (\$.36 per share)			(2,456)		(2,456)
Comprehensive income:					
Net income			7,519		7,519
Change in unrealized gains (losses), net of reclassification				27	27
Total comprehensive income					7,546
<b>Balance, September 30, 2003</b>	\$ 13,647	\$ 4,901	\$ 60,991	\$ 183	\$ 79,722

See accompanying notes.

## GREENE COUNTY BANCSHARES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

For the Nine Months Ended September 30, 2003 and 2002

(Dollar amounts in thousands, except share and per share data)

	September 30, 2003	September 30, 2002
	(Unaudited)	
<b>Cash flows from operating activities</b>		
Net income	\$ 7,519	\$ 8,041
Adjustments to reconcile net income to net cash from Operating activities		
Provision for loan losses	4,510	4,030
Depreciation and amortization	1,519	1,412
Security amortization and accretion, net	113	16
FHLB stock dividends	(139)	(155)
Net gain on sale of mortgage loans	(927)	(362)
Originations of mortgage loans held for sale	(61,460)	(39,137)
Proceeds from sales of mortgage loans	65,190	43,744
Net (gain) losses on sales of fixed assets	104	(103)
Net (gain) loss on OREO and repossessed assets	199	181
Net changes:		
Accrued interest receivable and other assets	245	(131)
Accrued interest payable and other liabilities	(2,808)	1,064
Net cash from operating activities	14,065	18,600
<b>Cash flows from investing activities</b>		
Net change in interest-bearing deposits with banks		1,100
Net change in securities and other interest-earning investments	10,475	(4,975)
Increase in cash surrender value of life insurance	(561)	(1,101)
Net increase in loans	(67,104)	(52,324)
Improvements to other real estate and proceeds from sales of other real estate owned, net	4,564	3,401
Proceeds from sale of fixed assets and fixed asset additions, net	(3,104)	(1,274)
Net cash used in investing activities	(55,730)	(55,173)
<b>Cash flows from financing activities</b>		
Net change in deposits	(14,825)	11,137
Net change in federal funds purchased and repurchase agreements	10,482	5,891
Net change in notes payable	6,707	(549)
Issuance of trust preferred debt	10,000	
Dividends paid	(2,456)	(2,455)
Proceeds from issuance of common stock	37	16
Net cash from financing activities	9,945	14,040

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<b>Net change in cash and cash equivalents</b>	(31,720)	(22,533)
Cash and cash equivalents, beginning of period	62,959	48,053
<b>Cash and cash equivalents, end of period</b>	<b>\$ 31,239</b>	<b>\$ 25,520</b>

See accompanying notes.



**GREENE COUNTY BANCSHARES, INC.**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**September 30, 2003**

**Unaudited**

**(Dollar amounts in thousands, except share and per share data)**

**NOTE 1 PRINCIPLES OF CONSOLIDATION**

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The accompanying unaudited condensed consolidated financial statements of Greene County Bancshares, Inc. (the Company) and its wholly owned subsidiary, Greene County Bank (the Bank), have been prepared in accordance with accounting principles generally accepted in the United States of America for interim information and in accordance with the instructions to Form 10-Q and Article 10 of Regulation S-X as promulgated by the Securities and Exchange Commission. Accordingly, they do not include all the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three and nine months ended September 30, 2003 are not necessarily indicative of the results that may be expected for the year ending December 31, 2003. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2002. Certain amounts from prior period financial statements have been reclassified to conform to the current year's presentation.





**NOTE 2 STOCK COMPENSATION**

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Employee compensation expense under stock option plans is reported if options are granted below market price at grant date, whereas expense for options granted at market price are reported on a pro forma basis. Pro forma disclosures of net income and earnings per share are shown below using the fair value method of SFAS No. 123 to measure expense for options using the Black-Scholes option pricing model to estimate fair value.

The following disclosures show the effect on income and earnings per share had the options fair value been recorded using an option pricing model.

	<b>Three Months Ended September 30,</b>			
	<b>2003</b>		<b>2002</b>	
	<b>As Reported</b>	<b>Proforma</b>	<b>As Reported</b>	<b>Proforma</b>
Net income	\$ 2,600	\$ 2,571	\$ 2,805	\$ 2,783
Basic earnings per share	\$ 0.38	\$ 0.37	\$ 0.41	\$ 0.41
Diluted earnings per share	\$ 0.38	\$ 0.37	\$ 0.41	\$ 0.41

	<b>Nine Months Ended September 30,</b>			
	<b>2003</b>		<b>2002</b>	
	<b>As Reported</b>	<b>Proforma</b>	<b>As Reported</b>	<b>Proforma</b>
Net income	\$ 7,519	\$ 7,433	\$ 8,041	\$ 7,973
Basic earnings per share	\$ 1.10	\$ 1.08	\$ 1.18	\$ 1.18
Diluted earnings per share	\$ 1.09	\$ 1.07	\$ 1.18	\$ 1.17



