

FOSTER L B CO
Form 10-Q
May 02, 2018
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549

FORM 10-Q
(Mark One)

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
for the quarterly period ended March 31, 2018

Or

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
for the transition period from _____ to _____

Commission File Number: 000-10436

L.B. Foster Company

(Exact name of Registrant as specified in its charter)

Pennsylvania 25-1324733
(State of Incorporation) (I. R. S. Employer
Identification No.)

415 Holiday Drive, Pittsburgh, Pennsylvania 15220
(Address of principal executive offices) (Zip Code)

(412) 928-3400

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (section 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See definition of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer
Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by checkmark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class Outstanding
as of April

| | |
|--------------------------------|------------|
| | 30, 2018 |
| Common Stock, Par Value \$0.01 | 10,365,345 |
| | Shares |

Table of Contents

L.B. FOSTER COMPANY AND SUBSIDIARIES
INDEX

| | Page |
|--|-----------|
| <u>PART I. Financial Information</u> | |
| <u>Item 1. Financial Statements (unaudited):</u> | |
| <u>Condensed Consolidated Balance Sheets</u> | <u>3</u> |
| <u>Condensed Consolidated Statements of Operations</u> | <u>4</u> |
| <u>Condensed Consolidated Statements of Comprehensive Loss</u> | <u>5</u> |
| <u>Condensed Consolidated Statements of Cash Flows</u> | <u>6</u> |
| <u>Notes to Condensed Consolidated Financial Statements</u> | <u>7</u> |
| <u>Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>24</u> |
| <u>Item 3. Quantitative and Qualitative Disclosures about Market Risk</u> | <u>32</u> |
| <u>Item 4. Controls and Procedures</u> | <u>32</u> |
| <u>PART II. Other Information</u> | |
| <u>Item 1. Legal Proceedings</u> | <u>33</u> |
| <u>Item 1A. Risk Factors</u> | <u>33</u> |
| <u>Item 2. Unregistered Sales of Equity Securities and Use of Proceeds</u> | <u>33</u> |
| <u>Item 4. Mine Safety Disclosures</u> | <u>33</u> |
| <u>Item 6. Exhibits</u> | <u>34</u> |
| <u>Signature</u> | <u>35</u> |

Table of Contents

Part I. FINANCIAL INFORMATION

Item 1. Financial Statements

L.B. FOSTER COMPANY AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(In thousands, except share data)

| | March 31, 2018 | December 31, 2017 |
|--|-------------------|-------------------------|
| | (Unaudited) | |
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 10,984 | \$37,678 |
| Accounts receivable - net | 76,828 | 76,582 |
| Inventories - net | 101,052 | 97,543 |
| Prepaid income tax | 246 | 188 |
| Other current assets | 12,418 | 9,120 |
| Total current assets | 201,528 | 221,111 |
| Property, plant, and equipment - net | 93,892 | 96,096 |
| Other assets: | | |
| Goodwill | 20,129 | 19,785 |
| Other intangibles - net | 56,001 | 57,440 |
| Investments | 159 | 162 |
| Other assets | 1,711 | 1,962 |
| Total assets | \$ 373,420 | \$ 396,556 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current liabilities: | | |
| Accounts payable | \$ 63,595 | \$52,404 |
| Deferred revenue | 10,221 | 10,136 |
| Accrued payroll and employee benefits | 6,282 | 11,888 |
| Accrued warranty | 8,706 | 8,682 |
| Current maturities of long-term debt | 652 | 656 |
| Other accrued liabilities | 10,197 | 9,764 |
| Total current liabilities | 99,653 | 93,530 |
| Long-term debt | 101,752 | 129,310 |
| Deferred tax liabilities | 8,554 | 9,744 |
| Other long-term liabilities | 17,661 | 17,493 |
| Stockholders' equity: | | |
| Common stock, par value \$0.01, authorized 20,000,000 shares; shares issued at March 31, 2018 and December 31, 2017, 11,115,779; shares outstanding at March 31, 2018 and December 31, 2017, 10,365,345 and 10,340,576, respectively | 111 | 111 |
| Paid-in capital | 45,307 | 45,017 |
| Retained earnings | 135,453 | 137,780 |
| Treasury stock - at cost, common stock, shares at March 31, 2018 and December 31, 2017, 750,434 and 775,203, respectively | (18,180) | (18,662) |
| Accumulated other comprehensive loss | (16,891) | (17,767) |
| Total stockholders' equity | 145,800 | 146,479 |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$ 373,420 | \$ 396,556 |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

