

21Vianet Group, Inc.  
Form SC 13D/A  
December 02, 2014

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

SCHEDULE 13D

Under the Securities Exchange Act of 1934  
(Amendment No. 1)

21VIANET GROUP, INC.

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(Name of Issuer)

American Depositary Shares,  
each representing six Class A ordinary shares, par value US\$0.00001 per share

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(Title of Class of Securities)

90138A996

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(CUSIP Number)

Jonathan Selvadora  
Temasek International Pte. Ltd.  
60B Orchard Road, #06-18 Tower 2  
The Atrium@Orchard  
Singapore 238891  
Telephone: +65 6828 2442

With Copies to:  
Miranda So  
Davis Polk & Wardwell  
Hong Kong Club Building  
3A Chater Road  
Central, Hong Kong  
Telephone: + 852 2533 3300

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(Name, Address and Telephone Number of Person Authorized to  
Receive Notices and Communications)

December 1, 2014

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(Date of Event which Requires Filing of this Statement)

If the filing person has previously filed a statement on Schedule 13G to report the acquisition that is the subject of this Schedule 13D, and is filing this schedule because of §§240.13d-1(e), 240.13d-1(f) or 240.13d-1(g), check the following box.

\*The remainder of this cover page shall be filled out for a reporting person's initial filing on this form with respect to the subject class of securities, and for any subsequent amendment containing information which would alter disclosures provided in a prior cover page.

The information required on the remainder of this cover page shall not be deemed to be "filed" for the purpose of Section 18 of the Securities Exchange Act of 1934 ("Exchange Act") or otherwise subject to the liabilities of that section of the Act but shall be subject to all other provisions of the Act (however, see the Notes).

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CUSIP 90138A996  
No.

1. Names of Reporting Persons.

Esta Investments Pte. Ltd.

2. Check the Appropriate Box if a Member of a Group (See Instructions)

(a)

(b)

3. SEC Use Only

4. Source of Funds (See Instructions)

AF

5. Check if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e)

6. Citizenship or Place of Organization

Singapore

7. Sole Voting Power

0

NUMBER OF  
SHARES  
BENEFICIALLY  
OWNED BY  
EACH  
REPORTING  
PERSON WITH

8. Shared Voting Power

40,000,000 Class A ordinary shares

9. Sole Dispositive Power

0

10. Shared Dispositive Power

40,000,000 Class A ordinary shares

11. Aggregate Amount Beneficially Owned by Each Reporting Person

40,000,000 Class A ordinary shares

12. Check if the Aggregate Amount in Row (11) Excludes Certain Shares (See Instructions)

13. Percent of Class Represented by Amount in Row (11)

Approximately 11.59% of the Class A ordinary shares<sup>1</sup>

14. Type of Reporting Person (See Instructions)

CO

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<sup>1</sup> Represents approximately 4.76% of the voting power of the ordinary shares of the Issuer. Represents approximately 10.13% of the total ordinary shares of the Issuer assuming conversion of all outstanding Class B ordinary shares into Class A ordinary shares. Based on 345,257,775 Class A ordinary shares and 49,430,544 Class B ordinary shares outstanding as of December 1, 2014 as communicated by the Issuer to the Reporting Persons on December 1, 2014.

CUSIP 90138A996  
No.

1. Names of Reporting Persons.

Tembusu Capital Pte. Ltd.

2. Check the Appropriate Box if a Member of a Group (See Instructions)

(a)

(b)

3. SEC Use Only

4. Source of Funds (See Instructions)

AF

5. Check if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e)

6. Citizenship or Place of Organization

Singapore

7. Sole Voting Power

0

NUMBER OF  
SHARES  
BENEFICIALLY  
OWNED BY  
EACH  
REPORTING  
PERSON WITH

8. Shared Voting Power

40,000,000 Class A ordinary shares

9. Sole Dispositive Power

0

10. Shared Dispositive Power

40,000,000 Class A ordinary shares

11. Aggregate Amount Beneficially Owned by Each Reporting Person

40,000,000 Class A ordinary shares

12. Check if the Aggregate Amount in Row (11) Excludes Certain Shares (See Instructions)

13. Percent of Class Represented by Amount in Row (11)

Approximately 11.59% of the Class A ordinary shares<sup>2</sup>

14. Type of Reporting Person (See Instructions)

CO

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<sup>2</sup> Represents approximately 4.76% of the voting power of the ordinary shares of the Issuer. Represents approximately 10.13% of the total ordinary shares of the Issuer assuming conversion of all outstanding Class B ordinary shares into Class A ordinary shares. Based on 345,257,775 Class A ordinary shares and 49,430,544 Class B ordinary shares outstanding as of December 1, 2014 as communicated by the Issuer to the Reporting Persons on December 1, 2014.