**NOTE 3 ALLOWANCE FOR LOAN LOSSES**

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Transactions in the allowance for loan losses for the nine months ended September 30, 2003 and twelve months ended December 31, 2002 were as follows:

	September 30, 2003	December 31, 2002
Balance at beginning of year	\$ 12,586	\$ 11,221
Add (deduct):		
Charge-offs	(5,460)	(7,648)
Recoveries	1,178	1,948
Provisions	4,510	7,065
Ending balance	\$ 12,814	\$ 12,586

	September 30, 2003	December 31, 2002
Loans past due 90 days still on accrual	\$ 236	\$ 307
Nonaccrual loans	4,444	7,475
Total	\$ 4,680	\$ 7,782

**NOTE 4 TRUST PREFERRED DEBT**

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In September 2003, the Company formed Greene County Capital Trust I ( GC Trust ). GC Trust is a statutory business trust formed under the laws of the state of Delaware and is wholly owned by the Company. In September 2003, the Trust issued variable rate preferred securities with an aggregate liquidation amount of \$10,000,000 (\$1,000 per preferred security) to a third-party investor. The Company then issued variable rate junior debentures aggregating \$10,310,000 to GC Trust. The junior subordinated debentures are the sole assets of GC Trust. The junior subordinated debentures and the preferred securities pay interest and dividends, respectively, on a quarterly basis. The variable interest rate is the three-month LIBOR plus 2.85% adjusted quarterly (3.99% at September 30, 2003). These junior subordinated debentures will mature in 2033, at which time the preferred securities must be redeemed. The junior subordinated debentures and preferred securities can be redeemed contemporaneously, in whole or in part, beginning October 8, 2008 at a redemption price of \$1,000 per preferred security.

The Company has provided a full, irrevocable, and unconditional guarantee on a subordinated basis of the obligations of GC Trust under the preferred securities in the event of the occurrence of an event of default, as defined in such guarantee. Debt issuance cost and underwriting fees of \$40,000 were capitalized related to the offering and are being amortized over the estimated life of the junior subordinated debentures. The trust agreement contains provisions that enable the Company to defer making interest payments for a period of up to five years.



**NOTE 5 EARNINGS PER SHARE OF COMMON STOCK**

Basic earnings per share (EPS) of common stock is computed by dividing net income by the weighted average number of common shares outstanding during the period. Diluted earnings per share of common stock is computed by dividing net income by the weighted average number of common shares and potential common shares outstanding during the period. Stock options are regarded as potential common shares. Potential common shares are computed using the treasury stock method. For the three and nine months ended September 30, 2003, 70,105 options are excluded from the effect of dilutive securities because they are anti-dilutive; 113,870 options are similarly excluded from the effect of dilutive securities for the three and nine months ended September 30, 2002.

The following is a reconciliation of the numerators and denominators used in the basic and diluted earnings per share computations for the three and six months ended June 30, 2003 and 2002:

	Three Months Ended September 30,			
	2003		2002	
	Income (Numerator)	Shares (Denominator)	Income (Numerator)	Shares (Denominator)
<b>Basic EPS</b>				
Income available to common shareholders	\$ 2,600	6,823,315	\$ 2,805	6,820,540
<b>Effect of dilutive securities</b>				
Stock options outstanding		70,782		18,853
<b>Diluted EPS</b>				
Income available to common shareholders plus assumed conversions	\$ 2,600	6,894,097	\$ 2,805	6,839,393

	Nine Months Ended September 30,			
	2003		2002	
	Income (Numerator)	Shares (Denominator)	Income (Numerator)	Shares (Denominator)
<b>Basic EPS</b>				
Income available to common shareholders	\$ 7,519	6,822,040	\$ 8,041	6,819,446
<b>Effect of dilutive securities</b>				
Stock options outstanding		71,380		19,303
<b>Diluted EPS</b>				
Income available to common shareholders plus assumed conversions	\$ 7,519	6,893,420	\$ 8,041	6,838,749





**NOTE 6 SEGMENT INFORMATION**

The Company's operating segments include banking, mortgage banking, consumer finance, subprime automobile lending and title insurance. The reportable segments are determined by the products and services offered, and internal reporting. Loans, investments, and deposits provide the revenues in the banking operation, loans and fees provide the revenues in consumer finance, mortgage banking, and subprime lending and insurance commissions provide revenues for the title insurance company. Consumer finance, subprime automobile lending and title insurance do not meet the quantitative threshold on an individual basis, and are therefore shown below in other. Mortgage banking operations are included in Bank. All operations are domestic.

Segment performance is evaluated using net interest income and noninterest income. Income taxes are allocated based on income before income taxes and indirect expenses (includes management fees) are allocated based on time spent for each segment. Transactions among segments are made at fair value. Information reported internally for performance assessment follows.