Table of ContentsL.B. FOSTER COMPANY AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(In thousands, except per share data)

| | Three Months Ended March 31, | |
|---|------------------------------------|------------|
| | 2018 | 2017 |
| | (Unaudited) | |
| Sales of goods | \$91,811 | \$97,629 |
| Sales of services | 30,643 | 21,073 |
| Total net sales | 122,454 | 118,702 |
| Cost of goods sold | 75,300 | 79,401 |
| Cost of services sold | 25,126 | 18,049 |
| Total cost of sales | 100,426 | 97,450 |
| Gross profit | 22,028 | 21,252 |
| Selling and administrative expenses | 20,458 | 19,227 |
| Amortization expense | 1,785 | 1,759 |
| Interest expense | 1,958 | 2,108 |
| Interest income | (71) | (56) |
| Equity in loss of nonconsolidated investments | 3 | 200 |
| Other (income) expense | (608) | 5 |
| | 23,525 | 23,243 |
| Loss before income taxes | (1,497) | (1,991) |
| Income tax expense | 525 | 431 |
| Net loss | \$(2,022) | \$(2,422) |
| Basic loss per common share | \$(0.20) | \$(0.23) |
| Diluted loss per common share | \$(0.20) | \$(0.23) |
| Dividends paid per common share | \$— | \$— |

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

Table of Contents

L.B. FOSTER COMPANY AND SUBSIDIARIES
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS
 (In thousands)

| | Three Months Ended March 31, 2018 2017 (Unaudited) | |
|---|---|-----------|
| Net loss | \$(2,022) | \$(2,422) |
| Other comprehensive income, net of tax: | | |
| Foreign currency translation adjustment | 24 | 888 |
| Unrealized gain on cash flow hedges, net of tax expense of \$0 and \$0 | 738 | 1 |
| Reclassification of pension liability adjustments to earnings, net of tax expense of \$0 and \$0* | 114 | 109 |
| Other comprehensive income | 876 | 998 |
| Comprehensive loss | \$(1,146) | \$(1,424) |

* Reclassifications out of accumulated other comprehensive loss for pension obligations are charged to selling and administrative expense.

The accompanying notes are an integral part of these Condensed Consolidated Financial Statements.

Table of Contents

L.B. FOSTER COMPANY AND SUBSIDIARIES
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
 (In thousands)

| | Three Months Ended March 31, 2018 2017 (Unaudited) | |
|---|---|------------|
| CASH FLOWS FROM OPERATING ACTIVITIES: | | |
| Net loss | \$(2,022) | \$(2,422) |
| Adjustments to reconcile net loss to cash provided (used) by operating activities: | | |
| Deferred income taxes | (1,258) | (85) |
| Depreciation | 2,944 | 3,282 |
| Amortization | 1,785 | 1,759 |
| Equity in loss of nonconsolidated investments | 3 | 200 |
| Loss on sales and disposals of property, plant, and equipment | 3 | 109 |
| Stock-based compensation | 1,082 | 167 |
| Change in operating assets and liabilities | | |
| Accounts receivable | 10 | (9,901) |
| Inventories | (2,882) | 940 |
| Other current assets | (2,775) | (1,669) |
| Prepaid income tax | (277) | 2,750 |
| Other noncurrent assets | 230 | 236 |
| Accounts payable | 10,759 | 18,472 |
| Deferred revenue | 82 | (751) |
| Accrued payroll and employee benefits | (5,615) | (1,505) |
| Other current liabilities | 576 | (805) |
| Other liabilities | (54) | (29) |
| Net cash provided by operating activities | 2,591 | 10,748 |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | |
| Proceeds from the sale of property, plant, and equipment | 9 | 138 |
| Capital expenditures on property, plant, and equipment | (723) | (3,453) |
| Net cash used by investing activities | (714) | (3,315) |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | |
| Repayments of debt | (60,639) | (28,431) |
| Proceeds from debt | 33,076 | 24,131 |
| Treasury stock acquisitions | (310) | (97) |
| Net cash used by financing activities | (27,873) | (4,397) |
| Effect of exchange rate changes on cash and cash equivalents | (698) | 369 |
| Net (decrease) increase in cash and cash equivalents | (26,694) | 3,405 |
| Cash and cash equivalents at beginning of period | 37,678 | 30,363 |
| Cash and cash equivalents at end of period | \$10,984 | \$33,768 |
| Supplemental disclosure of cash flow information: | | |
| Interest paid | \$964 | \$1,840 |
| Income taxes paid (received) | \$994 | \$(2,105) |
| Capital expenditures funded through financing agreements | \$— | \$— |
| The accompanying notes are an integral part of these Condensed Consolidated Financial Statements. | | |

Table of Contents

L.B. FOSTER COMPANY AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

(Dollars in thousands, except share data)

1. FINANCIAL STATEMENTS

Basis of Presentation

The accompanying unaudited Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements. In the opinion of management, all estimates and adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. However, actual results could differ from those estimates. The results of operations for interim periods are not necessarily indicative of the results that may be expected for the year ending December 31, 2018. The year-end Condensed Consolidated Balance Sheet as of December 31, 2017 was derived from audited financial statements. This Quarterly Report on Form 10-Q should be read in conjunction with the consolidated financial statements and footnotes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2017. In this Quarterly Report on Form 10-Q, references to "we," "us," "our," and the "Company" refer collectively to L.B. Foster Company and its consolidated subsidiaries.

