Kasprzyk Janusz F Form 4/A September 04, 2018

### FORM 4

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

OMB Number: 3235-0287

Check this box if no longer subject to Section 16.

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

Expires: January 31, 2005
Estimated average

0.5

**OMB APPROVAL** 

Form 4 or Form 5 obligations may continue. See Instruction

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934, Section 17(a) of the Public Utility Holding Company Act of 1935 or Section 30(h) of the Investment Company Act of 1940

response...

burden hours per

1(b).

Common

Stock

08/20/2018

(Print or Type Responses)

| Kasprzyk Janusz F Symbol       |   |   | r Name and Ticker or Trading   | 5. Relationship of Reporting Person(s) to Issuer  |  |  |  |
|--------------------------------|---|---|--|---|--|--|--|
|                                |   | Kimbai  | l Electronics, Inc. [KE]   | (Check all applicable)  |  |  |  |
| (Last)                         | (First) (N                              | Middle) 3. Date o   | f Earliest Transaction   |   |  |  |  |
| 1205 KIMB                      | SALL BOULEVA                            |   | Day/Year)<br>018   | Director 10% Owner _X_ Officer (give title Other (specify below)  Vice President  |  |  |  |
| IACDED IN                      | (Street)                                |   | endment, Date Original<br>nth/Day/Year)<br>018   | 6. Individual or Joint/Group Filing(Check Applicable Line) _X_ Form filed by One Reporting PersonForm filed by More than One Reporting            |  |  |  |
| JASPER, IN                     | N 4/546                                 |   |  | Person  |  |  |  |
| (City)                         | (State)                                 | (Zip) Tab   | le I - Non-Derivative Securities Ac  | equired, Disposed of, or Beneficially Owned   |  |  |  |
| 1.Title of Security (Instr. 3) | 2. Transaction Date<br>(Month/Day/Year) | 2A. Deemed<br>Execution Date, if<br>any<br>(Month/Day/Year) | 3. 4. Securities Acquired Transaction(A) or Disposed of (D) Code (Instr. 3, 4 and 5) (Instr. 8)  (A) or Code V Amount (D) Pric | Beneficially Form: Direct Beneficial Owned (D) or Ownership Following Indirect (I) (Instr. 4) Reported (Instr. 4) Transaction(s) (Instr. 3 and 4) |  |  |  |
| Common<br>Stock                | 08/20/2018                              |   | A $\frac{11,190}{(1)}$ A \$0   | 34,234 D  |  |  |  |

3,581

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

 $F^{(2)}$ 

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB control number.

SEC 1474

(9-02)

30,653

D

#### Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of | 2.          | 3. Transaction Date | 3A. Deemed         | 4.         | 5.         | 6. Date Exerc | cisable and | 7. Title  | and         | 8. Price of | 9. Nu  |
|-------------|-------------|---------------------|--------------------|------------|------------|---------------|-------------|-----------|-------------|-------------|--------|
| Derivative  | Conversion  | (Month/Day/Year)    | Execution Date, if | Transactio | onNumber   | Expiration D  | ate         | Amount    | of          | Derivative  | Deriv  |
| Security    | or Exercise |                     | any                | Code       | of         | (Month/Day/   | Year)       | Underly   | ing         | Security    | Secui  |
| (Instr. 3)  | Price of    |                     | (Month/Day/Year)   | (Instr. 8) | Derivative | e             |             | Securitie | es          | (Instr. 5)  | Bene   |
|             | Derivative  |                     |                    |            | Securities |               |             | (Instr. 3 | and 4)      |             | Owne   |
|             | Security    |                     |                    |            | Acquired   |               |             |           |             |             | Follo  |
|             | •           |                     |                    |            | (A) or     |               |             |           |             |             | Repo   |
|             |             |                     |                    |            | Disposed   |               |             |           |             |             | Trans  |
|             |             |                     |                    |            | of (D)     |               |             |           |             |             | (Instr |
|             |             |                     |                    |            | (Instr. 3, |               |             |           |             |             |        |
|             |             |                     |                    |            | 4, and 5)  |               |             |           |             |             |        |
|             |             |                     |                    |            |            |               |             | ٨         | mount       |             |        |
|             |             |                     |                    |            |            |               |             |           | mount       |             |        |
|             |             |                     |                    |            |            | Date          | Expiration  | Title N   | r<br>Iumber |             |        |
|             |             |                     |                    |            |            | Exercisable   | Date        |           |             |             |        |
|             |             |                     |                    | C + V      | (A) (D)    |               |             | 0         |             |             |        |
|             |             |                     |                    | Coae V     | (A) (D)    |               |             | S         | hares       |             |        |

## **Reporting Owners**

Relationships Reporting Owner Name / Address

> Officer Other Director 10% Owner

Kasprzyk Janusz F 1205 KIMBALL BOULEVARD

Vice President

JASPER, IN 47546 **Signatures** 

Jyl Leinenbach, Attorney in Fact and Agent

09/04/2018

\*\*Signature of Reporting Person

Date

# **Explanation of Responses:**

- If the form is filed by more than one reporting person, see Instruction 4(b)(v).
- Intentional misstatements or omissions of facts constitute Federal Criminal Violations. See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).
- Reflects performance based shares granted pursuant to the Issuer's 2014 Stock Option and Incentive Plan upon the achievement of certain performance criteria certified by the Compensation and Governance Committee of the Board of Directors of the Issuer on July 31, 2018, subject to the Reporting Person's continued employment with the Issuer on the August 20, 2018 grant date set by the Committee.
- (2) Shares withheld to satisfy tax obligations.
- The original Form 4, filed on August 22, 2018, is being amended by this Form 4 amendment solely to correct the number of shares (3) withheld to satisfy tax obligations, as the original Form 4 amount reported of 3,618 was overstated by 37 shares. This Form 4 amendment also corrects the number of shares beneficially owned by the Reporting Person following the transaction from 30,616 to 30,653.

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure. Potential persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB number. r-right:1pt none #D9D9D9 ;background-color: #auto;height:12.00pt;padding:0pt;">

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Reporting Owners 2

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|---------------|-----|----------|-----|----|
| ,             | - 1 |          |     | 70 |
|               |     |          |     |    |

See accompanying notes.

### Table of Contents

PS BUSINESS PARKS, INC.

#### CONSOLIDATED STATEMENTS OF INCOME

(Amounts in thousands, except per share data)

|   | For The Ye 2018 | ears Ended De<br>2017 | ecember 31, 2016 |
|---|-----------------|-----------------------|------------------|
| Rental income                                   | \$ 413,516      | \$ 402,179            | \$ 386,871       |
| Expenses  |                 |                       |                  |
| Cost of operations                              | 126,547         | 125,340               | 123,108          |
| Depreciation and amortization                   | 99,242          | 94,270                | 99,486           |
| General and administrative                      | 10,155          | 9,679                 | 14,862           |
| Total operating expenses                        | 235,944         | 229,289               | 237,456          |
| Interest and other income                       | 1,510           | 942                   | 1,233            |
| Interest and other expense                      | (665)           | (1,285)               | (5,664)          |
| Equity in loss of unconsolidated joint venture  | —               | (805)                 | (5,001)<br>—     |
| Gain on sale of real estate facilities          | 93,484          | 1,209                 | _                |
| Gain on sale of development rights              | —               | 6,365                 | _                |
| Net income                                      | 271,901         | 179,316               | 144,984          |
| Allocation to noncontrolling interests          | (45,199)        | (24,279)              | (16,955)         |
| Net income allocable to PS Business Parks, Inc. | 226,702         | 155,037               | 128,029          |
| Allocation to preferred shareholders based upon | ,               | ,                     | ,                |
| Distributions                                   | (51,880)        | (52,873)              | (57,276)         |
| Redemptions (Note 10)                           |                 | (10,978)              | (7,312)          |
| Allocation to restricted stock unit holders     | (1,923)         | (761)                 | (569)            |
| Net income allocable to common shareholders     | \$ 172,899      | \$ 90,425             | \$ 62,872        |
|   |                 |                       |                  |
| Net income per common share                     |                 |                       |                  |
| Basic   | \$ 6.33         | \$ 3.32               | \$ 2.32          |
| Diluted   | \$ 6.31         | \$ 3.30               | \$ 2.31          |
|   |                 |                       |                  |
| Weighted average common shares outstanding      |                 |                       |                  |
| Basic   | 27,321          | 27,207                | 27,089           |
| Diluted   | 27,422          | 27,412                | 27,179           |

See accompanying notes.

### Table of Contents

PS BUSINESS PARKS, INC.

Explanation of Responses:

### CONSOLIDATED STATEMENTS OF EQUITY

(Amounts in thousands, except share data)

|  | Preferred | l Stock    | Common Sto | ock    | Paid-in    | Accumulated          | Total PS Business Parks, Inc.'s Shareholders' | Noncontrol | li <b>īī</b> gtal    |
|--|-----------|------------|------------|--------|------------|----------------------|---|------------|----------------------|
|  | Shares    | Amount     | Shares     | Amoun  | t Capital  | Earnings (Deficit)   | Equity  | Interests  | Equity               |
| Balances at December 31, 2015 Cumulative effect of a                               | 36,800    | \$ 920,000 | 27,034,073 | \$ 269 | \$ 722,009 | \$ 18,218            | \$ 1,660,496                                  | \$ 200,103 | \$ 1,860,599         |
| change in<br>accounting<br>principle (Not<br>11)<br>Issuance of<br>preferred       | e—        | _          | _          | _      | 807        | (807)                | _   | _          | _                    |
| stock,<br>net of issuance<br>costs<br>Redemption o<br>preferred                    |           | 189,750    | _          | _      | (6,434)    | _                    | 183,316                                       | _          | 183,316              |
| stock,<br>net of issuance<br>costs<br>Issuance of<br>common stock<br>in connection |           | (230,000)  | _          | _      | 7,312      | (7,312)              | (230,000)                                     | _          | (230,000             |
| with<br>stock-based<br>compensation  | _         | _          | 104,065    | 2      | 3,886      | _                    | 3,888   | _          | 3,888                |
| Stock compensation.  | , —       | _          | _          | _      | 8,404      | _                    | 8,404   | _          | 8,404                |
| net Net income   | _         | _          | _          | _      | _          | 128,029              | 128,029                                       | 16,955     | 144,984              |
| Distributions Preferred stock Common stock   |           | _          | _          | _      | _          | (57,276)<br>(81,285) | (57,276)<br>(81,285)                          | _          | (57,276)<br>(81,285) |

| Noncontrolling<br>interests<br>Adjustment to<br>noncontrolling | <u>.                                    </u> | _         | _          | _   | _        | _        | _         | (21,916) | (21,916)  |
|--|--|-----------|------------|-----|----------|----------|-----------|----------|-----------|
| interests in the OP  | _  | _         | _          | _   | (2,313)  | _        | (2,313)   | 2,313    | _         |
| Balances at  |  |           |            |     |          |          |           |          |           |
| December 31, 2016  | 35,190                                       | 879,750   | 27,138,138 | 271 | 733,671  | (433)    | 1,613,259 | 197,455  | 1,810,714 |
| Issuance of preferred stock,                                   |  |           |            |     |          |          |           |          |           |
| net of issuance costs  | 17,200                                       | 430,000   | _          | _   | (14,221) | _        | 415,779   | _        | 415,779   |
| Redemption of preferred stock,                                 |  |           |            |     |          |          |           |          |           |
| net of issuance costs  | (14,000)                                     | (350,000) | _          | _   | 10,978   | (10,978) | (350,000) | _        | (350,000  |
| Issuance of common stock in connection                         |  |           |            |     |          |          |           |          |           |
| with stock-based   | _  |           | 116,469    | 1   | 4,217    | _        | 4,218     | _        | 4,218     |
| compensation<br>Stock  |  |           | 110,109    | 1   | 7,217    |          | 1,210     |          | 7,210     |
| compensation, net  | _  | _         | _          | _   | 4,016    | _        | 4,016     | _        | 4,016     |
| Cash paid for taxes in lieu of                                 |  |           |            |     |          |          |           |          |           |
| shares upon  |  |           |            |     |          |          |           |          |           |
| vesting of restricted stock                                    | : <b>—</b>                                   | _         | _          | _   | (3,865)  | _        | (3,865)   | _        | (3,865)   |
| units  |  |           |            |     | , ,      |          | , , ,     |          |           |
| Net income<br>Distributions                                    | _  | _         | _          | _   | _        | 155,037  | 155,037   | 24,279   | 179,316   |
| Preferred stock  | : <b>—</b>                                   | _         | _          | _   | _        | (52,873) | (52,873)  | _        | (52,873)  |
| Common stock   |  | _         | _          | _   | _        | (92,531) | (92,531)  | _        | (92,531)  |
| Noncontrolling   | <u></u>                                      | _         | _          | _   | _        | _        | _         | (24,838) | (24,838)  |
| interests Adjustment to noncontrolling                         |  |           |            |     |          |          |           | , ,      |           |
| interests  |  |           |            |     |          |          |           |          |           |
| in the OP<br>Balances at                                       | _  | _         | _          | _   | 271      | _        | 271       | (271)    | _         |
| December 31, 2017  | 38,390                                       | 959,750   | 27,254,607 | 272 | 735,067  | (1,778)  | 1,693,311 | 196,625  | 1,889,930 |
| Issuance of common stock in connection                         |  |           |            |     |          |          |           |          |           |
| in connection  | _  | _         | 107,494    | 2   | 3,008    | _        | 3,010     | _        | 3,010     |

7

Explanation of Responses:

| with stock-based compensation Stock compensation, — net Cash paid for taxes in lieu of shares upon | _          | _          | _      | 3,032      | _         | 3,032        | _          | 3,032        |
|--|------------|------------|--------|------------|-----------|--------------|------------|--------------|
| vesting of restricted stock — units  | _          | _          | _      | (4,981)    | _         | (4,981)      | _          | (4,981)      |
| Consolidation of joint venture— (see Note 3)   | _          | _          | _      | _          | _         | _            | 4,032      | 4,032        |
| Net income — Distributions   | _          | _          |        | _          | 226,702   | 226,702      | 45,199     | 271,901      |
| Preferred stock —  |            |            |        | _          | (51,880)  | (51,880)     |            | (51,880)     |
| Common stock—  |            |            |        | _          | (103,837) | (103,837)    |            | (103,837     |
| Noncontrolling interests   | _          | _          | _      | _          | _         | _            | (27,760)   | (27,760)     |
| Adjustment to noncontrolling   |            |            |        |            |           |              |            |              |
| interests in the OP — Balances at  | _          | _          | _      | 5          | _         | 5            | (5)        | _            |
| December 31, 38,390<br>2018  | \$ 959,750 | 27,362,101 | \$ 274 | \$ 736,131 | \$ 69,207 | \$ 1,765,362 | \$ 218,091 | \$ 1,983,453 |

See accompanying notes.

### Table of Contents

PS BUSINESS PARKS, INC.