<b>Three months ended September 30, 2003</b>	<b>Bank</b>	<b>Other</b>	<b>Total</b>
Net interest income	\$ 8,518	\$ 1,639	\$ 10,157
Provision for loan losses	1,099	556	1,655
Noninterest income	2,590	370	2,960
Noninterest expense	6,133	1,246	7,379
Income tax expense	1,387	96	1,483
<b>Segment profit</b>	<b>\$ 2,489</b>	<b>\$ 111</b>	<b>\$ 2,600</b>
<b>Segment assets at September 30, 2003</b>	<b>\$ 869,200</b>	<b>\$ 44,881</b>	<b>\$ 914,081</b>

<b>Three months ended September 30, 2002</b>	<b>Bank</b>	<b>Other</b>	<b>Total</b>
Net interest income	\$ 9,054	\$ 1,614	\$ 10,668
Provision for loan losses	756	598	1,354
Noninterest income	2,412	124	2,536
Noninterest expense	5,979	1,289	7,268
Income tax expense	1,761	16	1,777
<b>Segment profit</b>	<b>\$ 2,970</b>	<b>\$ (165)</b>	<b>\$ 2,805</b>
<b>Segment assets at September 30, 2002</b>	<b>\$ 797,707</b>	<b>\$ 37,162</b>	<b>\$ 834,869</b>

<b>Nine months ended September 30, 2003</b>	<b>Bank</b>	<b>Other</b>	<b>Total</b>
Net interest income	\$ 25,141	\$ 4,874	\$ 30,015
Provision for loan losses	2,865	1,645	4,510
Noninterest income	7,473	1,108	8,581
Noninterest expense	18,633	3,670	22,303
Income tax expense	4,009	255	4,264

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<b>Segment profit</b>	\$	7,107	\$	412	\$	7,519
<b>Segment assets at September 30, 2003</b>	\$	869,200	\$	44,881	\$	914,081

<b>Nine months ended September 30, 2002</b>		<b>Bank</b>		<b>Other</b>		<b>Total</b>
Net interest income	\$	25,916	\$	4,928	\$	30,844
Provision for loan losses		1,389		2,641		4,030
Noninterest income		6,847		848		7,695
Noninterest expense		18,025		3,551		21,576
Income tax expense		5,036		(144)		4,892
<b>Segment profit</b>	\$	8,313	\$	(272)	\$	8,041
<b>Segment assets at September 30, 2002</b>	\$	797,707	\$	37,162	\$	834,869



**ITEM 2.**  
**OPERATIONS**

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF**

## Forward-Looking Statements

This Quarterly Report on Form 10-Q, including all documents incorporated herein by reference, contains forward-looking statements. Additional written or oral forward-looking statements may be made by the Company from time to time in filings with the Securities and Exchange Commission or otherwise. The words believe, expect, seek, and intend and similar expressions identify forward-looking statements, which speak only as of the date the statement is made. Such forward-looking statements are within the meaning of that term in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such statements may include, but are not limited to, projections of income or loss, expenditures, acquisitions, plans for future operations, financing needs or plans relating to services of the Company, as well as assumptions relating to the foregoing. Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified. Future events and actual results could differ materially from those set forth in, contemplated by or underlying the forward-looking statements.

## Presentation of Amounts

All dollar amounts set forth below, other than per-share amounts and percentages, are in thousands unless otherwise noted.

## General

Greene County Bancshares, Inc. (the Company) is the bank holding company for Greene County Bank (the Bank), a Tennessee-chartered commercial bank that conducts the principal business of the Company. In addition to its commercial banking operations, the Bank conducts separate businesses through its three wholly-owned subsidiaries: Superior Financial Services, Inc. (Superior Financial), a consumer finance company; GCB Acceptance Corporation (GCB Acceptance), a subprime automobile lending company; and Fairway Title Co., a title company formed in 1998. The Bank also operates a mortgage banking operation through its main office in Knox County, Tennessee and it also has representatives located throughout the Company's branch system. At September 30, 2003, the Company had assets of \$914 million and operated 39 branches throughout East Tennessee, a branch in North Carolina, a trust services office in Middle Tennessee and one loan production office in the southwestern part of Virginia.

On June 18, 2003, the Company announced that it had agreed to acquire Gallatin, Tennessee-based Independent Bankshares Corporation (IBC), in a merger transaction which will create a bank holding company with combined assets of approximately \$1.1 billion. The Company will be the surviving corporation after the merger is completed. IBC is a bank holding company for First Independent Bank, which has four offices in Gallatin and Hendersonville, Tennessee, and Rutherford Bank and Trust, with three offices in Murfreesboro and Smyrna, Tennessee. IBC's shareholders approved the merger at a special meeting on October 16, 2003 and all regulatory approvals have been received. Accordingly, the Company expects to complete the transaction in late November, 2003.