Assets Held for Sale

The Company classifies assets as held for sale when management approves and commits to a formal plan of sale with the expectation the sale will be completed within one year. The net assets of the business held for sale are then recorded at the lower of their current carrying value or the fair market value, less costs to sell. See Note 8. Investments of the Notes to Condensed Consolidated Financial Statements contained in this Quarterly Report on Form 10-Q for additional information.

Recently Issued Accounting Standards

In February 2016, the FASB issued ASU 2016-02, "Leases (Topic 842)" ("ASU 2016-02"). The new accounting requirements include the accounting for, presentation of, and classification of leases. The guidance will result in most leases being capitalized as a right-of-use asset with a related liability on our balance sheets. The requirements of the new standard are effective for annual reporting periods beginning after December 15, 2018, and interim periods within those annual periods. The Company is in the process of analyzing the impact of ASU 2016-02 on our financial position. The Company has a significant number of operating leases, and, as a result, expects this guidance to have a material impact on its Condensed Consolidated Balance Sheet. The change will not affect the covenants of the Second Amendment to the Amended and Restated Credit Agreement dated March 13, 2015. The Company has begun gathering the necessary data elements for the lease population and is in the initial phase of reviewing potential software service providers. The Company does not anticipate early adoption as it relates to ASU 2016-02.

In March 2017, the FASB issued ASU 2017-07, "Compensation – Retirement Benefits (Topic 715)" ("ASU 2017-07"), which will improve the presentation of net periodic pension cost and net periodic postretirement benefit cost. The guidance requires that the entity report the service cost component in the same line item or items as other compensation costs arising from services rendered by the pertinent employees during the period, and report the other components of net periodic pension cost and net periodic postretirement benefit cost in the income statement separately from the service cost component and outside a subtotal of income from operations. Of the components of net periodic benefit cost, only the service cost component will be eligible for asset capitalization. The new standard will be effective for annual periods beginning after December 15, 2018, including interim periods within those annual periods. The Company is evaluating its implementation approach and assessing the impact of ASU 2017-07 on the presentation of operations.

In February 2018, the FASB issued ASU 2018-02, “Income Statement – Reporting Comprehensive Income” (“ASU 2018-02”), that will permit companies the option to reclassify stranded tax effects caused by the newly-enacted US Tax Cuts and Jobs Act (the “Tax Act”) from accumulated other comprehensive income to retained earnings. Consequently, the amendments eliminate the stranded tax effects resulting from the Tax Act and will improve the usefulness of information reported to financial statement users. However, because the amendments only relate to the reclassification of the income tax effects of the Tax Act, the underlying guidance that requires that the effect of a change in tax laws or rates be included in income from continuing operations is not affected. Adoption of the ASU will be optional and companies will need to disclose if it elects not to adopt the ASU. The ASU will be effective for fiscal years beginning after December 15, 2018, and interim periods within those fiscal years. Early adoption will be permitted, including adoption in any interim period, for financial statements that have not yet been issued or made available for issuance. Entities will have the option to apply the amendments retrospectively or to record the reclassification as of the beginning of the period of adoption. The Company is evaluating the impact of ASU 2018-02 on its financial position and whether or not it will choose to adopt the ASU.

Table of Contents

Recently Adopted Accounting Standards

In May 2014, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) 2014-09, “Revenue from Contracts with Customers (Topic 606)” (“ASU 2014-09”), which supersedes the revenue recognition requirements in Accounting Standards Codification 605, “Revenue Recognition” (“ASC 605”). ASU 2014-09 is based on the principle that revenue is recognized to depict the transfer of goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. It also requires additional disclosure about the nature, amount, timing, and uncertainty of revenue, cash flows arising from customer contracts, including significant judgments and changes in judgments, and assets recognized from costs incurred to obtain or fulfill a contract. ASU 2014-09 is effective for fiscal years beginning after December 15, 2017, including interim periods within that reporting period. The Company adopted the provisions of ASU 2014-09 on January 1, 2018, using the modified retrospective approach. Revenue from the Company's product and service sales continue to be recognized when products are shipped or services are rendered. Revenue from the Company's product and service sales provided under long-term agreements is recognized as the Company transfers control of the product or service to its customers, which approximates the previously used percentage-of-completion method of accounting. The adoption of ASU 2014-09 had no material effect on the Company's financial position, results of operations, cash flows, or backlog, and no adjustment to January 1, 2018 opening retained earnings was needed; the Company has presented the disclosures required by this new standard in Note 3. Revenue of the Notes to Condensed Consolidated Financial Statements contained in this Quarterly Report on Form 10-Q.

