

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

NORTHWAY FINANCIAL INC  
Form 10-K  
March 31, 2003

SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, DC 20549  
FORM 10-K

- Annual Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934. For the fiscal year ended December 31, 2002
- Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Commission File Number 000-23129

NORTHWAY FINANCIAL, INC.  
-----

(Exact name of registrant as specified in its charter)

New Hampshire -----	04-3368579 -----
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification No.)
9 Main Street Berlin, New Hampshire -----	03570 -----
Address of principal executive offices	(Zip Code)

(603) 752-1171  
-----

(Registrant's telephone number, including area code)

Securities Registered Pursuant to Section 12(b) of the Act:  
None

Securities Registered Pursuant to Section 12(g) of the Act:  
Common Stock, Par Value \$1.00

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding twelve months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past ninety days. YES  NO

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2). YES  NO

The number of shares of voting and nonvoting common stock, par value \$1.00 per share, held by nonaffiliates of the registrant as of June 28, 2002 was 1,304,858 shares with an aggregate market value, computed by reference to the last reported sales price on the NASDAQ National Market on such date, of \$36,862,239. Although directors and executive officers of the registrant were assumed to be "affiliates" of the registrant for purposes of this calculation, this classification is not to be interpreted as an admission of such status.

# Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

At March 3, 2003, there were 1,506,574 shares of common stock outstanding, par value \$1.00 per share.

## DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's proxy statement for its 2002 Annual Meeting of Stockholders are incorporated by reference in Items 10, 11, 12 and 13 of Part III.

---

## NORTHWAY FINANCIAL, INC. 2002 FORM 10-K ANNUAL REPORT

### TABLE OF CONTENTS

#### PART I

ITEM 1	Business.....	1
ITEM 2	Properties.....	9
ITEM 3	Legal Proceedings.....	9
ITEM 4	Submission of Matters to a Vote of Security Holders.....	9

#### PART II

ITEM 5	Market for the Registrant's Common Stock and Related Security Holder Matters.....	9
ITEM 6	Selected Financial Data.....	10
ITEM 7	Management's Discussion and Analysis of Financial Condition and Results of Operations. ....	11
ITEM 7A	Quantitative and Qualitative Disclosures About Market Risk.....	22
ITEM 8	Financial Statements and Supplementary Material.....	23
ITEM 9	Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.....	52

#### PART III

ITEM 10	Directors and Executive Officers of the Registrant.....	52
ITEM 11	Executive Compensation.....	52
ITEM 12	Security Ownership of Certain Beneficial Owners and Management....	52
ITEM 13	Certain Relationships and Related Transactions.....	52
ITEM 14	Controls and Procedures.....	53
ITEM 15	Exhibits, Financial Statement Schedules and Reports on Form 8-K...53	
	Signatures.....	54
	Certifications.....	56

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

### FORWARD-LOOKING STATEMENTS

Certain statements in this report are "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements may include, but are not limited to, projections of revenue, income or loss, plans for future operations and acquisitions, projections based on assumptions regarding market and liquidity risk, and plans related to products or services of Northway Financial, Inc. and its subsidiaries. Such forward-looking statements are subject to known and unknown risks, uncertainties and contingencies, many of which are beyond the control of the Company. To the extent any such risks, uncertainties and contingencies are realized, the Company's actual results, performance or achievements could differ materially from anticipated results, performance or achievements. Factors that might affect such forward-looking statements include, among other factors, the factors described under the caption "Risk Factors" in Item 1 of this report, overall economic and business conditions, economic and business conditions in the Company's market areas, interest rate fluctuations, the demand for the Company's products and services, competitive factors in the industries in which the Company competes, changes in government regulations, and the timing, impact and other uncertainties of future acquisitions.

In addition to the factors described above, the following are some additional factors that could cause our financial performance to differ from any forward-looking statement contained herein: i) the current economic downturn nationwide and regionally; ii) changes in interest rates over the past year and the relative relationship between the various interest rate indices that the Company uses; iii) a determination in the financial market affecting the valuation of securities held in the Company's investment portfolio; (iv) a change in product mix attributable to changing interest rates, customer preferences or competition; v) a significant portion of the Company's loan customers are in the hospitality business and therefore could be affected by a slower economy, adverse weather conditions and/or rising gasoline prices; and vi) the effectiveness of advertising, marketing and promotional programs.

The words "believe," "expect," "anticipate," "intend," "estimate," "project" or the negative of such terms and other similar expressions which are predications of or indicate future events and trends and which do not relate to historical matters identify forward-looking statements. Reliance should not be placed on forward-looking statements because they involve known or unknown risks, uncertainties or other factors, which may cause the actual results, performance or achievements of the Company to differ materially from anticipated future results, performance or achievements expressed or implied by such forward-looking statements. The Company expressly disclaims any obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise.

Though the Company has attempted to list comprehensively the factors which might affect forward-looking statements, the Company wishes to caution you that other factors may in the future prove to be important in affecting the Company's results of operations. New factors emerge from time to time and it is not possible for management to anticipate all of such factors, nor can it assess the impact of each such factor, or combination of factors, which may cause actual results to differ materially from forward-looking statements.

### PART 1

#### ITEM 1. BUSINESS

##### Description of Business

Northway Financial, Inc. (the "Company") was incorporated on March 7, 1997,

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

under the laws of the State of New Hampshire, for the purpose of becoming the holding company of The Berlin City Bank, a New Hampshire chartered bank headquartered in Berlin, New Hampshire ("BCB"), pursuant to a reorganization transaction (the "BCB Reorganization") by and among the Company, BCB, and a subsidiary of BCB, and, thereafter, effecting the merger (the "Merger") by and among the Company, BCB, Pemi Bancorp, Inc. ("PEMI"), and PEMI's wholly owned subsidiary, Pemigewasset National Bank, a national bank headquartered in Plymouth, New Hampshire ("PNB"). The BCB Reorganization and the Merger became effective on September 30, 1997. As of such date, BCB and PNB (collectively the "Banks"), became wholly owned subsidiaries of the Company. Unless the context otherwise requires, references herein to the "Company" include Northway Financial, Inc. and its consolidated subsidiaries.

The Company and its subsidiaries derive substantially all of their revenue and income from the furnishing of bank and bank-related services, principally to individuals and small and medium sized companies in New Hampshire. The Banks operate as typical community banking institutions and do not engage in any specialized finance or capital market activities. The Company functions primarily as the holder of stock of its subsidiaries and assists the management of its subsidiaries as appropriate.

The Company is subject to regulation by the New Hampshire Bank Commissioner (the "commissioner"), the Federal Deposit Insurance Corporation (the "FDIC"), the Comptroller of the Currency of the United States (the "OCC"), and the Board of Governors of the Federal Reserve System (the "Federal Reserve Board"). See "Supervision and Regulation."

BCB, which was first organized in 1891, and PNB, which was first organized in 1881, are engaged in a general commercial banking business and offer commercial and construction loans, real estate mortgages, consumer loans, including personal secured and unsecured loans, and lines of credit. During 1998, the Company, through the BCB subsidiary, established an indirect lending business unit in Concord, New Hampshire. The unit has substantially increased the volume of secured consumer installment loans originated for the Banks and for sale to third parties. The Banks accept savings, time, demand, NOW and money market deposit accounts, and offer a variety of banking services including safe deposit boxes, credit card accounts, official checks and money orders, overdraft lines of credit and wire transfer services. The Banks have 20 automatic teller machines to allow customers limited banking services on a 24 hour basis.

The Company is a legal entity separate and distinct from its subsidiaries. The right of the Company to participate in any distribution of assets or earnings of any subsidiary is subject to the prior claims of creditors of the subsidiary, except to the extent that claims, if any, of the Company itself as a creditor may be recognized. See "Supervision and Regulation".

The following information concerning the Company's investment activities, lending activities, asset quality and allowance for loan losses should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations," appearing under Item 7 of this report and the Company's Consolidated Financial Statements and Notes thereto.

### Investment Activities

The following table presents the carrying amount of the Company's securities available-for-sale and held-to-maturity as of December 31, 2002, 2001 and 2000 (dollars in thousands):

	2002	2001	2000
	-----	-----	-----
Available-for-sale:			
US Treasury and other			

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

US government agency securities	\$36,188	\$10,977	\$28,780
Mortgage-backed securities(1)	12,646	21,097	14,652
Marketable equity securities	2,377	3,255	2,409
Corporate bonds	33,848	14,230	1,003
State and political subdivision bonds and notes	6,338	6,005	3,444
	-----	-----	-----
	91,397	55,564	50,288
	-----	-----	-----
Held-to-maturity			
Mortgage-backed securities(1)	--	--	2,252
State and political subdivision bonds and notes	--	--	500
	-----	-----	-----
	--	--	2,752
	-----	-----	-----
Total securities	\$91,397	\$55,564	\$53,040
	=====	=====	=====

(1) Includes Collateralized Mortgage Obligations.

The following table sets forth the amortized cost of the Company's investment in debt securities maturing within stated periods and their related weighted average yields, reported on a tax equivalent basis, as of December 31, 2002 (dollars in thousands):

	Maturities				Total amortized cost
	Within one year	One to five years	Five to ten years	Over ten years	
Available-for-sale:					
US Treasury and other					
US government agency securities	\$13,996	\$20,134	\$ 2,037	\$ --	\$36,167
Mortgage-backed securities (1)	80	4,259	2,058	5,992	12,389
Corporate bonds	1,002	26,249	6,156	--	33,407
State and political subdivision bonds and notes	278	221	3,412	2,243	6,154
	-----	-----	-----	-----	-----
Total amortized cost	\$15,356	\$50,863	\$13,663	\$ 8,235	\$88,117
	=====	=====	=====	=====	=====
Market value	\$15,372	\$51,090	\$14,227	\$ 8,331	\$89,020
	=====	=====	=====	=====	=====
Weighted average yield	1.64%	4.71%	6.48%	5.86%	4.56%

(1) Includes Collateralized Mortgage Obligations

Lending Activities

The following table sets forth information with respect to the composition of the Company's loan portfolio, excluding loans held for sale, as of December 31, 2002, 2001, 2000, 1999 and 1998 (dollars in thousands):

December 31,

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

	2002	2001	2000	1999	1998
	-----	-----	-----	-----	-----
Real estate:					
Residential	\$114,526	\$109,261	\$129,805	\$139,389	\$146,603
Commercial	111,941	111,642	100,608	93,061	77,680
Construction	6,330	1,581	5,752	4,360	4,118
Commercial	23,885	22,727	22,270	28,833	25,874
Installment	40,169	28,210	28,177	24,147	25,070
Indirect installment	139,477	120,761	98,919	75,781	18
Other	6,031	6,303	7,881	7,369	4,795
	-----	-----	-----	-----	-----
Total loans	442,359	400,485	393,412	372,940	284,158
Less:					
Unearned income	207	169	154	174	332
Allowance for loan losses	4,920	4,642	4,354	4,887	4,404
	-----	-----	-----	-----	-----
	5,127	4,811	4,508	5,061	4,736
	-----	-----	-----	-----	-----
Net loans	\$437,232	\$395,674	\$388,904	\$367,879	\$279,422
	=====	=====	=====	=====	=====

The following table presents the maturity distribution of the Company's real estate construction and commercial loans at December 31, 2002 (dollars in thousands):

	Amount	Percent of Total
	-----	-----
Within one year	\$ 9,349	30.94%
One to five years	9,626	31.86
Over five years	11,240	37.20
	-----	-----
	\$30,215	100.00%
	=====	=====

The Company's real estate construction and commercial loans due after one year at December 31, 2002 were comprised of the following (dollars in thousands):

	Amount
Fixed interest rate	\$ 6,045
Adjustable interest rate	14,821
	-----
	\$20,866

Analysis of the Allowance for Loan Losses

The following table reflects activity in the Company's allowance for loan losses for the years ended December 31, 2002, 2001, 2000, 1999 and 1998 (dollars in thousands):

	Years ended December 31,					
	2002	2001	2000	1999	1998	
	-----	-----	-----	-----	-----	
Balance at the beginning of period		\$4,642	\$4,354	\$4,887	\$4,404	\$4,156

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Charge-offs:					
Real estate	83	110	213	159	383
Commercial	12	95	1,006	25	67
Installment loans to individuals	729	529	424	120	74
Credit card	--	--	--	--	--
Other	--	--	--	--	--
	-----	-----	-----	-----	-----
Total	824	734	1,643	304	524
	-----	-----	-----	-----	-----
Recoveries:					
Real estate	64	35	32	213	115
Commercial	4	--	--	21	98
Installment loans to individuals	134	87	96	12	17
Credit card	--	--	2	1	2
Other	--	--	--	--	--
	-----	-----	-----	-----	-----
Total	202	122	130	247	232
	-----	-----	-----	-----	-----
Net charge-offs	622	612	1,513	57	292
Provision charged to expense	900	900	980	540	540
	-----	-----	-----	-----	-----
Balance at the end of period	\$4,920	\$4,642	\$4,354	\$4,887	\$4,404
	=====	=====	=====	=====	=====
Ratio of net charge-offs to average loans	0.15%	0.15%	0.39%	0.02%	0.11%

Allocation of the Allowance for Loan Losses

The following table sets forth the breakdown of the Company's allowance for loan losses in the Company's portfolio by category of loan and the percentage of loans in each category to total loans in the respective portfolios at the dates indicated (dollars in thousands):

	December 31,							
	2002		2001		2000		1999	
	Amount	Percent of loans in each category to total loans	Amount	Percent of loans in each category to total loans	Amount	Percent of loans in each category to total loans	Amount	Percent of loans in each category to total loans
Commercial	\$ 216	5.4%	\$ 208	5.7%	\$ 719	5.7%	\$ 530	7.7%
Real estate:								
Commercial & construction	2,008	26.7	1,621	28.3	1,009	27.0	1,773	26.1
Residential	598	25.9	585	27.2	1,160	32.9	503	37.3
Installment	2,084	40.6	1,719	37.2	1,440	32.4	1,125	26.9
Other	14	1.4	17	1.6	26	2.0	60	2.0
Unallocated	--	N/A	492	N/A	--	N/A	896	N/A
	-----	-----	-----	-----	-----	-----	-----	-----
	\$4,920	100.0%	\$4,642	100.0%	\$4,354	100.0%	\$4,887	100.0%
	=====	=====	=====	=====	=====	=====	=====	=====

Deposits

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

See "Financial Statements and Supplementary Material" in Item 8 of this report.

### Supervision and Regulation

General. In addition to state and federal laws generally applicable to businesses and employers, the Company, PNB and BCB are further regulated by federal and state laws and regulations applicable to financial institutions and their parent companies. State and federal banking laws have as their principal objective either the maintenance of safety and soundness of financial institutions and the federal deposit insurance system or the protection of consumers or classes of consumers, rather than the protection of stockholders of a bank or its parent company. To the extent the following discussion describes statutory or regulatory provisions, it is qualified in its entirety by reference to the particular statute or regulation. Any change in applicable law or regulation may have a material effect on the Company's business, prospects, and operations, as well as those of its subsidiaries.

The Company. As a bank holding company registered under the Bank Holding Company Act of 1956, as amended (the "BHC Act"), the Company is subject to substantial regulation and supervision by the Federal Reserve Board and is required to file periodic reports and such additional information as the Federal Reserve Board may require. The Federal Reserve Board also makes periodic inspections of the Company and its subsidiaries. The Federal Reserve Board has the authority to issue orders to bank holding companies to cease and desist from unsound banking practices and violations of conditions imposed by, or violations of agreements with, the Federal Reserve Board. The Federal Reserve Board is also empowered to assess civil money penalties against companies or individuals who violate the BHC Act, or orders or regulations thereunder, to order termination of non-banking activities of non-banking subsidiaries of bank holding companies, and to order termination of ownership and control of a non-banking subsidiary by a bank holding company.

The BHC Act prohibits a bank holding company from acquiring substantially all the assets of a bank or acquiring direct or indirect ownership or control of more than 5 percent of the voting shares of any bank, or increasing such ownership or control of any bank, or merging or consolidating with any bank holding company without prior approval of the Federal Reserve Board. The Riegle-Neal Interstate Banking and Branching Efficiency Act of 1994 generally authorizes bank holding companies to acquire banks located in any state, possibly subject to certain state-imposed age and deposit concentration limits, and also generally authorizes interstate mergers and to a lesser extent, interstate branching.

Unless a bank holding company becomes a financial holding company under the Gramm-Leach-Bliley Act of 1999 (the "GLB Act") (as discussed below), the BHC Act also prohibits a bank holding company from acquiring a direct or indirect interest in or control of more than 5 percent of the voting shares of any company that is not a bank or a BHC and from engaging directly or indirectly in activities other than those of banking, managing or controlling banks or furnishing services to its subsidiary banks, except that it may engage in and may own shares of companies engaged in certain activities the Federal Reserve Board determined to be so closely related to banking or managing and controlling banks as to be a proper incident thereto. In making such determinations, the Federal Reserve Board is required to weigh the expected benefit to the public, such as greater convenience, increased competition or gains in efficiency, against the possible adverse effects, such as undue concentration of resources, decreased or unfair competition, conflicts of interests or unsound banking practices. In addition, as discussed more fully below, New Hampshire law imposes certain approval requirements with respect to acquisitions by a bank holding company of certain banking institutions.

The GLB Act established a comprehensive framework to permit affiliations among



## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

banks, securities firms, insurance firms and other financial companies by substantially modifying the BHC Act to authorize bank holding companies that qualify and elect to become financial holding companies to engage in securities, insurance and other activities that are financial in nature or incidental to a financial activity and allowing subsidiaries of banks to engage in a broad range of financial activities that are not permitted for banks themselves. To qualify, all of a bank holding company's subsidiary banks must be well-capitalized and well-managed, as measured by regulatory guidelines. In addition, to engage in the new activities, each of the bank holding company's banks must have been rated "satisfactory" or better in its most recent federal Community Reinvestment Act ("CRA") evaluation. The activities of bank holding companies would continue to be limited to activities authorized currently under the BHC Act. The Company is qualified but has not elected to become a financial holding company at this time and is therefore subject to the restrictions of the BHC Act as outlined above.

The Federal Reserve Board has adopted capital adequacy guidelines pursuant to which it assesses the adequacy of capital in examining and supervising a bank holding company and in analyzing applications to it under the BHC Act. These capital adequacy guidelines generally require bank holding companies to maintain total capital equal to 8.0 percent of total risk-adjusted assets and off-balance sheet items (the "Total Risk-Based Capital Ratio"), with at least 50 percent of that amount consisting of Tier 1, or core capital, and the remaining amount consisting of Tier 2, or supplementary capital. Tier 1 capital for bank holding companies generally consists of the sum of common stockholders' equity and perpetual preferred stock (subject in the case of the latter to limitations on the kind and amount of such stocks which may be included as Tier 1 capital), less goodwill and other non-qualifying intangible assets. Tier 1 capital may also include certain types of trust preferred securities that meet the requirements specified by the Federal Reserve Board, subject to a limitation in amount includable in Tier 1 capital. Tier 2 capital generally consists of hybrid capital instruments; perpetual debt and mandatory convertible debt securities; perpetual preferred stock, which is not eligible to be included in Tier 1 capital; term subordinated debt and intermediate-term preferred stock; and, subject to limitations, general allowances for loan and lease losses. Assets are adjusted under the risk-based guidelines to take into account different risk characteristics.