## Growth and Business Strategy

The Company expects that, over the intermediate term, a majority of its growth will result from mergers and acquisitions including acquisitions of both entire financial institutions and selected branches of financial institutions. De novo branching will also be a method of growth, particularly in high-growth and other demographically-desirable markets.

The Company's strategic plan outlines a geographic expansion policy within a 300-mile radius of its major markets. This policy contemplates the Company expanding westward and eastward up to and including Nashville, Tennessee and Roanoke, Virginia, respectively, east/southeast up to and including the Piedmont area of North Carolina and western North Carolina, southward to northern Georgia and northward into eastern and central Kentucky. In particular, the Company believes the markets in and around Knoxville and Nashville, Tennessee are

highly desirable areas with respect to expansion and growth plans and the Company has opened a full-service branch in Knoxville.

The Company is continuously investigating and analyzing other lines and areas of business. These include, but are not limited to, various types of insurance, real estate activities, etc. Conversely, the Company frequently evaluates and analyzes the profitability, risk factors and viability of its various business lines and segments and, depending upon the results of these evaluations and analyses, may conclude to exit certain segments and/or business lines. Further, in conjunction with these ongoing evaluations and analyses, the Company may decide to sell, merge or close certain branch facilities.

### **Liquidity and Capital Resources**

**Liquidity.** Liquidity refers to the ability or the financial flexibility to manage future cash flows to meet the needs of depositors and borrowers and fund operations. Maintaining appropriate levels of liquidity allows the Company to have sufficient funds available for reserve requirements, customer demand for loans, withdrawal of deposit balances and maturities of deposits and other liabilities. The Company's liquid assets include investment securities, federal funds sold, loans held for sale, and cash and due from banks. Including securities pledged to collateralize municipal deposits, these assets represented 7.7% of the total liquidity base at September 30, 2003, as compared to 13.3% at December 31, 2002. The liquidity base is generally defined to include deposits, securities sold under repurchase agreements and short-term borrowed funds and other borrowings. In addition, the Company maintains borrowing availability with the Federal Home Loan Bank of Cincinnati ( FHLB ) approximating \$13,660 at September 30, 2003. The Company also maintains federal funds lines of credit totaling \$80,900 at seven correspondent banks of which \$68,900 was available at September 30, 2003. The Company believes it has sufficient liquidity to satisfy its current operating needs.

On September 25, 2003, the Company completed a \$10,000 trust preferred securities offering, as part of a privately placed pool. The securities, due in 2033, bear interest at a floating rate of 2.85% above the three-month LIBOR rate, reset quarterly, and are callable in five years without penalty. The Company expects the capital raised from the offering will qualify as Tier I capital for regulatory purposes and intends to use the proceeds of the offering to support its pending merger with Independent Bankshares Corporation.

For the nine months ended September 30, 2003, operating activities of the Company provided \$14,065 of cash flows. Net income of \$7,519 adjusted for non-cash operating activities, including \$3,730 in net proceeds from loans originated for sale, \$6,142 in provision for loan losses and depreciation and amortization, including premium amortization on securities, net of accretion, of \$113, comprised the majority of the cash generated from operations. These increases in cash flows were offset, in part, by the \$2,808 decrease in accrued interest payable and other liabilities and by the net gain on sale of mortgage loans in the amount of \$927.

The Company's net increase in held-to-maturity loans originated, net of principal collected, used \$67,104 in cash flows and was the primary component of the \$55,730 in net cash used in investing activities. In addition, the excess of improvements to other real estate and proceeds from sales of other real estate owned, net, over proceeds from sale of fixed assets and fixed asset additions, net, provided additional cash flows in the amount of \$1,460. Offsetting, in part, this use of cash flows was the net change in securities and other interest-earning investments in the amount of \$10,475, resulting primarily from the Company's issuance of \$10,000 in trust preferred securities prior to the end of the quarter.



The net increase in federal funds purchased and repurchase agreements, notes payable and issuance of trust preferred debt provided \$10,482, \$6,707 and \$10,000 in cash flows, respectively. Offsetting, in part, these increases in cash flows were the \$14,825 reduction in deposits and quarterly dividends paid in the amount of \$2,456.

**Capital Resources.** The Company's capital position is reflected in its shareholders' equity, subject to certain adjustments for regulatory purposes. Shareholders' equity, or capital, is a measure of the Company's net worth, soundness and viability. The Company continues to exhibit a strong capital position while consistently paying dividends to its shareholders. Further, the capital base of the Company allows it to take advantage of business opportunities while maintaining the level of resources deemed appropriate by management of the Company to address business risks inherent in the Company's daily operations.