In October 2016, the FASB issued ASU 2016-16, “Income Taxes – Intra-Entity Transfers of Assets Other Than Inventory (Topic 740),” (“ASU 2016-16”) which requires an entity to recognize the income tax consequences of an intra-entity transfer of an asset, other than inventory, when the transfer occurs. The ASU was effective on January 1, 2018 and has been adopted by the Company on that date, using the modified retrospective approach. Under this approach, the Company recorded a reduction to its January 1, 2018 opening retained earnings of \$305 as a result of prior intra-entity transactions.

In March 2018, the FASB issued ASU 2018-05, “Income Taxes (Topic 740): Amendments to SEC Paragraphs Pursuant to SEC Staff Accounting Bulletin No. 118,” which allowed SEC registrants to record provisional amounts in earnings for the year ended December 31, 2017 due to the complexities involved in accounting for the enactment of the Tax Act enacted on December 22, 2017. The Company recognized the estimated income tax effects of the Act in its 2017 Consolidated Financial Statements in accordance with SEC Staff Accounting Bulletin No. 118 (“SAB No. 118”). Refer to Note 15. Income Taxes of the Notes to Condensed Consolidated Financial Statements contained in this Quarterly Report on Form 10-Q for further information regarding the provisional amounts recorded by the Company as of December 31, 2017.

Reclassifications and Disclosures

Certain amounts in previously issued financial statements have been reclassified to conform to the current period presentation. These reclassifications represent the change in allocated corporate expenses as disclosed in Note 2. Business Segments and the adoption of ASC 606 disclosed in Note 3. Revenue, Note 5. Accounts Receivable, and Note 6. Inventories of the Notes to Condensed Consolidated Financial Statements contained in this Quarterly Report on Form 10-Q.

2. BUSINESS SEGMENTS

The Company is a leading manufacturer and distributor of products and services for transportation and energy infrastructure with locations in North America and Europe. The Company is organized and evaluated by product group, which is the basis for identifying reportable segments. Each segment represents a revenue-producing component of the Company for which separate financial information is produced internally that is subject to evaluation by the Company's chief operating decision maker (“CODM”) in deciding how to allocate resources. Each segment is evaluated based upon its segment profit (loss) contribution to the Company's consolidated results.

Edgar Filing: FOSTER L B CO - Form 10-Q

The following table illustrates revenues and profits (losses) from operations of the Company by segment for the periods indicated:

| | Three Months Ended March 31, 2018 | | Three Months Ended March 31, 2017 | |
|-----------------------------|---|-------------------|---|-----------------------------|
| | Net Sales | Segment Profit | Net Sales | Segment Profit (Loss) |
| Rail Products and Services | \$62,170 | \$ 2,048 | \$56,480 | \$823 |
| Construction Products | 28,900 | 18 | 37,322 | 1,666 |
| Tubular and Energy Services | 31,384 | 1,885 | 24,900 | (680) |
| Total | \$122,454 | \$ 3,951 | \$118,702 | \$1,809 |

8

Table of Contents

Segment profit (loss) from operations, as shown above, includes allocated corporate operating expenses. The allocation of corporate operating expenses differs from the calculation of segment profit (loss) from operations for prior periods, which reflected a cost of capital for the assets used in each segment at a rate of generally 1% per month. Since December 31, 2017, operating expenses related to corporate headquarter functions that directly support the segment activity are allocated based on segment headcount, revenue contribution, or activity of the business units within the segments, based on the corporate activity type provided to the segment. The expense allocation excludes certain corporate costs that are separately managed from the segments. The prior year period has been updated to reflect the change in segment measurement by allocating corporate operating expenses.

Management believes the current allocation of corporate operating expenses provides a more accurate presentation of how the segments utilize corporate support activities as compared to the cost of capital method previously used. This provides the CODM more meaningful segment profitability reporting to support operating decisions and allocate resources.

The following table provides a reconciliation of reportable segment net profit from operations to the Company's consolidated total:

| | Three Months Ended March 31, | |
|---|------------------------------------|-----------|
| | 2018 | 2017 |
| Profit for reportable segments | \$3,951 | \$1,809 |
| Interest expense | (1,958) | (2,108) |
| Interest income | 71 | 56 |
| Other income (expense) | 608 | (5) |
| LIFO (expense) income | (164) | 11 |
| Equity in loss of nonconsolidated investments | (3) | (200) |
| Unallocated corporate expense and other unallocated charges | (4,002) | (1,554) |
| Loss before income taxes | \$(1,497) | \$(1,991) |

There has been no change in the measurement of segment assets since December 31, 2017. The following table illustrates assets of the Company by segment:

| | March 31, 2018 | December 31, 2017 |
|------------------------------|----------------------|-------------------------|
| Rail Products and Services | \$171,081 | \$192,038 |
| Construction Products | 81,325 | 83,154 |
| Tubular and Energy Services | 97,755 | 100,706 |
| Unallocated corporate assets | 23,259 | 20,658 |
| Total | \$373,420 | \$396,556 |

3. REVENUE

On January 1, 2018, the Company adopted ASU 2014-09, Revenue from Contracts with Customers, and all the related amendments using the modified retrospective approach, which did not result in any changes to the previously reported financial information. The updates related to ASU 2014-09 were applied only to contracts that were not complete as of January 1, 2018.