#### CONSOLIDATED STATEMENTS OF CASH FLOWS

(Amounts in thousands)

| Cash flows from operating activities         2018         2017         2016           Cash flows from operating activities         \$ 271,901         \$ 179,316         \$ 144,984           Adjustments to reconcile net income to net cash provided by operating activities         \$ 99,242         94,270         99,486           Depreciation and amortization expense         99,242         94,270         99,486           Tenant improvement reimbursements, net of lease incentives         (2,226)         (2,183)         (1,666)           Equity in loss of unconsolidated joint venture         —         805         —           Gain on sale of real estate facilities and development rights         (93,484)         (7,574)         —           Stock compensation         4,174         4,777         10,913           Amortization of financing costs         537         475         523           Other, net         (3,991)         1,728         (37,33)           Total adjustments         4,252         92,298         105,523           Net cash provided by operating activities         276,153         271,614         250,507           Cash flows from investing activities         (38,663)         (50,219)         (31,877)           Capital expenditures to real estate facilities         (3,863)         (50,219)   |  | For The Years Ended December 3 |            | ember 31,   |
|--|--|--------------------------------|------------|-------------|
| Net income         \$ 271,901         \$ 179,316         \$ 144,984           Adjustments to reconcile net income to net cash provided by operating activities         \$ 99,242         \$ 94,270         \$ 99,486           Depreciation and amortization expense         \$ 99,242         \$ 94,270         \$ 99,486           Tenant improvement reimbursements, net of lease incentives         \$ (2,226)         \$ (2,183)         \$ (1,666)           Equity in loss of unconsolidated joint venture         \$ 805         \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$  |  | 2018                           | 2017       | 2016        |
| Adjustments to reconcile net income to net cash provided by operating activities  Depreciation and amortization expense 99,242 94,270 99,486  Tenant improvement reimbursements, net of lease incentives (2,226) (2,183) (1,666) Equity in loss of unconsolidated joint venture — 805 — Gain on sale of real estate facilities and development rights (93,484) (7,574) — Stock compensation 4,174 4,777 10,913  Amortization of financing costs 537 475 523  Other, net (3,991) 1,728 (3,733)  Total adjustments 4,252 92,298 105,523  Net cash provided by operating activities 276,153 271,614 250,507  Cash flows from investing activities  Capital expenditures to real estate facilities  Capital expenditures to real estate facilities (11,83) (1,549) (49)  Investment in and advances to unconsolidated joint venture — (34,513) (40,454)  Acquisition of real estate facilities (142,399) — (12,628)  Proceeds from sale of real estate facilities (145,097 2,144 — Proceeds from sale of evelopment rights — 4,900 — Consolidation of joint venture (36,066) (79,237) (85,008)  Cash flows from financing activities  Cash flows from financing activities (36,066) (79,237) (85,008)  Cash flows from financing activities (50,000) (250,000) (116,000)  Repayment of borrowings on credit facility (50,000) (250,000) (116,000)  Repayment of financing costs (307) (858) — Proceeds from the exercise of stock options (3,010) 4,218 (3,888)  | Cash flows from operating activities   |                                |            |             |
| operating activities         99,242         94,270         99,486           Tenant improvement reimbursements, net of lease incentives         (2,226)         (2,183)         (1,666)           Equity in loss of unconsolidated joint venture         —         805         —           Gain on sale of real estate facilities and development rights         (93,484)         (7,574)         —           Stock compensation         4,174         4,777         10,913           Amortization of financing costs         537         475         523           Other, net         (3,991)         1,728         (3,733)           Total adjustments         4,252         92,298         105,523           Net cash provided by operating activities         37,615         271,614         250,507           Cash flows from investing activities         (38,663)         (50,219)         (31,877)           Capital expenditures to real estate facilities         (38,663)         (50,219)         (31,877)           Capital expenditures to land and building held for development         (1,183)         (1,549)         (49)           Investment in and advances to unconsolidated joint venture         —         (34,513)         (40,454)           Acquisition of real estate facilities         (142,399)         —         (12,628) </td <td>Net income</td> <td>\$ 271,901</td> <td>\$ 179,316</td> <td>\$ 144,984</td>   | Net income   | \$ 271,901                     | \$ 179,316 | \$ 144,984  |
| Depreciation and amortization expense         99,242         94,270         99,486           Tenant improvement reimbursements, net of lease incentives         (2,226)         (2,183)         (1,666)           Equity in loss of unconsolidated joint venture         —         805         —           Gain on sale of real estate facilities and development rights         (93,484)         (7,574)         —           Stock compensation         4,174         4,777         10,913           Amortization of financing costs         537         475         523           Other, net         (3,991)         1,728         (3,733)           Total adjustments         4,252         92,298         105,523           Net cash provided by operating activities         276,153         271,614         250,507           Cash flows from investing activities         (38,663)         (50,219)         (31,877)           Capital expenditures to land and building held for development         (1,183)         (1,549)         (49)           Investment in and advances to unconsolidated joint venture         —         (34,513)         (40,454)           Acquisition of real estate facilities         (142,399)         —         (12,628)           Proceeds from sale of development rights         —         4,900         —   | Adjustments to reconcile net income to net cash provided by                  |                                |            |             |
| Tenant improvement reimbursements, net of lease incentives         (2,226)         (2,183)         (1,666)           Equity in loss of unconsolidated joint venture         —         805         —           Gain on sale of real estate facilities and development rights         (93,484)         (7,574)         —           Stock compensation         4,174         4,777         10,913           Amortization of financing costs         537         475         523           Other, net         (3,991)         1,728         (3,733)           Total adjustments         4,252         92,298         105,523           Net cash provided by operating activities         276,153         271,614         250,507           Cash flows from investing activities         (38,663)         (50,219)         (31,877)           Capital expenditures to land and building held for development         (1,183)         (1,549)         (49)           Investment in and advances to unconsolidated joint venture         —         (34,513)         (40,454)           Acquisition of real estate facilities         (142,399)         —         (12,628)           Proceeds from sale of eastate facilities         145,097         2,144         —           Proceeds from sale of development rights         —         4,900         —   | operating activities   |                                |            |             |
| Equity in loss of unconsolidated joint venture         —         805         —           Gain on sale of real estate facilities and development rights         (93,484)         (7,574)         —           Stock compensation         4,174         4,777         10,913           Amortization of financing costs         537         475         523           Other, net         (3,991)         1,728         (3,733)           Total adjustments         4,252         92,298         105,523           Net cash provided by operating activities         276,153         271,614         250,507           Cash flows from investing activities         (38,663)         (50,219)         (31,877)           Capital expenditures to real estate facilities         (38,663)         (50,219)         (31,877)           Capital expenditures to land and building held for development         (1,183)         (1,549)         (49)           Investment in and advances to unconsolidated joint venture         —         (34,513)         (40,454)           Acquisition of real estate facilities         (142,399)         —         (12,628)           Proceeds from sale of real estate facilities         (145,097)         2,144         —           Consolidation of joint venture         1,082         —         — <t< td=""><td>Depreciation and amortization expense</td><td>99,242</td><td>94,270</td><td>99,486</td></t<>   | Depreciation and amortization expense  | 99,242                         | 94,270     | 99,486      |
| Gain on sale of real estate facilities and development rights         (93,484)         (7,574)         —           Stock compensation         4,174         4,777         10,913           Amortization of financing costs         537         475         523           Other, net         (3,991)         1,728         (3,733)           Total adjustments         4,252         92,298         105,523           Net cash provided by operating activities         276,153         271,614         250,507           Cash flows from investing activities         (38,663)         (50,219)         (31,877)           Capital expenditures to real estate facilities         (38,663)         (50,219)         (31,877)           Capital expenditures to land and building held for development         (1,183)         (1,549)         (49)           Investment in and advances to unconsolidated joint venture         —         (34,513)         (40,454)           Acquisition of real estate facilities         (142,399)         —         (12,628)           Proceeds from sale of development rights         —         4,900         —           Consolidation of joint venture         1,082         —         —           Net cash used in investing activities         (36,066)         (79,237)         (85,008)  | Tenant improvement reimbursements, net of lease incentives                   | (2,226)                        | (2,183)    | (1,666)     |
| Stock compensation         4,174         4,777         10,913           Amortization of financing costs         537         475         523           Other, net         (3,991)         1,728         (3,733)           Total adjustments         4,252         92,298         105,523           Net cash provided by operating activities         276,153         271,614         250,507           Cash flows from investing activities         (38,663)         (50,219)         (31,877)           Capital expenditures to real estate facilities         (38,663)         (50,219)         (31,877)           Capital expenditures to land and building held for development         (1,183)         (1,549)         (49)           Investment in and advances to unconsolidated joint venture         —         (34,513)         (40,454)           Acquisition of real estate facilities         (142,399)         —         (12,628)           Proceeds from sale of real estate facilities         145,097         2,144         —           Proceeds from sale of development rights         —         4,900         —           Consolidation of joint venture         1,082         —         —           Net cash used in investing activities         (36,066)         (79,237)         (85,008)           Cash fl  | Equity in loss of unconsolidated joint venture                               |                                | 805        |             |
| Amortization of financing costs       537       475       523         Other, net       (3,991)       1,728       (3,733)         Total adjustments       4,252       92,298       105,523         Net cash provided by operating activities       276,153       271,614       250,507         Cash flows from investing activities       38,663       (50,219)       (31,877)         Capital expenditures to real estate facilities       (38,663)       (50,219)       (31,877)         Capital expenditures to land and building held for development       (1,183)       (1,549)       (49)         Investment in and advances to unconsolidated joint venture       —       (34,513)       (40,454)         Acquisition of real estate facilities       (142,399)       —       (12,628)         Proceeds from sale of real estate facilities       145,097       2,144       —         Proceeds from sale of development rights       —       4,900       —         Consolidation of joint venture       1,082       —       —         Net cash used in investing activities       (36,066)       (79,237)       (85,008)         Cash flows from financing activities       50,000       250,000       116,000         Repayment of borrowings on credit facility       (50,000)       (250,000)  | Gain on sale of real estate facilities and development rights                | (93,484)                       | (7,574)    | _           |
| Other, net       (3,991)       1,728       (3,733)         Total adjustments       4,252       92,298       105,523         Net cash provided by operating activities       276,153       271,614       250,507         Cash flows from investing activities       (38,663)       (50,219)       (31,877)         Capital expenditures to real estate facilities       (1,183)       (1,549)       (49)         Investment in and advances to unconsolidated joint venture       —       (34,513)       (40,454)         Acquisition of real estate facilities       (142,399)       —       (12,628)         Proceeds from sale of real estate facilities       145,097       2,144       —         Proceeds from sale of development rights       —       4,900       —         Consolidation of joint venture       1,082       —       —         Net cash used in investing activities       (36,066)       (79,237)       (85,008)         Cash flows from financing activities       50,000       250,000       116,000         Repayment of borrowings on credit facility       (50,000)       (250,000)       (116,000)         Repayment of mortgage note payable       —       —       (250,000)         Payment of financing costs       (307)       (858)       —  | Stock compensation   | 4,174                          | 4,777      | 10,913      |
| Other, net       (3,991)       1,728       (3,733)         Total adjustments       4,252       92,298       105,523         Net cash provided by operating activities       276,153       271,614       250,507         Cash flows from investing activities       (38,663)       (50,219)       (31,877)         Capital expenditures to real estate facilities       (1,183)       (1,549)       (49)         Investment in and advances to unconsolidated joint venture       —       (34,513)       (40,454)         Acquisition of real estate facilities       (142,399)       —       (12,628)         Proceeds from sale of real estate facilities       145,097       2,144       —         Proceeds from sale of development rights       —       4,900       —         Consolidation of joint venture       1,082       —       —         Net cash used in investing activities       (36,066)       (79,237)       (85,008)         Cash flows from financing activities       50,000       250,000       116,000         Repayment of borrowings on credit facility       (50,000)       (250,000)       (116,000)         Repayment of mortgage note payable       —       —       (250,000)         Payment of financing costs       (307)       (858)       —  | Amortization of financing costs  | 537                            | 475        | 523         |
| Net cash provided by operating activities  Cash flows from investing activities  Capital expenditures to real estate facilities  Capital expenditures to land and building held for development Investment in and advances to unconsolidated joint venture  Acquisition of real estate facilities  Proceeds from sale of real estate facilities  Consolidation of joint venture  Consolidation of joint venture  Net cash used in investing activities  Cash flows from financing activities  Borrowings on credit facility  Repayment of borrowings on credit facility  Proceeds from the exercise of stock options  276,153  271,614  250,507  (31,877)  (49)  (11,83)  (142,399)  — (12,628)  145,097  2,144  —  4,900 —  4,900 —  (34,513)  (40,454)  (142,399) — (12,628)  (142,399) — (12,62 |  | (3,991)                        | 1,728      | (3,733)     |
| Cash flows from investing activities Capital expenditures to real estate facilities Capital expenditures to land and building held for development Investment in and advances to unconsolidated joint venture Acquisition of real estate facilities Proceeds from sale of real estate facilities Investment in and advances to unconsolidated joint venture  Acquisition of real estate facilities Investment in and advances to unconsolidated joint venture Investment in and advances to land and building held for development (1,183) Investment in and advances to land and building held for development (1,183) Investment in and advances to land and building held for development (1,183) Investment in and advances to land and building held for development (1,183) Investment in and advances to land and building held for development (1,183) Investment in and advances to land and building held for development (1,183) Investment in and advances to land and building held for development (1,183) Investment in and advances to land and building held for development (1,183) Investment in and advances to land and building held for development (1,183) Investment in and advances to land and building held for development (1,183) Investment in and advances to land and atvances to land and and land | Total adjustments  | 4,252                          | 92,298     | 105,523     |
| Capital expenditures to real estate facilities (38,663) (50,219) (31,877) Capital expenditures to land and building held for development (1,183) (1,549) (49) Investment in and advances to unconsolidated joint venture — (34,513) (40,454) Acquisition of real estate facilities (142,399) — (12,628) Proceeds from sale of real estate facilities 145,097 2,144 — Proceeds from sale of development rights — 4,900 — Consolidation of joint venture 1,082 — — Net cash used in investing activities (36,066) (79,237) (85,008) Cash flows from financing activities Borrowings on credit facility 50,000 250,000 116,000 Repayment of borrowings on credit facility (50,000) (250,000) (116,000) Repayment of mortgage note payable — — (250,000) Payment of financing costs (307) (858) — Proceeds from the exercise of stock options 3,010 4,218 3,888  | Net cash provided by operating activities                                    | 276,153                        | 271,614    | 250,507     |
| Capital expenditures to land and building held for development Investment in and advances to unconsolidated joint venture Acquisition of real estate facilities (142,399) — (12,628) Proceeds from sale of real estate facilities 145,097 2,144 — Proceeds from sale of development rights — 4,900 — Consolidation of joint venture 1,082 — — Net cash used in investing activities (36,066) (79,237) (85,008) Cash flows from financing activities Borrowings on credit facility 50,000 250,000 116,000 Repayment of borrowings on credit facility (50,000) (250,000) (116,000) Repayment of mortgage note payable — — (250,000) Payment of financing costs (307) (858) — Proceeds from the exercise of stock options   | Cash flows from investing activities   |                                |            |             |
| Capital expenditures to land and building held for development Investment in and advances to unconsolidated joint venture Acquisition of real estate facilities (142,399) — (12,628) Proceeds from sale of real estate facilities 145,097 2,144 — Proceeds from sale of development rights — 4,900 — Consolidation of joint venture 1,082 — — Net cash used in investing activities (36,066) (79,237) (85,008) Cash flows from financing activities Borrowings on credit facility 50,000 250,000 116,000 Repayment of borrowings on credit facility (50,000) (250,000) (116,000) Repayment of mortgage note payable — — (250,000) Payment of financing costs (307) (858) — Proceeds from the exercise of stock options   | Capital expenditures to real estate facilities                               | (38,663)                       | (50,219)   | (31,877)    |
| Acquisition of real estate facilities (142,399) — (12,628)  Proceeds from sale of real estate facilities 145,097 2,144 —  Proceeds from sale of development rights — 4,900 —  Consolidation of joint venture 1,082 — —  Net cash used in investing activities (36,066) (79,237) (85,008)  Cash flows from financing activities  Borrowings on credit facility 50,000 250,000 116,000  Repayment of borrowings on credit facility (50,000) (250,000) (116,000)  Repayment of mortgage note payable — — (250,000)  Payment of financing costs (307) (858) —  Proceeds from the exercise of stock options 3,010 4,218 3,888   | Capital expenditures to land and building held for development               | (1,183)                        | (1,549)    | (49)        |
| Acquisition of real estate facilities (142,399) — (12,628)  Proceeds from sale of real estate facilities 145,097 2,144 —  Proceeds from sale of development rights — 4,900 —  Consolidation of joint venture 1,082 — —  Net cash used in investing activities (36,066) (79,237) (85,008)  Cash flows from financing activities  Borrowings on credit facility 50,000 250,000 116,000  Repayment of borrowings on credit facility (50,000) (250,000) (116,000)  Repayment of mortgage note payable — — (250,000)  Payment of financing costs (307) (858) —  Proceeds from the exercise of stock options 3,010 4,218 3,888   | Investment in and advances to unconsolidated joint venture                   |                                | (34,513)   | (40,454)    |
| Proceeds from sale of development rights  Consolidation of joint venture  Net cash used in investing activities  Cash flows from financing activities  Borrowings on credit facility  Repayment of borrowings on credit facility  Repayment of mortgage note payable  Payment of financing costs  Proceeds from the exercise of stock options  - 4,900  (36,066)  (79,237)  (85,008)  (85,008)  - 50,000  (250,000)  |  | (142,399)                      | <u> </u>   |             |
| Consolidation of joint venture 1,082 — — Net cash used in investing activities (36,066) (79,237) (85,008)  Cash flows from financing activities  Borrowings on credit facility 50,000 250,000 116,000  Repayment of borrowings on credit facility (50,000) (250,000) (116,000)  Repayment of mortgage note payable — — (250,000)  Payment of financing costs (307) (858) —  Proceeds from the exercise of stock options 3,010 4,218 3,888  | Proceeds from sale of real estate facilities                                 | 145,097                        | 2,144      | <del></del> |
| Net cash used in investing activities (36,066) (79,237) (85,008)  Cash flows from financing activities  Borrowings on credit facility 50,000 250,000 116,000  Repayment of borrowings on credit facility (50,000) (250,000) (116,000)  Repayment of mortgage note payable — (250,000)  Payment of financing costs (307) (858) —  Proceeds from the exercise of stock options 3,010 4,218 3,888   | Proceeds from sale of development rights                                     | _                              | 4,900      | _           |
| Cash flows from financing activities  Borrowings on credit facility  Repayment of borrowings on credit facility  Repayment of mortgage note payable  Payment of financing costs  Proceeds from the exercise of stock options  50,000  250,000  (250,000)  (250,000)  (250,000)  (250,000)  (250,000)  (858)  | Consolidation of joint venture   | 1,082                          | _          | _           |
| Cash flows from financing activities  Borrowings on credit facility  Repayment of borrowings on credit facility  Repayment of mortgage note payable  Payment of financing costs  Proceeds from the exercise of stock options  50,000  250,000  (250,000)  (250,000)  (250,000)  (250,000)  (250,000)  (858)  | Net cash used in investing activities  | (36,066)                       | (79,237)   | (85,008)    |
| Repayment of borrowings on credit facility(50,000)(250,000)(116,000)Repayment of mortgage note payable——(250,000)Payment of financing costs(307)(858)—Proceeds from the exercise of stock options3,0104,2183,888   |  |                                |            |             |
| Repayment of borrowings on credit facility(50,000)(250,000)(116,000)Repayment of mortgage note payable——(250,000)Payment of financing costs(307)(858)—Proceeds from the exercise of stock options3,0104,2183,888   | Borrowings on credit facility  | 50,000                         | 250,000    | 116,000     |
| Payment of financing costs (307) (858) — Proceeds from the exercise of stock options 3,010 4,218 3,888   |  | (50,000)                       | (250,000)  | (116,000)   |
| Proceeds from the exercise of stock options 3,010 4,218 3,888  | Repayment of mortgage note payable   |                                | _          | (250,000)   |
|  | Payment of financing costs   | (307)                          | (858)      | _           |
| 0.1.116  | Proceeds from the exercise of stock options                                  | 3,010                          | 4,218      | 3,888       |
| Cash paid for taxes in lieu of shares upon vesting of restricted stock units (4,981) (3,865) (1,940)   | Cash paid for taxes in lieu of shares upon vesting of restricted stock units | (4,981)                        | (3,865)    | (1,940)     |
| Redemption of preferred stock (130,000) (450,000) —  | Redemption of preferred stock  | (130,000)                      | (450,000)  | <del></del> |
| Net proceeds from the issuance of preferred stock — 415,779 183,316  | Net proceeds from the issuance of preferred stock                            |                                | 415,779    | 183,316     |
| Cash paid to restricted stock unit holders (1,142) (761) (569)   | Cash paid to restricted stock unit holders                                   | (1,142)                        | (761)      | (569)       |
| Distributions paid to preferred shareholders (52,573) (52,180) (57,276)  |  | (52,573)                       | (52,180)   |             |
| Distributions paid to common shareholders (103,837) (92,531) (81,285)  | Distributions paid to common shareholders                                    | (103,837)                      | (92,531)   | (81,285)    |