CUSIP 90138A996  
No.

1. Names of Reporting Persons.

Temasek Holdings (Private) Limited

2. Check the Appropriate Box if a Member of a Group (See Instructions)

(a)

(b)

3. SEC Use Only

4. Source of Funds (See Instructions)

WC

5. Check if Disclosure of Legal Proceedings Is Required Pursuant to Items 2(d) or 2(e)

6. Citizenship or Place of Organization

Singapore

7. Sole Voting Power

0

NUMBER OF  
SHARES  
BENEFICIALLY  
OWNED BY  
EACH  
REPORTING  
PERSON WITH

8. Shared Voting Power

40,000,000 Class A ordinary shares

9. Sole Dispositive Power

0

10. Shared Dispositive Power

40,000,000 Class A ordinary shares

11. Aggregate Amount Beneficially Owned by Each Reporting Person

40,000,000 Class A ordinary shares

12. Check if the Aggregate Amount in Row (11) Excludes Certain Shares (See Instructions)

13. Percent of Class Represented by Amount in Row (11)

Approximately 11.59% of the Class A ordinary shares<sup>3</sup>

14. Type of Reporting Person (See Instructions)

CO

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<sup>3</sup> Represents approximately 4.76% of the voting power of the ordinary shares of the Issuer. Represents approximately 10.13% of the total ordinary shares of the Issuer assuming conversion of all outstanding Class B ordinary shares into Class A ordinary shares. Based on 345,257,775 Class A ordinary shares and 49,430,544 Class B ordinary shares outstanding as of December 1, 2014 as communicated by the Issuer to the Reporting Persons on December 1, 2014.



This Amendment No. 1 to Schedule 13D (this “Amendment No. 1”) amends and supplements the Schedule 13D filed on October 25, 2013 (the “Original Schedule 13D” and, together with this Amendment No. 1, the “Statement”), and is being filed on behalf of Esta Investments Pte. Ltd., a company incorporated under the laws of Singapore (“Esta”), Tembusu Capital Pte. Ltd., a company incorporated under the laws of Singapore (“Tembusu”), and Temasek Holdings (Private) Limited, a company incorporated under the laws of Singapore (“Temasek Holdings”, together with Esta and Tembusu, the “Reporting Persons”) in respect of the American Depositary Shares (the “ADSs”), each representing six Class A ordinary shares, par value \$0.00001 per share (the “Class A Ordinary Shares”), of 21Vianet Group, Inc., a company incorporated under the laws of the Cayman Islands (the “Issuer”), with its principal executive office located at M5, 1 Jiuxianqiao East Road, Chaoyang District, Beijing 100016, The People’s Republic of China.

This Amendment No. 1 is being filed by the Reporting Persons to report the execution by Esta and the Issuer of a Purchase Agreement with respect to the subscription by Esta of certain Class A Ordinary Shares in the form of ADSs of the Issuer.

Unless otherwise stated herein, the Original Schedule 13D remains in full force and effect. All capitalized terms used in this Amendment No. 1 but not defined herein shall have the meanings ascribed thereto in the Original Schedule 13D.

#### Item 2. Identity and Background

Item 2 of the Statement (including Schedule A attached thereto) is hereby amended and restated in its entirety as follows:

This Schedule 13D is jointly filed on behalf of Esta Investments Pte. Ltd., a company incorporated under the laws of Singapore (“Esta”), Tembusu Capital Pte. Ltd., a company incorporated under the laws of Singapore (“Tembusu”), and Temasek Holdings (Private) Limited, a company incorporated under the laws of Singapore (“Temasek Holdings”). The principal business address of each of Esta, Tembusu and Temasek Holdings is 60B Orchard Road, #06-18 Tower 2, The Atrium@Orchard, Singapore, 238891. The principal business of each of Esta, Tembusu and Temasek Holdings is investment holding.

Esta is a wholly-owned subsidiary of Tembusu, which is in turn a wholly-owned subsidiary of Temasek Holdings.