The Company's revenues are comprised of product and service sales as well as products and services provided under long-term agreements with its customers. All revenue is recognized when the Company satisfies its performance obligations under the contract, either implicit or explicit, by transferring the promised product or service to its customer either when or as its customer obtains control of the product or service. A performance obligation is a

promise in a contract to transfer a distinct product or service to a customer. A contract's transaction price is allocated to each distinct performance obligation. The majority of the Company's contracts have a single performance obligation, as the promise to transfer products or services is not separately identifiable from other promises in the contract and, therefore, not distinct. For contracts with multiple performance obligations, the Company allocates the contract's transaction price to each performance obligation using the Company's best estimate of standalone selling price for each distinct product or service in the contract, which is generally based on an observable price.

9

Table of Contents

Revenue is measured as the amount of consideration the Company expects to receive in exchange for transferring products or providing services. Revenue is recorded net of returns, allowances, customer discounts, and incentives. Sales, value added, and other taxes collected from customers and remitted to governmental authorities are accounted for on a net (excluded from revenues) basis. Shipping and handling costs are included in cost of goods sold.

The Company's performance obligations under long-term agreements with its customers are generally satisfied as over time. Revenue from products or services transferred to customers over time accounted for 25.5% and 23.2% of revenue for the three months ended March 31, 2018 and 2017, respectively. Revenue under these long-term agreements are generally recognized over time either using an input measure based upon the proportion of actual costs incurred to estimated total project costs or an input measure based upon actual labor costs as a percentage of estimated total labor costs, depending upon which measure the Company believes best depicts the Company's performance to date under the terms of the contract. Revenue recognized over time using an input measure was \$24,561 and \$21,610 for the three months ended March 31, 2018 and 2017, respectively. A certain portion of the Company's revenue recognized over time under these long-term agreements is recognized using an output method, specifically units delivered, based upon certain customer acceptance and delivery requirements. Revenue recognized over time using an output measure was \$6,661 and \$5,963 for the three months ended March 31, 2018 and 2017, respectively. At March 31, 2018 and December 31, 2017, the Company had contract assets of \$24,862 and \$25,320, respectively, that were recorded in inventory within the Condensed Consolidated Balance Sheets. At March 31, 2018 and December 31, 2017, the Company had contract liabilities of \$564 and \$1,420, respectively, that were recorded in deferred revenue within the Condensed Consolidated Balance Sheets.

Accounting for these long-term agreements involves the use of various techniques to estimate total revenues and costs. The Company estimates profit on these long-term agreements as the difference between total estimated revenues and expected costs to complete a contract and recognizes that profit over the life of the contract. Contract estimates are based on various assumptions to project the outcome of future events that may span several years. These assumptions include, among other things, labor productivity, cost and availability of materials, and timing of funding by customers. The nature of these long-term agreements may give rise to several types of variable consideration, such as claims, awards, and incentive fees. Historically, these amounts of variable consideration have not been considered significant. Contract estimates may include additional revenue for submitted contract modifications if there exists an enforceable right to the modification, the amount can be reasonably estimated, and its realization is probable. These estimates are based on historical collection experience, anticipated performance, and the Company's best judgment at that time. These amounts are generally included in the contract's transaction price and are allocated over the remaining performance obligations. Changes in judgments on these above estimates could impact the timing and amount of revenue recognized and, accordingly, the timing and amount of associated income. In the event a contract loss becomes known, the entire amount of the estimated loss is recognized in the Condensed Consolidated Statements of Operations.

The majority of the Company's revenue is from products and services transferred to customers at a point in time and was approximately 74.5% and 76.8% of revenue for the three months ended March 31, 2018 and 2017, respectively. The Company recognizes revenue at the point in time in which the customer obtains control of the product or service, which is generally when product title passes to the customer upon shipment or the service has been rendered to the customer. In limited cases, title does not transfer and revenue is not recognized until the customer has received the products at its physical location.

The following table summarizes the Company's net sales by major product category:

| Three Months Ended March 31, | |
|------------------------------------|------|
| 2018 | 2017 |

Edgar Filing: FOSTER L B CO - Form 10-Q

| | | |
|---|-----------|-----------|
| Rail Products | \$36,034 | \$34,365 |
| Rail Technologies | 26,136 | 22,115 |
| Rail Products and Services | 62,170 | 56,480 |
| Piling and Fabricated Bridge | 18,861 | 29,223 |
| Precast Concrete Products | 10,039 | 8,099 |
| Construction Products | 28,900 | 37,322 |
| Test, Inspection, and Threading | 14,213 | 10,882 |
| Protective Coatings and Measurement Solutions | 17,171 | 14,018 |
| Tubular and Energy Services | 31,384 | 24,900 |
| Total net sales | \$122,454 | \$118,702 |