| (27,760)  | (24,838)                                      | (21,916)  |
|-----------|---|---|
| (317,590) | (205,036)                                     | (225,782)   |
| (77,503)  | (12,659)                                      | (60,283)  |
| 115,970   | 128,629                                       | 188,912   |
| \$ 38,467 | \$ 115,970                                    | \$ 128,629  |
|           |   |   |
|           |   |   |
| \$ 40     | \$ 1,188                                      | \$ 7,395  |
|           | (317,590)<br>(77,503)<br>115,970<br>\$ 38,467 | (317,590) (205,036)<br>(77,503) (12,659)<br>115,970 128,629<br>\$ 38,467 \$ 115,970 |

See accompanying notes.

### Table of Contents

PS BUSINESS PARKS, INC.

#### CONSOLIDATED STATEMENTS OF CASH FLOWS

(Amounts in thousands)

|   | For The Vea                             | rs Ended Dece | ember 31             |
|---|---|---------------|----------------------|
|   | 2018                                    | 2017          | 2016                 |
| Supplemental schedule of non-cash investing and financing activities  | 2010                                    | 2017          | 2010                 |
| Adjustment to noncontrolling interests—common units in OP             |   |               |                      |
| Noncontrolling interests—common units                                 | \$ (5)                                  | \$ (271)      | \$ 2,313             |
| Paid-in capital   | \$ 5                                    | \$ 271        | \$ (2,313)           |
| Consolidation of joint venture  |   |               |                      |
| Land  | \$ 21,814                               | \$ —          | \$ —                 |
| Buildings and improvements  | \$ 84,903                               | \$ —          | \$ —                 |
| Other, net  | \$ 84,903<br>\$ (1,787)<br>\$ (100,898) | \$ —          | \$ —<br>\$ —<br>\$ — |
| Investment in and advances to unconsolidated joint venture            | \$ (100,898)                            | \$ —          | \$ —                 |
| Noncontrolling interests—joint venture                                | \$ (4,032)                              | \$ —          | \$ —                 |
| Preferred redemption allocation                                       |   |               |                      |
| Paid-in capital   | \$ —                                    | \$ 10,978     | \$ 7,312             |
| Accumulated earnings (deficit)  | \$ —                                    | \$ (10,978)   | \$ (7,312)           |
| Preferred stock called for redemption                                 |   |               |                      |
| Preferred stock called for redemption and reclassified to liabilities | \$ —<br>\$ —                            | \$ 130,000    | \$ 230,000           |
| Preferred stock called for redemption and reclassified from equity    | \$ —                                    | \$ (130,000)  | \$ (230,000)         |
| Accrued preferred stock distributions                                 |   |               |                      |
| Accrued and other liabilities   | \$ —<br>\$ —                            | \$ 693        | \$ —                 |
| Accumulated earnings (deficit)  | \$ —                                    | \$ (693)      | \$ —                 |
| Transfer to land and building held for development                    |   |               |                      |
| Land  | \$ —                                    | \$ —          | \$ (9,676)           |
| Buildings and improvements  | \$ —                                    | \$ —          | \$ (19,092)          |
| Accumulated depreciation  | \$ —                                    | \$ —<br>\$ —  | \$ 7,870             |
| Land and building held for development                                | \$ —                                    | \$ —          | \$ 20,898            |
| Cumulative effect of a change in accounting principle (Note 11)       |   |               |                      |
| Paid-in capital   | \$ —                                    | \$ —          | \$ 807               |
| Accumulated earnings (deficit)  | \$ —                                    | \$ —          | \$ (807)             |

See accompanying notes.

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| Table of Contents  |
| PS BUSINESS PARKS, INC.  |
| NOTES TO CONSOLIDATED FINANCIAL STATEMENTS   |
| December 31, 2018  |
| 1. Organization and description of business  |
| Organization   |
| PS Business Parks, Inc. ("PSB") was incorporated in the state of California in 1990. As of December 31, 2018, PSB owned 78.9% of the common partnership units of PS Business Parks, L.P. (the "OP"). The remaining common partnership units are owned by Public Storage ("PS"). PS's interest in the OP is referred to as the "PS OP Interests." PSB, as the sole general partner of the OP, has full, exclusive and complete responsibility and discretion in managing and controlling the OP. PSB and its subsidiaries, including the OP and our consolidated joint venture, are collectively referred to as the "Company," "we," "us," or "our." PS would own 41.7% (or 14.5 million shares) of the outstanding shares of the Company's common stock if it redeemed its common partnership units for common shares. |
| Description of business  |
| The Company is a fully-integrated, self-advised and self-managed real estate investment trust ("REIT") that owns, operates, acquires and develops commercial properties, primarily multi-tenant industrial, flex and office space. As of December 31, 2018, the Company owned and operated 28.2 million rentable square feet of commercial space in six states and held a 95.0% interest in a 395-unit multifamily apartment complex. The Company also manages for a fee 450,000 rentable square feet on behalf of PS.   |
| References to the number of properties, apartment units or square footage are unaudited and outside the scope of the Company's independent registered public accounting firm's audit of the Company's consolidated financial statements in accordance with the standards of the Public Company Accounting Oversight Board (United States).   |
| 2. Summary of significant accounting policies  |
| Basis of presentation  |

Explanation of Responses:

The accompanying consolidated financial statements include the accounts of PSB and its subsidiaries, including the OP and our consolidated joint venture. All significant inter-company balances and transactions have been eliminated in the consolidated financial statements. The financial statements are presented on an accrual basis in accordance with U.S. generally accepted accounting principles ("GAAP").

Consolidation and equity method of accounting

We consider entities to be Variable Interest Entities ("VIEs") when they have insufficient equity to finance their activities without additional subordinated financial support provided by other parties, or the equity holders as a group do not have a controlling financial interest. A limited partnership is also generally considered a VIE if the limited partners do not participate in operating decisions. We consolidate VIEs when we are the primary beneficiary, generally defined as having (i) the power to direct the activities most significantly impacting economic performance and (ii) either the obligation to absorb losses or the right to receive benefits from the VIE.

We account for investments in entities that are not VIEs that we have significant influence over, but do not control, using the equity method of accounting and for investment in entities that we control, we consolidate. Prior to January 1, 2018, we had an interest in a joint venture engaged in the development and operation of residential real estate, which we accounted for using the equity method of accounting. On January 1, 2018, we began to consolidate the joint venture in our consolidated financial statements, due to changes to the joint venture agreement that gave the Company control of the joint venture. See Note 4 for more information on this entity.

PS, the sole limited partner in the OP, has no power to direct the activities of the OP. We are the primary beneficiary of the OP. Accordingly, we consider the OP a VIE and consolidate it. Substantially all of our assets and liabilities are held by the OP.

#### **Table of Contents**

Noncontrolling interests

Noncontrolling interests represent (i) PS's noncontrolling interest in the OP through its ownership of 7,305,355 common partnership units and (ii) a third-party 5.0% interest in our consolidated joint venture owning a 395-unit multifamily apartment complex. See Note 8 for further information on noncontrolling interests.

Use of estimates

The preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from these estimates.

Allowance for doubtful accounts

The Company monitors the collectability of its receivable balances including the deferred rent receivable on an ongoing basis. Customer receivables are net of an allowance for estimated uncollectible accounts totaling \$400,000 at both December 31, 2018 and 2017. Deferred rent receivable is net of an allowance for uncollectible accounts totaling \$876,000 and \$867,000 at December 31, 2018 and 2017, respectively.

Financial instruments

The methods and assumptions used to estimate the fair value of financial instruments are described below. The Company has estimated the fair value of financial instruments using available market information and appropriate valuation methodologies. Considerable judgment is required in interpreting market data to develop estimates of market value. Accordingly, estimated fair values are not necessarily indicative of the amounts that could be realized in current market exchanges. The Company determines the estimated fair value of financial assets and liabilities utilizing a hierarchy of valuation techniques based on whether the inputs to a fair value measurement are considered to be observable or unobservable in a marketplace. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect market assumptions. This hierarchy requires the use of observable market data when available. The following is the fair value hierarchy:

· Level 1—quoted prices for identical instruments in active markets;

- · Level 2—quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which significant inputs and significant value drivers are observable in active markets; and
- · Level 3—fair value measurements derived from valuation techniques in which one or more significant inputs or significant value drivers are unobservable.

Financial assets that are exposed to credit risk consist primarily of cash equivalents and receivables. The Company considers all highly liquid investments with a remaining maturity of three months or less at the date of purchase to be cash equivalents. Cash and cash equivalents, which consist primarily of money market investments, are only invested in entities with an investment grade rating. Receivables are comprised of balances due from various customers. Balances that the Company expects to become uncollectible are reserved for or written off. Due to the short period to maturity of the Company's cash and cash equivalents, accounts receivable, other assets and accrued and other liabilities, the carrying values as presented on the consolidated balance sheets are reasonable estimates of fair value.

#### **Table of Contents**

The following table provides a reconciliation of cash, cash equivalents and restricted cash per the consolidated statements of cash flow to the corresponding financial statement line items in the consolidated balance sheets as of December 31, 2018, 2017 and 2016 (in thousands):

|  | For The Years Ended December 31, |            |            |  |
|--|----------------------------------|------------|------------|--|
|  | 2018                             | 2017       | 2016       |  |
| Consolidated balance sheets            |                                  |            |            |  |
| Cash and cash equivalents              | \$ 37,379                        | \$ 114,882 | \$ 128,629 |  |
| Restricted cash included in            |                                  |            |            |  |
| Land and building held for development | 1,088                            | 1,088      | _          |  |
| Consolidated statements of cash flows  | \$ 38,467                        | \$ 115,970 | \$ 128,629 |  |

During 2017, in conjunction with seeking entitlements to develop our multifamily projects in Tysons, Virginia, we contributed \$1.1 million into an escrow account for the future development of an athletic field.

Carrying values of the Company's unsecured Credit Facility (as defined below) approximate fair value. The characteristics of these financial instruments, market data and other comparative metrics utilized in determining these fair values are "Level 2" inputs.

Real estate facilities

Real estate facilities are recorded at cost. Property taxes, insurance, interest and costs essential to the development of property for its intended use are capitalized during the period of development. Direct costs related to the renovation or improvement of the properties are capitalized. Expenditures for repairs and maintenance are expensed as incurred. Expenditures that are expected to benefit a period greater than two years are capitalized and depreciated over their estimated useful life. Buildings and improvements are depreciated using the straight-line method over their estimated useful lives, which generally range from five to 30 years. Transaction costs, which include tenant improvements and lease commissions, for leases with terms greater than one year are capitalized and depreciated over their estimated useful lives.

Property held for sale or development

Real estate is classified as held for sale when the asset is being marketed for sale and we expect that a sale is likely to occur in the next 12 months. Real estate is classified as held for development when it is no longer used in its original form and likely that it will be developed to an alternate use. Property held for development or sale is not depreciated.

Intangible assets/liabilities

When we acquire real estate facilities, an intangible asset is recorded as other assets for leases where the in-place rent is higher than market rents, and an intangible liability is recorded as other liabilities where the market rents are higher than the in-place rents. The amounts recorded are based upon the present value (using a discount rate which reflects the risks associated with the leases acquired) of such differences over the lease term and such amounts are amortized to rental income over the respective remaining lease term. As of December 31, 2018, the value of above-market in-place rents resulted in net intangible assets of \$1.8 million, net of \$10.0 million of accumulated amortization and the value of below-market in-place rents resulted in net intangible liabilities of \$1.8 million, net of \$10.8 million of accumulated amortization. As of December 31, 2017, the value of above-market in-place rents resulted in net intangible assets of \$731,000, net of \$9.5 million of accumulated amortization and the value of below-market in-place rents resulted in net intangible liabilities of \$383,000, net of \$10.4 million of accumulated amortization.

Additionally, when we acquire real estate facilities, the value of in-place leases (i.e. customer lease-up costs) is recorded as other assets and is amortized to depreciation and amortization expense over the respective remaining lease term. As of December 31, 2018, the value of acquired in-place leases resulted in net intangible assets of \$4.7 million, net of \$1.3 million of accumulated amortization. As of December 31, 2017, we had no in-place lease intangibles on our consolidated balance sheet.

#### **Table of Contents**

Evaluation of asset impairment

We evaluate our real estate and finite-lived intangible assets for impairment each quarter. If there are indicators of impairment and we determine that the carrying value of the asset is not recoverable from estimated future undiscounted cash flows to be received through the asset's remaining life (or, if earlier, the expected disposal date), we record an impairment charge to the extent the carrying amount exceeds the asset's estimated fair value or net proceeds from expected disposal.

We evaluate our investment in our unconsolidated joint venture on a quarterly basis. We record an impairment charge to the extent the carrying amount exceeds estimated fair value, when we believe any such shortfall is other than temporary.