The name, business address, present principal occupation and citizenship of the directors and executive officers of each of the Reporting Persons are set forth in Schedule A attached hereto, which is incorporated herein by reference.

Neither the Reporting Persons nor, to the best knowledge of each of the Reporting Persons, any of the persons listed in Schedule A has, during the last five years, been convicted in any criminal proceeding (excluding traffic violations or similar misdemeanors) or been a party to a civil proceeding of a judicial or administrative body of competent jurisdiction resulting in his or its being subject to a judgment, decree or final order enjoining future violations of, or prohibiting or mandating activities subject to, federal or state securities laws or finding any violation with respect to such laws.

#### Item 4. Purpose of Transaction

Item 4 of the Statement is hereby amended and supplemented by inserting the following paragraphs before the last paragraph of Item 4:



On December 1, 2014, the Issuer entered into a Purchase Agreement (the “2014 Purchase Agreement”) with Esta, pursuant to which the Issuer agreed to issue and allot to Esta, and Esta agreed to purchase and subscribe from the Issuer, 24,668,020 Class A Ordinary Shares in the form of ADSs at the closing, for an aggregate purchase price of \$74,004,060.00. The transactions contemplated by the 2014 Purchase Agreement are subject to customary closing conditions.

A copy of the 2014 Purchase Agreement is attached hereto as Exhibit 99.5, and is incorporated by reference herein. The foregoing descriptions of the 2014 Purchase Agreement and the transactions contemplated thereby do not purport to be complete and are subject to, and qualified in their entirety by, the full text of such agreement attached hereto as Exhibit 99.5.

#### Item 5. Interest in Securities of the Issuer

Item 5 of the Statement is hereby amended and restated in its entirety as follows:

The information set forth or incorporated in Items 2, 3 and 4 herein is incorporated herein by reference.

(a) — (b)

Esta is the beneficial owner of 40,000,000 Class A Ordinary Shares (in the form of 6,666,667 ADSs), representing approximately 11.59% of the outstanding Class A Ordinary Shares, 10.13% of all ordinary shares and approximately 4.76% of the voting power of the ordinary shares of the Issuer. Esta has shared power over the voting and disposition of such Class A Ordinary Shares. The foregoing is based on 345,257,775 Class A Ordinary Shares and 49,430,544 Class B ordinary shares outstanding as of December 1, 2014, as communicated by the Issuer to the Reporting Persons on December 1, 2014. Class A Ordinary Shares hold one vote per share and Class B ordinary shares hold ten votes per share.

Tembusu, through its ownership of Esta, may be deemed to share voting and dispositive power over the Class A Ordinary Shares beneficially owned by Esta.

Temasek Holdings, through its ownership of Tembusu, may be deemed to share voting and dispositive power over the Class A Ordinary Shares beneficially owned by Tembusu and Esta.

(c) Except as described in this Statement, there have been no transactions by the Reporting Persons in securities of the Issuer during the past sixty days. To the knowledge of the Reporting Persons, there have been no transactions by any director or executive officer of any of the Reporting Persons in securities of the Issuer during the past sixty days.

(d) Not applicable.

(e) Not applicable.

#### Item 6. Contracts, Arrangements, Understandings or Relationships with Respect to Securities of the Issuer

Item 6 of the Statement is hereby amended and restated in its entirety as follows:

The information set forth and incorporated in Item 4 (other than the last paragraph) of this Schedule 13D is hereby incorporated by reference herein.



Item 7. Material to be Filed as Exhibits

Item 7 of the Statement is hereby amended and supplemented by adding the following exhibit:

Exhibit 99.5. Purchase Agreement, dated as of December 1, 2014, between the Issuer and Esta.

Page 7

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SIGNATURE

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this statement is true, complete and correct.

Date: December 2, 2014

ESTA INVESTMENTS PTE. LTD.

By: /s/ Ang Peng Huat  
Name: Ang Peng Huat  
Title: Authorised Signatory

TEMBUSU CAPITAL PTE. LTD.

By: /s/ Goh Bee Kheng  
Name: Goh Bee Kheng  
Title: Director

TEMASEK HOLDINGS (PRIVATE) LIMITED

By: /s/ Choo Soo Shen Christina  
Name: Choo Soo Shen Christina  
Title: Authorised Signatory

## SCHEDULE A

The name, business address and present principal occupation of each director and executive officer of the Reporting Persons is set forth below.