10

Table of Contents

Net sales by the timing of the transfer of goods and services is as follows:

| Three Months Ended March 31, 2018 | Rail Products and Services | Construction Products | Tubular and Energy Services | Total |
|-----------------------------------|-------------------------------|--------------------------|--------------------------------|-----------|
| Point in time | \$ 45,871 | \$ 18,926 | \$ 26,435 | \$91,232 |
| Over time | 16,299 | 9,974 | 4,949 | 31,222 |
| Total net sales | \$ 62,170 | \$ 28,900 | \$ 31,384 | \$122,454 |

| Three Months Ended March 31, 2017 | Rail Products and Services | Construction Products | Tubular and Energy Services | Total |
|-----------------------------------|-------------------------------|--------------------------|--------------------------------|-----------|
| Point in time | \$ 45,566 | \$ 24,624 | \$ 20,939 | \$91,129 |
| Over time | 10,914 | 12,698 | 3,961 | 27,573 |
| Total net sales | \$ 56,480 | \$ 37,322 | \$ 24,900 | \$118,702 |

The timing of revenue recognition, billings, and cash collections results in billed receivables, costs in excess of billings (contract assets, included in inventory), and billings in excess of costs (contract liabilities, included in deferred revenue) on the Condensed Consolidated Balance Sheets.

Significant changes in contract assets during the three months ended March 31, 2018 include transfers to receivables from contract assets recognized at the beginning of the period of \$8,366. Significant changes in contract liabilities during the three months ended March 31, 2018 include \$401 of revenue recognized that was included in the contract liability at the beginning of the period, and increases of \$346 due to billings in excess of costs, excluding amounts recognized as revenue during the period.

On March 31, 2018, the Company has approximately \$220,301 of remaining performance obligations, which is also referred to as backlog. Approximately 2.7% of the March 31, 2018 backlog is related to projects that are anticipated to extend beyond March 31, 2019.

4. GOODWILL AND OTHER INTANGIBLE ASSETS

The following table presents the goodwill balance by reportable segment:

| | Rail Products and Services | Construction Products | Tubular and Energy Services | Total |
|-------------------------------------|-------------------------------|--------------------------|--------------------------------|----------|
| Balance at December 31, 2017 | \$ 14,638 | \$ 5,147 | \$ — | \$19,785 |
| Foreign currency translation impact | 344 | — | — | 344 |
| Balance at March 31, 2018 | \$ 14,982 | \$ 5,147 | \$ — | \$20,129 |

The Company performs goodwill impairment tests annually during the fourth quarter, and also performs interim goodwill impairment tests if it is determined that it is more likely than not that the fair value of a reporting unit is less than the carrying amount. Qualitative factors are assessed to determine whether it is more likely than not that the fair value of a reporting unit is less than the carrying amount. No goodwill impairment test was required in connection with these evaluations for the three months ended March 31, 2018. The Company continues to monitor the recoverability of the long-lived assets associated with certain reporting units of the Company and the long-term financial projections of the businesses. Sustained declines in the markets we serve may result in future long-lived asset impairment.

The following table represents the gross other intangible assets balance by reportable segment:

| | March 31, 2018 | December 31, 2017 |
|----------------------------|----------------------|-------------------------|
| Rail Products and Services | \$58,156 | \$ 57,654 |
| Construction Products | 1,348 | 1,348 |

| | | |
|-----------------------------|----------|-----------|
| Tubular and Energy Services | 29,179 | 29,179 |
| | \$88,683 | \$ 88,181 |

11

Table of Contents

The components of the Company's intangible assets are as follows:

| | March 31, 2018 | | | |
|----------------------------|---|----------------------------|-----------------------------|---------------------------|
| | Weighted Average Amortization Period In Years | Gross Carrying Value | Accumulated Amortization | Net Carrying Amount |
| Non-compete agreements | 5 | \$4,262 | \$ (3,339) | \$923 |
| Patents | 10 | 379 | (164) | 215 |
| Customer relationships | 17 | 38,040 | (9,893) | 28,147 |
| Trademarks and trade names | 14 | 10,114 | (4,310) | 5,804 |
| Technology | 14 | 35,888 | (14,976) | 20,912 |
| | | \$88,683 | \$ (32,682) | \$56,001 |

| | December 31, 2017 | | | |
|----------------------------|---|----------------------------|-----------------------------|---------------------------|
| | Weighted Average Amortization Period In Years | Gross Carrying Value | Accumulated Amortization | Net Carrying Amount |
| Non-compete agreements | 5 | \$4,238 | \$ (3,100) | \$1,138 |
| Patents | 10 | 389 | (164) | 225 |
| Customer relationships | 17 | 37,679 | (9,171) | 28,508 |
| Trademarks and trade names | 14 | 10,085 | (4,091) | 5,994 |
| Technology | 14 | 35,790 | (14,215) | 21,575 |
| | | \$88,181 | \$ (30,741) | \$57,440 |

Intangible assets are amortized over their useful lives, which range from 4 to 25 years, with a total weighted average amortization period of approximately 15 years at March 31, 2018. Amortization expense for the three months ended March 31, 2018 and 2017 was \$1,785 and \$1,759, respectively.