Shareholders' equity on September 30, 2003 was \$79,722, an increase of \$5,127, or 6.9%, from \$74,595 on December 31, 2002. The increase in shareholders' equity primarily reflected net income for the nine months ended

September 30, 2003 of \$7,519 (\$1.09 per share, assuming dilution). This increase was offset by quarterly dividend payments during the nine months ended September 30, 2003 totaling \$2,456 (\$0.36 per share).

The Company's primary source of liquidity is dividends paid by the Bank. Applicable Tennessee statutes and regulations impose restrictions on the amount of dividends that may be declared by the Bank. Further, any dividend payments are subject to the continuing ability of the Bank to maintain its compliance with minimum federal regulatory capital requirements and to retain its characterization under federal regulations as a well-capitalized institution.

Risk-based capital regulations adopted by the Board of Governors of the Federal Reserve System (the FRB) and the Federal Deposit Insurance Corporation require bank holding companies and banks, respectively, to achieve and maintain specified ratios of capital to risk-weighted assets. The risk-based capital rules are designed to measure Tier 1 Capital and Total Capital in relation to the credit risk of both on- and off-balance sheet items. Under the guidelines, one of four risk weights is applied to the different on-balance sheet items. Off-balance sheet items, such as loan commitments, are also subject to risk-weighting after conversion to balance sheet equivalent amounts. All bank holding companies and banks must maintain a minimum total capital to total risk-weighted assets ratio of 8.00%, at least half of which must be in the form of core, or Tier 1, capital (consisting of shareholders' equity, less goodwill). At September 30, 2003, the Company and the Bank each satisfied their respective minimum regulatory capital requirements, and the Bank was well-capitalized within the meaning of federal regulatory requirements. The capital ratios of the Bank typically do not differ materially from those of the Company. However, as set forth in the table below, the capital ratios of the Company exceed those of the Bank at September 30, 2003 because of the capital impact of the trust preferred securities issued at the end of the quarter. The planned IBC transaction will be effected using push down accounting and, accordingly, the Bank's equity and capital ratios will increase.

#### CAPITAL RATIOS AT SEPTEMBER 30, 2003

	Required Minimum Ratio	Bank	Company
Tier 1 risk-based capital	4.00%	9.81%	10.93%
Total risk-based capital	8.00%	11.07%	12.19%
Leverage Ratio	4.00%	8.76%	9.75%

As previously mentioned, the Company completed a \$10,000 trust preferred securities offering, as part of a privately placed pool, on September 25, 2003. While the Company fully expects this offering to qualify as Tier 1 regulatory capital, up to a maximum of 25% of such capital, and has been notified by its primary regulator that the substance and result of the transaction should so qualify, no regulator of the Company or the Bank has conducted an examination of the Company or the Bank since the trust preferred securities offering was completed. Further, no regulator of the Company or the Bank has reviewed the underlying documents of the offering and, accordingly, no regulator has rendered an opinion as to the completeness and technical content of such documents.

In addition, the FRB is developing guidance which encourages bank holding companies, such as the Company, to limit reliance on instruments such as trust preferred securities to 15% of Tier 1 regulatory capital. Under such developing guidance, a bank holding company, upon exceeding this threshold, may be subject to a more rigid supervisory assessment of capital adequacy during the examination process. The Company does not now exceed this threshold and, based on the Company's current growth strategy and capital planning, management does not anticipate exceeding this threshold in the future.

Further, the impact of Financial Accounting Standards Board ( FASB ) Interpretation No. 46 ( FIN 46 ) as it relates to the accounting for trust preferred securities is under review by the FRB. FIN 46 raises the issue of whether the trust issuing the securities can be consolidated with the Company for financial reporting purposes. It is this consolidation of the trust into the Company s financial statements that gives rise to the trust preferred securities being classified as minority interests and, therefore, eligible for Tier 1 regulatory capital treatment. At this time, no decision has been made by the Federal Reserve Board with respect to the applicability of FIN 46 to the capital treatment of trust preferred securities, and the current guidance remains in effect.

## Changes in Results of Operations

**Net income.** Net income for the three months ended September 30, 2003 was \$2,600, as compared to \$2,805 for the same period in 2002. This decrease of \$205, or 7.3%, resulted primarily from lower net interest income and increased provisions for loan losses as compared to the same period in 2002. The Company's net interest income declined \$511, or 4.8%, to \$10,157 for the three months ended September 30, 2003 from \$10,668 for the same period in 2002, primarily reflecting the Company's lower net interest margin during the third quarter of 2003 as compared to the same period in 2002. The Company's provision for loan losses increased \$301, or 22.2%, to \$1,655 for the three months ended September 30, 2003 from \$1,354 for the same period in 2002. This increase primarily reflects higher provisions resulting from increased loan growth and net chargeoffs in the Bank, as well as higher provisions and net chargeoffs at GCB Acceptance in the quarter ended September 30, 2003 compared to the same period in 2002. Offsetting these decreases, in part, was a \$424, or 16.7%, increase in total non-interest income, resulting primarily from additional gains on sales of loans generated by the Company's mortgage division, as well as additional fees associated with various deposit products.