## Esta Investments Pte. Ltd.

| Position | Name and Business Address  | Present Principal Occupation  | Citizenship          |
|----------|--|---|----------------------|
| Director | Lim Kim Hwee<br>c/o 60B Orchard Road #06-18<br>Tower 2, The<br>Atrium@Orchard, Singapore<br>238891 | Director – Operations<br>Temasek International Pte.<br>Ltd.                 | Singapore<br>Citizen |
| Director | Ray Parangam<br>c/o 60B Orchard Road #06-18<br>Tower 2, The<br>Atrium@Orchard, Singapore<br>238891 | Director – Organisation and<br>People<br>Temasek International Pte.<br>Ltd. | Indian<br>Citizen    |

## Tembusu Capital Pte. Ltd.

| Position | Name and Business Address  | Present Principal Occupation   | Citizenship          |
|----------|--|--|----------------------|
| Director | Cheong Kok Tim<br>c/o 60B Orchard Road #06-18<br>Tower 2, The<br>Atrium@Orchard, Singapore<br>238891 | Managing Director – Legal<br>& Regulations<br>Temasek International Pte.<br>Ltd. | Singapore<br>Citizen |
| Director | Goh Bee Kheng<br>c/o 60B Orchard Road #06-18<br>Tower 2, The<br>Atrium@Orchard, Singapore<br>238891  | Managing Director – Finance<br>Temasek International Pte.<br>Ltd.                | Singapore<br>Citizen |

## Temasek Holdings (Private) Limited

| Position               | Name and Business Address | Present Principal Occupation | Citizenship          |
|------------------------|---------------------------|------------------------------|----------------------|
| Chairman &<br>Director | Lim Boon Heng             | Chairman                     | Singapore<br>Citizen |

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60B Orchard Road,  
#06-18 Tower 2,  
The Atrium@Orchard,  
Singapore 238891

Temasek Holdings (Private)  
Limited

Deputy Chairman

Cheng Wai Keung

Chairman and Managing Director  
Wing Tai Holdings Limited

Singapore  
Citizen

3 Killiney Road  
#10-01  
Winsland House 1  
Singapore 239519

Director

Kua Hong Pak

Managing Director and Group CEO

Singapore  
Citizen



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| Position | Name and Business Address  | Present Principal Occupation   | Citizenship                 |
|----------|--|--|-----------------------------|
|          | 205 Braddell Road,<br>East Wing 7th Floor<br>Singapore 579701  | ComfortDelGro<br>Corporation Limited   |                             |
| Director | Goh Yew Lin<br><br>50 Raffles Place,<br>#33-00 Singapore Land<br>Tower<br>Singapore 048623                         | Managing Director<br>G.K. Goh Holdings<br>Limited  | Singapore<br>Citizen        |
| Director | Teo Ming Kian<br><br>Caldecott Broadcast Centre,<br>Andrew Road<br>Singapore 299939                                | Chairman,<br>MediaCorp Pte. Ltd.   | Singapore<br>Citizen        |
| Director | Marcus Wallenberg<br><br>SE-106 40<br>Stockholm, Sweden  | Chairman<br>Skandinaviska Enskilda<br>Banken,<br>Saab AB and Foundation<br>Asset Management<br>Sweden AB | Swedish<br>Citizen          |
| Director | Lien Jown Leam Michael<br><br>One Raffles Place<br>(formerly known as OUB<br>Centre)<br>#51-00<br>Singapore 048616 | Executive Chairman<br>Wah Hin and Company<br>Private Limited   | Singapore<br>Citizen        |
| Director | Wong Yuen Kuai Lucien<br><br>One Marina<br>Boulevard #28-00<br>Singapore 018989                                    | Chairman and Senior<br>Partner<br>Allen & Gledhill LLP   | Singapore<br>Citizen        |
| Director | Robert Bruce Zoellick<br><br>c/o 101 Constitution Avenue,<br>NW<br>Suite 1000 East<br>Washington, DC 20001         | Chairman,<br>Goldman Sachs<br>International Advisors   | United<br>States<br>Citizen |
| Director | Chin Yoke Choong Bobby<br><br>c/o Interlocal Exim Pte Ltd  | Deputy Chairman,<br>NTUC Enterprise<br>Cooperative Limited   | Singapore<br>Citizen        |

2 Kim Chuan Lane,  
Kong Siang Group Building  
Singapore 532072

Director

Ng Chee Siong Robert

Chairman,  
Sino Land Company Ltd.