In addition to the risk-based capital requirements, the Federal Reserve Board requires bank holding companies to maintain a minimum leverage capital ratio of Tier 1 capital (defined by reference to the risk-based capital guidelines) to its average total consolidated assets (the "Leverage Ratio") of 3.0 percent. Total average consolidated assets for this purposes does not include, for example, goodwill and any other intangible assets and investments that the Federal Reserve Board determines should be deducted from Tier 1 capital. The Federal Reserve Board has determined that the 3.0 percent Leverage Ratio requirement is the minimum for the top-rated bank holding companies without any supervisory, financial or operational weaknesses or deficiencies or those, which are not experiencing or anticipating significant growth. All other bank holding companies are required to maintain a minimum Leverage Ratio of 4.0 percent. Bank holding companies with supervisory, financial, operational or managerial weaknesses, as well as bank holding companies that are anticipating or experiencing significant growth, are expected to maintain capital ratios well above the minimum levels. Because the Company anticipates significant future growth, it expects to be subjected to required ratios of 4.0 percent to 5.0 percent or more.

The Company is currently in compliance with both the Risk-Based Capital Ratio and the Leverage Ratio requirements. At December 31, 2002, it had a Tier 1 Risk-Based Capital Ratio and a Total Risk-Based Capital Ratio equal to 8.57 percent and 12.04 percent, respectively, and a Leverage Ratio equal to 6.70 percent.

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

U.S. bank regulatory authorities and international bank supervisory organizations, principally the Basel Committee on Banking Supervision ("Basel Committee"), currently are considering changes to the risk-based capital adequacy framework, which ultimately could affect the appropriate capital guidelines. Among other things, the Basel Committee rules, which are expected to be proposed formally for public comment in the next six months and are expected to become effective around 2006, would add operational risk as a third component to the denominator of the risk-based capital calculation, which currently includes only credit and market risks.

The federal Change in Bank Control Act prohibits a person or group of persons from acquiring "control" of a bank holding company unless the Federal Reserve Board has been given at least 60 days to review, and does not object to, the proposal. Under a rebuttable presumption established by the Federal Reserve Board, the acquisition of 10 percent or more of a class of voting stock of a bank holding company, such as the Company, with a class of securities registered under Section 12 of the Securities Exchange Act of 1934, as amended (the "Exchange Act") would, under the circumstances set forth in the presumption, constitute the acquisition of control.

In addition, any company, as that term is broadly defined in the statute, would be required to obtain the approval of the Federal Reserve Board under the BHC Act before acquiring 25 percent (5 percent in the case of an acquirer that is a bank holding company) or more, or such lesser percentage of our outstanding common stock as the Federal Reserve Board deems to constitute control over the Company.

PNB. PNB is a national banking association, organized under the National Bank Act. As such, its primary regulatory authority is the OCC. The OCC regularly examines national banks and their operations. In addition, operations of national banks are subject to federal statutes and regulations. Such statutes and regulations relate to required capital and reserves, investments, loans, mergers, payment of dividends, issuance of securities and many other aspects of operations. Capital requirements applicable to PNB are substantially similar to those adopted by the Federal Reserve Board regarding bank holding companies as described above.

The OCC's approval is required for a national bank to pay dividends if the total dividends declared by a national bank in any year will exceed the total of its net profits for that year combined with its retained net profits for the preceding two years, less any required transfer to surplus. The OCC also has authority to approve or disapprove mergers, consolidations, the establishment of branches and similar corporate actions. The OCC also has the power to prevent a national bank from engaging in unsafe or unsound practices or violating applicable laws in conducting its business.

Under the GLB Act, the OCC permits national banks, to the extent permitted under state law, to engage in certain new activities which are permissible for subsidiaries of a financial holding company. Further, it expressly preserves the ability of national banks to retain all existing subsidiaries.

PNB is also subject to applicable provisions of New Hampshire law insofar as they do not conflict with or are not otherwise preempted by federal banking law.

BCB. BCB is organized under New Hampshire law and is subject to the regulations of the Commissioner and the FDIC. BCB's operations are subject to various requirements and restrictions under the laws of the United States and the State of New Hampshire, including those related to the maintenance of adequate levels of capital, the payment of dividends, investments, the nature and amount of loans which can be originated and the rate of interest that can be charged thereon, and other activities. Capital requirements applicable to BCB are

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

substantially similar to those adopted by the Federal Reserve Board regarding bank holding companies as described above.

Community Reinvestment Act. Both BCB and PNB are subject to the provisions of the Community Reinvestment Act ("CRA"). Under the terms of the CRA, the appropriate federal bank regulatory agency is required, in connection with its examination of a subsidiary institution, to assess such institution's record in meeting the credit needs of the communities served by the institution, including those of low and moderate income neighborhoods. The regulatory agency's assessment of the institution's record is made available to the public.

An institution's CRA rating is taken into account by its regulators in considering various types of applications. In addition, an institution receiving a rating of substantial noncompliance is subject to civil money penalties or a cease and desist order under Section 8 of the Federal Deposit Insurance Act ("FDIA"). CRA remains a critical component of the regulatory examination process. CRA examination results and related concerns have been cited as a reason to reject and or modify branching and merger applications by various federal and state banking agencies. Formation of a financial holding company under the GLB Act is also dependent of the maintenance of a "satisfactory" CRA rating. Management of BCB and PNB believe that BCB and PNB are currently in compliance with all CRA requirements.

Customer Information Security. The Federal Reserve Board, the FDIC and other bank regulatory agencies have adopted final guidelines (the "Guidelines") for safeguarding nonpublic personal information about customers. Among other things, the Guidelines require each financial institution, under the supervision and ongoing oversight of its Board of Directors, to create a comprehensive written information security program designed to ensure the security and confidentiality of customer information, protect against any anticipated threats or hazards to the security or integrity of such information; and protect against unauthorized access to or use of such information that could result in substantial harm or inconvenience to any customer.

Privacy. The FDIC and other regulatory agencies have published final privacy rules pursuant to provisions of the GLB Act ("Privacy Rules"). The Privacy Rules, which govern the treatment of nonpublic personal information about consumers by financial institutions, require a financial institution to provide notice to customers (and other consumers in some circumstances) about its privacy policies and practices, describe the conditions under which a financial institution may disclose nonpublic personal information to nonaffiliated third parties and provide a method for consumers to prevent a financial institution from disclosing that information to most nonaffiliated third parties by "opting-out" of that disclosure, subject to certain exceptions.

USA Patriot Act. The USA Patriot Act of 2001 (the "Patriot Act"), designed to deny terrorists and others the ability to obtain anonymous access to the United States financial system, has significant implications for depository institutions, brokers, dealers and other businesses involved in the transfer of money. The Patriot Act, together with the implementing regulations of various federal regulatory agencies, requires financial institutions to implement additional policies and procedures with respect to, or additional measures designed to address, any or all of the following matters, among others: money laundering; suspicious activities and currency transaction reporting; and currency crimes. The Patriot Act also permits information sharing for counter-terrorist purposes between federal law enforcement agencies and financial institutions, as well as among financial institutions, subject to certain conditions, and require the Federal Reserve Board (and other federal banking agencies) to evaluate the effectiveness of an applicant in combating money laundering activities when considering applications filed under Section 3 of the BHC Act or the Bank Merger Act. Management believes that we are currently in compliance with all currently effective requirements prescribed by the

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Patriot Act and all applicable final implementing regulations.

Government Monetary Policy. The Company's banking subsidiaries are affected by the credit policies of monetary authorities, including the Federal Reserve Board. An important function of the Federal Reserve Board is to regulate the national supply of bank credit. Among the instruments of monetary policy used by the Federal Reserve Board are open market operations in U. S. Government securities, changes in the discount and fed funds rates, reserve requirements on member bank deposits, and funds availability regulations. The monetary policies of the Federal Reserve Board have in the past had a significant effect on the operations of financial institutions, including the Company and its subsidiaries, and will continue to do so in the future. Changing conditions in the national economy and money markets, as well as the impact of actions by monetary and fiscal authorities, make it difficult to predict the effect of future changes in interest rates, deposit levels or loan demand on the business and income of the Company and its subsidiaries.

### Competition

The banking industry in the United States, which includes commercial banks, savings and loan associations, mutual savings banks, capital stock savings banks, credit unions, and bank and savings and loan holding companies, is part of the broader financial services industry which includes insurance companies, mutual funds, and the brokerage industry, among others. In recent years, intense market demands and economic pressures have eroded once clearly defined industry classifications and have forced financial services institutions to diversify their services, increase returns on deposits, and become more cost effective as a result of competition with one another and with new types of financial services companies, including non-bank competitors.

The Company's banking subsidiaries face significant competition in their respective markets from commercial banks, savings banks, credit unions, consumer finance companies, insurance companies, "non-bank banks," mutual funds, government agencies, investment management companies, investment advisors, brokers and investment bankers. In addition, increasing consolidation within the banking and financial services industry, as well as increased competition from larger regional and out-of-state banking organizations and non-bank providers of various financial services, may adversely affect the Company's ability to achieve its financial goals. Federal banking laws permit adequately capitalized bank holding companies to venture across state lines to offer banking services through bank subsidiaries to a wider geographic market. Consequently, it is possible for large organizations to enter many new markets including the markets served by the Company. Certain of these competitors, by virtue of their size and resources, may enjoy certain efficiencies and competitive advantages over the Company in pricing, delivery, and marketing of their products and services. The Company's long-term success depends on the ability of the Company's banking subsidiaries to compete successfully with other financial institutions in their service areas. It is not possible to assess what impact these changes in the regulatory environment will have on the Company. Many of these large competitors have significantly more financial resources, larger market share and greater name recognition in the market areas served by the Company and its banking subsidiaries.

BCB and PNB compete in this environment by providing a broad range of financial services, competitive interest rates and a personal level of service that, combined, tend to retain the loyalty of its customers in its market areas against competitors with far larger resources. To a lesser extent, convenience of branch locations and hours of operations are also considered competitive advantages of the Banks.

### Risk Factors

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

The discussions set forth below contain certain statements that may be considered "forward-looking statements." Forward-looking statements involve unknown risks, uncertainties and other factors that may cause the Company's actual results to materially differ from those projected in the forward-looking statements. For further information regarding forward-looking statements, you should review the discussion under the caption "FORWARD-LOOKING STATEMENTS" on page 1 of this report.

The Company could be adversely impacted by changes in applicable regulations. The Company is subject to extensive federal and state laws and regulations and is subject to supervision, regulation and examination by various federal and state bank regulatory agencies. The restrictions imposed by such laws and regulations limit the manner in which the Company and its bank subsidiaries may conduct business and obtain financing. There can be no assurance that any modification of these laws and regulations, or new legislation that may be enacted, in the future will not make compliance more difficult or expensive, restrict the Company's ability to originate, broker or sell loans or otherwise adversely affect the operations of the Company. See "Supervision and Regulation" on page 4 of this report.

The Company's business is largely dependent upon the hospitality industry. A number of the Company's loan customers are in the hospitality industry. The hospitality industry is dependent on personal discretionary spending levels. Consequently, the hospitality industry has been adversely impacted by current negative economic trends, including recession and increased unemployment. Additionally, unforeseen events, such as political instability, including the potential war with Iraq, increases in fuel prices, travel-related accidents and unusual weather patterns also may adversely affect the hospitality industry. As a result, the Company's business also is likely to be affected by those events.

Interest rate volatility may adversely impact the Company's results of operations. The principal components of the Company's income stream are net interest and dividend income. Net interest and dividend income is the difference between interest and fee income on earning assets, such as loans and investments, and the interest expense paid on interest bearing liabilities, such as deposits and borrowed funds. The Company's net interest and dividend income may be significantly affected by changes in market interest rates, which are currently at historically low levels. A decrease in interest rates could reduce the Company's net interest and dividend income as the difference between interest and fee income and interest expense decreases. An increase in interest rates could also negatively impact the Company's results of operations by reducing borrowers' ability to repay their current loan obligations, resulting in increased loan defaults, foreclosures and write-offs and may necessitate increases to the Company's allowance for loan losses. See "Management's Discussion and Analysis of Financial Condition and Results of Operations" in Item 7 of this report.

The Company's allowance for loan losses may not be adequate to cover actual losses. The Company makes various assumptions and judgments about the collectibility of its loan portfolio and provides an allowance for potential loan losses based on several factors. If the Company's assumptions are wrong, its allowance for loan losses may be insufficient to cover its actual losses, which would have an adverse effect on the Company's results of operations, and may cause the Company to increase the allowance in the future. See "Management's Discussion and Analysis of Financial Condition and Results of Operations" in Item 7 of this report.

Changes in the securities market may adversely impact the Company's results of operations. The securities market has experienced a significant downturn and will likely continue to experience significant volatility as a result of, among other things, world economic and political conditions. Continued declines in equity prices, as well as declines in the performance of certain sectors or

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

specific companies, may result in a corresponding decline in the value of Company-held securities. The decline in the value of Company-held securities may decrease the Company's earnings. See "Management's Discussion and Analysis of Financial Condition and Results of Operations" in Item 7 of this report.

### Employees

As of December 31, 2002 the Company and its subsidiaries had approximately 269 full-time equivalent employees. The Company considers its employee relations to be good.

### ITEM 2. PROPERTIES

The Company operates 21 branch offices and one loan origination facility that are located in the central and northern New Hampshire communities of Berlin, Conway (four offices), Gorham (two offices), Groveton, Littleton, West Ossipee, West Plymouth, Plymouth, Campton, Ashland, North Woodstock, Tilton (two offices), Franklin, Laconia, Belmont, Pittsfield and Concord. Fourteen of these offices, including its main offices in Berlin, New Hampshire and Plymouth, New Hampshire, are located on properties the Company owns. The Company leases seven of its branches and the loan origination facility under five-year leases expiring between June 28, 2003 and December 31, 2008. Seventeen of the Company's branches have drive-up facilities and twenty are equipped with automated teller machines.

### ITEM 3. LEGAL PROCEEDINGS

The Company is not a party to, nor are any of its subsidiaries the subject of, any material pending legal proceedings, other than ordinary routine litigation incidental to the business.

### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matters were submitted to a vote of security holders during the quarter ended December 31, 2002.

## PART II

### ITEM 5. MARKET FOR THE REGISTRANT'S COMMON STOCK AND RELATED SECURITY HOLDER MATTERS

The Company's common stock is traded on The Nasdaq Stock Market, Inc.'s National Market under the symbol "NWFI." The following table sets forth, for the periods indicated, the high and low closing sale prices for the common stock, as reported by The Nasdaq National Market, and the dividends paid on the common stock:

		Price Per Share		Dividends Per Share
		Low	High	
2002	4th Quarter	\$26.18	\$31.50	\$0.17
	3rd Quarter	27.75	29.90	0.17
	2nd Quarter	28.15	30.00	0.17
	1st Quarter	27.50	29.40	0.17
2001	4th Quarter	\$27.25	\$29.75	\$0.17

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

3rd Quarter	25.75	30.95	0.17
2nd Quarter	23.50	30.00	0.17
1st Quarter	22.88	24.19	0.17

The Company intends to continue to pay dividends on a quarterly basis subject to, among other things, the financial condition and earnings of the Company, capital requirements, and other factors, including applicable governmental regulations. No dividends will be payable unless declared by the Board of Directors and then only to the extent funds are legally available for the payment of such dividends.

On March 3, 2003, the closing sales price of the common stock on the Nasdaq National Market was \$29.26 per share. As of such date, there were approximately 1,302 holders of record of the Company common stock.

### ITEM 6. SELECTED FINANCIAL DATA

The following table sets forth the selected consolidated financial information of the Company for the five years in the period ended December 31, 2002. This selected consolidated financial information should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations" appearing under Item 7 of this report and "Financial Statements and Supplementary Data" appearing under Item 8 of this report.

At or for the years ended December 31,	2002	2001	2000	1999
-----				
(Dollars in thousands, except per share data)				
Balance Sheet Data:				
Total assets	\$598,318	\$513,939	\$485,144	\$462,552
Securities available-for-sale	91,397	55,564	50,288	51,542
Securities held-to-maturity	--	--	2,752	5,151
Loans, net of unearned income	442,152	400,316	393,258	372,766
Allowance for loan losses	4,920	4,642	4,354	4,887
Other real estate owned	175	22	25	115
Unidentifiable intangible assets	--	8,080	5,098	1,271
Goodwill	10,152	--	--	--
Core deposit intangible	4,857	--	--	--
Deposits (1)	476,194	412,840	391,772	343,029
Securities sold under agreements to repurchase	8,251	8,155	9,390	7,468
Stockholders' equity	44,266	43,339	41,562	39,286
Income Statement Data:				
Net interest and dividend income	\$ 21,664	\$ 20,721	\$ 21,253	\$ 19,342
Provision for loan losses	900	900	980	540
Noninterest income	3,376	2,909	2,692	2,718
Noninterest expense	20,035	17,149	16,699	15,794
Net income	2,598	3,873	4,159	3,764
Per Common Share Data:				
Net income - basic	\$ 1.71	\$ 2.55	\$ 2.61	\$ 2.25
Net income - assuming dilution	1.71	2.54	2.61	2.25
Cash dividends declared	0.68	0.68	0.60	0.56
Book value	29.19	28.68	26.74	24.32
Tangible book value	19.07	23.16	23.41	23.54
Selected Ratios:				
Return on average assets	0.49%	0.78%	0.86%	0.90%
Return on average equity	5.86	9.14	10.29	9.37
Dividend payout	39.65	26.54	22.96	25.03
Average equity to average assets	8.33	8.58	8.31	9.62

(1) 1998 includes a short-term money market deposit of \$14,500.

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

### ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The purpose of this discussion is to focus on significant changes in the financial condition and results of operations of the Company and its subsidiaries. It is intended to supplement and highlight information contained in the accompanying consolidated financial statements and the selected financial data presented elsewhere in this report. The discussions set forth below contain certain statements that may be considered "forward-looking statements." Forward-looking statements involve risks, uncertainties and other factors that may cause the Company's actual results to materially differ from those projected in the forwarding-looking statements. For further information regarding forward-looking statements, you should review the discussion under the caption "FORWARD-LOOKING STATEMENTS" on page 1 of this report.

#### OVERVIEW OF PERFORMANCE

The Company and its Bank subsidiaries derive substantially all of their revenue and income from furnishing bank and bank-related services, principally to individuals and small and medium sized companies in New Hampshire. The Banks operate as typical community banking institutions and do not engage in any specialized finance or capital market activities. Northway functions primarily as the holder of stock of its subsidiaries and assists the management of its subsidiaries as appropriate.

The Company reported net income of \$2,598,000, or \$1.71 per common share, in 2002 compared to net income of \$3,873,000, or \$2.55 per common share, in 2001 and \$4,159,000, or \$2.61 per common share, in 2000. Return on average equity was 5.86 percent in 2002, compared to 9.14 percent in 2001 and 10.29 percent for 2000. Return on average assets was 0.49 percent in 2002, compared to 0.78 percent and 0.86 percent for 2001 and 2000, respectively.

During the year 2002, the Company continued the implementation of its growth initiatives with the purchase of three branches located in Laconia, Belmont and Pittsfield, New Hampshire. Also during 2002 the Company installed technology totaling approximately \$1,700,000 including a wide-area network, a voice over internet protocol telephone system, a new on-line teller system, document imaging and computer upgrades. The Company also made increases to staff during the year, most notably in the lending area. In addition, the sustained weakness of the equity market and the impact it had on certain holdings of the Company's equity securities resulted in net losses on sale of equity securities of \$410,000 and write-downs of equities of \$910,000. Costs associated with the expansion of our branch network, new technology and personnel resulted in increased noninterest expense which, when added to the loss on sale of equity securities and the write-down of equity securities, caused a decline in 2002 earnings as compared to 2001.

During 2001, the Company purchased a branch location in Littleton, New Hampshire, completed construction of a new branch location in Tilton, New Hampshire and moved its existing Tilton branch into this location. During 2000, the Company purchased a branch in West Ossipee, New Hampshire. These investments resulted in increased noninterest expense which, when added to the decline in net interest income associated with the rapidly declining interest rate environment, caused a decline in 2001 earnings as compared to 2000.