Net income for the nine months ended September 30, 2003 was \$7,519, as compared to \$8,041 for the same period in 2002. This decrease of \$522, or 6.5%, reflects substantially the same trends that existed during the quarter ended September 30, 2003, and also represents a \$727, or 3.4%, increase in non-interest expense to \$22,303 for the nine months ended September 30, 2003 from \$21,576 for the same period in 2002. This increase resulted primarily from a \$1,151, or 20.2%, increase in other expense to \$6,860 for the nine months ended September 30, 2003 from \$5,709 for the same period in 2002 and is reflective of a combination of several factors, including charges associated with credit and debit cards, losses on sales of other real estate owned and other repossessed assets, various expenses associated with other real estate owned, additional charitable contributions and increased telephone and data line expense.

**Net Interest Income.** The largest source of earnings for the Company is net interest income, which is the difference between interest income on interest-earning assets and interest paid on deposits and other interest-bearing liabilities. The primary factors which affect net interest income are changes in volume and yields of interest-earning assets and interest-bearing liabilities, which are affected in part by management's responses to changes in interest rates through asset/liability management. During the three months ended September 30, 2003, net interest income was \$10,157, as compared to \$10,668 for the same period in 2002, representing a decrease of 4.8%. While the Company's average balances of interest-earning assets increased more than the average balances of interest-bearing liabilities in the three months ended September 30, 2003, as compared to the same quarter in 2002, thus potentially enhancing net interest income, such potential increase was more than offset by the reduction in yield on these interest-earning assets which exceeded the decrease in cost on interest-bearing liabilities. As a result, the Company's net interest margin decreased in the three months ended September 30, 2003 as compared to the same period in 2002. Further, while the Company's net interest margin for the three months ended September 30, 2003 was essentially unchanged as compared to the three months ended June 30, 2003, the Company feels its net interest margin will continue to compress somewhat during the fourth quarter of 2003 due to the Company's belief that, based on its asset-sensitive interest rate risk position, it will be unable to manage deposit rates down sufficiently in the near term to compensate for the decline in yields on interest-earning assets. In addition, the Company believes its net interest margin will compress further if short-term interest rates continue to decline; however, if short-term interest rates begin to rise, based on the Company's asset-sensitive interest rate risk position and its current mix of interest-earning assets and interest-bearing liabilities, the Company believes its net interest margin will begin to increase. However, assuming (a) stable short-term interest rates, (b) no significant change in the yield curve, (c) annualized loan growth of roughly eight to 10 percent, and (d)

continued growth in low cost and total deposits, the Company believes its net interest margin will begin to increase slightly in 2004.

For the nine months ended September 30, 2003, net interest income declined by \$829, or 2.7%, to \$30,015 from \$30,844 for the same period in 2002, and the same trends outlined above with respect to the three months ended September 30, 2003 were observed.

**Provision for Loan Losses.** During the three and nine months ended September 30, 2003, loan charge-offs were \$1,610 and \$5,460, respectively, and recoveries of charged-off loans were \$358 and \$1,178, respectively. The Company's provision for loan losses increased by \$301, or 22.2%, and \$480, or 11.9%, to \$1,655 and \$4,510 for the three and nine months ended September 30, 2003, respectively, as compared to \$1,354 and \$4,030 for the same periods in 2002. The Company's allowance for loan losses increased by \$228 to \$12,814 at September 30, 2003 from \$12,586 at December 31, 2002, with the ratio of the allowance for loan losses to total loans declining slightly from 1.65% at December 31, 2002 to 1.56% at September 30, 2003. As of September 30, 2003, most indicators of

credit quality, as discussed below, have improved somewhat compared to December 31, 2002. The ratio of allowance for loan losses to nonperforming assets was 129.03% and 94.24% at September 30, 2003 and December 31, 2002, respectively, and the ratio of nonperforming assets to total assets was 1.09% and 1.48% at September 30, 2003 and December 31, 2002, respectively. The ratio of nonperforming loans to total loans, excluding loans held for sale, was .57% and 1.02% at September 30, 2003 and December 31, 2002, respectively. The improvement in credit quality indicators is related to the resolution of several commercial and consumer relationships that had been in non-accrual status.

While the ratios referenced above have improved at September 30, 2003 compared to December 31, 2002, the Company's annualized net charge-offs for the nine months ended September 30, 2003 are essentially unchanged at \$5,709 compared to actual net charge-offs of \$5,700 for the year ended December 31, 2002. Annualized net charge-offs in Superior Financial for the nine months ended September 30, 2003 were \$1,096 compared to actual net charge-offs of \$1,606 for the year ended December 31, 2002. Annualized net charge-offs in the Bank for the nine months ended September 30, 2003 were \$3,152 compared to actual net charge-offs of \$2,834 for the year ended December 31, 2002. Annualized net charge-offs in GCB Acceptance for the nine months ended September 30, 2003 were \$1,462 compared to actual net charge-offs of \$1,260 for the year ended December 31, 2002. At this point, management believes that the Company's total charge-offs for 2003 will be comparable to 2002 charge-offs.