No impairment charges were recorded in any period presented herein.

Asset impairment due to casualty loss

It is our policy to record losses due to physical damages during the accounting period in which they occur, while the amount of monetary assets to be received from the insurance policy is recognized when receipt of insurance recoveries is probable. Losses, which are reduced by the related probable insurance recoveries, are recorded as costs of operations on the consolidated statements of income. Anticipated proceeds in excess of recognized losses would be considered a gain contingency and recognized when the contingency related to the insurance claim has been resolved. Anticipated recoveries for lost rental income due to property damages are also considered to be a gain contingency and recognized when the contingency related to the insurance claim has been resolved.

No material casualty losses were incurred in any period presented herein.

Stock compensation

Share-based payments to employees, including grants of employee stock options, are recognized as stock compensation in the Company's consolidated statements of income based on their grant date fair values, except for performance-based grants, which are accounted for based on their fair values at the beginning of the service period. See Note 11.

| Accrued and other liabilities and other assets |
|--|
|  |

Accrued and other liabilities consist primarily of rents prepaid by our customers, trade payables, property tax accruals, accrued payroll and contingent loss accruals when probable and estimable, as well as the intangible liabilities discussed above. We disclose the nature of significant unaccrued losses that are reasonably possible of occurring and, if estimable, a range of exposure.

Other assets are comprised primarily of prepaid expenses as well as the intangible assets discussed above.

We believe the fair value of our accrued and other liabilities and other assets approximate book value, due to the short period until settlement.

#### Revenue recognition

We recognize the aggregate rent to be collected (including the impact of escalators and concessions) under leases ratably throughout the non-cancellable lease term on a "Straight-Line" basis, commencing when the customer takes control of the leased space. Cumulative Straight-Line rent recognized in excess of amounts billed per the lease terms is presented as "deferred rent receivable" on our consolidated balance sheets. Reimbursements from customers for real estate taxes and other recoverable operating expenses are recognized as rental income in the period the applicable costs are incurred. Property management fees are recognized in the period earned as other income.

Costs incurred in acquiring customers (primarily tenant improvements and lease commissions) are capitalized and amortized over the lease period for leases with terms greater than one year.

#### **Table of Contents**

Sales of real estate facilities

Sales of real estate facilities are not part of our ordinary activities, and as a result, we consider such sales as contracts with non-customers. We recognize sales of real estate when we have collected payment and the attributes of ownership such as possession and control of the asset have been transferred to the buyer. If a contract for sale includes obligations to provide goods or services to the buyer, an allocated portion of the contract price is recognized as revenue as the related goods or services are transferred to the buyer.

General and administrative expenses

General and administrative expenses include executive and other compensation, corporate office expenses, professional fees, state income taxes and other such costs that are not directly related to the operation of our real estate facilities.

Income taxes

We have elected to be treated as a REIT, as defined in the Internal Revenue Code of 1986, as amended (the "Code"). As a REIT, we do not incur federal income tax if we distribute substantially all of our "REIT taxable income" each year, and if we meet certain organizational and operational rules. We believe we have met these REIT requirements for all periods presented herein. Accordingly, we have recorded no federal income tax expense related to our "REIT taxable income."

We recognize tax benefits of uncertain income tax positions that are subject to audit only if we believe it is more likely than not that the position would ultimately be sustained assuming the relevant taxing authorities had full knowledge of the relevant facts and circumstances of our positions. As of December 31, 2018 and 2017, we did not recognize any tax benefit for uncertain tax positions.

Accounting for preferred equity issuance costs

We record issuance costs as a reduction to paid-in capital on our consolidated balance sheets at the time the preferred securities are issued and reflect the carrying value of the preferred equity at its redemption value. An additional allocation of income is made from the common shareholders to the preferred shareholders in the amount of the original issuance costs, and we reclassify the redemption value from equity to liabilities when we call preferred shares

for redemption.

Net income per common share

Notwithstanding the presentation of income allocations on our consolidated statements of income, net income is allocated to (a) preferred shareholders, for distributions paid or payable, (b) preferred shareholders, to the extent redemption value exceeds the related carrying value (a "Preferred Redemption Allocation") and (c) restricted stock unit ("RSU") holders, for non-forfeitable dividends paid adjusted for participation rights in undistributed earnings. The remaining net income is allocated to the common partnership units and our common shareholders, respectively, based upon the pro-rata aggregate number of units and shares outstanding.

Basic and diluted net income per common share are each calculated based upon net income allocable to common shareholders, divided by (i) in the case of basic net income per common share, weighted average common shares and (ii) in the case of diluted income per share, weighted average common shares adjusted for the impact of stock compensation awards outstanding (Note 11) using the treasury stock method.

The following tables set forth the calculation of the components of our basic and diluted income per share that are not reflected on the face of our consolidated statements of income, including the allocation of income to common shareholders and common partnership units, the percentage of weighted average shares and common partnership units, as well as basic and diluted weighted average shares for the years ended December 31, (in thousands):

#### **Table of Contents**

|   | 2018        | 2017        | 2016       |
|---|-------------|-------------|------------|
| Calculation of net income allocable to common shareholders    |             |             |            |
| Net income  | \$ 271,901  | \$ 179,316  | \$ 144,984 |
| Net (income) loss allocated to                                |             |             |            |
| Preferred shareholders based upon distributions               | (51,880)    | (52,873)    | (57,276)   |
| Preferred shareholders based upon redemptions                 | _           | (10,978)    | (7,312)    |
| Noncontrolling interests—joint venture                        | 1,030       | _           | _          |
| Restricted stock unit holders                                 | (1,923)     | (761)       | (569)      |
| Net income allocable to common shareholders                   |             |             |            |
| and noncontrolling interests—common units                     | 219,128     | 114,704     | 79,827     |
| Net income allocation to noncontrolling interests—            |             |             |            |
| common units  | (46,229)    | (24,279)    | (16,955)   |
| Net income allocable to common shareholders                   | \$ 172,899  | \$ 90,425   | \$ 62,872  |
|   |             |             |            |
| Calculation of common partnership units as a percentage of co | ommon share | equivalents |            |
| Weighted average common shares outstanding                    | 27,321      | 27,207      | 27,089     |
| Weighted average common partnership units outstanding         | 7,305       | 7,305       | 7,305      |
| Total common share equivalents                                | 34,626      | 34,512      | 34,394     |
| Common partnership units as a percentage of common            |             |             |            |
| share equivalents   | 21.1%       | 21.2%       | 21.2%      |
| •   |             |             |            |
| Weighted average common shares outstanding                    |             |             |            |
| Basic weighted average common shares outstanding              | 27,321      | 27,207      | 27,089     |
| Net effect of dilutive stock compensation—based on            |             |             |            |
| treasury stock method using average market price              | 101         | 205         | 90         |
| Diluted weighted average common shares outstanding            | 27,422      | 27,412      | 27,179     |
| <i>C C C C C C C C C C</i>                                    | ,           | ,           | ,          |

#### Segment reporting

The Company views its operations as one segment. We have two operating segments: (i) the acquisition, development, ownership and management of commercial real estate and (ii) the acquisition, development, ownership and management of multifamily real estate, but have one reportable segment as the multifamily segment does not meet the quantitative thresholds necessary to require reporting as a separate segment.

#### Reclassifications

Certain reclassifications have been made to the consolidated financial statements for 2016 in order to conform to the 2018 presentation, including reclassifying management fee income totaling \$518,000 for the year ended December 31, 2016 into "interest and other income" on our consolidated statements of income.

Recently issued accounting standards

In May 2014 and February 2016, the Financial Accounting Standards Board ("FASB") issued two Accounting Standards Updates ("ASU"s), ASU 2014-09, Revenue from Contracts with Customers (the "Revenue Standard"), and ASU 2016-02, Leases (the "Lease Standard"). These standards apply to substantially all of our revenue generating activities, as well as provide a model to account for the disposition of real estate facilities to non-customers, which is governed under ASU 2017-05, Other Income - Gains and losses from the Derecognition of Nonfinancial Assets, clarifying the scope of asset derecognition guidance and accounting for partial sales of nonfinancial assets.

The Lease Standard will direct how we account for payments from the elements of our leases that are generally fixed and determinable at the inception of the lease ("Fixed Lease Payments") while the Revenue Standard will direct how we account for the non-lease components of our lease contracts, primarily expense reimbursements ("Non-Lease Payments").

#### **Table of Contents**

The adoption of the Revenue Standard and its impact on our accounting for the disposition of real estate facilities is described below.

The Lease Standard requires us to identify Fixed Lease Payments and Non-Lease Payments of a lease agreement and will govern the recognition of revenue for the Fixed Lease Payments. Revenue related to Non-Lease Payments under our lease arrangements will be subject to the Revenue Standard effective upon adoption of the Lease Standard. See further discussion below on Fixed Lease Payments and Non-Lease Payments.

Under the Lease Standard, a set of practical expedients for implementation, which must be elected as a package and for all leases, may be elected. These practical expedients include (i) relief from re-assessing whether an expired or existing contract meets the definition of a lease, (ii) relief from re-assessing the classification of expired or existing leases at the adoption date and (iii) allowing previously capitalized initial direct leasing costs to continue to be amortized. We elected the practical expedient package upon adoption of the Lease Standard on January 1, 2019.

We implemented the Lease Standard on its effective date of January 1, 2019 using the required modified retrospective transition approach (with certain transition relief that is available to us). The modified retrospective approach will require us to first record an adjustment to the January 1, 2017 balance of accumulated earnings (deficit) for the cumulative impact of the Lease Standard on all leases existing at January 1, 2017. Then, we will have to restate the financial statements for the years ended December 31, 2017 and 2018 for the Lease Standard impact on all leases that were in force at any time during those periods. In July, 2018, the FASB issued an amendment to the transition method that allows adoption on January 1, 2019 with a cumulative effect adjustment as of January 1, 2019, with no restatement of prior periods. We elected this transition method upon adoption of the Lease Standard on January 1, 2019.

#### Lessor Accounting

We recognized revenue from our lease arrangements aggregating \$413.5 million for the year ended December 31, 2018. This revenue consisted primarily of rental income and expense reimbursements of \$322.3 million and \$91.2 million, respectively.

Under the accounting standards in effect prior to January 1, 2019, we are required to account for Fixed Lease Payments on a straight-line basis, with the expected fixed payments recognized ratably over the term of the lease. Payments for expense reimbursements received under these lease arrangements related to our customer's pro rata share of real estate taxes, insurance, utilities, repairs and maintenance, common area expense and other operating expenses are considered Fixed Lease Payments. We recognize these reimbursements as revenue when the related contractually recoverable operating expenses are incurred.

Under the Lease Standard, the total consideration in each lease agreement will be allocated to the Fixed Lease Payment and Non-Lease Payments based on their relative standalone selling prices. Lessors will continue to recognize the Fixed Lease Payments on a straight-line basis, which is consistent with existing guidance for operating leases. The issued amendment to the Lease Standard noted above also allows lessors to elect, as a practical expedient, not to allocate the total consideration to Fixed Lease Payments and Non-Lease Payments based on their relative standalone selling prices. This practical expedient allows lessors to elect a combined single component presentation if (i) the timing and pattern of the revenue recognition for the Fixed Lease Payments and Non-Lease Payments are the same, and (ii) the combined single component of the lease would continue to be classified as an operating lease.

We do not expect that the Lease Standard will impact our accounting for Fixed Lease Payments, because our accounting policy is currently consistent with the provisions of the standard. Upon adoption of the Lease Standard, we expect to adopt the practical expedient, specifically related to payments for expense reimbursements that qualify as Non-Lease Payments to be presented under a single lease component presentation, which would otherwise be accounted for under the Revenue Standard. We believe the two conditions have been met for Non-Lease Payments as (i) the timing and pattern of transfer of the Fixed Lease Payments and Non-Lease Payments are the same, and (ii) the combined single component of the lease would be classified as an operating lease.

#### **Table of Contents**

Costs to execute leases

The Lease Standard also provides updated guidance on the requirements for the capitalization of the incremental costs incurred in executing leases, such as legal fees and commissions. Under the Lease Standard, any costs that would have been incurred regardless of successful lease execution, such as allocated costs of internal personnel, are to be expensed and may not be capitalized. As we do not currently capitalize any such costs, we do not expect this component of the Lease Standard to have a material effect to our consolidated financial statements.

Lessee accounting

Under the Lease Standard, lessees are required to apply a dual approach by classifying leases as either finance or operating leases based on the principle whether the lease is effectively a finance purchase of the leased asset by the lessee. This classification will determine whether the lease expense is recognized based on an effective interest method or a straight-line basis over the term of the lease. For most leases with a term of greater than 12 months, in which we are the lessee, the present value of future lease payments will be recognized on our balance sheet as a right-of-use asset and related liability. We do not expect a material impact to our consolidated financial statements from the initial recognition of each lease liability upon the adoption, nor from the pattern of recognition subsequent to adoption.

The Revenue Standard

In May, 2014, the FASB issued the Revenue Standard on recognition of revenue arising from contracts with customers, as well as the accounting for the disposition of real estate facilities, and subsequently, issued additional guidance that further clarified the standard. Rental income from leasing arrangements is a substantial portion of our revenues and is specifically excluded from the Revenue Standard and will be governed by the Lease Standard (discussed above).

The core principle underlying this guidance is that entities will recognize revenue upon the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled for such exchange.

The Revenue Standard permits either the full retrospective or modified retrospective transition method. We adopted the Revenue Standard effective January 1, 2018 utilizing the modified retrospective transition method applied to contracts not completed as of January 1, 2018 and the adoption did not result in a material impact to our consolidated financial statements.

Revenue within the scope of the Revenue Standard

Sales of Real Estate Facilities

Under the Revenue Standard, which includes guidance on recognition of gains and losses arising from the derecognition of nonfinancial assets in a transaction with non-customers, the derecognition model is based on the transfer of control of nonfinancial assets or in substance nonfinancial assets that do not meet the definition of a business. Generally, our sales of real estate facilities would be considered a sale of a nonfinancial asset to non-customers. If we determine we do not have a controlling financial interest in the entity that holds the asset and the arrangement meets the criteria to be accounted for as a contract, we would derecognize the asset and recognize a gain or loss on the sale of the real estate facilities accounted under the revenue recognition principles under the Revenue Standard.

The adoption of the Revenue Standard had no material impact on the recognition of \$93.5 million in gain on sale of real estate facilities during the year ended December 31, 2018.

#### **Table of Contents**

#### 3. Real estate facilities

The activity in real estate facilities for the years ended December 31, 2018, 2017 and 2016 is as follows (in thousands):

|  |              | Buildings and | Accumulated    |              |
|--|--------------|---------------|----------------|--------------|
|  | Land         | Improvements  | Depreciation   | Total        |
| Balances at December 31, 2015                      | \$ 773,074   | \$ 2,109,097  | \$ (1,010,197) | \$ 1,871,974 |
| Acquisition of real estate facilities              | 5,638        | 7,637         | <del></del>    | 13,275       |
| Capital expenditures                               | _            | 37,232        | _              | 37,232       |
| Disposals (1)                                      | _            | (14,411)      | 14,411         | _            |
| Depreciation and amortization expense              | _            | <del>-</del>  | (99,486)       | (99,486)     |
| Transfer to land and building held for development | (9,676)      | (19,092)      | 7,870          | (20,898)     |
| Transfer to properties held for sale               | <u> </u>     | (1,251)       | 3,316          | 2,065        |
| Balances at December 31, 2016                      | 769,036      | 2,119,212     | (1,084,086)    | 1,804,162    |
| Capital expenditures                               | _            | 51,909        | _              | 51,909       |
| Disposals (1)                                      | _            | (13,919)      | 13,919         | _            |
| Depreciation and amortization expense              | _            | _             | (94,270)       | (94,270)     |
| Transfer to properties held for sale               | <del></del>  | (340)         | 2,639          | 2,299        |
| Balances at December 31, 2017 (2)                  | 769,036      | 2,156,862     | (1,161,798)    | 1,764,100    |
| Acquisition of real estate facility                | 25,806       | 112,230       | _              | 138,036      |
| Consolidation of joint venture                     | 21,814       | 84,903        | _              | 106,717      |
| Capital expenditures                               | <del></del>  | 38,904        | _              | 38,904       |
| Disposals (1)                                      | <del>_</del> | (17,345)      | 17,345         | _            |
| Depreciation and amortization expense              | <del>_</del> | _             | (96,732)       | (96,732)     |
| Transfer to properties held for sale               | <u> </u>     | (611)         | 69             | (542)        |
| Balances at December 31, 2018                      | \$ 816,656   | \$ 2,374,943  | \$ (1,241,116) | \$ 1,950,483 |

The unaudited December 31, 2018 net federal tax basis of real estate facilities was approximately \$1.9 billion.