#### NET INTEREST AND DIVIDEND INCOME ANALYSIS

Net interest and dividend income is the principal component of a financial institution's income stream and represents the difference, or spread, between



## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

interest and fee income generated from earning assets and the interest expense paid on deposits and borrowed funds. Fluctuations in interest rates as well as changes in volume and mix of earning assets and interest-bearing liabilities can materially impact net interest and dividend income. The discussion of net interest and dividend income is presented on a taxable equivalent basis, unless otherwise noted, to facilitate performance comparisons among various taxable and tax-exempt assets.

The table on page 13, entitled "Consolidated Average Balances, Interest and Dividend Income/Expense and Average Yields/Rates," presents average balances, income earned or interest paid, and average yields earned or rates paid on major categories of assets and liabilities for the years ended December 31, 2002, 2001, and 2000.

Net interest and dividend income for 2002 increased \$822,000, or 4 percent, over 2001 while decreasing \$435,000, or 2 percent, in 2001 over 2000.

Interest and dividend income decreased \$3,653,000, or 10 percent, in 2002 compared to 2001. The continued decline in market interest rates caused a 1.24 percent decrease in the yield on average earning assets. A 1.19 percent decrease in the yield on loans was partially offset by an increase in average loan balances of \$13,829,000. This resulted in a net decrease of \$3,736,000, or 12 percent, in interest and fees on loans. Federal funds sold income decreased \$157,000 as a decrease in average yield of 1.67 percent was partially offset by a \$5,175,000 increase in the average balance. This was partially offset by an increase in interest and dividend income on securities of \$241,000, which was the result of an increase in average balances of \$13,580,000 partially offset by a decrease in average yield of 0.86 percent.

Interest expense decreased \$4,475,000, or 31 percent, in 2002 compared to 2001. The decrease in net interest expense was due primarily to a 1.33 percent decrease in rates paid on interest bearing liabilities partially offset by an increase in average balances of \$30,482,000. The increase in average balances is the result of the addition of guaranteed preferred beneficial interest in junior subordinated debentures issued by the Company's Delaware statutory business trusts, Northway Capital Trust I and Northway Capital Trust II, with an average balance of \$11,299,000 as well as an increase in average interest bearing deposit balances of \$19,539,000 associated primarily with the branches acquired in the fourth quarter of 2002.

Interest and dividend income decreased \$2,199,000, or 6 percent, in 2001 compared to 2000. A rapidly declining rate environment caused a 0.52 percent decrease in the yield on average earning assets. A 0.48 percent decrease in the yield on loans that was partially offset by an increase in average loan balances of \$3,525,000, resulted in a \$1,582,000, or 5 percent, decrease in interest and fees on loans. Interest and dividend income on securities decreased \$556,000, or 14 percent. This decrease resulted from a 12 percent decrease in the average balance of securities as well as a 0.21 percent decline in the yield.

Interest expense decreased \$1,764,000, or 11 percent, in 2001 compared to 2000. The decrease in interest expense was due primarily to a 0.48 percent decrease in rates paid on interest bearing liabilities, partially offset by an increase in average interest bearing liabilities of \$2,503,000, or 1 percent. A decrease of \$25,785,000, or 37 percent, in the average balance of Federal Home Loan Bank ("FHLB") advances, coupled with a decrease in the rate on such advances of 0.35 percent, resulted in a decrease in interest expense on FHLB advances of \$1,698,000. In addition, rates paid on deposit liabilities declined 0.32 percent resulting in a decrease in interest expense of \$1,054,000. These changes were partially offset by an increase in average interest bearing deposits of \$26,538,000, or 9 percent, which increased interest expense by \$1,168,000.

The trend in net interest and dividend income is commonly evaluated in terms of

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

average rates using net interest margin and interest rate spread. The net interest margin is computed by dividing fully taxable equivalent net interest and dividend income by average total earning assets. This ratio represents the difference between the average yield returned on average earning assets and the average rate paid for all funds used to support those earning assets, including both interest bearing and noninterest bearing sources of funds. The net interest margin decreased 0.14 percent to 4.42 percent in 2002 after having decreased 0.11 percent to 4.56 percent in 2001. The decrease in 2002's net interest margin was a direct result of the decrease in the yield on earning assets, which was only partially offset by the decrease in the cost of funds. The portion of interest earning assets funded by interest bearing liabilities rose to 85 percent in 2002 compared to 84 percent in both 2001 and 2000.

The interest rate spread measures the difference between the average yield on earning assets and the average rate paid on interest bearing liabilities. The interest rate spread eliminates the impact of noninterest bearing funds and gives a direct perspective on the effect of interest rate movements. During 2002, the net interest rate spread increased 0.09 percent to 4.07 percent as the cost of interest bearing liabilities decreased 1.33 percent while the yield on earning assets declined 1.24 percent. During 2001, the net interest rate spread decreased 0.04 percent to 3.98 percent as the yield on earning assets declined 0.52 percent while the cost of interest bearing liabilities decreased 0.48 percent.

See the accompanying schedules entitled "Consolidated Average Balances, Interest and Dividend Income/Expense and Average Yields/Rates" and "Consolidated Rate/Volume Variance Analysis" for more information.

### PROVISION FOR LOAN LOSSES

The provision for loan losses represents the annual cost of providing an allowance for losses inherent in the loan portfolio. The size of the provision for each year is dependent upon many factors, including loan growth, net charge-offs, changes in the composition of the loan portfolio, delinquencies, management's assessment of loan portfolio quality, the value of collateral and general economic factors.

The Company made a \$900,000 provision for loan losses in 2002, which provision was unchanged from 2001. The 2001 provision of \$900,000 was \$80,000 lower than 2000's provision of \$980,000. The provision for each of the three years was based upon the Company's judgment regarding the adequacy of the coverage ratio and level of portfolio risk.

Although management utilizes its best judgment in providing for losses, there can be no assurance that the Company will not have to change its provisions for loan losses in subsequent periods. Management will continue to monitor the allowance for loan losses and make additional provisions to the allowance as appropriate.

### CONSOLIDATED AVERAGE BALANCES, INTEREST INCOME/EXPENSE

(\$000 Omitted)  
For the Year Ended December

2002			2001		
Average Balance	Income/ Expense	Average Yield/ Rate	Average Balance	Income/ Expense	Average Yield/ Rate

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Assets

Interest earning assets:

Federal funds sold	\$ 18,971	\$ 271	1.43%	\$ 13,796	\$ 428	3.
Interest bearing deposits	225	2	0.89	109	3	2.
Securities (1) (2)	67,714	3,520	5.20	54,134	3,279	6.
Loans, net (1) (3)	408,793	27,941	6.83	394,964	31,677	8.

Total interest earning assets(1)	495,703	31,734	6.40	463,003	35,387	7.
----------------------------------	---------	--------	------	---------	--------	----

Cash and due from banks	14,597			13,529		
Allowance for loan losses	(4,794)			(4,481)		
Premises and equipment, net	12,064			11,283		
Other assets	14,607			10,811		

Total assets	\$532,177			\$494,145		
--------------	-----------	--	--	-----------	--	--

Liabilities

Interest bearing liabilities:

Regular savings	\$ 70,559	712	1.01	\$ 62,596	992	1.
NOW and super NOW	66,742	273	0.41	56,326	359	0.
Money market accounts	54,676	894	1.64	38,232	1,111	2.
Certificates of deposit	163,013	4,650	2.85	178,297	8,862	4.
Securities sold under agreements to repurchase	8,165	136	1.67	10,990	469	4.
FHLB advances	46,701	2,508	5.37	44,232	2,500	5.
Guaranteed preferred beneficial interest in junior subordinated debentures	11,299	645	5.71	--	--	--

Total interest bearing liabilities	421,155	9,818	2.33	390,673	14,293	3.
------------------------------------	---------	-------	------	---------	--------	----

Noninterest bearing deposits	64,513			57,621		
Other liabilities	2,177			3,474		
Total liabilities	487,845			451,768		

Stockholders' equity	44,332			42,377		
----------------------	--------	--	--	--------	--	--

Total liabilities and stockholders' equity	\$532,177			\$494,145		
--	-----------	--	--	-----------	--	--

Net interest and dividend income (1)		\$ 21,916			\$ 21,094	
--------------------------------------	--	-----------	--	--	-----------	--

Interest rate spread (4)			4.07%			3.
--------------------------	--	--	-------	--	--	----

Net interest margin (5)			4.42%			4.
-------------------------	--	--	-------	--	--	----

(1) Reported on a tax equivalent basis.

(2) Average balances are calculated using the adjusted cost basis.

(3) Net of unearned income. Includes nonperforming loans.

(4) Interest rate spread equals the yield on interest earning assets minus the rate paid on interest bearing liabilities.

(5) The net interest margin equals net interest income divided by total average interest earning assets.

CONSOLIDATED RATE/VOLUME VARIANCE ANALYSIS

(\$000 Omitted)

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

	2002 Compared to 2001				2001 Compared to 2000		
	Increase (Decrease)				Increase (Decrease)		
	Due to Change In				Due to Change In		
	Volume	Rate	Mix	Total	Volume	Rate	Mix
Interest and dividend income:							
Federal funds sold	\$ 161	\$ (231)	\$ (87)	\$ (157)	\$ 418	\$ (251)	\$ (219)
Interest bearing deposits	3	(2)	(2)	(1)	(7)	(5)	3
Securities	823	(465)	(117)	241	(462)	(107)	13
Loans	1,109	(4,681)	(164)	(3,736)	300	(1,865)	(17)
Total interest and dividend income	2,096	(5,379)	(370)	(3,653)	249	(2,228)	(220)
Interest expense:							
Regular savings	126	(360)	(46)	(280)	(54)	(217)	9
NOW and super NOW	67	(129)	(24)	(86)	29	(110)	(7)
Money market accounts	478	(486)	(209)	(217)	434	(225)	(98)
Certificates of deposit	(760)	(3,776)	324	(4,212)	759	(502)	(44)
Securities sold under agreements to repurchase	(121)	(286)	74	(333)	97	(115)	(22)
FHLB advances	140	(125)	(7)	8	(1,546)	(241)	89
Guaranteed preferred beneficial interest in junior subordinated debentures	645	--	--	645	--	--	--
Total interest expense	575	(5,162)	112	(4,475)	(281)	(1,410)	(73)
Net interest and dividend income	\$1,521	\$ (217)	\$ (482)	\$ 822	\$ 530	\$ (818)	\$ (147)

NONINTEREST INCOME

Noninterest income consists of revenues generated from a broad range of financial services and activities, including fee-based services and income earned through securities sales.

The following table sets forth the components of the Company's noninterest income:

	(\$000 Omitted)		
	Years Ended December 31,		
	2002	2001	2000
Service charges and fees on deposit accounts	\$1,473	\$1,169	\$1,049
Securities gains, net	151	128	512
Loan servicing income	365	401	130
Other	1,387	1,211	1,001
Total noninterest income	\$3,376	\$2,909	\$2,692

Fee income from service charges on deposit accounts increased 26 percent in 2002, 11 percent in 2001 and 12 percent in 2000. The improvement in 2002 is due principally to the introduction of new overdrawn account procedures and fee schedules introduced in January 2002 as well as the impact of the branch purchases during the fourth quarter 2002. The improvements in 2001 and 2000 were due to an increased number of deposit accounts as a result of branch purchases

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

and openings during those years as well as a product and fee standardization effort completed during the year 2000.

Net gains on sales of securities were \$151,000 in 2002 compared to \$128,000 in 2001 and \$512,000 in 2000. Securities gains in 2002 included net losses of \$410,000 on sales of equity securities compared to net gains of \$55,000 in 2001 and \$512,000 in 2000. Net gains on the sales of debt securities totaled \$561,000 in 2002 compared to \$73,000 in 2001 and none in 2000.

Loan servicing income consists of income from the servicing of Federal Home Loan Mortgage Corporation ("FHLMC") mortgage loans and indirect installment loans as well as the net income recognized from the creation and amortization of servicing assets under Statement of Financial Accounting Standards ("SFAS") 140. During 2002, the Company recognized \$365,000 in loan servicing income compared to \$401,000 in 2001 and \$130,000 in 2000. The \$36,000 decrease in 2002 loan servicing income is due to a decrease in income recognized under SFAS 140 and a reduction in servicing income on indirect loans partially offset by an increase in FHLMC servicing income. In 2001, the increase in loan servicing income is directly attributable to the increase in the volume of loans serviced for others.

Other noninterest income (sources of which include gains on sale of loans, debit card interchange fees, credit card merchant and fee income, automated teller machine fees and safe deposit fees) increased \$176,000, or 15 percent, to \$1,387,000 in 2002 following an increase of \$210,000, or 21 percent, to \$1,211,000 in 2001. Other noninterest income decreased \$21,000, or 2 percent, to \$1,001,000 in 2000.

### NONINTEREST EXPENSE

Total noninterest expense increased \$2,886,000, or 17 percent, during 2002 following an increase of \$450,000, or 3 percent, during 2001 and \$905,000, or 6 percent, in 2000. The increase to expenses during 2002 is due in large part to the \$910,000 write-down of equity securities, expenses related to the acquisition of three branches during the fourth quarter, staff upgrades and technology initiatives. During 2001 and 2000, expenses increased due to the Company's initiatives to standardize product offerings at the subsidiary banks, to increase market share in existing markets and enter new markets. In 2001 the Company acquired a branch in Littleton, New Hampshire and completed construction of a new branch location in Tilton, New Hampshire. In 2000 the Company acquired a branch in West Ossipee, New Hampshire. In 1999 two branches were opened and an indirect lending group began operations.

The following table sets forth information relating to the Company's noninterest expense during the periods indicated:

	(\$000 Omitted)		
	Years Ended December 31,		
	2002	2001	2000
Salaries and employee benefits	\$ 9,758	\$ 9,014	\$ 8,868
Office occupancy and equipment	3,298	2,864	2,708
Amortization of unidentifiable intangible assets	--	625	513
Amortization of core deposit intangible	476	--	--
Write-down of equity securities available-for-sale	910	--	--
Professional fees	1,096	886	1,073
Stationery and supplies	596	486	605
Telephone	505	283	287
Postage and shipping	378	323	286
ATM expense	366	352	322
Other	2,652	2,316	2,037

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

	-----	-----	-----
Total noninterest expense	\$20,035	\$17,149	\$16,699
	=====	=====	=====

Salaries and employee benefits increased \$744,000, or 8 percent, from 2001 to 2002, \$146,000, or 2 percent from 2000 to 2001, and \$420,000, or 5 percent, from 1999 to 2000. These increases reflect staff additions in connection with the expansion of the retail franchise, increased lending activities and normal salary and wage increases. The expansion initiatives as well as the technology improvements implemented during 2002 caused occupancy and equipment expense to increase \$434,000, or 15 percent, from 2001 to 2002. In addition, retail expansion accounted for the \$155,000, or 6 percent, increase in occupancy and equipment from 2000 to 2001 and the \$167,000, or 7 percent, from 1999 to 2000.

Amortization of unidentifiable intangible assets and amortization of core deposit intangible, net, decreased \$149,000 from 2001 to 2002. On October 1, 2002, the Company adopted SFAS 147 which resulted in a decrease of amortization expense of \$281,000 over the prior year which was partially offset by the recording of \$132,000 of amortization of core deposit intangible associated with the fourth quarter branch acquisitions. Amortization of unidentifiable intangible assets increased \$113,000, or 22 percent during 2001. This increase was due to the Littleton branch acquisition on October 26, 2001 as well as a full year of amortization on the branch purchased in West Ossipee during 2000. This increase was partially offset by the completion of amortization in July 2001 of branches acquired in 1994. During 2000 amortization of unidentifiable intangible assets increased \$156,000, or 44 percent due to the West Ossipee branch acquisition on August 25, 2000 as well as incurring a full year of amortization on the branches acquired in 1999.

### INCOME TAX EXPENSE

The Company recognized \$1,507,000, \$1,708,000 and \$2,107,000 in income tax expense for the years ended December 31, 2002, 2001 and 2000, respectively. The effective tax rate was 36.2 percent for 2002, 30.6 percent for 2001 and 33.6 percent for 2000. The increase in the effective tax rate in 2002 over both 2001 and 2000 is due to the fact that, during 2001 and 2000, the Company had obtained a number of State of New Hampshire tax credits related to economic development grants. In addition, the 2001 tax rate as compared to 2000 was reduced by the increased level of municipal income. This was partially offset by a 50 basis point increase in the Business Profits Tax. For additional information relating to income taxes, see Note 15 to the Consolidated Financial Statements.

### ASSETS

Total assets increased \$84,379,000, or 16 percent, to \$598,318,000 at December 31, 2002 compared to \$513,939,000 at December 31, 2001. The composition of earning assets has continued to change in order to meet corporate goals.

### BALANCE SHEET HIGHLIGHTS

	(\$000 Omitted)		
	Years Ended December 31,		
	-----	-----	-----
	2002	2001	Change
Total assets	\$598,318	\$513,939	\$ 84,379
Earning assets	548,980	470,482	78,498
Securities	96,109	60,276	35,833
Loans, net of unearned income	442,152	400,316	41,836
Deposits	476,194	412,840	63,354
Stockholders' equity	44,266	43,339	927

### SECURITIES AVAILABLE-FOR-SALE

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

The Company's securities are classified into one of two categories based on management's intent to hold the securities: (i) "held-to-maturity" securities, or (ii) securities "available-for-sale." Securities designated to be held-to-maturity are reported at amortized cost. Securities classified as available-for-sale are required to be reported at fair value with unrealized gains and losses, net of taxes, excluded from earnings and shown separately as a component of stockholders' equity.

The following table summarizes the Company's securities portfolio at December 31, 2002 and 2001, showing amortized cost and market value for each category:

	(\$000 Omitted)			
	December 31,			
	2002		2001	
	Amortized Cost	Market Value	Amortized Cost	Market Value
Securities available-for-sale:				
US Treasury and US government agencies	\$36,167	\$36,188	\$10,969	\$10,977
Mortgage-backed securities	7,286	7,476	13,810	13,744
Collateralized mortgage obligations	5,103	5,170	7,317	7,353
Marketable equity securities	3,163	2,377	4,358	3,255
Corporate bonds	33,407	33,848	14,167	14,230
State and political subdivisions	6,154	6,338	5,907	6,005
	-----	-----	-----	-----
Total securities available-for-sale	\$91,280	\$91,397	\$56,528	\$55,564
	=====	=====	=====	=====

Total securities increased \$35,833,000 during 2002 to \$91,397,000. On January 1, 2001, the Company elected, in conjunction with the adoption of SFAS No. 133, to transfer all securities held-to-maturity to the available-for-sale category at their market value.

The net unrealized gain on securities available-for-sale was \$117,000 at December 31, 2002 compared to a net unrealized loss on securities available-for-sale of \$964,000 at December 31, 2001. At December 31, 2002, the net unrealized gain on debt securities totaled \$903,000, which was partially offset by a net unrealized loss on marketable equity securities of \$786,000. The net unrealized gain on debt securities is primarily the result of the low rate environment during 2002, which resulted in an appreciation in value of existing debt holdings. The net unrealized loss on marketable equity securities is primarily the result of the weak equity market during 2002.

Due to the sustained overall weakness in the equity market as well as significant declines in certain sectors and specific companies within those sectors, the Company determined, through the evaluations described in Note 1 to the Consolidated Financial Statements, that the market values of certain of its marketable equity securities were other than temporarily impaired. As a result, during 2002 net losses on sales of marketable equity securities amounted to \$410,000 and write-downs of marketable equity securities amounted to \$910,000.

At December 31, 2002, the Company's investment in equity securities totaled \$2,377,000. This amount is net of a market value adjustment of \$786,000, of which the full amount was reflected in accumulated other comprehensive loss in shareholders' equity.