Based on the Company's allowance for loan loss calculation, and more specifically, the collateral values underlying nonperforming assets, management believes the allowance for loan losses is adequate at September 30, 2003. However, management anticipates that the provision for loan losses for the fourth quarter and full year of 2003 will be comparable to that for the respective periods of 2002.

**Non-Interest Income.** Income that is not related to interest-earning assets, consisting primarily of service charges, commissions and fees, has become an important supplement to the traditional method of earning income through interest rate spreads.

Total non-interest income for the three and nine months ended September 30, 2003 was \$2,960 and \$8,581, respectively, as compared to \$2,536 and \$7,695, respectively, for the same periods in 2002. Service charges, commissions and fees remain the largest component of total non-interest income and increased from \$2,079 and \$5,947 for the three and nine months, respectively, ended September 30, 2002 to \$2,388 and \$6,919, respectively, for the same periods in 2003. These increases mainly reflect additional gains on sales of loans generated by the Company's mortgage division, as well as additional volume and fee increases associated with the Company's retail service charge program.

**Non-Interest Expense.** Control of non-interest expense also is an important aspect in enhancing income. Non-interest expense includes personnel, occupancy, and other expenses such as data processing, printing and supplies, legal and professional fees, postage, Federal Deposit Insurance Corporation assessment, etc. Total non-interest expense was \$7,379 and \$22,303 for the three and nine months ended September 30, 2003 compared to \$7,268 and \$21,576 for the same periods in 2002. While the \$111, or 1.5%, increase in total non-interest expense for the three months ended September 30, 2003 compared to the same period of 2002 was minimal and is primarily reflective of the Company's branch expansion, the Company did experience a \$727, or 3.4%, increase in non-interest expense to \$22,303 for the nine months ended September 30, 2003 from \$21,576 for the same period in 2002. This increase resulted primarily from a \$1,151, or 20.2%, increase in other expense to \$6,860 for the nine months ended September 30, 2003 from \$5,709 for the same period in 2002 and is reflective of a combination of several factors, including charges associated with credit and debit cards, losses on sales of other real estate owned and other repossessed assets, various expenses associated with other real estate owned, additional charitable contributions and increased telephone and data line expense.

Personnel costs continue to represent the primary element of the Company's non-interest expenses. For the three and nine months ended September 30, 2003, salaries and benefits represented \$3,997, or 54.2%, and \$12,086, or 54.2%, respectively, of total non-interest expense. The Company had 42 branches at September 30, 2003 and December 31, 2002 and 41 at September 30, 2002, and had 387 full-time equivalent employees at September 30, 2002 and 391 at September 30, 2003.

Primarily as a result of this overall increase in non-interest expense, the Company's efficiency ratio was negatively affected, as the ratio increased from 55.98% at September 30, 2002 to 57.79% at September 30, 2003. The efficiency ratio illustrates how much it cost the Company to generate revenue; for example, it cost the Company 57.79 cents to generate one dollar of revenue for the nine months ended September 30, 2003.

### Changes in Financial Condition

Total assets at September 30, 2003 were \$914,081, an increase of \$14,685, or 1.6%, from total assets of \$899,396 at December 31, 2002. The increase in assets was primarily reflective of the \$58,153, or 7.9%, increase, as reflected on the Condensed Consolidated Balance Sheets, in net loans, excluding loans held for sale, and was funded primarily by the \$31,720 decrease in cash and cash equivalents and the \$11,154 decrease in securities available for sale, as the Company elected to shift some of its liquidity into higher-yielding loans during the nine months ended September 30, 2003. The Company's deposits declined by \$14,824, or 2.1%, from December 31, 2002 levels, as management elected to reduce some of the Company's higher costing liabilities, and the deposit runoff was replaced by the \$10,482 increase in federal funds purchased and repurchase agreements and the \$6,707 increase in notes payable. In addition, the \$10,000 issuance of trust preferred debt was an additional loan funding source.

At September 30, 2003, loans, net of unearned income and allowance for loan losses, were \$795,824 compared to \$737,671 at December 31, 2002, an increase of \$58,153, or 7.9%, from December 31, 2002. The increase in loans during the first nine months of 2003 primarily reflects an increase in commercial, commercial real estate and residential real estate loans. Non-performing loans include non-accrual loans and loans 90 or more days past due. All loans that are 90 or more days past due are considered non-accrual unless they are adequately secured and there is reasonable assurance of full collection of principal and interest. Non-accrual loans that are 120 days past due without assurance of repayment are charged off against the allowance for loan losses. The Company has aggressive collection practices in which senior management is heavily involved. Nonaccrual loans and loans past due 90 days and still accruing decreased by \$3,102, or 39.9%, during the nine months ended September 30, 2003 to \$4,680. The decrease is mainly attributable to the resolution of several commercial and consumer relationships discussed in Changes in Results of Operations - Provision for Loans Losses. At September 30, 2003, the ratio of the Company's allowance for loan losses to non-performing assets (which include non-accrual loans) was 129.03%.