As of December 31, 2018, we have commitments, pursuant to executed leases throughout our portfolio, to spend \$9.8 million on transaction costs, which include tenant improvements and lease commissions.

<sup>(1)</sup> Disposals primarily represent the book value of tenant improvements that have been removed upon the customer vacating their space.

<sup>(2)</sup> We reclassified seven multi-tenant flex buildings totaling 194,000 square feet located in Dallas, Texas, as properties held for sale as of December 31, 2017.

The purchase price of acquired properties is allocated to land, buildings and improvements (including tenant improvements, unamortized lease commissions, acquired in-place lease values and customer relationships, if any), intangible assets and intangible liabilities (see Note 2), based upon the relative fair value of each component, which are evaluated independently.

We must make significant assumptions in determining the fair value of assets acquired and liabilities assumed, which can affect the recognition and timing of revenue and depreciation and amortization expense. The fair value of land is estimated based upon, among other considerations, comparable sales of land within the same region. The fair value of buildings and improvements, tenant improvements and unamortized lease commissions are based on current market replacement costs and other available market information. The amount recorded to acquired in-place leases is determined based on management's assessment of current market conditions and the estimated lease-up periods for the respective spaces.

Effective January 1, 2017, transaction costs related to asset acquisitions are capitalized as part of the purchase price. Prior to 2017, such costs related to asset acquisitions were expensed as incurred.

On June 8, 2018, we acquired two multi-tenant industrial parks aggregating 1.1 million rentable square feet in Springfield, Virginia, for a net purchase price of \$143.8 million.

#### **Table of Contents**

On September 28, 2016, we acquired two multi-tenant office buildings aggregating 226,000 square feet in Rockville, Maryland, for a purchase price of \$13.3 million. We incurred and expensed related acquisition transaction costs of \$328,000 for the year ended December 31, 2016.

We did not acquire any properties during the year ended December 31, 2017.

The following table summarizes the assets acquired and liabilities assumed for the years ended December 31, (in thousands):

|   | 2018       | 2017 2016      |
|---|------------|----------------|
| Land  | \$ 25,806  | \$ — \$ 5,638  |
| Buildings and improvements                                  | 112,230    | <b>—</b> 7,637 |
| Other assets (above-market in-place rents)                  | 1,487      |                |
| Accrued and other liabilities (below-market in-place rents) | (1,790)    | — (25)         |
| Other assets (in-place lease value)                         | 6,033      |                |
| Total purchase price  | 143,766    | — 13,250       |
| Net operating assets acquired and liabilities assumed       | (1,367)    | — (622)        |
| Total cash paid   | \$ 142,399 | \$ - \$ 12,628 |

The following table summarizes the assets acquired and liabilities assumed related to the consolidation of the joint venture, which was accounted for as an asset acquisition, as of January 1, 2018 (see Note 4 below) (in thousands):

| Land  | \$ 21,814  |
|---|------------|
| Buildings and improvements                            | 84,903     |
| Other assets (in-place lease value)                   | 1,199      |
| Total consolidated joint venture                      | 107,916    |
| Noncontrolling interest in consolidated joint venture | (4,032)    |
| Net book value of joint venture at consolidation      | \$ 103,884 |

On March 31, 2017, we sold development rights we held to build medical office buildings on land adjacent to our Westech Business Park in Silver Spring, Maryland for \$6.5 million. We received net sale proceeds of \$6.4 million, of which \$1.5 million was received in prior years and \$4.9 million was received in 2017. We recorded a net gain of \$6.4 million for the year ended December 31, 2017.

**Properties Sold** 

In 2017 and 2018, we entered into a plan to sell four of our properties. We determined that the sale did not meet the criteria for discontinued operations presentation as the plan to sell did not represent a strategic shift that will have a major effect on our operations and financial results. As a result of this classification, the assets of the properties are separately presented as held for sale in the consolidated balance sheet as of December 31, 2017.

On March 5, 2018, we sold Corporate Pointe Business Park, a park consisting of five multi-tenant office buildings totaling 161,000 square feet located in Orange County, California, for net sale proceeds of \$41.7 million, which resulted in a gain of \$26.8 million. On April 18, 2018, we sold Orange County Business Center, a park consisting of five multi-tenant office buildings totaling 437,000 square feet located in Orange County, California, for net sale proceeds of \$73.3 million, which resulted in a gain of \$50.6 million. On April 30, 2018, we sold Northgate Business Park, a park consisting of seven multi-tenant flex buildings totaling 194,000 square feet located in Dallas, Texas, for net sale proceeds of \$11.8 million, which resulted in a gain of \$7.9 million. On October 31, 2018, we sold Orangewood Office Park, a park consisting of two multi-tenant office buildings totaling 107,000 square feet located in Orange County, California, for net sale proceeds of \$18.3 million, which resulted in a gain of \$8.2 million.

Each of the facilities sold during the year ended December 31, 2018 were included in "properties held for sale, net" as of December 31, 2017.

On May 1, 2017, we sold Empire Commerce, a two-building single-story office park comprising 44,000 square feet, located in Dallas, Texas, for net sale proceeds of \$2.1 million, which resulted in a net gain of \$1.2 million.

#### **Table of Contents**

As of November 1, 2016, we transferred a 123,000 square foot vacant office building located within The Mile that we are seeking to demolish in order to construct a multifamily apartment complex on the parcel. This parcel is reflected on our consolidated balance sheets as land and building held for development. The scope and timing of development of this site is subject to a variety of contingencies, including approval of entitlement. Prior to being classified as land and building held for development, the building was occupied by a single customer.

4. Investment in and advances to unconsolidated joint venture

In 2013, the Company entered into a joint venture known as Amherst JV LLC with an unrelated real estate development company (the "JV Partner") for the purpose of developing a 395-unit multifamily building on a five-acre site (the "Project") within the Company's 628,000 square foot office park located in Tysons, Virginia (known as "The Mile"). We hold a 95.0% interest in the joint venture with the remaining 5.0% held by the JV Partner. The JV Partner was responsible for the development and construction of the Project, and has been and continues to be responsible for the leasing and operational management of the Project. Prior to January 1, 2018, we did not control the joint venture, when considering, among other factors, that the consent of the JV Partner was required for all significant decisions. Accordingly, we previously accounted for our investment using the equity method. On January 1, 2018, we began to consolidate the joint venture due to changes to the joint venture agreement that gave the Company control of the joint venture.

On October 5, 2015, we contributed the site and improvements to the joint venture. We also provided the joint venture with a construction loan in the amount of \$75.0 million bearing interest at the London Interbank Offered Rate ("LIBOR") plus 2.25%. The loan will mature on April 5, 2019 with two one-year extension options. Based on the consolidation of the joint venture, the construction loan to the joint venture has been eliminated in our consolidated financial statements.

The aggregate amount of development costs were \$107.0 million, which included our net book value of contributed land plus entitlement costs but excluded unrealized land appreciation. The Project delivered its first completed units in May, 2017, and was substantially completed during the fourth quarter of 2017.

At December 31, 2017, we reflected the aggregate cost of the contributed site and improvements, our equity contributions and loan advances, as well as capitalized third party interest we incurred as investment in and advances to unconsolidated joint venture. The Company's investment in and advances to unconsolidated joint venture was \$100.9 million at December 31, 2017. For the year ended December 31, 2017, we made loan advances of \$34.1 million and capitalized \$506,000 of interest. For the year ended December 31, 2016, we made loan advances of \$33.9 million, capital contributions of \$5.7 million and capitalized \$885,000 of interest.

During the year ended December 31, 2017, the Company recorded an equity loss in the unconsolidated joint venture of \$805,000, comprised of net operating income of \$375,000 and depreciation expense of \$1.2 million.

#### 5. Leasing activity

The Company leases space in its commercial real estate facilities to customers primarily under non-cancelable leases generally ranging from one to 10 years. Future minimum rental income, excluding recovery of operating expenses under these leases, is as follows as of December 31, 2018 (in thousands):

| 2019       | \$ 289,220 |
|------------|------------|
| 2020       | 223,015    |
| 2021       | 164,039    |
| 2022       | 111,253    |
| 2023       | 73,019     |
| Thereafter | 112,059    |
| Total      | \$ 972,605 |

In addition to minimum rental payments, certain customers reimburse the Company for their pro rata share of specified property operating expenses. Such reimbursements amounted to \$91.2 million, \$90.8 million and \$82.6 million for the years ended December 31, 2018, 2017 and 2016, respectively. These amounts are included as rental income in the accompanying consolidated statements of income.

#### **Table of Contents**

Leases accounting for 3.0% of total leased square footage are subject to termination options, of which 1.3% of total leased square footage have termination options exercisable through December 31, 2019 (unaudited). In general, these leases provide for termination payments to us should the termination options be exercised. The future minimum rental income in the above table assumes such options are not exercised.

#### 6. Bank loans

We have a revolving line of credit (the "Credit Facility") with Wells Fargo Bank, National Association ("Wells Fargo"). The Credit Facility has a borrowing limit of \$250.0 million and expires January 10, 2022. The rate of interest charged on borrowings is based on LIBOR plus 0.80% to LIBOR plus 1.55% depending on the Company's credit ratings. Currently, the Company's rate under the Credit Facility is LIBOR plus 0.825%. In addition, the Company is required to pay an annual facility fee ranging from 0.10% to 0.30% of the borrowing limit depending on the Company's credit ratings (currently 0.125%). We had no balance outstanding on our Credit Facility at December 31, 2018 and 2017. We paid \$613,000 of loan origination costs in January, 2017. The Company had \$691,000 and \$921,000 of total unamortized loan origination costs as of December 31, 2018 and 2017, respectively, which is included in other assets in the accompanying consolidated balance sheets. The Credit Facility requires us to meet certain covenants, all of which we were in compliance with at December 31, 2018. Interest on outstanding borrowings is payable monthly.

#### 7. Mortgage note payable

On June 1, 2016, the Company repaid in full a \$250.0 million mortgage note which had a fixed interest rate of 5.45%.

#### 8. Noncontrolling interests

Noncontrolling interests represent (i) PS's noncontrolling interest in the OP through its ownership of 7,305,355 common partnership units, totaling \$215.1 million and \$196.6 million at December 31, 2018 and 2017, respectively, and (ii) the JV Partner's 5.0% interest in a joint venture owning a 395-unit multifamily apartment complex, totaling \$3.0 million and none at December 31, 2018 and 2017, respectively.

**PS OP Interests** 

Each common partnership unit receives a cash distribution equal to the dividend paid on our common shares and is redeemable at PS's option.

If PS exercises its right of redemption, at PSB's option (a) PS will receive one common share from us for each common partnership unit redeemed, or (b) PS will receive cash from us for each common partnership unit generally equal to the market value of a common share (as defined in the Operating Partnership Agreement). We can prevent redemptions that we believe would violate either our articles of incorporation or securities laws, cause PSB to no longer qualify as a REIT, or could result in the OP no longer being treated as a partnership for federal tax purposes.

In allocating net income and presenting equity, we treat the common partnership units as if converted to common shares. Accordingly, they receive the same net income allocation per unit as a common share and are adjusted each period to have the same equity per unit as a common share, totaling \$46.2 million, \$24.3 million and \$17.0 million for the years ended December 31, 2018, 2017 and 2016, respectively.

JV Partner

In conjunction with consolidating the joint venture on January 1, 2018, we recorded noncontrolling interest of \$4.0 million related to the JV Partner's 5.0% interest in a joint venture owning a 395-unit multifamily apartment complex. A total of \$1.0 million in loss was allocated to the JV Partner during year ended December 31, 2018 and no distributions were paid to the JV Partner.

#### 9. Related party transactions

We manage certain industrial, office and retail facilities in the United States for PS under either the "Public Storage" or "PS Business Parks" names (the "PS Management Agreement"). Under PS's supervision, we coordinate and assist in rental

### **Table of Contents**

and marketing activities, property maintenance and other operational activities, including the selection of vendors, suppliers, employees and independent contractors. We receive a management fee based upon a percentage of revenues, which is included in "interest and other income" on our consolidated statements of income. Management fee revenues were \$407,000, \$506,000 and \$518,000 for the years ended December 31, 2018, 2017 and 2016, respectively. We allocate certain operating expenses to PS related to the management of these properties, including payroll and other business expenses, totaling \$472,000, \$537,000 and \$554,000 for the years ended December 31, 2018, 2017 and 2016, respectively.

The PS Business Parks name and logo are owned by PS and licensed to us under a non-exclusive, royalty-free license agreement. The license can be terminated by either party for any reason with six months written notice.

PS provides us property management services for the self-storage component of two assets we own and operates them under the "Public Storage" name. Either the Company or PS can cancel the property management contract upon 60 days' notice. Under our supervision, PS coordinates and assists in rental and marketing activities, and property maintenance and other operational activities, including the selection of vendors, suppliers, employees and independent contractors. Management fee expenses were \$96,000, \$92,000 and \$86,000 for the years ended December 31, 2018, 2017 and 2016, respectively. Additionally, PS allocated certain operating expenses to us related to the management of these properties totaling \$65,000, \$61,000 and \$61,000 for the three years ended December 31, 2018, 2017 and 2016, respectively. These amounts are included under "cost of operations" on our consolidated statements of income.

Pursuant to a cost sharing agreement, we share certain administrative services, corporate office space, and certain other third party costs with PS which are allocated based upon fair and reasonable estimates of the cost of the services expected to be provided. We reimbursed PS \$1.2 million, \$1.3 million and \$1.1 million, respectively, for costs PS incurred on our behalf for the years ended December 31, 2018, 2017 and 2016. PS reimbursed us \$38,000, \$31,000 and \$38,000 costs we incurred on their behalf for the years ended December 31, 2018, 2017 and 2016, respectively.

The Company had net amounts due from PS of \$43,000 at December 31, 2018 and due to PS of \$245,000 at December 31, 2017 for these contracts, as well as for certain operating expenses paid by the Company on behalf of PS.

10. Shareholders' equity

Preferred stock

As of December 31, 2018 and 2017, the Company had the following series of preferred stock outstanding:

|          |                 | Earliest Potential | Dividend | Shares      | Amount         |
|----------|-----------------|--------------------|----------|-------------|----------------|
| Series   | Issuance Date   | Redemption Date    | Rate     | Outstanding | (in thousands) |
| Series U | September, 2012 | September, 2017    | 5.75%    | 9,200       | \$ 230,000     |
| Series V | March, 2013     | March, 2018        | 5.70%    | 4,400       | 110,000        |
| Series W | October, 2016   | October, 2021      | 5.20%    | 7,590       | 189,750        |
| Series X | September, 2017 | September, 2022    | 5.25%    | 9,200       | 230,000        |
| Series Y | December, 2017  | December, 2022     | 5.20%    | 8,000       | 200,000        |
| Total    |                 |                    |          | 38,390      | \$ 959,750     |

On January 3, 2018, we completed the redemption of our remaining 6.00% Cumulative Preferred Stock, Series T, at par of \$130.0 million. We recorded a Preferred Redemption Allocation of \$4.1 million in the three months ended December 31, 2017 and reclassified the shares from equity to "preferred stock called for redemption" on our consolidated balance sheets at December 31, 2017.

On December 7, 2017, we issued \$200.0 million or 8,000,000 depositary shares representing interests in our 5.20% Cumulative Preferred Stock, Series Y, at \$25.00 per depositary share. The 5.20% Series Y Cumulative Redeemable Preferred Units are non-callable for five years and have no mandatory redemption. We received \$193.6 million in net proceeds.

On October 30, 2017, we completed a partial redemption of 8,800,000 of our outstanding 14,000,000 depositary shares representing interests in our 6.0% Cumulative Preferred Stock, Series T, at par of \$220.0 million. We recorded a Preferred Redemption Allocation of \$6.9 million for the year ended December 31, 2017.