The Company has a general policy of purchasing debt securities primarily rated A or better by Moody's Investor Services and U.S. government securities to minimize credit risk. However, a corporate bond with an amortized cost of

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

\$987,000 and a fair value of \$660,000 was downgraded by both Moody's and Standard & Poor's during 2002. This bond is being carried at fair value and continues to perform in accordance with its original terms. All securities, however, carry interest rate risk, which affect their market values such that as market yields increase, the value of the Company's securities decline and vice versa. Additionally, mortgage-backed securities carry prepayment risk whereby expected yields may not be achieved due to the inability to reinvest proceeds from prepayment at comparable yields. Moreover, such mortgage-backed securities may not benefit from price appreciation in periods of declining rates to the same extent as the remainder of the portfolio.

A portion of the securities portfolio is pledged to secure public deposits, short-term securities sold under agreements to repurchase and treasury, tax and loan accounts. Refer to Note 3 to the Consolidated Financial Statements for a further discussion of pledging.

### LOANS

Loans increased 10 percent in 2002 as all categories of loans, with the exception of other loans, recognized increases, with the greatest increases occurring in residential real estate, installment loans and indirect installment loans. The following table presents the composition of the loan portfolio as of December 31, 2002 and 2001:

	(\$000 Omitted)			
	2002	Percent of Total	2001	Percent of Total
	-----	-----	-----	-----
Real estate:				
Residential	\$114,526	25.9%	\$109,261	27.3%
Commercial	111,941	25.3	111,642	27.9
Construction	6,330	1.4	1,581	0.4
Commercial	23,885	5.4	22,727	5.7
Installment	40,169	9.1	28,210	7.0
Indirect installment	139,477	31.5	120,761	30.1
Other	6,031	1.4	6,303	1.6
	-----	-----	-----	-----
	\$442,359	100.0%	\$400,485	100.0%
	=====	=====	=====	=====

The loan portfolio mix continued to change during the year. Indirect installment loans, which are fixed-rate loans secured by automobiles originated through automobile dealers with an average term of 60 months, now comprise 31.5 percent of the loan portfolio versus 30.1 percent at the end of 2001. In addition the purchase of installment loans as a result of the branch acquisitions increased installment loans as a percent of the total portfolio. Residential real estate loans declined to 25.9 percent of the portfolio from 27.3 percent at December 31, 2001; and commercial real estate loans declined to 25.3 percent of the portfolio from 27.9 percent at December 31, 2001. The Company wishes to maintain a balanced portfolio and is working to maintain a portfolio mix of approximately 30 percent residential real estate loans, 33-35 percent commercial loans, and 35-37 percent installment and other loans.

Commercial real estate loans consist of loans secured by income producing commercial real estate and commercial loans consist of loans that are either unsecured or are secured by inventories, receivables or other corporate assets, and many are additionally secured by a guarantee of the Small Business Administration. Commercial real estate and commercial loans increased by \$1,457,000 in 2002 as compared to 2001. The Company continues to emphasize commercial real estate and commercial loans in order to enhance earnings and maintain the balance of its portfolio.



## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Residential real estate loans increased by \$5,265,000 in 2002, a 5 percent increase from 2001, compared to a decrease of \$20,544,000, or 16 percent, in 2001 as compared to 2000. The Company originates both fixed-rate and adjustable-rate residential loans for its portfolio. Some fixed-rate residential loans are originated for sale to investors in the secondary market. The increase in residential real estate loans in 2002 resulted primarily from the Company's decision to retain a greater percentage of fixed-rate residential mortgage loans.

Installment loans consist primarily of loans originated directly by the Company, however, as part of the Laconia, Belmont and Pittsfield branch acquisitions the Company purchased installment loans totaling approximately \$18,102,000. As a result of these acquired loans, installment loans balances increased a net of \$11,959,000 compared to 2001. Indirect installment loans increased by \$18,716,000, or 15 percent, in 2002.

### NONPERFORMING ASSETS

Nonperforming assets were \$3,892,000, or 0.65 percent of total assets, at December 31, 2002 compared to \$1,519,000, or 0.30 percent of total assets, at December 31, 2001, an increase of \$2,373,000, or 156 percent. This increase was due primarily to the addition to nonperforming status of a large commercial credit totaling \$1,625,000. In addition, nonaccrual mortgage loans increased over the prior year.

Nonperforming assets are comprised primarily of nonaccrual loans, other chattels owned and real estate acquired by foreclosure or a similar conveyance of title. The accrual of interest on a loan is discontinued when there is reasonable doubt as to its collectibility or whenever the payment of principal or interest is more than 90 days past due. However, there are loans within this nonaccrual classification that provide periodic payments, but which have a weakness with respect to the collateral securing the loan.

At December 31, 2002, nonaccrual loans totaled \$3,619,000, or 0.82 percent of total loans, compared to \$1,392,000, or 0.35 percent of total loans, in 2001. Other real estate owned at December 31, 2002 was \$175,000 compared to \$22,000 at December 31, 2001.

### ALLOWANCE FOR LOAN LOSSES

The Company maintains an allowance for loan losses to absorb losses inherent in the existing loan portfolio. When a loan, or portion thereof, is considered uncollectible, it is charged against the allowance. Recoveries of amounts previously charged-off are added to the allowance when collected. The adequacy of the allowance for loan losses is evaluated on a regular basis by management. Factors considered in evaluating the adequacy of the allowance include previous loss experience, current economic conditions and their effect on borrowers and the market area in general, and the performance of individual credits in relation to the contract terms. The provision for loan losses charged to earnings is based on management's judgment of the amount necessary to maintain the allowance at a level adequate to absorb losses. In addition various regulatory agencies, as an integral part of their examination process, periodically review the adequacy of the Company's allowance for loan losses.

The Company's allowance for loan losses increased \$278,000 from December 31, 2001 to \$4,920,000, or 1.11 percent of total loans, at December 31, 2002. The 2002 provision for loan losses was \$900,000, unchanged from the prior year.

The following table sets forth the composition of the allowance for loan losses for the periods indicated:

(\$000 Omitted)

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

	Years Ended December 31,		
	2002	2001	2000
Beginning allowance	\$ 4,642	\$ 4,354	\$ 4,887
Provision for loan losses	900	900	980
Loans charged-off	(824)	(734)	(1,643)
Recoveries of loans previously charged-off	202	122	130
Net charge-offs	(622)	(612)	(1,513)
Ending allowance	\$ 4,920	\$ 4,642	\$ 4,354
Allowance as a percentage of loans outstanding	1.11%	1.16%	1.11%
Allowance as a percentage of nonperforming loans	135.95	333.48	454.96
Net charge-offs as a percentage of average loans	0.15	0.15	0.39

DEPOSITS AND BORROWINGS

Total deposits at December 31, 2002 were \$476,194,000, an increase of \$63,354,000, or 15 percent, compared to \$412,840,000 at December 31, 2001. The increase in deposits was due primarily to the acquisition of three branches in October 2002, which netted the Company additional deposits of approximately \$54,932,000.

The following table sets forth the components of deposits for the periods indicated:

	(\$000 Omitted) December 31,	
	2002	2001
Demand	\$ 71,759	\$ 62,846
Regular savings, NOW and money market	232,892	177,392
Time	171,543	172,602
Total deposits	\$476,194	\$412,840

At December 31, 2002, time deposits of \$100,000 or more are scheduled to mature as follows:

	(\$000 Omitted)
3 months or less	\$ 7,106
Over 3 to 6 months	3,596
Over 6 to 12 months	9,648
Over 12 months	5,363
	\$ 25,713

At December 31, 2002 short-term borrowings consisted of securities sold under agreements to repurchase of \$8,251,000 compared to \$8,155,000 for 2001. Long-term debt consisted solely of FHLB term advances of \$46,000,000 compared to \$48,028,000 in 2001. Many of the long-term term advances, however, are callable quarterly with call dates in February and March 2003. The decrease in FHLB advances is the result of maturing advances partially offset by one new advance. See Notes 9 and 10 to the Consolidated Financial Statements for additional

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

information.

The following table sets forth certain information concerning the Company's borrowings at the dates indicated:

	(\$000 Omitted)	
	December 31,	
	2002	2001
Short-term borrowings	\$ 8,251	\$ 8,155
Long-term debt	46,000	48,028
	\$54,251	\$56,183

### GUARANTEED PREFERRED BENEFICIAL INTEREST IN JUNIOR SUBORDINATED DEBENTURES

During April and July 2002 the Company completed the private placement of \$7,000,000 and \$13,000,000, respectively, of floating rate trust preferred securities due in 2032. These trust preferred securities were offered for the purpose of providing capital to the subsidiary banks to ensure adequate capital following the recent branch acquisitions and for general corporate purposes. As of December 31, 2002, \$9,463,000 qualified as Tier 1 capital and \$10,537,000 was allocated to Tier 2 capital.

### CAPITAL

The Company's stockholders' equity serves to support growth and provide depositors and other creditors protection against loss. Equity capital represents the stockholders' investment in the Company. Management strives to maintain an optimal level of capital on which an attractive return to the stockholders will be realized over both the short-term and long-term, while serving depositors' and creditors' needs.

The Company must also observe the minimum requirements enforced by the federal banking regulators. There are three capital requirements that banks and bank holding companies must meet: Tier 1 capital, total capital (combination of Tier 1 capital and Tier 2 capital), and leverage (Tier 1 capital to average assets) ratios. Tier 1 capital consists of stockholders' equity, net of intangible assets as well as a portion of capital securities. Tier 2 capital consists of a limited amount of allowance for loan losses and the portion of capital securities not allocated to Tier 1 capital. Tier 1 capital, total capital and leverage ratios do not include any adjustments for unrealized gains and losses relating to securities available-for-sale except net unrealized losses relating to marketable equity securities. The minimum requirements for the leverage ratio, risk-based Tier 1 capital and risk-based total capital are 4 percent, 4 percent and 8 percent, respectively. As of December 31, 2002, the subsidiary banks of the Company were "well capitalized" as defined under FDIC regulations.

The following table sets forth the Company's risk-based capital and leverage ratios:

	(\$000 Omitted)	
	December 31,	
	2002	2001
Risk-adjusted assets	\$445,281	\$386,941
Tier 1 capital (to average assets)	6.70%	6.95%
Tier 1 capital (to risk weighted assets)	8.57	9.08

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Total capital (to risk weighted assets)	12.04	10.28
---	-------	-------

Total stockholders' equity includes a \$1,366,000 and \$585,000 negative adjustment for accumulated other comprehensive loss, net of tax, at December 31, 2002 and 2001, respectively. At December 31, 2002, this adjustment was comprised of a net unrealized loss on securities available-for-sale of \$240,000, net of taxes, and an unfunded pension accumulated benefit obligation of \$1,126,000, net of taxes. The net unrealized loss on securities available-for-sale is attributable to the downturn in the securities market. While the Company continues to contribute the maximum amount permitted by law to its pension plan, the discount rate used to calculate the future value of such contribution and the poor asset performance of investment securities has resulted in the unfunded pension accumulated benefit obligation.

The Company intends to continue to pay dividends on a quarterly basis subject to the financial condition and earnings of the Company, capital requirements, and other factors, including applicable governmental regulations. No dividends will be payable unless declared by the Board of Directors and then only to the extent funds are legally available for the payment of such dividends.

### MARKET RISK

Market risk is the risk of loss in a financial instrument arising from adverse changes in market rates/prices, such as interest rates, foreign currency exchange rates, commodity prices and equity prices. The Company's primary market risk exposure is interest rate risk. The ongoing monitoring and management of this risk is an important component of the Company's asset/liability management process which is governed by policies established by the Company's Boards of Directors that are reviewed and approved annually. The Board of Directors delegates responsibility for carrying out the asset/liability management policies to Company's management Asset Liability Committee ("ALCO"). In this capacity ALCO develops guidelines and strategies impacting the Company's asset/liability management-related activities based upon estimated market risk sensitivity, policy limits and overall market interest rate levels/trends.

#### Interest Rate Risk

Interest rate risk represents the sensitivity of earnings to changes in market interest rates. As interest rates change, the interest income and interest expenses associated with the Company's financial instruments also change, thereby impacting net interest income ("NII"), the primary component of the Company's earnings. ALCO utilizes the results of a detailed and dynamic simulation model to quantify the estimated exposure of NII to sustained interest rate changes. While ALCO routinely monitors simulated NII sensitivity over a rolling 2-year horizon, it also utilizes additional tools to monitor potential longer-term interest rate risk.

The simulation model captures the impact of changing interest rates on the interest income received and interest expense paid on all interest-earning assets and interest-bearing liabilities reflected on the Company's balance sheet. The Company uses computer simulations to determine the impact on net interest income of various interest rate scenarios, balance sheet trends and strategies. These simulations incorporate assumptions about balance sheet dynamics such as loan and deposit growth, loan and deposit pricing, changes in funding mix, and asset and liability repricing and maturity characteristics. Simulations based on numerous assumptions are run under various interest rate scenarios to determine the impact on net interest income and capital. From these scenarios, interest rate risk is quantified and appropriate strategies are developed and implemented.

This sensitivity analysis is compared to ALCO policy limits which specify a maximum tolerance level for NII exposure over a 1-year horizon given both an

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

immediate 200 basis point upward and downward shift in interest rates. Using an immediate rate shock simulation where interest rates increase 200 basis points, the December 31, 2003 earnings simulation model projects that net interest income for the next twelve months would increase by an amount equal to approximately 0.72 percent. In addition, utilizing an immediate rate shock simulation where interest rates decrease 200 basis points, the December 31, 2003 earnings simulation model projects that net interest income for the next twelve months would decrease by an amount equal to approximately 9.21 percent.

Using an immediate rate shock simulation where interest rates increase 200 basis points, the December 31, 2002 earnings simulation model projected that net interest income for the following twelve months would increase by an amount equal to approximately 4.24 percent. In addition, utilizing an immediate rate shock simulation where interest rates decrease 200 basis points, the December 31, 2002 earnings simulation model projected that net interest income for the following twelve months would decrease by an amount equal to approximately 4.86 percent.

The preceding sensitivity analysis does not represent a Company forecast and should not be relied upon as being indicative of expected operating results. These hypothetical estimates are based upon numerous assumptions including, among others, the nature and timing of interest rate levels, yield curve shape, prepayments on loans and securities, deposit decay rates, pricing decisions on loans and deposits, and reinvestment/replacement of asset and liability cashflows. The assumptions differed in each of the periods included in the sensitivity analysis above. While assumptions are developed based upon current economic and local market conditions, the Company cannot make any assurances as to the predictive nature of these assumptions, including how customer preferences or competitor influences might change.

The most significant factors affecting the changes in market risk exposure during 2002 compared to 2001 were the decrease in interest rates market-wide, changes in the yield curve for investment securities, the increase in the aggregate principal amount in fixed-rate loans extended by the subsidiary banks, the aggregate increase in securities available-for-sale, and increase in total deposits, as well as the increase in floating rate subordinated debentures.

### LIQUIDITY RISK

Liquidity risk management involves the Company's and its subsidiaries' ability to raise funds in order to meet their existing and anticipated financial obligations. These obligations are the withdrawal of deposits on demand or at contractual maturity, the repayment of debt as it matures, the ability to fund new and existing loan commitments and the ability to take advantage of new business opportunities. Liquidity may be provided through amortization, maturity or sale of assets such as loans and securities available-for-sale, liability sources such as increased deposits, utilization of the FHLB credit facility, purchased or other borrowed funds, and access to the capital markets. Liquidity targets are subject to change based on economic and market conditions and are controlled and monitored by the Company's Asset/Liability Committee. At the bank level, liquidity is managed by measuring the net amount of marketable assets after deducting pledged assets, plus lines of credit, primarily with the FHLB, which are available to fund liquidity requirements. Management then measures the adequacy of that aggregate amount relative to the aggregate amount of liabilities deemed to be sensitive or volatile. These include brokered deposits, deposits in excess of \$100,000, term deposits with short maturities, and credit commitments outstanding.

Additionally, the parent holding company requires cash for various operating needs including dividends to shareholders, the purchase of treasury stock, capital injections to the subsidiary banks, and the payment of general corporate

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

expenses. The primary sources of liquidity for the parent holding company are dividends from the subsidiary banks and reimbursement for services performed on behalf of the banks. Additionally, the parent holding company may utilize outside sources of funding such as the trust preferred issues undertaken during 2002.

As shown in the consolidated statements of cash flows, cash and cash equivalents decreased by \$2,215,000 during 2002. Cash used for investing activities totaled \$80,734,000 with lending activities utilizing \$43,516,000 and investment purchases utilizing \$35,757,000. Cash provided by financing activities totaled \$73,127,000. This cash consisted of \$47,527,000 from a branch acquisition, \$20,000,000 from the issuance of guaranteed preferred beneficial interest in junior subordinated debentures, as well as an increase in other deposits of \$8,422,000. The net cash provided by operating activities totaled \$5,392,000 and consisted primarily of net income of \$2,598,000 as well as a decrease in loans held for-sale partially offset by an increase in other assets and other liabilities, net.

### CAPITAL EXPENDITURES AND COMMITMENTS

During 2002, the Company incurred approximately \$2,628,000 in capital expenditures. These expenditures included approximately \$1,700,000 in technology improvements including installation of a wide-area network, a voice over internet protocol telephone system, a new on-line teller system, document imaging and computer upgrades. In addition, \$430,000 was recorded for the purchase of real estate in Laconia, New Hampshire as part of the recent branch acquisition. The remaining expenditures were for normal maintenance and replacement of, or upgrades in, existing property and equipment.

During 2001, the Company incurred approximately \$1,714,000 in capital expenditures. These expenditures included \$947,000 of construction and equipment costs for the branch constructed in Tilton, New Hampshire. Approximately \$388,000 was spent on technology initiatives, including Internet banking and cash management as well as a down-payment for technology initiatives to be completed in 2002. The remaining expenditures were for normal maintenance and replacement of, or upgrades in, existing property and equipment.

The Company's estimated capital expenditure projections for 2003 total \$710,000. The Company has budgeted approximately \$145,000 for ATM replacement and upgrades and \$115,000 for software purchases for indirect lending to improve workflow. The remaining expenditures will be incurred for normal maintenance and replacement of, or upgrades to, existing property and equipment. These expenditures are expected to be funded through normal Company cashflows.

### ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Information regarding quantitative and qualitative disclosures about market risk is included in "Management's Discussion and Analysis of Financial Condition and Results of Operations" appearing under Item 7 of this report and is hereby incorporated by reference in this Item 7A.

### ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY MATERIAL

#### CONSOLIDATED STATEMENTS OF INCOME

FOR THE YEAR ENDED DECEMBER 31,

---

Interest and dividend income  
Interest and fees on loans

(\$00

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Interest on debt securities available-for-sale:

Taxable

Tax-exempt

Dividends

Interest on federal funds sold

Interest on interest bearing deposits

-----  
Total interest and dividend income  
-----

Interest expense

Interest on deposits:

Regular savings, NOW and money market deposit accounts

Certificates of deposit (in denominations of \$100,000 or more)

Other time

Interest on short-term borrowings

Interest on long-term debt

Interest on guaranteed preferred beneficial interest in junior subordinated debentures

-----  
Total interest expense  
-----

Net interest and dividend income

Provision for loan losses

-----  
Net interest and dividend income after provision for loan losses  
-----

Noninterest income

Service charges and fees on deposit accounts

Gains on sales of securities available-for-sale, net

Loan servicing income

Other

Total noninterest income

Noninterest expense

Salaries and employee benefits

Office occupancy and equipment

Amortization of core deposit intangible

Amortization of unidentifiable intangible assets

Write-down of equity securities

Other

-----  
Total noninterest expense  
-----

Income before income taxes

Income tax expense

Net income  
-----

Basic earnings per common share

Earnings per common share assuming dilution  
-----

See Notes to Consolidated Financial Statements

CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION

AS OF DECEMBER 31,  
-----

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Assets

Cash and cash equivalents:

Cash and due from banks and interest bearing deposits  
Federal funds sold

-----  
Total cash and cash equivalents  
-----

Securities available-for-sale, at fair value

Federal Home Loan Bank stock

Federal Reserve Bank stock

Loans held-for-sale

Loans, net before allowance for loan losses

Less: allowance for loan losses  
-----

Net loans  
-----

Premises and equipment, net

Other real estate owned

Goodwill

Core deposit intangible

Unidentified intangible assets

Other assets  
-----

Total assets  
-----

Liabilities

Deposits:

Demand

Regular savings, NOW and money market deposit accounts

Certificates of deposit (in denominations of \$100,000 or more)

Other time  
-----

Total deposits  
-----

Short-term borrowings

Accrued taxes and other liabilities

Long-term debt  
-----

Total liabilities  
-----

Guaranteed preferred beneficial interest in junior subordinated debentures  
-----

Stockholders' equity

Preferred stock, \$1.00 par value; 1,000,000 shares authorized; none issued

Common stock, \$1.00 par value; 9,000,000 shares authorized; 1,731,969 issued at December 31, 2002 and 2001 and 1,516,574 outstanding at December 31, 2002 and 1,511,324 outstanding at December 31, 2001

Surplus

Retained earnings

Treasury stock (215,395 shares at December 31, 2002 and 220,645 shares at December 31, 2001)

Accumulated other comprehensive loss, net of tax  
-----

Total stockholders' equity  
-----

Total liabilities and stockholders' equity  
-----

See Notes to Consolidated Financial Statements



Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

(\$000 Omitted)

	Common Stock	Surplus	Retained Earnings	Treasury Stock
Balance at December 31, 1999	\$ 1,732	\$ 2,101	\$ 39,906	\$ (3,398)
Net income - 2000	--	--	4,159	--
Net change in unrealized loss on securities available-for-sale, net of taxes	--	--	--	--
Net change in unfunded pension accumulated benefit obligation, net of taxes	--	--	--	--
Treasury stock purchased, 55,800 shares	--	--	--	(1,310)
Cash dividends declared (\$0.60 per share)	--	--	(955)	--
Balance at December 31, 2000	1,732	2,101	43,110	(4,708)
Net income - 2001	--	--	3,873	--
Net change in unrealized loss on securities available-for-sale, net of taxes	--	--	--	--
Net change in unfunded pension accumulated benefit obligation, net of taxes	--	--	--	--
Treasury stock purchased, 48,045 shares	--	--	--	(1,156)
Cash dividends declared (\$0.68 per share)	--	--	(1,028)	--
Balance at December 31, 2001	1,732	2,101	45,955	(5,864)
Net income - 2002	--	--	2,598	--
Net change in unrealized loss on securities available-for-sale, net of taxes	--	--	--	--
Net change in unfunded pension accumulated benefit obligation, net of taxes	--	--	--	--
Exercise of stock options for 5,250 shares, net of tax benefit	--	(13)	--	153
Cash dividends declared (\$0.68 per share)	--	--	(1,030)	--
Balance at December 31, 2002	\$ 1,732	\$ 2,088	\$ 47,523	\$ (5,711)

(1) Accumulated other comprehensive loss as of December 31, 2002 consists of net unrealized holding securities of \$240, net of taxes, and unfunded pension accumulated benefit obligation of \$1,1 other comprehensive loss as of December 31, 2001 consists of net unrealized holding losses on net of taxes. Accumulated other comprehensive loss as of December 31, 2000 consists of net un available-for-sale securities of \$543, net of taxes, and unfunded pension accumulated benefit taxes.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED DECEMBER 31,	200
Net income	\$2,59
Other comprehensive income (loss):	
Net unrealized gains on securities available-for-sale	32
Reclassification adjustment for realized gains (losses) in net income	(75)

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Net unrealized gains (losses) on securities	1,08
Minimum pension liability adjustment	(1,70)
Other comprehensive income (loss)	(62)
Income tax expense	15
Other comprehensive income (loss), net of tax	(78)
Comprehensive income	\$1,81

See Notes to Consolidated Financial Statements

CONSOLIDATED STATEMENTS OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2002

Cash flows from operating activities:	
Net income	\$ 2,598
Adjustments to reconcile net income to net cash provided by operating activities:	
Provision for loan losses	900
Depreciation and amortization	1,791
Deferred income tax expense	195
Write-down of other real estate owned	--
Write-down of equity securities	910
Gains on sales of securities available-for-sale, net	(151)
Gains on sale of nonperforming and reperforming loans	--
(Gains) loss on sale, disposal and write-down of premises and equipment	(18)
Amortization of premiums and accretion of discounts on securities, net	246
Increase (decrease) in unearned income, net	38
Amortization of discount on loans acquired	18
(Gains) losses on sales of other real estate owned and other personal property, net	5
Net (increase) decrease in loans held-for-sale	1,357
Other liabilities assumed net of (other assets acquired) in branch transactions	(66)
Net change in other assets and other liabilities	(2,431)
Net cash provided by operating activities	5,392
Cash flows from investing activities:	
Proceeds from sales of securities available-for-sale	16,709
Proceeds from maturities of securities held-to-maturity	--
Proceeds from maturities of securities available-for-sale	30,043
Purchase of securities available-for-sale	(82,509)
Purchase of securities held-to-maturity	--
Loan originations and principal collections, net	(23,526)
Recoveries of previously charged-off loans	202
Loans acquired in branch transactions	(20,192)
Purchase of loans	--
Proceeds from sales of nonperforming and reperforming loans	--
Proceeds from sales of and payments received on other real estate owned	60
Proceeds from sales of and payments received on other personal property	794
Premises and equipment acquired in branch transactions	(519)
Additions to premises and equipment, net of disposals	(1,796)

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Net cash used by investing activities	(80,734)
Cash flows from financing activities:	
Net increase (decrease) in deposits	8,422
Deposits assumed in branch transactions, net of assumption premiums	47,527
Advances from FHLB	1,000
Repayment of FHLB advances	(3,028)
Net decrease in short-term FHLB advances	--
Net increase (decrease) in securities sold under agreements to repurchase	96
Exercise of stock options, net of tax benefit	140
Purchases of treasury stock	--
Issuance of guaranteed preferred beneficial interest in junior subordinated debentures	20,000
Cash dividends paid	(1,030)
Net cash provided by financing activities	73,127
Net increase (decrease) in cash and cash equivalents	(2,215)
Cash and cash equivalents at beginning of year	29,641
Cash and cash equivalents at end of year	\$ 27,426

Supplemental disclosure of cash flows:

Interest paid	\$9,876
Taxes paid	1,743
Loans transferred to other real estate owned	200
Loans transferred to other personal property	802
Financed sales of other real estate owned	--
Loans transferred to held-for-sale	--
Carrying amount of held-to-maturity securities transferred to available-for-sale securities	--

See Notes to Consolidated Financial Statements

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

NATURE OF OPERATIONS

Northway Financial, Inc. is a bank holding company formed in 1997 under the laws of New Hampshire and is registered under the Bank Holding Company Act of 1956. The Company's only business activity has been to own all of the shares of, and provide management, capital and operational support to, The Berlin City Bank ("BCB") and The Pemigewasset National Bank of Plymouth ("PNB") and its wholly owned subsidiaries Northway Capital Trust I and Northway Capital Trust II. The Company's headquarters are in Berlin, New Hampshire. The banking subsidiaries are engaged principally in the business of attracting deposits from the general public and investing those deposits in securities, commercial loans, real estate loans, and consumer loans.

BASIS OF PRESENTATION

The consolidated financial statements include the accounts of the Company and its wholly-owned subsidiaries. All significant intercompany accounts and transactions have been eliminated in the consolidation.

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

The accounting and reporting policies of the Company conform to accounting principles generally accepted in the United States of America and to general practices within the banking industry.

In preparing the financial statements, management is required to make estimates and judgments that affect the reported amounts of assets and liabilities as of the dates of the statements of financial condition, and income and expense for the periods. Actual results could differ from those estimates. Material estimates that are particularly susceptible to change in the near-term relate to the determination of the allowance for loan losses and valuation of other real estate owned.

### RECLASSIFICATIONS

Certain amounts in the prior years' financial statements have been reclassified to conform with the current year's presentation.

### CASH AND CASH EQUIVALENTS

For purposes of the statement of cash flows, cash and cash equivalents include cash and due from banks, federal funds sold and interest bearing deposits.

### SECURITIES

Debt securities that the Company has the positive intent and ability to hold to maturity are classified as held-to-maturity and reported at amortized cost; if debt and equity securities are bought and held principally for the purpose of selling in the near term they would be classified as trading and reported at fair value, with unrealized gains and losses included in earnings; and debt and equity securities not classified as either held-to-maturity or trading are classified as available-for-sale and reported at fair value, with unrealized gains and losses excluded from earnings and reported as a separate component of stockholders' equity, net of estimated income taxes. At this time, the Company has not established a trading account.

Premiums and discounts are amortized and accreted primarily on the level yield method over the contractual life of the securities adjusted for expected prepayments.

If a decline in the fair value below the adjusted cost basis of an investment is judged to be other than temporary, the cost basis of the investment is written down to fair value as the new cost basis and the amount of the write-down is included in noninterest expense.

Gains and losses on sales of securities available-for-sale are recognized at the time of the sale on a specific identification basis.

### LOANS HELD-FOR-SALE

Loans held-for-sale are generally identified as such at origination and are stated at the lower of aggregate cost or market. Market value is based on outstanding investor commitments. When loans are sold, a gain or loss is recognized to the extent that the sale proceeds exceed or are less than the carrying value of the loans. Gains and losses are determined using the specific identification method. All loans sold are without recourse to the Company.

### LOANS

Loans are carried at the principal amounts outstanding, net of any unearned income, premiums on originated loans and discounts on acquired loans. Unearned income includes loan origination fees, net of direct loan origination costs.

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

This income is deferred and recognized as adjustments to loan income over the contractual life of the related notes using a method the result of which approximates that of the interest method.

Loans are placed on nonaccrual when payment of principal or interest is considered to be in doubt or is past due 90 days or more. The Company may choose to place a loan on nonaccrual status due to payment delinquency or uncertain collectibility, while not classifying the loan as impaired, if (i) it is probable that the Company will collect all amounts due in accordance with the contractual terms of the loan or (ii) the loan is not a commercial, commercial real estate or an individually significant mortgage or consumer loan. Previously accrued income on nonaccrual loans that has not been collected is reversed from current income, and subsequent cash receipts are recorded as income. Loans are returned to accrual status when collection of all contractual principal and interest is reasonably assured and there has been sustained repayment performance.

The Company's loans are primarily secured by real estate in New Hampshire. In addition, other real estate owned is located in this market. Accordingly, the ultimate collectibility of a substantial portion of the Company's loan portfolio and the recovery of other real estate owned are susceptible to changing conditions in this market.

### ALLOWANCE FOR LOAN LOSSES

The allowance for loan losses is maintained at a level considered adequate by management on the basis of many factors including the risk characteristics of the portfolio, trends in loan delinquencies and an assessment of existing economic conditions. Additions to the allowance are charged to earnings; realized losses, net of recoveries, are charged directly to the allowance.

While management uses available information in establishing the allowance for loan losses, future additions to the allowance may be necessary if economic conditions differ substantially from the estimates used in making the evaluations. In addition, various regulatory agencies, as an integral part of their examination process, periodically review the Banks' allowances for loan losses. Such agencies may require the Banks to recognize additions to the allowance based on judgments different from those of management.

Commercial, commercial real estate and individually significant mortgage and consumer loans are considered impaired, and are placed on nonaccrual, when it is probable that the Company will not be able to collect all amounts due according to the contractual terms of the loan agreement. Mortgage and consumer loans, which are not individually significant, are measured for impairment collectively. Loans that experience insignificant payment delays and insignificant shortfalls in payment amounts generally are not classified as impaired. The amount of impairment for all impaired loans is determined by the difference between the present value of the expected cash flows related to the loan, using the original contractual interest rate, and its recorded value, or, as a practical expedient in the case of collateralized loans, the difference between the fair value of the collateral and the recorded amount of the loan.

When foreclosure is probable, impairment is measured based on the fair value of the collateral.

### SERVICING ASSETS

Servicing assets are recognized as separate assets when rights are acquired through purchase or through sale of financial assets. Capitalized servicing rights are reported in other assets and are amortized into noninterest income in proportion to, and over the period of, the estimated future net servicing income of the underlying financial assets. Servicing assets are evaluated for

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

impairment based upon the fair value of the rights as compared to amortized cost. Impairment is determined by stratifying rights by predominant characteristics, such as interest rates and terms. Fair value is determined using prices for similar assets with similar characteristics, when available, or based upon discounted cash flows using market-based assumptions. Impairment is recognized through a valuation allowance for an individual stratum, to the extent that fair value is less than the capitalized amount for the stratum.

### OTHER REAL ESTATE OWNED

Other real estate owned is comprised of properties acquired either through foreclosure proceedings or acceptance of a deed in lieu of foreclosure, and for which the Company has taken physical possession. The Company classifies loans as repossessed or foreclosed if the Company receives physical possession of the debtor's assets, regardless of whether or not foreclosure proceedings take place.

Assets acquired through foreclosure or a similar conveyance of title are initially recorded at the lower of the carrying value of the loan or the fair value, less estimated costs to sell, of the property constructively or actually received. Gains and losses upon disposition are reflected in operations as realized.

### PREMISES AND EQUIPMENT

Premises and equipment are carried at cost less accumulated depreciation. Depreciation is computed on the straight-line method over the estimated useful lives of the respective assets. Estimated lives are 39 years for buildings, ten years for building improvements and three to seven years for furniture and equipment.

Amortization of leasehold improvements is accumulated on a straight-line basis over the lesser of the term of the respective lease or the asset's useful life, not to exceed ten years.

### ADVERTISING

The Company directly expenses costs associated with advertising as they are incurred.

### INCOME TAXES

The Company uses the asset and liability method of accounting for income taxes. Under the asset and liability method, deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and the respective tax bases and operating loss and tax credit carry forwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

### STOCK-BASED COMPENSATION

At December 31, 2002, the Company has a stock-based employee compensation plan which is described more fully in Note 16. The Company accounts for this plan under the recognition and measurement principles of APB Opinion No. 25, Accounting for Stock Issued to Employees, and related Interpretations. No stock-based employee compensation cost is reflected in net income, as all options granted under this plan had an exercise price equal to the market value of the underlying common stock on the date of the grant. The following table

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

illustrates the effect on net income and earnings per share if the Company had applied the fair value recognition provisions of SFAS No. 123, Accounting for Stock-Based Compensation, to stock-based employee compensation.

		(\$000 Omitted, except	
		2002	2001
		-----	-----
Net income	As reported	\$ 2,598	\$ 3,873
Deduct: Total stock-based employee compensation expense determined under fair value based methods awards, net of related tax effects		39	
	Pro forma	\$ 2,559	\$ 3,873
Earnings per common share	As reported	\$ 1.71	\$ 2.15
	Pro forma	1.68	2.15
Earnings per common share (assuming dilution)	As reported	\$ 1.71	\$ 2.15
	Pro forma	1.68	2.15

### EARNINGS PER SHARE

Basic earnings per share ("EPS") excludes dilution and is computed by dividing income available to common stockholders by the weighted-average number of common shares outstanding for the period. Diluted EPS, if applicable, reflects the potential dilution that could occur if securities or other contracts to issue common stock were exercised or converted into common stock or resulted in the issuance of common stock that then shared in the earnings of the entity.

Earnings per common share have been computed based on the following (in thousands):

	Years Ended December 31,		
	2002	2001	2000
	-----	-----	-----
Net income	\$ 2,598	\$ 3,873	\$ 4,159
Less: Preferred stock dividends	--	--	--
Net income applicable to common stock	\$ 2,598	\$ 3,873	\$ 4,159
Average number of common shares outstanding	1,515.1	1,521.6	1,590.6
Effect of dilutive options(1)	6.0	4.3	--
Average number of common shares outstanding used to calculate diluted earnings per common share	1,521.1	1,525.9	1,590.6

(1) Approximately 0, 21,000 and 21,000 of the Company's outstanding stock options were not included in the diluted net earnings per share calculation for 2002, 2001, and 2000, respectively, because to do so would have been antidilutive.

### RECENT ACCOUNTING PRONOUNCEMENTS

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

The FASB has issued Statement No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities. This Statement replaces Statement No. 125, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities, and rescinds Statement No. 127, Deferral of the Effective Date of Certain Provisions of FASB Statement No. 125. Statement No. 140 provides accounting and reporting standards for transfers and servicing of financial assets and extinguishments of liabilities. This Statement provides consistent standards for distinguishing transfers of financial assets that are sales from transfers that are secured borrowings. This Statement is effective for transfers and servicing of financial assets and extinguishments of liabilities occurring after March 31, 2001; however, the disclosure provisions are effective for fiscal years ending after December 15, 2000. The adoption of this Statement has had no material impact on the consolidated financial statements.

The FASB has issued Statement No. 141, Business Combinations. This Statement improves the consistency of the accounting and reporting of business combinations by requiring that all business combinations be accounted for under a single method - the purchase method. Using the pooling-of-interests method is no longer permitted. Statement No. 141 requires that the purchase method be used for business combinations initiated after June 30, 2001. The adoption of this Statement has had no material impact on the consolidated financial statements.

The FASB has issued Statement No. 142, Goodwill and Other Intangible Assets. Statement No. 142 requires that goodwill no longer be amortized to earnings, but instead be reviewed for impairment. The amortization of goodwill ceased upon adoption of the statement which for the Company was January 1, 2002. The effect of the adoption of this statement on the consolidated financial statements is described below.

In October 2002, the FASB issued Statement No. 147, Acquisitions of Certain Financial Institutions, an Amendment of Statements No. 72 and No. 144 and FASB Interpretation No. 9. Statement No. 72, Accounting for Certain Acquisitions of Banking or Thrift Institutions and FASB Interpretation No. 9, Applying APB Opinions No. 16 and 17 When a Savings and Loan Association or a Similar Institution Is Acquired in a Business Combination Accounted for by the Purchase Method, provided interpretive guidance on the application of the purchase method to acquisitions of financial institutions. Except for transactions between two or more mutual enterprises, SFAS No. 147 removes acquisitions of financial institutions from the scope of both Statement 72 and Interpretation 9 and requires that those transactions be accounted for in accordance with SFAS No. 141, Business Combinations, and No. 142, Goodwill and Other Intangible Assets. Thus, the requirement in paragraph 5 of Statement 72 to recognize (and subsequently amortize) any excess of the fair value of liabilities assumed over the fair value of tangible and identifiable intangible assets acquired as an unidentifiable intangible asset no longer applies to acquisitions within the scope of SFAS No. 147. In addition, SFAS No. 147 amends SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Asset, to include in its scope long-term customer-relationship intangible assets of financial institutions such as depositor- and borrower-relationship intangible assets and credit cardholder intangible assets. Consequently, those intangible assets are subject to the same undiscounted cash flow recoverability test and impairment loss recognition and measurement provisions that SFAS No. 144 requires for other long-lived assets that are held and used.

Paragraph 5 of SFAS No. 147, which relates to the application of the purchase method of accounting, is effective for acquisitions for which the date of acquisition is on or after October 1, 2002. The provisions in paragraph 6 related to accounting for the impairment or disposal of certain long-term customer-relationship intangible assets are effective on October 1, 2002. Transition provisions for previously recognized unidentifiable intangible assets



## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

in paragraphs 8-14 are effective on October 1, 2002, with earlier application permitted.