The Company maintains an investment portfolio to provide liquidity and earnings. Investments at September 30, 2003 with an amortized cost of \$22,321 had a market value of \$22,624. At year-end 2002, investments with an amortized cost of \$33,519 had a market value of \$33,777. This decrease reflects the calling and maturing of securities, the proceeds of which were used to fund loan growth.

### Effect of New Accounting Standards

The FASB Statement 149, Amendment of Statement 133 on Derivative Instruments and Hedging Activities, and Statement 150, Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equities, were effective in the third quarter 2003. Adoption of these new standards did not materially effect the Company's operating results of financial condition.

FASB Interpretation No. 46 (FIN 46), Consolidation of Variable Interest Entities, was effective in the third quarter 2003 for variable interest entities created after February 2003. As disclosed in Note 4, the Company formed GC Trust for the issuance of trust preferred debt securities. It is yet uncertain how FIN 46 will apply to GC Trust; therefore, the Company has presented GC Trust on a consolidated basis in these condensed consolidated statements. Should further guidance indicate that GC Trust may no longer be consolidated, the Company's investments and trust preferred debt will increase by \$310,000. It is currently unknown when, or if, the FASB will address this issue of application of FIN 46 to trust preferred debt securities.



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Also, if GC Trust may no longer be consolidated, the trust preferred debt securities may no longer qualify as Tier 1 regulatory capital. However, in July 2003, the FRB issued a supervisory letter instructing bank holding companies to continue to include trust preferred securities in Tier 1 regulatory capital until notice is given to the contrary.

**ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

A comprehensive qualitative and quantitative analysis regarding market risk was disclosed in the Company's December 31, 2002 Form 10-K. No material changes in the assumptions used or results obtained from the model have occurred since December 31, 2002.

Actual results for the year ending December 31, 2003 will differ from simulated results due to timing, magnitude, and frequency of interest rate changes, as well as changes in market conditions and management strategies.

**ITEM 4. CONTROLS AND PROCEDURES**

(a) *Disclosure Controls and Procedures.* A review and evaluation was performed by the Company's principal executive and financial officers regarding the effectiveness of the Company's disclosure controls and procedures as of September 30, 2003, pursuant to Rule 13a-15(b) of the Securities Act of 1934. Based on that review and evaluation, the principal executive and financial officers have concluded that the Company's current disclosure controls and procedures, as designed and implemented, are effective.

(b) *Changes in Internal Control over Financial Reporting.* During the quarter ended September 30, 2003, there has not been any change in the Company's internal control over financial reporting identified in connection with the evaluation required by Rule 13a-15(d) of the Securities Act of 1934 that has materially affected, or is reasonable likely to materially affect, the Company's internal control over financial reporting.

**PART II - OTHER INFORMATION**

**Item 1. Legal Proceedings**

The Company and its subsidiaries are involved in various claims and legal actions arising in the ordinary course of business. Management currently is not aware of any material legal proceedings to which the Company or any of its subsidiaries is a party or to which any of their property is subject.

**Item 2. Changes in Securities and Use of Proceeds**

None.

**Item 3. Defaults upon Senior Securities**

None.

**Item 4. Submission of Matters to a Vote of Security Holders**

None.

**Item 5. Other Information**

None.

**Item 6. Exhibits and Reports on Form 8-K**

(a) Exhibits

Exhibit No. 31.1 Rule 13a-14(a)/15d-14(a) Certification of Chief Executive Officer

Exhibit No. 31.2 Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer

Exhibit No. 32.1 Section 1350 Certification of Chief Executive Officer

Exhibit No. 32.2 Section 1350 Certification of Chief Financial Officer

(b) Reports on Form 8-K

The Company filed a Form 8-K on July 16, 2003 announcing financial results for the three and six month periods ended September 30, 2003.

The Company filed a Form 8-K on September 17, 2003, announcing that it has extended for an additional 12-month period the authorization for the repurchase of up to \$2,000,000 of the Company's outstanding common stock.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Greene County Bancshares, Inc.  
Registrant

Date: November 12,  
2003

By: /s/ R. Stan Puckett

R. Stan Puckett  
Chairman of the Board and Chief Executive Officer  
(Duly authorized representative)

Date: November 12,  
2003

By: /s/ William F. Richmond

William F. Richmond  
Senior Vice President and Chief Financial Officer  
(Principal financial and accounting officer)