### **Table of Contents**

On September 21, 2017, we issued \$230.0 million or 9,200,000 depositary shares representing interests in our 5.25% Cumulative Preferred Stock, Series X, at \$25.00 per depositary share. The 5.25% Series X Cumulative Redeemable Preferred Units are non-callable for five years and have no mandatory redemption. We received \$222.2 million in net proceeds.

On December 7, 2016, we called our 6.45% Cumulative Preferred Stock, Series S, for redemption at par and completed the redemption on January 18, 2017. We recorded a Preferred Redemption Allocation of \$7.3 million in the three months ended December 31, 2016 and reclassified the shares from equity to "preferred stock called for redemption" on our consolidated balance sheets at December 31, 2016.

On October 20, 2016, we issued \$189.8 million or 7,590,000 depositary shares representing interests in our 5.20% Cumulative Preferred Stock, Series W, at \$25.00 per depositary share. The 5.20% Series W Cumulative Redeemable Preferred Units are non-callable for five years and have no mandatory redemption. We received \$183.3 million in net proceeds.

We paid \$52.6 million, \$52.2 million and \$57.3 million in distributions to our preferred shareholders for the years ended December 31, 2018, 2017 and 2016, respectively.

The holders of our preferred stock have general preference rights with respect to liquidation, quarterly distributions and any accumulated unpaid distributions. Holders of our preferred stock will not be entitled to vote on most matters, except under certain conditions. In the event of a cumulative arrearage equal to six quarterly dividends, the holders of the preferred stock will have the right to elect two additional members to serve on the Company's Board of Directors (the "Board") until all events of default have been cured. At December 31, 2018, there were no dividends in arrears.

Except under certain conditions relating to the Company's qualification as a REIT, the preferred stock is not redeemable prior to the redemption dates noted above. On or after the respective redemption dates, the respective series of preferred stock will be redeemable, at the option of the Company, in whole or in part, at \$25.00 per depositary share, plus any accrued and unpaid dividends.

Common stock and units

We paid \$103.8 million (\$3.80 per common share), \$92.5 million (\$3.40 per common share) and \$81.3 million (\$3.00 per common share) in distributions to our common shareholders for the years ended December 31, 2018, 2017 and 2016, respectively. We paid \$27.8 million (\$3.80 per common share), \$24.8 million (\$3.40 per common share), and \$21.9 million (\$3.00 per common share) in distributions to our common unit holders for the years ended December

31, 2018, 2017 and 2016, respectively.

The portion of the distributions classified as ordinary income was 99.3%, 95.9% and 100.0% for the years ended December 31, 2018, 2017 and 2016, respectively. The portion of the distributions classified as long-term capital gain income was 0.7%, 4.1% and 0.0% for the years ended December 31, 2018, 2017 and 2016, respectively. The percentages in the two preceding sentences are unaudited.

During the three months ended June 30, 2018, the Board increased our quarterly dividend from \$0.85 per common share to \$1.05 per common share. During the three months ended March 31, 2017, the Board increased our quarterly dividend from \$0.75 per common share to \$0.85 per common share. During the three months ended March 31, 2016, the Board increased our quarterly dividend from \$0.60 per common share to \$0.75 per common share.

Equity stock

The Company is authorized to issue 100.0 million shares of Equity Stock. The Articles of Incorporation provide that Equity Stock may be issued from time to time in one or more series and give the Board broad authority to fix the dividend and distribution rights, conversion and voting rights, redemption provisions and liquidation rights of each series of Equity Stock. As of December 31, 2018 and 2017, no equity stock had been issued.

#### **Table of Contents**

### 11. Stock compensation

Under various share-based compensation plans, PSB grants non-qualified options to purchase the Company's common shares at a price not less than fair value on the date of grant, as well as RSUs, to certain directors, officers and key employees.

The service period for stock options and RSUs begins when (i) the Company and the recipient reach a mutual understanding of the key terms of the award, (ii) the award has been authorized, (iii) the recipient is affected by changes in the market price of our stock and (iv) it is probable that any performance conditions will be met, and ends when the stock option or RSUs vests.

We account for forfeitures of share-based payments as they occur by reversing previously amortized share-based compensation expense with respect to grants that are forfeited in the period the employee terminates employment. We recorded a cumulative-effect adjustment of \$807,000 to decrease accumulated earnings (deficit) and increase paid-in capital representing the impact of estimated forfeitures on our cumulative share-based compensation expense recorded through September 30, 2016.

We amortize the fair value of awards starting at the beginning of the service period as compensation expense. For awards that are earned solely upon the passage of time and continued service, the entire cost of the award is amortized on a straight-line basis over the service period. For awards with performance conditions, the individual cost of each vesting is amortized separately over each individual service period (the "accelerated attribution" method).

**Stock Options** 

Stock options expire 10 years after the grant date and the exercise price is equal to the closing trading price of our common shares on the grant date. Employees cannot require the Company to settle their award in cash. We use the Black-Scholes option valuation model to estimate the fair value of our stock options on the date of grant.

|   | 2018     | 2017     | 2016     |
|---|----------|----------|----------|
| Stock option expense for the year (in 000's)  | \$ 236   | \$ 209   | \$ 282   |
| Aggregate exercise date intrinsic value of options exercised during the year (in 000's) | \$ 2,752 | \$ 5,177 | \$ 3,416 |

Average assumptions used in valuing options with the Black-Scholes method:

| Expected life of options in years, based upon historical experience | 5        | 5        | 5       |
|---|----------|----------|---------|
| Risk-free interest rate   | 2.8%     | 1.9%     | 1.1%    |
| Expected volatility, based upon historical volatility               | 20.8%    | 17.5%    | 15.5%   |
| Expected dividend yield   | 2.9%     | 2.8%     | 2.9%    |
|   |          |          |         |
| Average estimated value of options granted during the year          | \$ 18.11 | \$ 14.42 | \$ 9.05 |

As of December 31, 2018, there was \$604,000 of unamortized compensation expense related to stock options expected to be recognized over a weighted average period of 3.3 years.

Cash received from 44,994 stock options exercised during the year ended December 31, 2018 was \$3.0 million. Cash received from 73,246 stock options exercised during the year ended December 31, 2017 was \$4.2 million. Cash received from 68,019 stock options exercised during the year ended December 31, 2016 was \$3.9 million.

#### **Table of Contents**

Information with respect to stock options during 2018, 2017 and 2016 is as follows:

|                                  |           | Weighted       | Weighted<br>Average | Aggregate<br>Intrinsic |
|----------------------------------|-----------|----------------|---------------------|------------------------|
|                                  | Number of | Average        | Remaining           | Value                  |
| Options:                         | Options   | Exercise Price | Contract Life       | (in thousands)         |
| Outstanding at December 31, 2015 | 258,674   | \$ 60.76       |                     |                        |
| Granted                          | 39,000    | \$ 102.58      |                     |                        |
| Exercised                        | (68,019)  | \$ 57.17       |                     |                        |
| Forfeited                        | _         | \$ —           |                     |                        |
| Outstanding at December 31, 2016 | 229,655   | \$ 68.93       |                     |                        |
| Granted                          | 16,000    | \$ 121.57      |                     |                        |
| Exercised                        | (73,246)  | \$ 57.59       |                     |                        |
| Forfeited                        | _         | \$ —           |                     |                        |
| Outstanding at December 31, 2017 | 172,409   | \$ 78.63       |                     |                        |
| Granted                          | 16,000    | \$ 115.45      |                     |                        |
| Exercised                        | (44,994)  | \$ 66.88       |                     |                        |
| Forfeited                        | _         | \$ —           |                     |                        |
| Outstanding at December 31, 2018 | 143,415   | \$ 86.42       | 5.63 Years          | \$ 6,393               |
| Exercisable at December 31, 2018 | 82,815    | \$ 71.36       | 3.95 Years          | \$ 4,939               |

#### **RSUs**

RSUs granted prior to 2016 are subject to a six-year vesting, with 20% vesting after year two, and 20% vesting after each of the next four years. RSUs granted during and subsequent to 2016 are subject to a five-year vesting at the rate of 20% per year. The grantee receives dividends for each outstanding RSU equal to the per share dividend received by common shareholders. We expense any dividends previously paid upon forfeiture of the related RSU. Upon vesting, the grantee receives common shares equal to the number of vested RSUs, less common shares withheld in exchange for tax withholdings made by the Company to satisfy the grantee's statutory tax liabilities arising from the vesting. The fair value of our RSUs is determined based upon the applicable closing trading price of our common shares on the date of grant.

Effective March, 2014, the Company entered into a performance-based RSU program, the Senior Management Long-Term Equity Incentive Program for 2014-2017 ("LTEIP"), with certain employees of the Company. Under the LTEIP, the Company established three levels of targeted RSU awards, which would be earned only if the Company achieved one of three defined targets during 2014 to 2017. Under the LTEIP there was an annual award following the end of each of the four years in the program, with the award subject to and based on the achievement of total return targets during the previous year, as well as an award based on achieving total return targets during the cumulative four-year period 2014-2017. In the event the minimum defined target was not achieved for an annual award, the RSUs allocated to be awarded for such year were added to the RSUs that may be received if the four-year target was achieved. All RSU awards under the LTEIP vest in four equal annual installments beginning from the date of award.

Compensation expense is recognized based on the RSUs expected to be awarded based on the target level that is expected to be achieved. The compensation expense and RSU counts with respect to the LTEIP are included in the aggregate RSU amounts disclosed above. Senior management earned 145,350 RSUs granted in March, 2018 as the maximum targets were achieved for both the year ended December 31, 2017 and for the cumulative four-year period.

### **Table of Contents**

Information with respect to RSUs during 2018, 2017 and 2016 is as follows (dollar amounts in thousands):

|                                |             | Weighted  |
|--------------------------------|-------------|-----------|
|                                | Number of   | Average   |
|                                | Nullioci oi | Grant     |
| Restricted Stock Units:        | Units       | Date Fair |
| Restricted Stock Ullits.       | Omis        | Value     |
| Nonvested at December 31, 2015 | 78,652      | \$ 6,170  |
| Granted                        | 119,950     | 10,489    |
| Vested                         | (47,779)    | (3,844)   |
| Forfeited                      | (6,130)     | (469)     |
| Nonvested at December 31, 2016 | 144,693     | 12,346    |
| Granted                        | 113,750     | 10,748    |
| Vested                         | (76,994)    | (6,597)   |
| Forfeited                      | (16,366)    | (1,381)   |
| Nonvested at December 31, 2017 | 165,083     | 15,116    |
| Granted                        | 194,450     | 18,431    |
| Vested                         | (106,103)   | (9,256)   |
| Forfeited                      | (10,140)    | (905)     |
| Nonvested at December 31, 2018 | 243,290     | \$ 23,386 |

As of December 31, 2018, there was \$9.3 million of unamortized compensation expense related to RSUs expected to be recognized over a weighted average period of 3.6 years.

| (In thousands, except number of shares)                    | 2018      | 2017     | 2016      |
|--|-----------|----------|-----------|
| Restricted share unit expense                              | \$ 3,727  | \$ 4,279 | \$ 10,290 |
| Common shares issued upon vesting                          | 62,500    | 43,223   | 28,046    |
| Fair value of vested shares on vesting date                | \$ 12,127 | \$ 8,816 | \$ 4,699  |
| Cash paid for taxes in lieu of shares upon vesting of RSUs | \$ 4,981  | \$ 3,865 | \$ 1,940  |

12. Supplementary quarterly financial data (unaudited, in thousands, except per share data):

Three Months Ended

March 31, 2018 June 30, 2018 September 30, 2018 December 31, 2018

Rental income \$ 103,759 \$ 101,824 \$ 103,808 \$ 104,125

| Cost of operations  Net income allocable to   | \$ 33,000  | \$ 31,256  | \$ 31,654  | \$ 30,637   |
|---|--|--|--|---|
| common shareholders   | \$ 46,048  | \$ 70,221  | \$ 25,131  | \$ 31,499   |
| Net income per share  |  |  |  |   |
| Basic   | \$ 1.69  | \$ 2.57  | \$ 0.92  | \$ 1.15   |
| Diluted   | \$ 1.69  | \$ 2.56  | \$ 0.92  | \$ 1.15   |
| Rental income Cost of operations Net income allocable to common shareholders Net income per share Basic | Three Months Ended<br>March 31, 2017<br>\$ 100,061<br>\$ 31,033<br>\$ 26,392<br>\$ 0.97<br>\$ 0.97 | June 30, 2017<br>\$ 99,800<br>\$ 30,250<br>\$ 24,742<br>\$ 0.91<br>\$ 0.90 | September 30, 2017<br>\$ 100,481<br>\$ 31,679<br>\$ 18,138<br>\$ 0.67<br>\$ 0.66 | December 31, 2017<br>\$ 101,837<br>\$ 32,378<br>\$ 21,150<br>\$ 0.78<br>\$ 0.77 |

### **Table of Contents**

13. Commitments and contingencies

The Company currently is neither subject to any material litigation nor, to management's knowledge, is any material litigation currently threatened against the Company other than routine litigation and administrative proceedings arising in the ordinary course of business.

# **Table of Contents**

PS BUSINESS PARKS, INC.

### SCHEDULE III - REAL ESTATE AND ACCUMULATED DEPRECIATION

**DECEMBER 31, 2018** 

(IN THOUSANDS)

|                                      |                    |                | Initial Cos<br>Company | t to          |                      |          | rying Amou<br>r 31, 2018 | nt at            |            |             |  |
|--------------------------------------|--------------------|----------------|------------------------|---------------|----------------------|----------|--------------------------|------------------|------------|-------------|--|
|                                      |                    |                | Company                | Buildings and | Buildings<br>and     |          | Buildings and            | ~                |            | Accumulated |  |
| Description                          | Location           | Square<br>Feet | Land                   | Improvem      | e <b>luts</b> proven | nEatrid  | Improveme                | e <b>Th</b> stal | Depreciati | Year(s      |  |
| Buena Park<br>Industrial Center      | Buena<br>Park, CA  | 317            | \$ 3,245               | \$ 7,703      | \$ 2,728             | \$ 3,245 | \$ 10,431                | \$ 13,676        | \$ 7,805   | 1997        |  |
| Carson                               | Carson,<br>CA      | 77             | 990                    | 2,496         | 1,543                | 990      | 4,039                    | 5,029            | 3,123      | 1997        |  |
| Cerritos Business<br>Center          | Cerritos,<br>CA    | 395            | 4,218                  | 10,273        | 4,466                | 4,218    | 14,739                   | 18,957           | 10,948     | 1997        |  |
| Cerritos/Edwards                     | Cerritos,<br>CA    | 31             | 450                    | 1,217         | 1,535                | 450      | 2,752                    | 3,202            | 2,012      | 1997        |  |
| Concord Business<br>Park             | Concord,<br>CA     | 246            | 12,454                 | 20,491        | 1,102                | 12,454   | 21,593                   | 34,047           | 6,583      | 2011        |  |
| Culver City                          | Culver<br>City, CA | 147            | 3,252                  | 8,157         | 6,229                | 3,252    | 14,386                   | 17,638           | 11,096     | 1997        |  |
| Bayview Business<br>Park             | Fremont, CA        | 104            | 4,990                  | 4,831         | 304                  | 4,990    | 5,135                    | 10,125           | 1,848      | 2011        |  |
| Christy Business<br>Park             | Fremont, CA        | 334            | 11,451                 | 16,254        | 1,778                | 11,451   | 18,032                   | 29,483           | 6,467      | 2011        |  |
| Industrial Drive Distribution Center | Fremont,<br>CA     | 199            | 7,482                  | 6,812         | 798                  | 7,482    | 7,610                    | 15,092           | 2,550      | 2011        |  |
| Bay Center<br>Business Park          | Hayward,<br>CA     | 463            | 19,052                 | 50,501        | 3,991                | 19,052   | 54,492                   | 73,544           | 17,064     | 2011        |  |
| Cabot<br>Distribution                | Hayward,<br>CA     | 249            | 5,859                  | 10,811        | 374                  | 5,859    | 11,185                   | 17,044           | 3,265      | 2011        |  |