Singapore  
Citizen/  
Hong Kong  
Citizen

11th -12th Floors,  
Tsim Sha Tsui Centre,

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| Position  | Name and Business Address  | Present Principal Occupation  | Citizenship                 |
|---|--|---|-----------------------------|
|   | Salisbury Road,<br>Tsim Sha Tsui, Kowloon,<br>Hong Kong  |   |                             |
| Executive Director & CEO  | Ho Ching<br><br>60B Orchard Road,<br>#06-18 Tower 2,<br>The Atrium@Orchard,<br>Singapore 238891        | Executive Director and<br>CEO<br>Temasek Holdings<br>(Private) Limited  | Singapore<br>Citizen        |
| President,<br>Temasek<br>International Pte.<br>Ltd.   | Gregory L. Curl<br><br>60B Orchard Road,<br>#06-18 Tower 2,<br>The Atrium@Orchard,<br>Singapore 238891 | President<br>Temasek International<br>Pte. Ltd.   | United<br>States<br>Citizen |
| President,<br>Temasek<br>International Pte.<br>Ltd.   | Lee Theng Kiat<br><br>60B Orchard Road,<br>#06-18 Tower 2,<br>The Atrium@Orchard,<br>Singapore 238891  | President<br>Temasek International<br>Pte. Ltd.   | Singapore<br>Citizen        |
| Co-Head,<br>Corporate<br>Development<br>Group,<br>Head,<br>Organisation &<br>People,<br>Temasek<br>International Pte.<br>Ltd. | Chan Wai Ching<br><br>60B Orchard Road,<br>#06-18 Tower 2,<br>The Atrium@Orchard,<br>Singapore 238891  | Co-Head, Corporate<br>Development Group,<br>Head, Organisation &<br>People,<br>Temasek International<br>Pte. Ltd. | Singapore<br>Citizen        |
| Head, Strategic &<br>Public Affairs,<br>Temasek<br>International Pte.<br>Ltd.   | Cheo Hock Kuan<br><br>60B Orchard Road,<br>#06-18 Tower 2,<br>The Atrium@Orchard,<br>Singapore 238891  | Head, Strategic & Public<br>Affairs,<br>Temasek International<br>Pte. Ltd.  | Singapore<br>Citizen        |
| Head, Investment<br>Group,<br>Co-Head, China,   | Chia Song Hwee<br><br>60B Orchard Road,<br>#06-18 Tower 2,   | Head, Investment Group,<br>Co-Head, China,<br>Co-Head, Credit<br>Portfolio,                                       | Singapore<br>Citizen        |

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|   |  |   |                   |
|---|--|---|-------------------|
| Co-Head, Credit Portfolio, Temasek International Pte. Ltd.  | The Atrium@Orchard, Singapore 238891   | Temasek International Pte. Ltd.   |                   |
| Head, Enterprise Development Group, Head, Singapore, Co-Head, Americas, Temasek International Pte. Ltd. | Dilhan Pillay Sandrasegara<br>60B Orchard Road, #06-18 Tower 2, The Atrium@Orchard, Singapore 238891 | Head, Enterprise Development Group, Head, Singapore, Co-Head, Americas, Temasek International Pte. Ltd. | Singapore Citizen |

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| Position   | Name and Business Address   | Present Principal Occupation   | Citizenship         |
|--|---|--|---------------------|
| Co-Head, Markets Group, Head, Consumer & Real Estate, Head, South East Asia, Temasek International Pte. Ltd.   | Heng Chen Seng David<br>60B Orchard Road,<br>#06-18 Tower 2,<br>The Atrium@Orchard,<br>Singapore 238891 | Co-Head, Markets Group,<br>Head, Consumer & Real Estate,<br>Head, South East Asia,<br>Temasek International Pte. Ltd.  | Singapore Citizen   |
| Head, Corporate Development Group, Chief Financial Officer, Co-Head, Portfolio Management, Temasek Holdings (Private) Limited                        | Leong Wai Leng<br>60B Orchard Road,<br>#06-18 Tower 2,<br>The Atrium@Orchard,<br>Singapore 238891       | Head, Corporate Development Group,<br>Chief Financial Officer,<br>Co-Head, Portfolio Management,<br>Temasek Holdings (Private) Limited                           | Singapore Citizen   |
| Co-Head, Enterprise Development Group, Head, Industrials, Head, Australia & New Zealand, Head, Africa & Middle East, Temasek International Pte. Ltd. | Nagi Adel Hamiyeh<br>60B Orchard Road,<br>#06-18 Tower 2,<br>The Atrium@Orchard,<br>Singapore 238891    | Co-Head, Enterprise Development Group,<br>Head, Industrials,<br>Head, Australia & New Zealand,<br>Head, Africa & Middle East,<br>Temasek International Pte. Ltd. | Singapore Citizen   |
| Senior Managing Director, Enterprise Development Group, Temasek International Pte. Ltd.  | Neil Garry McGregor<br>60B Orchard Road,<br>#06-18 Tower 2,<br>The Atrium@Orchard,<br>Singapore 238891  | Senior Managing Director, Enterprise Development Group,<br>Temasek International Pte. Ltd.   | New Zealand Citizen |