Estimated amortization expense for the remainder of 2018 and thereafter is as follows:

| | Amortization Expense |
|---------------------|----------------------|
| 2018 | \$ 5,290 |
| 2019 | 6,367 |
| 2020 | 6,039 |
| 2021 | 6,018 |
| 2022 | 5,959 |
| 2023 and thereafter | 26,328 |
| | \$ 56,001 |

5. ACCOUNTS RECEIVABLE

Credit is extended based upon an evaluation of the customer's financial condition and, while collateral is not required, the Company periodically receives surety bonds that guarantee payment. Credit terms are consistent with industry standards and practices. The amounts of trade accounts receivable at March 31, 2018 and December 31, 2017 have been reduced by an allowance for doubtful accounts of \$2,026 and \$2,151, respectively. Reserves for uncollectable accounts are recorded as part of selling and administrative expenses in the Condensed Consolidated Statements of Operations, and were income of \$246 and expense of \$475 for the three months ended March 31, 2018 and 2017, respectively.

Table of Contents

6. INVENTORIES

Inventories at March 31, 2018 and December 31, 2017 are summarized in the following table:

| | March 31, 2018 | December 31, 2017 |
|------------------------------------|-------------------|-------------------------|
| Finished goods | \$54,983 | \$55,846 |
| Contract assets | 24,862 | 25,320 |
| Work-in-process | 7,721 | 4,059 |
| Raw materials | 18,837 | 17,505 |
| Total inventories at current costs | 106,403 | 102,730 |
| Less: LIFO reserve | (5,351) | (5,187) |
| | \$101,052 | \$97,543 |

Inventory is generally valued at the lower of last-in, first-out (“LIFO”) cost or market. Other inventories of the Company are valued at average cost or net realizable value, whichever is lower. An actual valuation of inventory under the LIFO method is made at the end of each year based on the inventory levels and costs at that time. Interim LIFO calculations are based on management’s estimates of expected year-end levels and costs. Prior to the adoption of ASU 2014-09, contract assets were classified within work-in-process inventory.

7. PROPERTY, PLANT, AND EQUIPMENT

Property, plant, and equipment at March 31, 2018 and December 31, 2017 consist of the following:

| | March 31, 2018 | December 31, 2017 |
|--|----------------------|-------------------------|
| Land | \$14,881 | \$ 14,869 |
| Improvements to land and leaseholds | 17,482 | 17,415 |
| Buildings | 34,951 | 34,929 |
| Machinery and equipment, including equipment under capitalized leases | 120,636 | 120,806 |
| Construction in progress | 1,430 | 1,057 |
| | 189,380 | 189,076 |
| Less accumulated depreciation and amortization, including accumulated amortization of capitalized leases | 95,488 | 92,980 |
| | \$93,892 | \$ 96,096 |

We review our property, plant, and equipment for recoverability whenever events or changes in circumstances indicate that carrying amounts may not be recoverable. We recognize an impairment loss if the carrying amount of a long-lived asset is not recoverable and exceeds its fair value. There were no asset impairments of property, plant, and equipment during the three months ended March 31, 2018.

Depreciation expense for the three-month periods ended March 31, 2018 and 2017 was \$2,944 and \$3,282, respectively.

8. INVESTMENTS

The Company is a member of a joint venture, L B Pipe & Coupling Products, LLC (“L B Pipe JV”), in which it maintains a 45% ownership interest that is accounted for as held for sale. L B Pipe JV manufactures, markets, and sells various machined components and precision coupling products for the energy, water well, and construction markets and is scheduled to terminate on June 30, 2019.

During the quarter ended September 30, 2017, pursuant to the limited liability company agreement, the Company determined to sell its 45% ownership interest to the other 45% equity holder. The Company concluded that it had met the criteria under applicable guidance for a long-lived asset to be held for sale, and, accordingly, reclassified L B Pipe

JV investment of \$4,288 as a current asset held for sale within other current assets. The asset was subsequently remeasured to its fair market value of \$3,875. The difference between the fair market value and the Company's carrying amount of \$413 was recorded as an other-than-temporary impairment during 2017.

At March 31, 2018 and December 31, 2017, the Company had a nonconsolidated equity method investment of \$159 and \$162, respectively.

13

Table of Contents

The Company recorded equity in the income of L B Pipe JV of \$0 and loss of \$198 for the three months ended March 31, 2018 and 2017, respectively.