| Center                             | II                    |       |        |        |       |        |        |        |        |         |
|------------------------------------|-----------------------|-------|--------|--------|-------|--------|--------|--------|--------|---------|
| Diablo Business<br>Park            | Hayward,<br>CA        | 271   | 9,102  | 15,721 | 914   | 9,102  | 16,635 | 25,737 | 5,125  | 2011    |
| Eden Landing                       | Hayward,<br>CA        | 83    | 3,275  | 6,174  | 162   | 3,275  | 6,336  | 9,611  | 1,992  | 2011    |
| Hayward<br>Business Park           | Hayward,<br>CA        | 1,091 | 28,256 | 54,418 | 2,866 | 28,256 | 57,284 | 85,540 | 17,336 | 2011    |
| Huntwood<br>Business Park          | Hayward,<br>CA        | 176   | 7,391  | 11,819 | 745   | 7,391  | 12,564 | 19,955 | 3,924  | 2011    |
| Parkway<br>Commerce                | Hayward,<br>CA        | 407   | 4,398  | 10,433 | 4,573 | 4,398  | 15,006 | 19,404 | 10,857 | 1997    |
| Laguna Hills<br>Commerce Center    | Laguna<br>Hills, CA   | 513   | 16,261 | 39,559 | 7,985 | 16,261 | 47,544 | 63,805 | 34,283 | 1997    |
| Plaza Del Lago                     | Laguna<br>Hills, CA   | 101   | 2,037  | 5,051  | 4,099 | 2,037  | 9,150  | 11,187 | 7,049  | 1997    |
| Canada Business<br>Center          | Lake<br>Forest,<br>CA | 297   | 5,508  | 13,785 | 6,350 | 5,508  | 20,135 | 25,643 | 14,943 | 1997    |
| Dixon Landing<br>Business Park     | Milpitas,<br>CA       | 505   | 26,301 | 21,121 | 3,936 | 26,301 | 25,057 | 51,358 | 9,193  | 2011    |
| Monterey/Calle                     | Monterey,<br>CA       | 12    | 288    | 706    | 392   | 288    | 1,098  | 1,386  | 798    | 1997    |
| Monterey Park                      | Monterey<br>Park, CA  | 199   | 3,078  | 7,862  | 1,761 | 3,078  | 9,623  | 12,701 | 7,205  | 1997    |
| Port of Oakland                    | Oakland,<br>CA        | 200   | 5,638  | 11,066 | 820   | 5,638  | 11,886 | 17,524 | 3,669  | 2011    |
| Kearney Mesa                       | San<br>Diego,<br>CA   | 164   | 2,894  | 7,089  | 2,935 | 2,894  | 10,024 | 12,918 | 7,413  | 1997    |
| Lusk                               | San<br>Diego,<br>CA   | 371   | 5,711  | 14,049 | 5,958 | 5,711  | 20,007 | 25,718 | 14,963 | 1997    |
| Rose Canyon<br>Business Park       | San<br>Diego,<br>CA   | 233   | 15,129 | 20,054 | 2,491 | 15,129 | 22,545 | 37,674 | 13,404 | 2005    |
| Charcot Business<br>Park           | San Jose,<br>CA       | 283   | 18,654 | 17,580 | 1,853 | 18,654 | 19,433 | 38,087 | 6,913  | 2011/20 |
| Las Plumas                         | San Jose,<br>CA       | 214   | 4,379  | 12,889 | 6,776 | 4,379  | 19,665 | 24,044 | 15,833 | 1998    |
| Little Orchard Distribution Center | San Jose,<br>CA       | 213   | 7,725  | 3,846  | 718   | 7,725  | 4,564  | 12,289 | 1,971  | 2011    |
| Montague<br>Industrial Park        | San Jose,<br>CA       | 316   | 14,476 | 12,807 | 518   | 14,476 | 13,325 | 27,801 | 5,172  | 2011    |
| Oakland Road                       | San Jose,<br>CA       | 177   | 3,458  | 8,765  | 3,291 | 3,458  | 12,056 | 15,514 | 8,977  | 1997    |
| Rogers Ave                         | San Jose,<br>CA       | 67    | 3,540  | 4,896  | 576   | 3,540  | 5,472  | 9,012  | 2,989  | 2006    |
| Doolittle Business<br>Park         | San<br>Leandro,<br>CA | 113   | 3,929  | 6,231  | 480   | 3,929  | 6,711  | 10,640 | 2,183  | 2011    |

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| Bayshore<br>Corporate Center  | San<br>Mateo,<br>CA | 340 | 25,108 | 36,891 | 6,964 | 25,108 | 43,855 | 68,963 | 13,870 | 2013 |
|-------------------------------|---------------------|-----|--------|--------|-------|--------|--------|--------|--------|------|
| San<br>Ramon/Norris<br>Canyon | San<br>Ramon,<br>CA | 52  | 1,486  | 3,642  | 1,340 | 1,486  | 4,982  | 6,468  | 3,718  | 1997 |
| Commerce Park                 | Santa<br>Clara, CA  | 251 | 17,218 | 21,914 | 4,111 | 17,218 | 26,025 | 43,243 | 17,177 | 2007 |

Cost

# Table of Contents

|  |                    |                        |               | Capitalized<br>Subsequen<br>to |          | rrying Amount at |         |           |                    |  |
|--|--------------------|------------------------|---------------|--------------------------------|----------|------------------|---------|-----------|--------------------|--|
|  |                    | Initial Cos<br>Company | t to          | Acquisition                    | December | 31, 2018         |         |           |                    |  |
|  |                    |                        | Buildings and | Buildings and                  |          | Buildings and    |         | Accumula  | nted               |  |
| Description                                      | Square<br>Feet     | Land                   | Improveme     | edtaproveme                    | Entad    | Improvemer       | Total   | Depreciat | idrear(s) Acquired |  |
| Santa<br>Clananta Clara,<br>Tech<br>Park         | 178                | 7,673                  | 15,645        | 4,575                          | 7,673    | 20,220           | 27,893  | 14,847    | 2000               |  |
| Walsh<br>Santa Clara,<br>at CA<br>Lafayette      | 321                | 13,439                 | 17,890        | 636                            | 13,439   | 18,526           | 31,965  | 6,584     | 2011               |  |
| Signal Hill,<br>HiCA                             | 269                | 6,693                  | 12,699        | 3,059                          | 6,693    | 15,758           | 22,451  | 10,178    | 1997/2006          |  |
| So San Airport Francisco, Boulevard CA           | 52                 | 899                    | 2,387         | 812                            | 899      | 3,199            | 4,098   | 2,390     | 1997               |  |
| SoSthSan<br>SaFrancisco,<br>Frankisco/Produc     | 41<br>ce           | 776                    | 1,886         | 546                            | 776      | 2,432            | 3,208   | 1,804     | 1997               |  |
| Studio City,<br>City AV entura                   | 22                 | 621                    | 1,530         | 552                            | 621      | 2,082            | 2,703   | 1,568     | 1997               |  |
| Kifer<br>Sunnyvale,<br>Industrial<br>Park        | 287                | 13,227                 | 37,874        | 1,488                          | 13,227   | 39,362           | 52,589  | 11,696    | 2011               |  |
| Torrance,<br>Torrance                            | 147                | 2,318                  | 6,069         | 3,564                          | 2,318    | 9,633            | 11,951  | 7,287     | 1997               |  |
| Boßaca Raton,<br>Commerce                        | 135                | 7,795                  | 9,258         | 3,307                          | 7,795    | 12,565           | 20,360  | 6,142     | 2006               |  |
| M <b>M</b> @mi, FL                               | 3,468              | 95,115                 | 112,583       | 42,247                         | 95,115   | 154,830          | 249,945 | 96,725    | 2003/2011/2014     |  |
| Wellington,<br>Wellington<br>FL                  | 263                | 10,845                 | 18,560        | 2,583                          | 10,845   | 21,143           | 31,988  | 10,191    | 2006               |  |
| Ammendale<br>MD                                  | 309                | 4,278                  | 18,380        | 11,434                         | 4,278    | 29,814           | 34,092  | 23,826    | 1998               |  |
| Gaithersburg<br>Gaithersburg/Ch                  | r <b>i29</b> opher | 475                    | 1,203         | 724                            | 475      | 1,927            | 2,402   | 1,461     | 1997               |  |
| Metro<br>Rockville,<br>Park<br>MD<br>North       | 898                | 33,995                 | 94,463        | 47,901                         | 33,995   | 142,364          | 176,359 | 94,491    | 2001               |  |
| Parklawn<br>Rockville,<br>Business<br>MD<br>Park | 232                | 3,387                  | 19,628        | 4,871                          | 3,387    | 24,499           | 27,886  | 10,572    | 2010               |  |
|  | 578                | 11,010                 | 58,364        | 21,236                         | 11,010   | 79,600           | 90,610  | 26,932    | 2010/2016          |  |

| ThRockville,<br>Gr <b>M</b> D                         |     |        |        |        |        |        |         |        |                     |
|---|-----|--------|--------|--------|--------|--------|---------|--------|---------------------|
| 270   |     |        |        |        |        |        |         |        |                     |
| Westech<br>Silver<br>Business<br>Spring, MD<br>Park   | 532 | 25,261 | 74,572 | 19,680 | 25,261 | 94,252 | 119,513 | 59,715 | 2006                |
| Ben<br>White  | 108 | 1,550  | 7,015  | 1,415  | 1,550  | 8,430  | 9,980   | 6,134  | 1998                |
| Lamar<br>Bu <b>Ainstin</b> , TX                       | 198 | 2,528  | 6,596  | 6,620  | 2,528  | 13,216 | 15,744  | 10,259 | 1997                |
| Park<br>Mc <b>Akashi</b> an, TX                       | 236 | 1,945  | 13,212 | 2,388  | 1,945  | 15,600 | 17,545  | 8,499  | 1998/2012           |
| McANesitin, TX  | 525 | 5,477  | 24,495 | 5,014  | 5,477  | 29,509 | 34,986  | 12,821 | 1999/2012/2012/2012 |
| Ru <b>Alanti</b> n, TX                                | 235 | 2,022  | 9,397  | 2,033  | 2,022  | 11,430 | 13,452  | 8,515  | 1998/1999           |
| Waltenstond TX  | 106 | 2,108  | 9,649  | 3,929  | 2,108  | 13,578 | 15,686  | 10,058 | 1999                |
| Braker  |     | ,      | ,      | ,      | ,      | ,      | ,       | ,      |                     |
| Bu <b>Ainstin</b> , TX<br>Park                        | 257 | 1,874  | 13,990 | 2,522  | 1,874  | 16,512 | 18,386  | 7,539  | 2010                |
| Mopac   |     |        |        |        |        |        |         |        |                     |
| Bu <b>Ainstin</b> , TX<br>Park                        | 117 | 719    | 3,579  | 660    | 719    | 4,239  | 4,958   | 1,888  | 2010                |
| Southpark<br>Bu <b>Ainstin</b> , TX                   | 181 | 1,266  | 9,882  | 2,631  | 1,266  | 12,513 | 13,779  | 5,934  | 2010                |
| Park<br>Valwood                                       |     | ŕ      | ŕ      | ŕ      | ŕ      | ,      | ,       | ŕ      |                     |
| Carrolton,<br>Business<br>TX<br>Center                | 356 | 2,510  | 13,859 | 2,936  | 2,510  | 16,795 | 19,305  | 5,721  | 2013                |
| No <b>Fthrwæy</b> s<br>Plæmanch, TX                   | 131 | 1,742  | 4,503  | 1,287  | 1,742  | 5,790  | 7,532   | 1,939  | 2013                |
| Springlake<br>Farmers                                 |     |        |        |        |        |        |         |        |                     |
| Business<br>Branch, TX<br>Center                      | 206 | 2,607  | 5,715  | 2,052  | 2,607  | 7,767  | 10,374  | 3,030  | 2013/2014           |
| Westwood<br>Farmers<br>Business<br>Branch, TX<br>Park | 112 | 941    | 6,884  | 2,431  | 941    | 9,315  | 10,256  | 5,950  | 2003                |
| Ea <b>G</b> igaltænd, TX                              | 36  | 480    | 1,203  | 448    | 480    | 1,651  | 2,131   | 1,282  | 1997                |
| Freeport Bukiviess, TX                                | 256 | 4,564  | 9,506  | 3,107  | 4,564  | 12,613 | 17,177  | 4,471  | 2013                |
| Park  |     |        |        |        |        |        |         |        |                     |
| NFTZ<br>Irving, TX                                    | 231 | 1,517  | 6,499  | 3,527  | 1,517  | 10,026 | 11,543  | 7,972  | 1998                |
| Royal<br>Trving, TX<br>Tech                           | 794 | 13,989 | 54,113 | 25,400 | 13,989 | 79,513 | 93,502  | 55,389 | 1998-2000/2011      |
| LaMesquite,<br>Prada                                  | 56  | 495    | 1,235  | 742    | 495    | 1,977  | 2,472   | 1,466  | 1997                |
| The<br>Plano, TX<br>Summit                            | 184 | 1,536  | 6,654  | 4,596  | 1,536  | 11,250 | 12,786  | 8,948  | 1998                |
| Arapaho<br>Richardson,<br>Business                    | 408 | 5,226  | 10,661 | 4,514  | 5,226  | 15,175 | 20,401  | 6,046  | 2013/2014           |
| Park 1  | 117 | 799    | 3,568  | 2,987  | 799    | 6,555  | 7,354   | 5,263  | 1998                |

| Richiarhhaolson,                         |     |       |        |        |       |        |        |        |           |
|--|-----|-------|--------|--------|-------|--------|--------|--------|-----------|
| Buliness                                 |     |       |        |        |       |        |        |        |           |
| Park                                     |     |       |        |        |       |        |        |        |           |
| Br <b>∌</b> dexandria,<br>Ma <b>∀</b> A  | 113 | 2,197 | 5,380  | 3,905  | 2,197 | 9,285  | 11,482 | 7,255  | 1997      |
| Alexandria,<br>Eisenhower<br>VA          | 95  | 1,440 | 3,635  | 2,666  | 1,440 | 6,301  | 7,741  | 4,997  | 1997      |
| Chantilly,<br>Beaumont<br>VA             | 107 | 4,736 | 11,051 | 2,250  | 4,736 | 13,301 | 18,037 | 8,287  | 2006      |
| Du <b>Ille</b> antilly,<br>So <b>WtA</b> | 99  | 1,373 | 6,810  | 3,206  | 1,373 | 10,016 | 11,389 | 7,494  | 1999      |
| Chantilly,<br>Latayette                  | 197 | 1,680 | 13,398 | 6,532  | 1,680 | 19,930 | 21,610 | 13,959 | 1999/2000 |
| Pa <b>G</b> hantilly,<br>Ea <b>M</b> A   | 198 | 3,851 | 18,029 | 10,723 | 3,851 | 28,752 | 32,603 | 21,427 | 1999      |

Cost

# Table of Contents

|  |                |                |                               | Cost Capitalized Subsequent to | Gross Carry    | ring Amount at               |                    |                    |            |
|--|----------------|----------------|-------------------------------|--------------------------------|----------------|------------------------------|--------------------|--------------------|------------|
|  |                | Initial Cost t | o Company<br>Buildings<br>and | Acquisition Buildings and      | December 3     | 31, 2018<br>Buildings<br>and |                    | Accumulated        |            |
| Description                                      | Square<br>Feet | Land           | Improvement                   | ts Improvemen                  | Isand          | Improvements                 | Total              | Depreciation       | Yea<br>Acq |
| Fair   |                |                |                               |                                |                |                              |                    |                    |            |
| Oaks.<br>Fairfax, VA<br>Business<br>Park         | 290            | 13,598         | 36,232                        | 9,609                          | 13,598         | 45,841                       | 59,439             | 27,723             | 200        |
| Herndon,<br>Monroe<br>VA                         | 244            | 6,737          | 18,911                        | 11,846                         | 6,737          | 30,757                       | 37,494             | 22,963             | 199        |
| Gulnetton, VA                                    | 247            | 4,146          | 17,872                        | 11,997                         | 4,146          | 29,869                       | 34,015             | 19,408             | 199        |
| ThMcLean,<br>Mi <b>l</b> éA                      | 628            | 38,279         | 83,596                        | 25,093                         | 38,279         | 108,689                      | 146,968            | 48,201             | 201        |
| Prosperity<br>Merrifield,<br>at VA<br>Merrifield | 659            | 23,147         | 67,575                        | 36,497                         | 23,147         | 104,072                      | 127,219            | 69,488             | 200        |
| Al <b>S</b> poringfield,<br>RoWA                 | 150            | 1,935          | 4,736                         | 4,936                          | 1,935          | 9,672                        | 11,607             | 7,811              | 199        |
| I-9Springfield,<br>VA                            | 210            | 3,535          | 15,672                        | 14,038                         | 3,535          | 29,710                       | 33,245             | 22,164             | 200        |
| Fullterton Roadringfield, Indvistrial Park       | 243            | 7,438          | 24,971                        | 175                            | 7,438          | 25,146                       | 32,584             | 638                | 201        |
| Northern Visginingfield, Indvistrial Park        | 814            | 18,369         | 87,258                        | 1,472                          | 18,369         | 88,730                       | 107,099            | 2,110              | 201        |
| No SthrlingteVA                                  |                | 2,767          | 8,778                         | 4,744                          | 2,767          | 13,522                       | 16,289             | 10,741             | 199        |
| Shaw<br>Sterling, VA<br>Road                     | 149            | 2,969          | 10,008                        | 4,766                          | 2,969          | 14,774                       | 17,743             | 11,709             | 199        |
| Tysons Colvinerate, VA Center                    | 270            | 9,885          | 25,302                        | 9,917                          | 9,885          | 35,219                       | 45,104             | 15,270             | 201        |
| Woodbridge,<br>Woodbridge<br>VA                  | 114            | 1,350          | 3,398                         | 2,043                          | 1,350          | 5,441                        | 6,791              | 4,233              | 199        |
| 212th<br>Bu <b>Kienet</b> sSWA<br>Park           | 951            | 19,573         | 17,695                        | 12,296                         | 19,573         | 29,991                       | 49,564             | 11,848             | 201        |
| Redmond,<br>Overlake<br>WA                       | 411            | 23,122         | 41,106                        | 7,333                          | 23,122         | 48,439                       | 71,561             | 30,346             | 200        |
| ReRtenton, WA                                    | 28<br>28,186   | 330<br>794,842 | 889<br>1,755,422              | 645<br>534,605                 | 330<br>794,842 | 1,534<br>2,290,027           | 1,864<br>3,084,869 | 1,144<br>1,238,467 | 199        |