In accordance with paragraph 9 of SFAS No. 147, the Company, has reclassified, as of September 30, 2002 its recognized unidentifiable intangible asset related to branch acquisition(s). This asset was reclassified as goodwill (reclassified goodwill). The amount reclassified was \$5,386,000, the carrying amount as of January 1, 2002. The reclassified goodwill is being accounted for and reported prospectively as goodwill under SFAS No. 142, with no amortization expense. Accordingly, the consolidated financial statements for the year ended December 31, 2002 do not reflect amortization in the amount of \$313,000 that would have been recorded if SFAS No. 147 had not been issued.

In accordance with SFAS No. 147 the Company tested its reclassified goodwill for impairment as of January 1, 2002 and December 31, 2002. The Company determined that its goodwill as of those dates was not impaired.

Also in accordance with paragraph 9 of SFAS No. 147, as of September 30, 2002, the Company reclassified its core deposit intangible asset and accounted for it as an asset apart from the unidentifiable intangible asset and not as goodwill.

The Company's amortization expense related to reclassified goodwill was \$456,000 and \$224,000 for the years ended December 31, 2001 and 2000, respectively.

The following is a reconciliation of reported net income adjusted for adoption of SFAS No. 142 for years ended December 31:

	(\$'000 Omitted, Except Per Share Data)		
	2002	2001	2000
	-----	-----	-----
Reported net income	\$ 2,598	\$ 3,873	\$ 4,150
Add back reclassified goodwill amortization, net of tax effect	--	275	13
	-----	-----	-----
Adjusted net income	\$ 2,598	\$ 4,148	\$ 4,290
	=====	=====	=====
 Basic earnings per share:			
Reported net income	\$ 1.71	\$ 2.55	\$ 2.60
Reclassified goodwill amortization, net of tax effect	--	0.18	0.00
	-----	-----	-----
Adjusted net income	\$ 1.71	\$ 2.73	\$ 2.70
	=====	=====	=====
 Diluted earnings per share:			
Reported net income	\$ 1.71	\$ 2.54	\$ 2.60
Reclassified goodwill amortization, net of tax effect	--	0.18	0.00
	-----	-----	-----
Adjusted net income	\$ 1.71	\$ 2.72	\$ 2.70
	=====	=====	=====

The gross carrying amount and accumulated amortization of the core deposit intangible as of December 31, 2002 was \$5,333,000 and \$476,000, respectively. The estimated amortization of the core deposit intangible for each of the five succeeding years is as follows:

2003	\$954,000
2004	\$954,000
2005	\$954,000

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

2006	\$927,000
2007	\$320,000

The weighted-average amortization period for the core deposit intangible is 64 months.

In August 2001, the FASB issued Statement No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets. Statement No. 144 addresses financial accounting and reporting for the impairment or disposal of long-lived assets. Statement No. 144 supercedes Statement No. 121, Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to Be Disposed Of," but retains the basic recognition and measurement model for assets held for use and held for sale. The provisions of Statement No. 144 are required to be adopted starting with fiscal years beginning after December 15, 2001. This Statement did not have a material impact on the Company's consolidated financial statements.

In June 2002, the FASB issued Statement No. 146, Accounting for Costs Associated with Exit or Disposal Activities. This Statement requires that a liability for a cost associated with an exit or disposal activity be recognized and measured initially at fair value only when the liability is incurred. Statement No. 146 is effective for exit or disposal activities that are initiated after December 31, 2002. Management does not anticipate that this Statement will have any material impact on the Company's consolidated financial statements.

### NOTE 2 CASH AND DUE FROM BANKS

Cash and due from banks at December 31, 2002 and 2001 includes \$2,911,000 and \$5,858,000, respectively, which is subject to withdrawals and usage restrictions to satisfy the reserve requirements of the Federal Reserve Bank.

### NOTE 3 SECURITIES AVAILABLE-FOR-SALE

The amortized cost, gains in accumulated other comprehensive income, losses in accumulated other comprehensive income and fair value of securities at December 31, 2002 and 2001 follows:

		(\$000 Omitted)	
	Amortized Cost	Gains in Accumulated Other Comprehensive Income	Losses in Accumulated Other Comprehensive Income
	-----	-----	-----
December 31, 2002			
-----			
US Treasury and other US government agency securities	\$36,167	\$ 51	\$ 30
Marketable equity securities	3,163	45	831
Mortgage-backed securities	7,286	199	9
Collateralized mortgage obligations	5,103	67	--
Corporate bonds	33,407	892	451
State and political subdivision bonds and notes	6,154	184	--
	-----	-----	-----
	\$91,280	\$ 1,438	\$ 1,321
	=====	=====	=====
December 31, 2001			
-----			
US Treasury and other US government agency securities	\$10,969	\$ 27	\$ 19
Marketable equity securities	4,358	109	1,212

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Mortgage-backed securities	13,810	72	138
Collateralized mortgage obligations	7,317	86	50
Corporate bonds	14,167	299	236
State and political subdivision bonds and notes	5,907	98	--
	-----	-----	-----
	\$56,528	\$ 691	\$ 1,655
	=====	=====	=====

The contractual maturity distribution of investments in debt obligations at December 31, 2002 fol

	(\$'000 Omitted)				T
	Within One Year	One to Five Years	Five to Ten Years	Over Ten Years	Amo
	-----	-----	-----	-----	-----
US Treasury and other US government agency securities	\$13,996	\$20,134	\$ 2,037	\$ --	\$
Mortgage-backed securities	80	4,259	1,992	955	
Collateralized mortgage obligations	--	--	66	5,037	
Corporate bonds	1,002	26,249	6,156	--	
State and political subdivision bonds and notes	278	221	3,412	2,243	
	-----	-----	-----	-----	-----
Total amortized cost	\$15,356	\$50,863	\$13,663	\$ 8,235	\$
	=====	=====	=====	=====	=====
Market value	\$15,372	\$51,090	\$14,227	\$ 8,331	\$
	=====	=====	=====	=====	=====

Actual maturities of state and political subdivision bonds and notes, mortgage-backed securities and collateralized mortgage obligations will differ from the maturities presented because borrowers have the right to prepay obligations without prepayment penalties.

Due to the sustained overall weakness in the equity market as well as significant declines in certain sectors and specific companies within those sectors, the Company determined, through the evaluations described in Note 1 to the Consolidated Financial Statements, that the market values of certain of its marketable equity securities were other than temporarily impaired. As a result, during 2002 net losses on sales of marketable equity securities amounted to \$410,000 and write-downs of marketable equity securities amounted to \$910,000.

At December 31, 2002, the Company's investment in equity securities totaled \$2,377,000. This amount is net of a market value adjustment of \$786,000, of which the full amount was reflected in accumulated other comprehensive loss in shareholders' equity.

A corporate bond with an amortized cost of \$987,000 and a fair value of \$660,000 was downgraded by both Moody's and Standard & Poor's during 2002. This bond is being carried at fair value and continues to perform in accordance with its original terms

An analysis of gross realized gains and losses on securities available-for-sale which have been sold or called during the years ended December 31, follows:

		(\$'000 Omitted)		
2002		2001		2
-----	-----	-----	-----	-----
Realized	Realized	Realized	Realized	Realized

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

	Gains	Losses	Gains	Losses	Gains
	-----	-----	-----	-----	-----
Equity securities	\$ 39	\$449	\$ 61	\$ 6	\$517
US government agency securities	149	--	91	--	--
Mortgage-backed securities	159	--	--	18	--
Corporate bonds	246	--	--	--	--
State and political subdivisions	7	--	--	--	--
	----	----	----	----	----
	\$600	\$449	\$152	\$ 24	\$517
	=====	=====	=====	=====	=====

The tax provision applicable to these net realized gains amounted to \$60,000, \$50,000 and \$201,000 for 2002, 2001, and 2000, respectively.

Securities with a carrying amount totaling \$48,433,000 and \$21,382,000 were pledged to secure public deposits, securities sold under agreements to repurchase and treasury, tax and loan accounts at December 31, 2002 and 2001, respectively.

NOTE 4 LOANS

Loan balances were comprised of the following:

	(\$000 Omitted)	
December 31,	2002	2001
-----	-----	-----
Real estate:		
Residential	\$114,526	\$109,261
Commercial	111,941	111,642
Construction	6,330	1,581
Commercial	23,885	22,727
Installment	40,169	28,210
Indirect installment	139,477	120,761
Other	6,031	6,303
	-----	-----
Total loans	442,359	400,485
Less:		
Unearned income	207	169
Allowance for loan losses	4,920	4,642
	-----	-----
	5,127	4,811
	-----	-----
	\$437,232	\$395,674
	=====	=====

Total loans above are net of unearned discount on loans acquired in the amount of \$862,000 at December 31, 2002. In addition, total loans above are net of unamortized premium on indirect installment loans originated in the amount of \$3,684,000 and \$3,611,000 at December 31, 2002 and 2001, respectively.

Loans are made in the ordinary course of business to directors, executive officers, and their immediate families and to organizations in which such persons have more than a 10 percent ownership interest. These loans are made on substantially the same terms, including interest rate and collateral, as those prevailing at the same time for comparable transactions with unrelated persons and did not involve more than the normal risk of collectibility or present other unfavorable features. Total loans to such persons and their companies amounted to \$839,000 as of December 31, 2002. During 2002, principal payments were \$311,000 and principal advances amounted to \$383,000.

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

The Company's lending activities are conducted principally in New Hampshire. Although the loan portfolio is diversified, a portion of its debtors' ability to repay is dependent upon the economic conditions prevailing in New Hampshire. The Company maintains significant credit relationships with borrowers in the hotel and motel industry. The aggregate loan balances to these industries totaled \$56,470,000 at December 31, 2002 and \$58,623,000 at December 31, 2001.

Loans serviced for others are not included in the accompanying statements of financial condition. The unpaid principal balances of these loans total \$49,908,000 and \$46,661,000 at December 31, 2002 and 2001, respectively. The Company sold \$20,694,000 of mortgage loans and \$1,472,000 of indirect installment loans in 2002 and \$18,577,000 of mortgage loans and \$10,390,000 of indirect installment loans in 2001.

The Company capitalized \$177,000 and \$204,000 of servicing rights and amortized \$97,000 and \$29,000 of those rights in 2002 and 2001, respectively. There is no valuation allowance for servicing rights, because their fair value approximates their carrying amount of \$339,000 and \$259,000 at December 31, 2002 and 2001, respectively. Servicing rights are carried in other assets.

Restructured, accruing loans entered into prior to the adoption of SFAS No. 114 and 118 are not required to be reported as impaired loans unless such loans are not performing in accordance with the restructured terms at adoption of SFAS No. 114. Restructured, accruing loans entered into subsequent to the adoption of these statements are reported as impaired loans. In the year subsequent to restructure these loans may be removed from the impaired loan disclosure provided that the loan bears a market rate of interest at the time of restructure and is performing under the restructured terms.

At December 31, 2002 and 2001, loans restructured in a troubled debt restructuring before January 1, 1995, the effective date of SFAS No. 114, that are not impaired based on the terms specified by the restructuring agreement totaled \$945,000 and \$983,000, respectively. The gross interest income that would have been recorded in the years ended December 31, 2002 and 2001 if such restructured loans had been current in accordance with their original terms was \$76,000 and \$107,000, respectively. The amount of interest income recognized on such restructured loans for the years ended December 31, 2002 and 2001 was \$54,000 and \$73,000, respectively.

At December 31, 2002 and 2001, nonperforming loans totaled \$3,619,000 and \$1,392,000, respectively. Of this total, \$3,000 and \$0, for December 31, 2002 and 2001, respectively, were past due 90 days or more and still accruing interest.

The recorded investment in loans that are considered to be impaired under SFAS No. 114 was \$2,775,000 and \$643,000 at December 31, 2002 and 2001, respectively, for which the related allowance for loan losses is \$459,000 and \$76,000 as of December 31, 2002 and 2001, respectively. All of the Company's impaired loans are collateralized and therefore all impaired loans are measured by the difference between the fair value of the collateral and the recorded amount of the loan. The average recorded investment in impaired loans during the twelve months ended December 31, 2002 and 2001 was approximately \$854,000 and \$307,000, respectively. For the twelve months ended December 31, 2002 and 2001 the Company recognized interest income on impaired loans of \$94,000 and \$26,000, respectively, which included \$67,000 and \$15,000 of interest income recognized using the cash-basis method of income recognition, respectively.

### NOTE 5 ALLOWANCE FOR LOAN LOSSES

Changes in the allowance for loan losses for the years ended December 31, follows:

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

	(\$000 Omitted)		
	2002	2001	2000
	-----	-----	-----
Balance at beginning of year	\$4,642	\$4,354	\$4,887
Provision for loan losses	900	900	980
Recoveries on loans previously charged-off	202	122	130
Loans charged-off	(824)	(734)	(1,643)
	-----	-----	-----
Balance at end of year	\$4,920	\$4,642	\$4,354
	=====	=====	=====

NOTE 6 OTHER REAL ESTATE OWNED

Other real estate owned consists of real estate acquired by foreclosure or a similar conveyance of title. At December 31, 2002 other real estate owned was comprised of commercial real estate of \$175,000. At December 31, 2001 other real estate owned was comprised of residential real estate of \$22,000.

Sales of other real estate owned by the Company resulted in gains of \$13,000, \$17,000 and \$64,000 for the years ended December 31, 2002, 2001 and 2000, respectively.

There were no write-downs on other real estate owned for the years ended December 31, 2002 and 2000; and write-downs on other real estate owned totaled \$3,000 for the year ended December 31, 2001.

NOTE 7 PREMISES AND EQUIPMENT

A summary of premises and equipment follows:

	(\$000 Omitted)	
	December 31,	
	-----	-----
	2002	2001
	-----	-----
Land	\$ 2,418	\$ 2,327
Buildings	9,437	9,134
Leasehold improvements	481	401
Construction in progress	228	255
Equipment	7,162	5,726
	-----	-----
	19,726	17,843
Less accumulated depreciation and amortization	7,223	6,358
	-----	-----
	\$12,503	\$11,485
	=====	=====

Depreciation expense for the years ended December 31, 2002, 2001 and 2000 amounted to \$1,315,000, \$1,079,000, and \$999,000, respectively.

The Company leases eight of its locations under non-cancellable operating leases. Minimum lease payments in future periods under non-cancellable operating leases at December 31, 2002 are as follows:

	(\$000 Omitted)
2003	\$ 391
2004	302
2005	152
2006	153
2007	130
Thereafter	25

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

-----  
 \$1,153  
 =====

The terms of four of the leases provide that the Company can, at the end of the initial five-year term, renew the lease under two five-year options. One lease will reach the end of its initial five-year term on June 28, 2003, at which time it will not be renewed. The terms of one of the leases provides that the Company can, at the end of the current five-year term, renew the lease under one five-year option. All leases contain a provision that the Company shall pay its pro-rata share of operating costs. Additionally, two of the leases require that the Company pay all real estate taxes.

Rent expense for the years ended December 31, 2002, 2001, and 2000 amounted to \$369,000, \$287,000 and \$256,000, respectively.

NOTE 8 DEPOSITS

The aggregate amount of maturities for time deposits as of December 31, 2002, for each of the following five years ended December 31 and thereafter, are as follows:

	(\$000 Omitted)
2003	\$132,297
2004	30,862
2005	4,625
2006	3,211
2007	528
Thereafter	20
	-----
	\$171,543
	=====

Deposits from related parties held by the Banks at December 31, 2002 and 2001 amounted to \$2,315,000 and \$1,897,000, respectively.

NOTE 9 SHORT-TERM BORROWINGS

Short-term borrowings, which include securities sold under agreements to repurchase and FHLB advances with maturities of less than one year, and their related average interest rates for the years ended December 31, 2002, 2001 and 2000 are as follows:

	(\$000 Omitted)			
	2002		2001	
	Amount	Avg. Int. Rate	Amount	Avg. Int. Rate
	-----	-----	-----	-----
FHLB advances	\$ --	--%	\$ --	--%
Securities sold under agreements to repurchase	8,251	1.54	8,155	1.97
	-----		-----	
	\$ 8,251	1.54%	\$ 8,155	1.97%
	=====		=====	
Maximum amount outstanding at any month end	\$12,834		\$19,080	
Average amount outstanding during the year	8,454	1.67%	11,725	4.38%

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

The underlying securities associated with securities sold under agreements to repurchase are under the control of the Company.

### NOTE 10 LONG-TERM DEBT

Long-term debt at December 31, 2002 and 2001 consisted of FHLB advances of \$46,000,000 and \$48,028,000, respectively.

As of December 31, 2002, contractual principal payments due under long-term debt were as follows:

	(\$000 Omitted)
2003	\$ 7,000
2004	9,000
2005	--
2006	--
2007	5,000
2008 and years thereafter	25,000
	-----
	\$46,000
	=====

The FHLB long-term debt consisted of eleven separate advances with the following terms:

(\$000 Omitted)			
Amount	Rate	Maturity Date	Call Date
-----	-----	-----	-----
\$ 7,000	4.34	06/25/03	N/A
1,000	3.49	05/14/04	N/A
3,000	4.78	06/25/04	N/A
5,000	5.79	08/30/04	02/28/03
5,000	6.11	03/28/07	03/27/03
7,000	5.54	11/02/09	02/04/03
7,000	5.57	11/09/09	02/10/03
5,000	5.91	12/17/09	03/18/03
2,000	4.80	12/27/10	03/26/03
3,000	4.50	01/24/11	01/24/03
1,000	4.58	02/07/11	02/05/03
-----			
\$46,000			
=====			

### NOTE 11 GUARANTEED PREFERRED BENEFICIAL INTEREST IN JUNIOR SUBORDINATED DEBENTURES

On April 10, 2002, the Company completed the private placement of \$7,000,000 aggregate liquidation amount of floating rate trust preferred securities (the "Trust I Capital Securities") issued by its Delaware statutory business trust, Northway Capital Trust I ("Capital Trust I"). The Trust I Capital Securities were sold to a pooled investment vehicle. The proceeds from the sale of the Trust I Capital Securities, together with the proceeds from the sale by Capital Trust I of its common securities to the Company, were invested in Floating Rate Junior Subordinated Debt Securities of the Company due 2032 (the "Trust I Junior Subordinated Debt"), which were issued pursuant to an Indenture, dated April 10, 2002, between the Company and Wilmington Trust Company, as Trustee. Both the Trust I Capital Securities and the Trust I Junior Subordinated Debt have a floating rate, which resets semi-annually, equal to six-month LIBOR plus 3.70 percent, with a ceiling of 11.00 percent for the first five years. Currently,



## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

the interest rate on these securities is 5.32 percent. Payments of distributions and other amounts due on the Trust I Capital Securities are irrevocably guaranteed by the Company, to the extent that Capital Trust I has funds available for the payments of such distributions, pursuant to a Guarantee Agreement, dated April 10, 2002, between the Company and Wilmington Trust Company, as Guarantee Trustee. The Trust I Junior Subordinated Debt and the Trust I Capital Securities may be redeemed at the option of the Company on fixed semi-annual dates beginning on April 22, 2007.

On July 11, 2002, the Company completed the private placement of \$13,000,000 aggregate liquidation amount of floating rate trust preferred securities (the "Trust II Capital Securities") issued by its Delaware statutory business trust, Northway Capital Trust II (the "Capital Trust II"). The Trust II Capital Securities were sold to a pooled investment vehicle. The proceeds from the sale of the Trust II Capital Securities, together with the proceeds from the sale by Capital Trust II of its common securities to the Company, were invested in Floating Rate Junior Subordinated Debt Securities of the Company due 2032 (the "Trust II Junior Subordinated Debt"), which were issued pursuant to an Indenture, dated July 11, 2002, between the Company and Wilmington Trust Company, as Trustee. Both the Trust II Capital Securities and the Trust II Junior Subordinated Debt have a floating rate, which resets quarterly, equal to three-month LIBOR plus 3.65 percent, with a ceiling of 12.50 percent for the first five years. Currently, the interest rate on these securities is 5.03 percent. Payments of distributions and other amounts due on the Trust II Capital Securities are irrevocably guaranteed by the Company, to the extent that Capital Trust II has funds available for the payments of such distributions, pursuant to a Guarantee Agreement, dated July 11, 2002, between the Company and Wilmington Trust Company, as Guarantee Trustee. The Trust II Junior Subordinated Debt and the Trust II Capital Securities may be redeemed at the option of the Company on fixed quarterly dates beginning on July 7, 2007.