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|  |   |  |                              |
|--|---|--|------------------------------|
| <p>General Counsel,<br/>Temasek<br/>International Pte.<br/>Ltd.</p>  | <p>Pek Siok Lan<br/><br/>60B Orchard Road,<br/>#06-18 Tower 2,<br/>The Atrium@Orchard,<br/>Singapore 238891</p>         | <p>General Counsel<br/>Temasek International<br/>Pte. Ltd.</p>   | <p>Singapore<br/>Citizen</p> |
| <p>Head, Telecom,<br/>Media &amp;<br/>Technology,<br/>Co-Head, India,<br/>Co-Head, Africa<br/>&amp; Middle East,<br/>Temasek<br/>International Pte.<br/>Ltd.</p> | <p>Ravi Mahinder Lambah<br/><br/>60B Orchard Road,<br/>#06-18 Tower 2,<br/>The Atrium@Orchard,<br/>Singapore 238891</p> | <p>Head, Telecom, Media &amp;<br/>Technology,<br/>Co-Head, India,<br/>Co-Head, Africa &amp;<br/>Middle East,<br/>Temasek International<br/>Pte. Ltd.</p> | <p>Indian<br/>Citizen</p>    |
| <p>Co-Head,<br/>Investment<br/>Group,<br/>Co-Head,<br/>Portfolio &amp;</p>   | <p>Rohit Sipahimalani<br/><br/>60B Orchard Road,</p>  | <p>Co-Head, Investment<br/>Group,<br/>Co-Head, Portfolio &amp;<br/>Strategy Group,</p>   | <p>Singapore<br/>Citizen</p> |

| Position  | Name and Business Address   | Present Principal Occupation  | Citizenship           |
|---|---|---|-----------------------|
| Strategy Group, Head, Energy & Resources, Head, India, Head, Portfolio Strategy & Value Management, Temasek International Pte. Ltd.               | #06-18 Tower 2, The Atrium@Orchard, Singapore 238891                                    | Head, Energy & Resources, Head, India, Head, Portfolio Strategy & Value Management, Temasek International Pte. Ltd.                               |                       |
| Head, Markets Group, President, Americas, Head, Credit Portfolio, Temasek International Pte. Ltd.   | Sim Hong Boon<br>60B Orchard Road, #06-18 Tower 2, The Atrium@Orchard, Singapore 238891 | Head, Markets Group, President, Americas, Head, Credit Portfolio, Temasek International Pte. Ltd.   | United States Citizen |
| Head, Portfolio and Strategy Group, Head, Europe, Head, Portfolio Management, Head, Strategy, Co-Head, Singapore, Temasek International Pte. Ltd. | Tan Chong Lee<br>60B Orchard Road, #06-18 Tower 2, The Atrium@Orchard, Singapore 238891 | Head, Portfolio and Strategy Group, Head, Europe, Head, Portfolio Management, Head, Strategy, Co-Head, Singapore, Temasek International Pte. Ltd. | Singapore Citizen     |
| Head, China Temasek International Pte. Ltd.   | Wu Yibing<br>60B Orchard Road, #06-18 Tower 2, The Atrium@Orchard, Singapore 238891     | Head, China Temasek International Pte. Ltd.   | United States Citizen |
| Senior Managing Director, Europe, Co-Head, Industrials,   | Benoit Louis Marie Francois Valentin<br>23 King Street                                  | Senior Managing Director, Europe, Co-Head, Industrials,   | France Citizen        |

Temasek  
International  
(Europe) Limited

London SW1Y 6QY  
United Kingdom

Temasek International  
(Europe) Limited