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| Total        |        |            |              |            |            |              |              |              |     |
|--------------|--------|------------|--------------|------------|------------|--------------|--------------|--------------|-----|
| commercial   |        |            |              |            |            |              |              |              |     |
| real         |        |            |              |            |            |              |              |              |     |
| estate       |        |            |              |            |            |              |              |              |     |
| Highgate     |        |            |              |            |            |              |              |              |     |
| at           | 395    | 21,814     | 84,916       | _          | 21,814     | 84,916       | 106,730      | 2,649        | 201 |
| theMcLean,   | units  | 21,614     | 04,910       | -          | 21,614     | 04,910       | 100,730      | 2,049        | 201 |
| MileA        |        |            |              |            |            |              |              |              |     |
| Total        |        | 21,814     | 84,916       | _          | 21,814     | 84,916       | 106,730      | 2,649        |     |
| multi-family |        | 21,014     | 01,710       |            | 21,014     | 04,710       | 100,750      | 2,047        |     |
| Total        | 28,186 | \$ 816,656 | \$ 1,840,338 | \$ 534,605 | \$ 816,656 | \$ 2,374,943 | \$ 3,191,599 | \$ 1,241,116 |     |
|              |        |            |              |            |            |              |              |              |     |

<sup>(1)</sup> The Company owns two properties that are subject to ground leases in Las Colinas, Texas. These leases expire in 2029 and 2030.

| PS | RI           | ISIN | JESS. | PA    | RKS.     | INC   |
|----|--------------|------|-------|-------|----------|-------|
| 10 | $\mathbf{L}$ |      | 1200  | 1 / 1 | <b>1</b> | 1110. |

#### **EXHIBIT INDEX**

(Items 15(a)(3) and 15(b))

- 3.1 Restated Articles of Incorporation. Filed as exhibit 3.1 to the Registrant's Registration Statement on Form S- 3 (SEC File No. 333-78627) and incorporated herein by reference.
- 3.2 Restated Bylaws, as amended. Filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2012 (SEC File No. 001-10709) and incorporated herein by reference.
- 3.3 <u>Certificate of Determination of Preferences of 5.75% Series U Cumulative Redeemable Preferred Stock of PS Business Parks, Inc. Field with Registrant's Current Report on Form 8- K dated September 5, 2012 (SEC File No. 001-10709) and incorporated herein by reference.</u>
- 3.4 <u>Certificate of Determination of Preferences of 5.70% Series V Cumulative Redeemable Preferred Stock of PS Business Parks, Inc. Field with Registrant's Current Report on Form 8- K dated March 5, 2013 (SEC File No. 001-10709) and incorporated herein by reference.</u>
- 3.5 <u>Certificate of Determination of Preferences of 5.20% Series W Cumulative Redeemable Preferred Stock of PS Business Parks, Inc. Field with Registrant's Current Report on Form 8- K dated October 11, 2016 (SEC File No. 001-10709) and incorporated herein by reference.</u>
- 3.6 Certificate of Determination of Preferences of 5.25% Series X Cumulative Redeemable Preferred Stock of PS

  Business Parks, Inc. Filed with Registrant's Current Report on Form 8- K dated September 12, 2017 (SEC File
  No. 001-10709) and incorporated herein by reference.
- 3.7 <u>Certificate of Determination of Preferences of 5.20% Series Y Cumulative Redeemable Preferred Stock of PS Business Parks, Inc. Filed with Registrant's Current Report on Form 8- K dated November 30, 2017 (SEC File No. 001-10709) and incorporated herein by reference.</u>
- 4.1 <u>Deposit Agreement Relating to 5.75% Cumulative Preferred Stock, Series U of PS Business Parks, Inc. dated as of September 5, 2012. Filed with Registrant's Current Report on Form 8- K dated September 7, 2012 (SEC File No. 001-10709) and incorporated herein by reference.</u>
- 4.2 <u>Deposit Agreement Relating to 5.70% Cumulative Preferred Stock, Series V of PS Business Parks, Inc. dated as of March 5, 2013. Filed with Registrant's Current Report on Form 8-K dated March 5, 2013 (SEC File No. 001-10709) and incorporated herein by reference.</u>
- 4.3 <u>Deposit Agreement Relating to 5.20% Cumulative Preferred Stock, Series W of PS Business Parks, Inc. dated as of October 11, 2016. Filed with Registrant's Current Report on Form 8-K dated October 11, 2016 (SEC File No. 001-10709) and incorporated herein by reference.</u>
- 4.4 <u>Deposit Agreement Relating to 5.25% Cumulative Preferred Stock, Series X of PS Business Parks, Inc. dated as of September 12, 2017. Filed with Registrant's Current Report on Form 8-K dated September 12, 2017 (SEC File No. 001-10709) and incorporated herein by reference.</u>
- 4.5 Deposit Agreement Relating to 5.20% Cumulative Preferred Stock, Series Y of PS Business Parks, Inc. dated as of November 30, 2017. Filed with Registrant's Current Report on Form 8-K dated November 30, 2017 (SEC File No. 001-10709) and incorporated herein by reference.

- 10.1 <u>Amended Management Agreement between Storage Equities, Inc. and Public Storage Commercial Properties</u>
  Group, Inc. dated as of February 21, 1995. Filed as exhibit 10.8 to PS's Annual Report on Form 10-K for the year ended December 31, 1994 (SEC File No. 001-08389) and incorporated herein by reference.
- 10.2 Agreement of Limited Partnership of PS Business Parks, L.P. Filed as exhibit 10.1 to the Registrant's Quarterly Report on Form 10-Q for the quarter ended June 30, 1998 (SEC File No. 001-10709) and incorporated herein by reference.
- 10.3 \* Form of Indemnity Agreement. Filed as exhibit 10.1 to the Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 1998 (SEC File No. 001-10709) and incorporated herein by reference.
- 10.4 \* Form of Indemnification Agreement for Executive Officers. Filed with Registrant's Annual Report on Form 10-K for the year ended December 31, 2004 (SEC File No. 001-10709) and incorporated herein by reference.
- 10.5 Cost Sharing and Administrative Services Agreement dated as of November 16, 1995 by and among PSCC, Inc. and the owners listed therein. Filed as exhibit 10.2 to the Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 1998 (SEC File No. 001-10709) and incorporated herein by reference.
- Amendment to Cost Sharing and Administrative Services Agreement dated as of January 2, 1997 by and among PSCC, Inc. and the owners listed therein. Filed as exhibit 10.3 to the Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 1998 (SEC File No. 001-10709) and incorporated herein by reference.
- Accounts Payable and Payroll Disbursement Services Agreement dated as of January 2, 1997 by and between PSCC, Inc. and AOPP LP. Filed as exhibit 10.4 to the Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 1998 (SEC File No. 001-10709) and incorporated herein by reference.
- 10.8 Amendment to Agreement of Limited Partnership of PS Business Parks, L.P. relating to 5.75% Series U

  Cumulative Preferred Units, dated as of September 14, 2012. Filed with Registrant's Quarterly Report on

  Form 10-Q for the quarter ended September 30, 2012 (SEC File No. 001- 10709) and incorporated herein by reference.
- 10.9 <u>Amendment to Agreement of Limited Partnership of PS Business Parks, L.P. relating to 5.70% Series V</u>

  <u>Cumulative Preferred Units, dated as of March 14, 2013. Filed with Registrant's Quarterly Report on Form</u>

  10-O for the quarter ended March 31, 2013 (SEC File No. 001- 10709) and incorporated herein by reference.
- 10.10 Amendment to Agreement of Limited Partnership of PS Business Parks, L.P. relating to 5.20% Series W

  Cumulative Preferred Units, dated as of October 20, 2016. Filed with Registrant's Quarterly Report on Form

  10-Q for the quarter ended September 30, 2016 (SEC File No. 001- 10709) and incorporated herein by reference.
- 10.11 Amendment to Agreement of Limited Partnership of PS Business Parks, L.P. relating to 5.25% Series X

  Cumulative Preferred Units, dated as of September 21, 2017. Filed with Registrant's Quarterly Report on

  Form 10-Q for the quarter ended September 30, 2017 (SEC File No. 001- 10709) and incorporated herein by reference.
- 10.12 <u>Amendment to Agreement of Limited Partnership of PS Business Parks, L.P. relating to 5.20% Series Y</u>

  <u>Cumulative Preferred Units, dated as of December 7, 2017, Filed with Registrant's Annual Report on Form</u>

  10-K for the year ended December 31, 2017 (SEC File No. 001- 10709) and incorporated herein by reference.

- 10.13 Third Amended and Restated Revolving Credit Agreement dated as of January 10, 2017 by and among PS
  Business Parks, L.P., a California limited partnership, as borrower, and Wells Fargo Bank, National
  Association, as Administrative Agent for the Lenders. Filed with the Registrant's Current Report on Form 8-K
  dated January 10, 2017 (SEC File No. 001-10709) and incorporated herein by reference.
- 10.14 Third Amended and Restated Repayment Guaranty dated as of January 10, 2017. Filed with Registrant's Current Report on Form 8-K dated January 10, 2017 (SEC File No. 001-10709) and incorporated herein by reference.
- 10.15 <u>Amendment to Amended Agreement of Limited Partnership of PS Business Parks, L.P. to Authorize Special Allocations, dated as of January 1, 2017. Filed with Registrant's Quarterly Report on Form 10-Q for the guarter ended March 31, 2018 (SEC File No. 001-10709) and incorporated herein by reference.</u>
- 10.16 \* Registrant's 1997 Stock Option and Incentive Plan. Filed as exhibit 99.1 to the Registrant's Registration Statement on Form S-8 (SEC File No. 333-48313) and incorporated herein by reference.
- 10.17 \* Registrant's 2003 Stock Option and Incentive Plan. Filed with Registrant's Registration Statement on Form S-8 (SEC File No. 333-104604) and incorporated herein by reference.
- 10.18 \* Amended and Restated Retirement Plan for Non-Employee Directors. Filed with Registrant's Annual Report on Form 10-K for the year ended December 31, 2011 (SEC File No. 001- 10709) and incorporated herein by reference.
- 10.19 \* Form of PS Business Parks, Inc. Restricted Stock Unit Agreement. Filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2004 (SEC File No. 001- 10709) and incorporated herein by reference.
- 10.20 \* Form of PS Business Parks, Inc. 2003 Stock Option and Incentive Plan Non-Qualified Stock Option
  Agreement. Filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2004
  (SEC File No. 001-10709) and incorporated herein by reference.
- 10.21 \* Form of PS Business Parks, Inc. 2003 Stock Option and Incentive Plan Stock Option Agreement. Filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2004 (SEC File No. 001-10709) and incorporated herein by reference.
- 10.22 \* Amendment to Form of Director Stock Option Agreement. Filed with Registrant's Annual Report on Form 10-K for the year ended December 31, 2010 (SEC File No. 001-10709) and incorporated herein by reference.
- 10.23 \* Revised Form of Director Stock Option Agreement. Filed with Registrant's Annual Report on Form 10-K for the year ended December 31, 2010 (SEC File No. 001-10709) and incorporated herein by reference.
- 10.24 \* Registrant's 2012 Equity and Performance-Based Incentive Compensation Plan (2012 Plan). Filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2012 (SEC File No. 001-10709) and incorporated herein by reference.
- 10.25 \* Form of Registrant's 2012 Plan Non-Qualified Stock Option Agreement. Filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2012 (SEC File No. 001-10709) and incorporated herein by reference.
- 10.26 \* Form of Registrant's 2012 Plan Restricted Stock Unit Agreement. Filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2012 (SEC File No. 001- 10709) and incorporated herein by reference.
- 10.27 \* Retirement Plan For Non-Employee Directors, as amended. Filed with Registrant's Annual Report on Form 10-K for the year ended December 31, 2015 (SEC File No. 001-10709) and incorporated herein by reference.

- 10.28 \* Form of 2012 Plan Restricted Share Unit Agreement. Filed with Registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2016 (SEC File No. 001-10709) and incorporated herein by reference.
- 10.29 \* Separation Agreement and General Release, dated August 14, 2017, by and between the Company and Edward A. Stokx. Filed with Registrant's Current Report on Form 8- K dated August 14, 2017 (SEC File No. 001-10709) and incorporated herein by reference.
- 21 List of Subsidiaries. Filed herewith.
- 23 Consent of Independent Registered Public Accounting Firm. Filed herewith.
- 31.1 <u>Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u> Filed herewith.
- 31.2 <u>Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. Filed herewith.</u>
- 32.1 <u>Certification of Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. Filed herewith.</u>
- 101 .INS XBRL Instance Document. Filed herewith.
- 101 .SCH XBRL Taxonomy Extension Schema. Filed herewith.
- 101 .CAL XBRL Taxonomy Extension Calculation Linkbase. Filed herewith.
- 101 .DEF XBRL Taxonomy Extension Definition Linkbase. Filed herewith.
- 101 .LAB XBRL Taxonomy Extension Label Linkbase. Filed herewith.
- 101 .PRE XBRL Taxonomy Extension Presentation Link. Filed herewith.

<sup>\*</sup>Denotes management contract or compensatory plan agreement or arrangement.

### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Dated: February 25, 2019

PS Business Parks, Inc.

By: /s/ Maria R. Hawthorne Maria R. Hawthorne Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

| Signature  | Title   | Date              |
|--|---|-------------------|
| /s/ Ronald L. Havner, Jr.<br>Ronald L. Havner, Jr.     | Chairman of the Board   | February 25, 2019 |
| /s/ Maria R. Hawthorne<br>Maria R. Hawthorne           | Director and Chief Executive<br>Officer (principal executive officer) | February 25, 2019 |
| /s/ Jeffrey D. Hedges<br>Jeffrey D. Hedges             | Chief Financial Officer (principal financial and accounting officer)  | February 25, 2019 |
| /s/ Jennifer Holden Dunbar<br>Jennifer Holden Dunbar   | Director  | February 25, 2019 |
| /s/ James H. Kropp<br>James H. Kropp                   | Director  | February 25, 2019 |
| /s/ Sara Grootwassink Lewis<br>Sara Grootwassink Lewis | Director  | February 25, 2019 |
| /s/ Gary E. Pruitt<br>Gary E. Pruitt                   | Director  | February 25, 2019 |
| /s/ Robert S. Rollo                                    | Director  | February 25, 2019 |

Robert S. Rollo

/s/ Joseph D. Russell, Jr. Director February 25, 2019

Joseph D. Russell, Jr.

/s/ Peter Schultz Director February 25, 2019

Peter Schultz