### NOTE 12 ACQUISITIONS

On October 18, 2002, the Company acquired certain assets and assumed the deposits of three branches offices of Fleet National Bank located in Laconia, Belmont and Pittsfield, New Hampshire. This acquisition has allowed the Company to expand its market area further into Belknap and Merrimack Counties. Deposits assumed totaled \$54,932,000 for which the Company paid a deposit purchase premium of 11.25 percent. In addition, the Company acquired certain loans associated with the branches totaling \$20,192,000. As a result of this purchase the Company made the following entries to record this transaction:

(\$000 Omitted)

Cash	\$26,738	
Loans	20,192	
Goodwill	4,766	
Core deposit intangible	2,639	
Land and buildings	430	
Furniture and fixtures	13	
Leasehold improvements	76	
Other assets	83	
Building lease and equipment expense	12	
Salary expense	7	
Deposits		54,932
Other liabilities		17
Other income		7

This transaction was accounted for using the purchase method of accounting. The results of operations of the acquired branches are included in the 2002 consolidated statements of income of the Company from the date of the transaction.

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

All goodwill is expected to be deductible for tax purposes. The cost of the acquired branch office was \$7,405,000. The core deposit intangible of \$2,639,000 is being amortized to noninterest expense over fifty months using the straight line method.

On October 26, 2001, the Company acquired certain assets and assumed the deposits of a branch office of The Bank of New Hampshire located in Littleton, New Hampshire. As a result of this purchase the Company made the following entries to record this transaction:

(\$000 Omitted)

Cash	\$22,481	
Loans	2,601	
Deposit assumption premium	3,607	
Equipment	6	
Other assets	14	
Miscellaneous expense	1	
Deposits		28,660
Other liabilities		48
Other income		2

This transaction was accounted for using the purchase method of accounting. The results of operations of the acquired branch are included in the 2001 consolidated statements of income of the Company from the date of the transaction.

The deposit assumption premium of \$3,607,000 was amortized, through December 31, 2001, to noninterest expense over fifteen years using the straight line method. For 2002 accounting, see Note 1, Recent Accounting Pronouncements, SFAS No. 147.

On August 25, 2000, the Company acquired certain assets and assumed the deposits of a branch office of The Bank of New Hampshire located in West Ossipee, New Hampshire. As a result of this purchase the Company made the following entries to record this transaction:

(\$000 Omitted)

Cash	\$16,952	
Loans	6,197	
Deposit assumption premium	4,340	
Premises and equipment	301	
Other assets	38	
Miscellaneous expense	8	
Deposits		27,782
Other liabilities		50
Other income		4

This transaction was accounted for using the purchase method of accounting. The results of operations of the acquired branch are included in the consolidated statements of income of the Company from the date of the transaction.

The deposit assumption premium of \$4,340,000 was amortized, through December 31, 2001, to noninterest expense over fifteen years using the straight line method. For 2002 accounting, see Note 1, Recent Accounting Pronouncements, SFAS No. 147.

On July 9, 1999, the Company acquired certain assets and assumed the deposits from branch offices of Vermont National Bank located in Tilton and Franklin, New Hampshire. As a result of this purchase, the Company made the following entries to record this transaction:

(\$000 Omitted)

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Cash	\$16,931	
Deposit assumption premium	789	
Premises and equipment	292	
Other assets	5	
Interest expense	3	
Deposits		18,011
Other liabilities		3
Other income		6

This transaction was accounted for using the purchase method of accounting. The results of operations of the acquired branches are included in the consolidated statements of income of the Company from the date of the transaction.

The deposit assumption premium of \$789,000 was amortized, through December 31, 2001, to noninterest expense over seven years using the straight line method. For 2002 accounting, see Note 1, Recent Accounting Pronouncements, SFAS No. 147.

Management reviews the carrying amount of intangible assets on an ongoing basis, taking into consideration any events and circumstances that might have diminished such amount. During 2002, the Company reviewed the carrying amount of intangible assets and determined that no impairment was required.

### NOTE 13 STOCKHOLDERS' EQUITY

The Company and the Banks are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory, and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Banks' financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Banks must meet specific capital guidelines that involve quantitative measures of the Banks' assets, liabilities and certain off-balance sheet items as calculated under regulatory accounting practices. The Banks' capital amounts and classifications are also subject to qualitative judgments by the regulators about components, risk weightings and other factors.

Quantitative measures established by regulation to ensure capital adequacy require the Company and the Banks to maintain minimum amounts and ratios (set forth in the table below) of total and Tier 1 capital (as defined in the regulations) to risk-weighted assets (as defined), and of Tier 1 capital (as defined) to average assets (as defined). As of December 31, 2002, the most recent notification from the FDIC categorized both banks as well-capitalized under the regulatory framework for prompt corrective action. To be categorized as well-capitalized the Banks must maintain minimum total risk-based, Tier 1 risk-based and Tier 1 leverage ratios. There are no conditions or events since that notification that management believes have changed the Company's and Banks' categories. Management believes, as of December 31, 2002 and 2001, that the Company and the Banks met all capital adequacy requirements to which they are subject.

These minimum capital amounts and ratios, as well as the Company's and Banks' actual capital amounts and ratios, are presented in the following table:

(\$000 Omitted)

For Capital  
Adequacy

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

	Actual		Purpose	
	Amount	Ratio	Amount	R
As of December 31, 2002				
-----				
Tier 1 capital (to average assets)				
Consolidated	\$38,140	6.70%	\$22,766	=>
The Berlin City Bank	24,743	6.82	14,513	=>
The Pemigewasset National Bank of Plymouth	15,416	7.05	8,749	=>
Total capital (to risk weighted assets)				
Consolidated	53,597	12.04	35,622	=>
The Berlin City Bank	28,121	10.30	21,850	=>
The Pemigewasset National Bank of Plymouth	16,958	10.02	13,540	=>
Tier 1 capital (to risk weighted assets)				
Consolidated	38,140	8.57	17,811	=>
The Berlin City Bank	24,743	9.06	10,925	=>
The Pemigewasset National Bank of Plymouth	15,416	9.11	6,770	=>
As of December 31, 2001				
-----				
Tier 1 capital (to average assets)				
Consolidated	\$35,149	6.95%	\$20,231	=>
The Berlin City Bank	20,250	5.94	13,644	=>
The Pemigewasset National Bank of Plymouth	12,935	7.89	6,561	=>
Total capital (to risk weighted assets)				
Consolidated	39,791	10.28	30,955	=>
The Berlin City Bank	23,383	8.99	20,817	=>
The Pemigewasset National Bank of Plymouth	14,443	11.49	10,058	=>
Tier 1 capital (to risk weighted assets)				
Consolidated	35,149	9.08	15,478	=>
The Berlin City Bank	20,250	7.78	10,408	=>
The Pemigewasset National Bank of Plymouth	12,935	10.29	5,029	=>

Federal regulations prohibit banking companies from paying dividends on their stock if the effect would cause stockholders' equity to be reduced below applicable regulatory capital requirements or if such declaration and payment would otherwise violate regulatory requirements.

Under the National Bank Act, the approval of the OCC is required if dividends declared by PNB in any year exceed the net profits of that year, as defined, combined with the retained net profit for the two preceding years. At December 31, 2002 PNB could not declare a dividend to the Company without the approval of the OCC. All such requests made to the OCC during 2002 were approved.

As of December 31, 2002, BCB is restricted from declaring dividends to the Company in an amount greater than approximately \$6,271,000, as such declaration would decrease capital below BCB's required minimum level of regulatory capital.

NOTE 14 OTHER NONINTEREST EXPENSE

The major components of other noninterest expense for the years ended December 31, are as follows:

	(\$000 Omitted)		
	2002	2001	2000

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Professional fees	\$1,096	\$ 886	\$1,073
Stationery and supplies	596	486	605
Telephone	505	283	287
Postage and shipping	378	323	286
ATM expense	366	352	322
Other	2,652	2,316	2,037
	<u>\$5,593</u>	<u>\$ 4,646</u>	<u>\$ 4,610</u>
	=====	=====	=====

NOTE 15 FEDERAL AND STATE TAXES

The components of federal and state tax expense (benefit) for the years ended December 31, are as follows:

	(\$000 Omitted)		
	2002	2001	2000
Current			
Federal	\$ 985	\$1,319	\$1,657
State	327	201	187
	<u>1,312</u>	<u>1,520</u>	<u>1,844</u>
Deferred			
Federal	207	223	210
State	(12)	(35)	53
	<u>195</u>	<u>188</u>	<u>263</u>
Total	<u>\$1,507</u>	<u>\$1,708</u>	<u>\$2,107</u>
	=====	=====	=====

The temporary differences (the differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases) that give rise to significant portions of the deferred income tax asset and deferred income tax liability at December 31, are as follows:

	(\$000 Omitted)	
	2002	2001
Deferred income tax asset		
Allowance for loan losses	\$ 1,706	\$ 1,568
Other	15	22
Interest on nonaccrual loans	22	25
Deferred origination costs	--	26
Loan origination costs, net	8	--
Unrealized holding loss on equities available-for-sale	285	--
Unrealized holding losses on securities available-for-sale	--	379
Minimum pension liability adjustment	581	--
Amortization of goodwill and core deposit intangible	384	--
Deposit assumption premium	--	525
Supplemental pension	48	49
	<u>3,049</u>	<u>2,594</u>
Valuation allowance for equity securities	(285)	--
	<u>2,764</u>	<u>2,594</u>
	=====	=====

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Deferred income liabilities		
Loan origination costs, net	--	(8)
Depreciation	(728)	(562)
Unrealized holding gain on debt securities available-for-sale	(357)	--
Prepaid pension	(221)	(247)
Mortgage and consumer servicing rights	(134)	(103)
	-----	-----
	(1,440)	(920)
	-----	-----
Deferred income tax asset, net	\$ 1,324	\$ 1,674
	=====	=====

The primary sources of recovery of the deferred income tax asset are taxes paid that are available for carryback and the expectation that the deductible temporary differences will reverse during periods in which the Company generates taxable income.

Total income tax expense for the years ended December 31, 2002, 2001 and 2000 differs from the "expected" federal income tax expense at the 34 percent statutory rate for the following reasons:

	2002	2001
	----	----
Expected federal income taxes	34.0%	34.0
Interest on municipal securities available-for-sale and municipal loans	(3.8)	(4.2)
State tax expense, net of federal benefit	5.1	2.0
Other	1.4	(1.2)
	-----	-----
Effective tax rates	36.7%	30.6
	=====	=====

### NOTE 16 EMPLOYEE BENEFITS

#### Pension Plan

The Company maintains a trustee non-contributory pension plan (the "Plan") covering substantially all full-time employees. Assuming retirement at age 65 after 30 years or more of service, the benefits are computed as the sum of one percent of final average earnings up to a covered compensation limit, plus 0.65 percent of final average earnings in excess of covered compensation, times years of service, up to 30. Final average earnings are defined as the five consecutive years out of the employees last ten years of employment during which compensation is highest. The amounts contributed to the Plan are determined annually on the basis of (a) the maximum amount that can be deducted for federal income tax purposes or (b) the amount certified by a consulting actuary as necessary to avoid an accumulated funding deficiency as defined by the Employee Retirement Income Security Act of 1974. Contributions are intended to provide not only benefits attributed to service to date but also for those expected to be earned in the future. Assets of the Plan are managed by an independent asset manager and advisor and are primarily invested in common stock, US Government and Agency securities and high quality corporate bonds.

The following table sets forth information about the Plan as of December 31, and for the years then ended:

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

	(\$000 Omitted)	
	2002	2001
	-----	-----
Change in benefit obligation		
-----		
Benefit obligation at beginning of year	\$ 3,305	\$ 3,284
Service cost	356	309
Interest cost	246	254
Actuarial gain	747	306
Effect of Economic Growth Tax Relief Reconciliation Act	--	9
Benefits paid	(298)	(857)
	-----	-----
Benefit obligation at end of year	4,356	3,305
	-----	-----

Change in plan assets		
-----		
Fair value of plan assets at beginning of year	2,918	2,843
Actual return on plan assets	(248)	(86)
Employer contributions	313	1,018
Benefits paid	(298)	(857)
	-----	-----
Fair value of plan assets at end of year	2,685	2,918
	-----	-----

Funded status		
-----		
Funded status	(1,671)	(387)
Unrecognized transition asset	(5)	(10)
Unrecognized net actuarial loss	3,371	2,254
Unrecognized prior service cost	(1,046)	(1,130)
	-----	-----
Net amount recognized	\$ 649	\$ 727
	=====	=====

Amounts recognized in the consolidated statements of financial condition consists of:

-----		
Accrued benefit liability	\$ (1,707)	\$ --
Accumulated other comprehensive loss, before income tax effect	1,707	--
Prepaid benefit cost	649	727
	-----	-----
Net amount recognized	\$ 649	\$ 727
	=====	=====

Weighted-average assumptions as of December 31,	2002	2001
	-----	-----
Discount rate	6.25%	7.25%
Expected return on plan assets	8.50	8.50
Rate of compensation increase	4.00	4.50

	(\$000 Omitted)		
	2002	2001	2000
	-----	-----	-----
Components of net periodic benefit cost			
-----			
Service cost	\$ 356	\$ 309	\$ 245
Interest cost	246	254	230
Expected return on plan assets	(244)	(271)	(261)
Amortization of prior service cost	(84)	(85)	(85)

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Recognized net actuarial loss	122	85	62
Recognized transition amount	(5)	(4)	(4)
	-----	-----	-----
Net periodic benefit cost	\$ 391	\$ 288	\$ 187
	=====	=====	=====

At December 31, 2002, the Company recorded an adjustment to comprehensive income for the unfunded pension accumulated benefit obligation in the amount of \$1,126,000, net of taxes. While the Company continues to contribute the maximum amount permitted by law to its pension plan, the discount rate used to calculate the future value of such contribution and the poor asset performance of investment securities has resulted in the unfunded pension accumulated benefit obligation.

### 401(k) Plan

The Company offers a contributory 401(k) Plan. Under the Northway Financial, Inc. 401(k) and Profit Sharing Plan (the "401K Plan") employees must have attained age 21, completed six months of service and be credited with 1,000 hours of service in order to participate. Employees of the Company, PNB and BCB are eligible to participate. Under the 401K Plan, employers match 50 percent of the first 4 percent of employee contributions. Total 401(k) matching expense in 2002, 2001 and 2000 amounted to \$120,000, \$113,000 and \$110,000, respectively, and the Profit Sharing contribution expense was \$0, \$64,000 and \$60,000, respectively.

### STOCK-BASED COMPENSATION

The Board of Directors (the "Committee") administers the 1999 Stock Option and Grant Plan (the "1999 Plan") which is described below.

Under the 1999 Plan, the Committee may select the individuals to whom awards may from time to time be granted; determine the time or times of grant; and the extent, if any, of incentive stock options, non-qualified stock options, restricted stock awards, unrestricted stock awards, performance share awards, or any combination of the foregoing.

The 1999 Plan expires in February 2009. The aggregate number of shares of the Company's common stock which may be issued upon the exercise of options granted under the 1999 Plan is 175,000. The option price is fixed by the Committee at the time of the grant and may not be less than 100 percent of the fair market value of the stock, as determined by the Committee, in good faith as of the grant date. Each option may be exercised at such times as shall be determined by the Committee at or after the grant date; provided, however, that no option may be exercised ten years after the date of grant.

The fair value of each option granted is estimated on grant date using the Black-Scholes option pricing model. In 2000 the weighted average dividend yield was 2.5 percent, the weighted average risk-free interest rate was 6.01 percent, the expected volatility was 23 percent and the expected life was 8 years.

A summary of the status of the Company's 1999 Plan as of December 31, 2002, 2001 and 2000 and changes during the years then ended is presented below:

	2002	2001
	-----	-----
Weighted Average Exercise	-----	-----
Weighted Average Exercise	-----	-----



Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

	Shares	Price	Shares	Price	Sh
	-----	-----	-----	-----	---
Outstanding, beginning of year	49,500	\$24.91	49,500	\$ 24.91	26
Granted	--	--	--	--	28
Exercised	(5,250)	25.70	--	--	
Forfeited	(2,250)	22.63	--	--	(5
	-----		-----		---
Outstanding, end of year	42,000	\$24.93	49,500	\$ 24.91	4
	=====		=====		---
Options exercisable at year-end	36,000		35,250		2
Per share weighted-average fair value of options granted during the year	\$ --		\$ --		\$

The following table summarizes information about fixed stock options outstanding as of December 3

Exercise Price	Options Outstanding		Options Exercisable	
	Weighted Number Outstanding as of 12/31/02	Average Remaining Contractual Life	Number Exercisable as of 12/31/02	Weighted Average Exercise Price
-----	-----	-----	-----	-----
\$28.00	18,000	6.50 years	18,000	\$28.00
22.63	24,000	7.63 years	18,000	22.63
	-----		-----	
\$24.93	42,000	7.15 years	36,000	\$25.32
	=====		=====	

Change in Control

The Company and its subsidiaries have entered into Key Employee agreements with the Named Executive Officers as well as other Senior Officers of the Company. These agreements provide for payments, under certain circumstances, to the officer upon the officer's termination after a change in control. Payments will be made under these agreements upon the officer's termination or resignation in connection with certain specified actions adverse to the officer's employment status after a change in control. The amount of such payments ranges from 1.0 to 1.5 times such officer's annual compensation.

NOTE 17 FINANCIAL INSTRUMENTS WITH OFF-BALANCE SHEET RISK

The Company is party to financial instruments with off-balance sheet risk in the normal course of business to meet the financing needs of its customers and to reduce its own exposure to fluctuations in interest rates. These financial instruments include commitments to originate loans and standby letters of credit. The instruments involve, to varying degrees, elements of credit and interest rate risk in excess of the amount recognized in the balance sheet. The amounts of those instruments reflect the extent of involvement the Company has in particular classes of financial instruments.

The Company's exposure to credit loss in the event of nonperformance by the other party to the financial instrument for loan commitments and standby letters of credit is represented by the contractual amount of those instruments. The Company uses the same credit policies in making commitments and conditional obligations as it does for on-balance sheet instruments.

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Financial instruments with off-balance sheet credit risk at December 31, are as follows:

	2002
Financial instrument whose contract amounts represent credit risk:	
Unadvanced portions of home equity loans	\$14,414
Unadvanced portions of lines of credit	10,761
Unadvanced portions of commercial real estate loans	2,410
Commitments to originate all other loans	29,608
Commitments to originate municipal notes	1,000
Standby letters of credit	32

Commitments to originate loans and municipal notes, unadvanced portions of home equity loans, lines of credit and commercial real estate loans are agreements to lend to a customer provided there is no violation of any condition established in the contract. Commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. Since many of the commitments are expected to expire without having been drawn upon, the total commitment amounts do not necessarily represent future cash requirements. The Company evaluates each customer's creditworthiness on a case-by-case basis. The amount of collateral obtained, if deemed necessary by the Company upon extension of credit, is based on management's credit evaluation of the borrower.

Standby letters of credit are conditional commitments issued by the Company to guarantee the performance by a customer to a third party. The credit risk involved in issuing letters of credit is essentially the same as that involved in extending loan commitments to customers.

### NOTE 18 FAIR VALUE OF FINANCIAL INSTRUMENTS

The following methods and assumptions were used by the Company in estimating its fair value disclosures for financial instruments:

**Cash and cash equivalents:** The carrying amounts reported in the statements of financial condition for cash and cash equivalents approximates the fair value of those assets.

**Securities:** Fair values for securities are based on quoted market prices, where available. If quoted market prices are not available, fair values are based on quoted market prices of comparable instruments.

**FHLB and Federal Reserve Bank ("FRB") Stock:** The carrying amount reported in the statements of financial condition for FHLB and FRB Stock approximates their fair value. If redeemed, the Company will receive an amount equal to the par value of the stocks.

**Loans held-for-sale:** The carrying amount reported in the statements of financial condition sheet approximates fair value.

**Loans:** For variable-rate loans that reprice frequently and with no significant change in credit risk, fair values are based on carrying values. The fair value for other loans are estimated using discounted cash flow analyses, using interest rates currently being offered for loans with similar terms to borrowers of similar credit quality. The fair value of nonaccrual loans was estimated using the estimated fair value of the underlying collateral. The fair value of commitments to originate loans and outstanding letters of credit were considered

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

in estimating the fair value of loans. As the undisbursed lines of credit are at floating rates, there is no fair value adjustment.

Accrued interest receivable: The carrying value of accrued interest receivable approximates its fair value because of the short-term nature of this financial instrument.

Deposits: The fair value of demand deposits (e.g. NOW and super NOW checking, noninterest bearing checking, regular savings, money market accounts and mortgagors' escrow accounts) are, by definition, equal to the amount payable on demand at the reporting date (i.e. their carrying amounts). Fair values for certificates of deposit are estimated using a discounted cash flow technique that applies interest rates currently being offered on certificates to a schedule of aggregated expected monthly maturities of time deposits.

Short-term borrowings: The carrying value of short-term borrowings approximates its fair value because of the short-term nature of these financial instruments.

Long-term debt: The fair values of long-term debt were determined by discounting the anticipated future cash payments by using the rates currently available to the Company for debt with similar terms and remaining maturities.

Guaranteed preferred beneficial interest in junior subordinated debentures: The fair value of guaranteed preferred beneficial interest in junior subordinated debentures is based on carrying values due to the frequent repricing of these instruments.

The estimated fair values of the Company's financial instruments are as follows:

	(\$000 Omitted)		
	December 31,		
	-----		
	2002		
	-----	-----	-----
	Carrying	Estimated	Carrying
	Amount	Fair	Amount
	-----	Value	-----
<b>Financial assets:</b>			
Cash and cash equivalents	\$ 27,426	\$ 27,426	\$ 29,6
Securities available-for-sale	91,397	91,397	55,5
FHLB stock	4,632	4,632	4,6
FRB stock	80	80	
Loans held-for-sale	669	669	2,0
Loans, net	437,232	440,639	395,6
Accrued interest receivable	2,680	2,680	2,2
<b>Financial liabilities:</b>			
Deposits	476,194	477,907	412,8
Short-term borrowings	8,251	8,251	8,1
Long-term debt	46,000	49,067	48,0
Guaranteed preferred beneficial interest in junior subordinated debentures	20,000	20,000	

The carrying amounts of financial instruments shown in the above table are included in the consolidated statements of financial condition under the indicated captions except that accrued interest receivable is included with other assets in the statements.

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

At December 31, 2002, all the Company's financial instruments were held for purposes other than trading.

### LIMITATIONS

Fair value estimates are made at a specific point in time, based on relevant market information and information about the financial instrument. These estimates do not reflect any premium or discount that could result from offering for sale at one time the Company's entire holdings of a particular financial instrument. Because no market exists for some of the Company's financial instruments, fair value estimates are based on judgments regarding future expected loss experience, cash flows, current economic conditions, risk characteristics, and other factors. These estimates are subjective in nature and involve uncertainties and matters of significant judgment and therefore cannot be determined with precision. Changes in assumptions and changes in the loan, debt and interest rate markets could significantly affect the estimates. Further, the income tax ramifications related to the realization of the unrealized gains and losses can have a significant effect on the fair value estimates and have not been considered. The fair value amounts presented do not represent the underlying value of the Company because fair values of certain other financial instruments, assets and liabilities have not been determined.

### NOTE 19 CONDENSED PARENT ONLY FINANCIAL STATEMENTS

Condensed financial statements of Northway Financial, Inc. (Parent Company only) as of December 31, 2002 and 2001 and for the three years ended December 31, 2002 follow:

### STATEMENTS OF FINANCIAL CONDITION

	(\$000 Omitted)	
	2002	2001
	-----	-----
<b>Assets</b>		
Cash and cash equivalents	\$ 6,688	\$ 333
Investment in subsidiary, The Berlin City Bank	32,114	27,763
Investment in subsidiary, The Pemigewasset National Bank of Plymouth	23,634	13,612
Investment in subsidiary, Northway Capital Trust	620	--
Equipment, net	1,820	747
Due from subsidiaries	515	442
Other assets	1,905	1,091
	-----	-----
Total assets	\$67,296	\$43,988
	=====	=====
<b>Liabilities and stockholders' equity</b>		
Accrued expenses	\$ 568	\$ 221
Other liabilities	1,842	428
Guaranteed preferred beneficial interest in junior subordinated debentures issued by subsidiaries	20,620	--
	-----	-----
Total liabilities	23,030	649
	-----	-----
<b>Stockholders' equity:</b>		
Common stock	1,732	1,732
Additional paid-in-capital	2,088	2,101
Retained earnings	47,523	45,955

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Treasury stock	(5,711)	(5,864)
Accumulated other comprehensive loss	(1,366)	(585)
	-----	-----
Total stockholders' equity	44,266	43,339
	-----	-----
Total liabilities and stockholders' equity	\$67,296	\$43,988
	=====	=====

STATEMENTS OF INCOME

	(\$000 Omitted)		
	2002	2001	2000
	-----	-----	-----
Income:			
Dividends from subsidiaries	\$ 1,520	\$ 3,925	\$ 2,450
Interest income	104	24	22
Management fee income from subsidiaries	6,710	5,337	5,252
Other	20	--	--
	-----	-----	-----
	8,354	9,286	7,724
	-----	-----	-----
Expense:			
Interest expense	665	10	7
Salaries and employee benefits	3,848	3,430	3,507
Office occupancy and equipment expense	905	664	552
Professional fees	683	587	628
Other	1,415	755	735
	-----	-----	-----
	7,516	5,446	5,429
	-----	-----	-----
Income before income tax benefit and equity in undistributed net income of subsidiaries	838	3,840	2,295
Income tax benefit	(232)	(29)	(53)
	-----	-----	-----
Income before equity in undistributed net income of subsidiaries	1,070	3,869	2,348
Equity in undistributed net income of subsidiaries	1,528	4	1,811
	-----	-----	-----
Net income	\$ 2,598	\$ 3,873	\$ 4,159
	=====	=====	=====

STATEMENTS OF CASH FLOWS

	(\$000 Omitted)		
	2002	2001	2000
	-----	-----	-----
Cash flows from operating activities:			
Net income	\$ 2,598	\$ 3,873	\$ 4,159
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	289	132	35
(Increase) decrease in amount due from subsidiaries	(73)	6	(448)
Increase in other assets	(493)	(400)	(332)
Increase (decrease) in accrued expenses and other liabilities	314	(195)	293
Loss on sale of assets	--	--	18
Undistributed net income of subsidiaries	(1,528)	(4)	(1,811)
	-----	-----	-----
Net cash provided by operating activities	1,107	3,412	1,914
	-----	-----	-----
Cash flows from investing activities:			

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Capital contributions to subsidiaries:			
The Berlin City Bank	(3,000)	--	--
Pemigewasset National Bank	(9,500)	--	--
Additions to premises and equipment	(1,362)	(447)	(469)
	-----	-----	-----
Net cash used in investing activities	(13,862)	(447)	(469)
	-----	-----	-----
Cash flows from financing activities:			
Proceeds from issuance of guaranteed preferred beneficial interest in junior subordinated debentures by subsidiaries	20,000	1,855	1,565
Repayments of advances from subsidiaries	--	(2,535)	(885)
Exercise of stock options	140	--	--
Purchases of treasury stock	--	(1,156)	(1,310)
Dividends paid	(1,030)	(1,028)	(955)
	-----	-----	-----
Net cash provided by (used in) financing activities	19,110	(2,864)	(1,585)
	-----	-----	-----
Net increase (decrease) in cash and cash equivalents	6,355	101	(140)
Cash and cash equivalents at beginning of year	333	232	372
	-----	-----	-----
Cash and cash equivalents at end of year	\$ 6,688	\$ 333	\$ 232
	=====	=====	=====

QUARTERLY RESULTS OF OPERATIONS (UNAUDITED)

Summarized quarterly financial data for 2002 and 2001 follows:

	(\$000 Omitted, e 20	
	Mar 31	Jun
	-----	-----
Interest and dividend income	\$ 7,854	\$ 7,7
Interest expense	2,535	2,3
	-----	-----
Net interest and dividend income	5,319	5,4
Provision for loan losses	225	2
Noninterest income	952	7
Noninterest expense	4,329	4,5
	-----	-----
Income before taxes	1,717	1,4
Income tax expense	598	4
	-----	-----
Net income	\$ 1,119	\$ 9
	=====	=====
Basic earnings per common share	\$ 0.74	\$ 0.
	=====	=====
Earnings per common share assuming dilution	\$ 0.74	\$ 0.
	=====	=====
		2
	-----	-----
	Mar 31	Jun
	-----	-----
Interest and dividend income	\$ 9,182	\$ 8,7
Interest expense	4,081	3,7

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Net interest and dividend income	5,101	5,0
Provision for loan losses	225	2
Noninterest income	605	7
Noninterest expense	4,041	4,2
	-----	-----
Income before taxes	1,440	1,3
Income tax expense	438	4
	-----	-----
Net income	\$ 1,002	\$ 9
	=====	=====
Basic earnings per common share	\$ 0.65	\$ 0.
	=====	=====
Earnings per common share assuming dilution	\$ 0.65	\$ 0.
	=====	=====

INDEPENDENT AUDITORS' REPORT

Shatswell, MacLeod & Company, P.C.  
 Certified Public Accountants  
 83 Pine Street  
 West Peabody, Massachusetts 01960

The Board of Directors and Stockholders  
 Northway Financial, Inc.  
 Berlin, New Hampshire

We have audited the accompanying consolidated statements of financial condition of Northway Financial, Inc. and Subsidiaries as of December 31, 2002 and 2001 and the related consolidated statements of income, comprehensive income, changes in stockholders' equity and cash flows for each of the years in the three-year period ended December 31, 2002. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall consolidated financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Northway Financial, Inc. and Subsidiaries as of December 31, 2002 and 2001 and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2002, in conformity with accounting principles generally accepted in the United States of America.

Shatswell, MacLeod & Company, P.C.

West Peabody, Massachusetts

January 23, 2003

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

PART III

ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

The information required by this item is incorporated by reference to the information set forth under the captions "Information Concerning Directors and Nominees," "Executive Officers" and "Section 16(a) Beneficial Ownership Reporting Compliance" in the Company's definitive proxy statement to be delivered in connection with its 2003 Annual Meeting of Stockholders.

ITEM 11. EXECUTIVE COMPENSATION

The information required by this item is incorporated by reference to the information set forth under the caption "Executive Compensation" in the Company's definitive proxy statement to be delivered in connection with its 2003 Annual Meeting of Stockholders, provided however, that the "Report of the Human Resources and Compensation Committee on Executive Compensation" and the "Stock Price Performance Graph" contained in such proxy statement are not incorporated by reference herein.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The information required by this item is incorporated by reference to the information set forth under the caption "Security Ownership of Management" in the Company's definitive proxy statement to be delivered in connection with its 2003 Annual Meeting of Stockholders.

The following table sets forth information regarding securities authorized for issuance under the Company's equity compensation plans as of December 31, 2002:

Plan category	Equity Compensation Plan Information		Number remaining for future equity (excludes reflect)
	Number of securities To be issued Upon exercise of Outstanding options, warrants and rights	Weighted-average exercise price of outstanding options, warrants and rights	
-----	-----	-----	-----
	(a)	(b)	
Equity compensation plans approved by security holders	42,000	\$ 24.93	
Equity compensation plans not approved by security holders	--	--	
Total	42,000	\$ 24.93	
	=====	=====	=====

ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS



## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

The information required by this item is incorporated by reference to the information set forth under the caption "Certain Relationships and Related Transactions" in the Company's definitive proxy statement to be delivered in connection with its 2003 Annual Meeting of Stockholders.

### ITEM 14. CONTROLS AND PROCEDURES

#### (a) Evaluation of disclosure controls and procedures.

As required by Rule 13a-15 under the Securities Exchange Act of 1934, within the 90 days prior to the date of this report, the Company carried out an evaluation under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures. In designing and evaluating the Company's disclosure controls and procedures, the Company and its management recognize that any controls and procedures, no matter how well designed and operated, can provide only a reasonable assurance of achieving the desired control objectives, and management necessarily was required to apply its judgment in evaluating and implementing possible controls and procedures. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that they believe the Company's disclosure controls and procedures are reasonably effective to ensure that information required to be disclosed by the Company in the reports it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. In connection with the rules regarding disclosure and control procedures, we intend to continue to review and document our disclosure controls and procedures, including our internal controls and procedures for financial reporting, and may from time to time make changes aimed at enhancing their effectiveness and to ensure that our systems evolve with our business.

#### (b) Changes in internal controls.

None.

### ITEM 15 EXHIBITS, FINANCIAL STATEMENT SCHEDULES, AND REPORTS ON FORM 8-K

#### (a) (1) The following financial statements are incorporated by reference from Item 8 hereof:

Auditor's Independent Report

Consolidated Statements of Financial Condition as of December 31, 2002 and 2001

Consolidated Statements of Income for the years ended December 31, 2002, 2001 and 2000

Consolidated Statements of Changes in Stockholders Equity for the years ended December 31, 2002, 2001 and 2000

Consolidated Statements of Comprehensive Income for the years ended December 31, 2002, 2001 and 2000

Consolidated Statements of Cash Flows for the years ended December 31, 2002, 2001 and 2000

Notes to Consolidated Financial Statements

#### (2) Financial Statement Schedules:

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

None

(3) The Exhibits which are filed with this report or which are incorporated herein by reference are set forth in the Exhibit Index. The Exhibit Index is incorporated herein by reference.

(b) The Company filed no Reports on Form 8-K during the quarter ended December 31, 2002.

(c) See Item 15(a)(3) above

(d) See Item 8 of this Annual Report on Form 10-K

SIGNATURES

Pursuant to requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned, thereunto duly authorized.

NORTHWAY FINANCIAL, INC.

March 25, 2003

BY: /S/William J. Woodward

-----  
 William J. Woodward  
 Chairman of the Board, President & Chief  
 Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title	Date
/S/William J. Woodward ----- William J. Woodward	Chairman of the Board, President President and CEO (Principal Executive Officer)	March 25, 2003
/S/Richard P. Orsillo ----- Richard P. Orsillo	Senior Vice President and Chief Financial Officer (Principal Financial and Accounting Officer)	March 25, 2003
/S/Fletcher W. Adams ----- Fletcher W. Adams	Vice Chairman of the Board	March 25, 2003
/S/John D. Morris ----- John D. Morris	Director	March 25, 2003
/S/John H. Noyes ----- John H. Noyes	Director	March 25, 2003

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

/S/Barry J. Kelley ----- Barry J. Kelley	Director	March 25, 2003
/S/Randall G. Labnon ----- Randall G. Labnon	Director	March 25, 2003
/S/Stephen G. Boucher ----- Stephen G. Boucher	Director	March 25, 2003
/S/Brien L. Ward ----- Brien L. Ward	Director	March 25, 2003
/S/Charles H. Clifford, Jr ----- Charles H. Clifford, Jr.	Director	March 25, 2003
/S/Arnold P. Hanson, Jr. ----- Arnold P. Hanson, Jr.	Director	March 25, 2003
/S/Frederick C. Anderson ----- Frederick C. Anderson	Director	March 25, 2003

CERTIFICATIONS

I, William J. Woodward, certify that:

1. I have reviewed this annual report on Form 10-K of Northway Financial, Inc.;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - a) Designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

entities, particularly during the period in which this annual report is being prepared;

- b) Evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this annual report (the "Evaluation Date"); and
  - c) Presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based upon our evaluation as of the Evaluation Date;
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
- a) All significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weakness in internal controls; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officer and I have indicated in this annual report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date March 25, 2003

/S/William J. Woodward

-----  
William J. Woodward  
Chairman of the Board, President  
and Chief Executive Officer

I, Richard P. Orsillo, certify that:

- 1. I have reviewed this annual report on Form 10-K of Northway Financial, Inc.;
- 2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:

Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

- a) Designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
  - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this annual report (the "Evaluation Date"); and
  - c) Presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based upon our evaluation as of the Evaluation Date;
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
- a) All significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weakness in internal controls; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
6. The registrant's other certifying officer and I have indicated in this annual report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

Date March 25, 2003

/S/Richard P. Orsillo

Richard P. Orsillo  
Senior Vice President and  
Chief Financial Officer

INDEX OF EXHIBITS

Exhibit Number	Description of Exhibit
2.1	Agreement and Plan of Merger, dated as of March 14, 1997, by and among Northway Financial, Inc., The Berlin City Bank, Pemi Bancorp, Inc. and Pemigewasset National Bank (the "Merger Agreement") (incorporated by reference to Exhibit 2.1 to Registration Statement No. 333-33033).
3.1	Amended and Restated Articles of Incorporation of Northway Financial, Inc. (incorporated by reference to Exhibit 3.1 to Registration Statement No. 333-33033).
3.2	By-laws of Northway Financial, Inc (incorporated by reference to

## Edgar Filing: NORTHWAY FINANCIAL INC - Form 10-K

Exhibit 3.2 to the Company's Annual Report on Form 10-K for the year ended December 31, 1997).

- 4 Form of Certificate representing the Company Common Stock (reference is also made to Exhibits 3.1 and 3.2) (incorporated by reference to Exhibit 4 to Registration Statement No. 333-33033).
- 10.1 Employment Agreement for William J. Woodward (incorporated by reference to Exhibit 10.1 to the Company's Annual Report on Form 10-K for the year ended December 31, 1997).
- 10.2 Employment Agreement for Fletcher W. Adams (incorporated by reference to Exhibit 10.2 to the Company's Annual Report on Form 10-K for the year ended December 31, 1997).
- 10.3 Amendment to the Employment Agreement for William J. Woodward. (incorporated by reference to Exhibit 10.3 to the Company's Annual Report on Form 10-K for the year ended December 31, 1998). (2)
- 10.4 Amendment to the Employment Agreement for Fletcher W. Adams. (incorporated by reference to Exhibit 10.4 to the Company's Annual Report on Form 10-K for the year ended December 31, 1998). (2)
- 10.5 Northway Financial, Inc. 1999 Stock Option and Grant Plan (incorporated by reference to Exhibit 4.1 to Registration Statement No. 333-83571 dated July 23,1999). (2)
- 10.7 Form of Key Employee Agreement (incorporated by reference to Exhibit 10.8 to the Company's Annual Report on Form 10-K for the year ended 1999). (2)
- 10.8 Form of Collateral Assignment Split Dollar Agreement (incorporated by reference to Exhibit 10.7 to the Company's Annual Report on Form 10-K for the year ended 2000). (2)
- 21 List of Subsidiaries(1)
- 23 Consent of Shatswell, MacLeod & Company, P.C. (1)

(1) Filed herewith.

(2) Management contract or compensatory plan required to be filed as an exhibit to this form pursuant to Item 14(c) of this report.