During 2016, the Company and the other 45% member each executed a revolving line of credit with L B Pipe JV with an available limit of \$1,350. The Company and the other 45% member each loaned \$1,235 to L B Pipe JV in an effort to maintain compliance with L B Pipe JV's debt covenants with an unaffiliated bank. The Company is to receive its outstanding loan balance, including accrued interest, at the 45% equity holder sale date.

The Company's exposure to loss results from its capital contributions and loans, net of the Company's share of L B Pipe JV's income or loss, and its net investment in the direct financing lease covering the facility used by L B Pipe JV for its operations, which is described below.

The carrying amounts with the Company's maximum exposure to loss at March 31, 2018 and December 31, 2017, respectively, are as follows:

| | March 31, 2018 | December 31, 2017 |
|--|----------------------|-------------------------|
| L B Pipe JV investment | \$3,875 | \$ 3,875 |
| Revolving line of credit | 1,235 | 1,235 |
| Net investment in direct financing lease | 681 | 735 |
| | \$5,791 | \$ 5,845 |

The Company is leasing five acres of land and two facilities to L B Pipe JV through June 30, 2019, with a 5.5 year renewal period. The current monthly lease payments approximate \$17, with a balloon payment of approximately \$488, which is required to be paid either at the termination of the lease, allocated over the renewal period, or during the initial term of the lease. This lease qualifies as a direct financing lease under the applicable guidance in ASC 840-30, "Leases."

The following is a schedule of the direct financing minimum lease payments for the remainder of 2018 and the year 2019:

| Minimum Lease Payments | |
|------------------------|-----|
| 2018\$ | 114 |
| 2019 | 567 |
| \$ | 681 |

9. LONG-TERM DEBT

United States

Long-term debt consists of the following:

| | March 31, 2018 | December 31, 2017 |
|---|----------------------|-------------------------|
| Revolving credit facility | \$101,073 | \$128,470 |
| Capital leases and financing agreements | 1,331 | 1,496 |
| Total | 102,404 | 129,966 |
| Less current maturities | 652 | 656 |
| Long-term portion | \$101,752 | \$129,310 |

On November 7, 2016, the Company, its domestic subsidiaries, and certain of its Canadian subsidiaries entered into the Second Amendment (the "Second Amendment") to the Second Amended and Restated Credit Agreement dated March 13, 2015 and as amended by the First Amendment dated June 29, 2016 (the "Amended and Restated Credit

Agreement”), with PNC Bank, N.A., Bank of America, N.A., Wells Fargo Bank, N.A., Citizens Bank of Pennsylvania, and Branch Banking and Trust Company. This Second Amendment modified the Amended and Restated Credit Agreement, which had a maximum revolving credit line of \$275,000. The Second Amendment reduced the permitted revolving credit borrowings to \$195,000 and provided for additional term loan borrowing of \$30,000 (the “Term Loan”). During 2017, the Company paid off the balance of the Term Loan. Capitalized terms used but not defined herein shall have the meanings ascribed to them in the Second Amendment or Amended and Restated Credit Agreement, as applicable.

Table of Contents

The Second Amendment further provided for modifications to the financial covenants as defined in the Amended and Restated Credit Agreement. The Second Amendment calls for the elimination of the Maximum Leverage Ratio covenant through the quarter ending June 30, 2018. After that period, the Maximum Gross Leverage Ratio covenant will be reinstated to require a maximum ratio of 4.25 Consolidated Indebtedness to 1.00 Gross Leverage for the quarter ending September 30, 2018, and 3.75 to 1.00 for all periods thereafter until the maturity date of the credit facility. The Second Amendment also includes a Minimum Last Twelve Months EBITDA covenant (“Minimum EBITDA”). For the quarter ended December 31, 2016 through the quarter ended June 30, 2017, the Minimum EBITDA had to be at least \$18,500. For each quarter thereafter, through the quarter ending June 30, 2018, the Minimum EBITDA requirement will increase by various increments. The incremental Minimum EBITDA requirement for the period ended March 31, 2018 was at least \$29,000. At June 30, 2018, the Minimum EBITDA requirement will be \$31,000. After the quarter ending June 30, 2018, the Minimum EBITDA covenant will be eliminated through the maturity of the Amended and Restated Credit Agreement. The Second Amendment also includes a Minimum Fixed Charge Coverage Ratio covenant. The covenant represents the ratio of the Company’s fixed charges to the last twelve months of EBITDA, and is required to be a minimum of 1.00 to 1.00 through the quarter ended December 31, 2017 and 1.25 to 1.00 for each quarter thereafter through the maturity of the credit facility. The final financial covenant included in the Second Amendment is a Minimum Liquidity covenant which calls for a minimum of \$25,000 in undrawn availability on the revolving credit loan at all times through the quarter ending June 30, 2018.

The Second Amendment includes several changes to certain non-financial covenants as defined in the Amended and Restated Credit Agreement. Through the maturity date of the loan, the Company is prohibited from making any future acquisitions. The limitation on permitted annual distributions of dividends or redemptions of the Company’s stock was decreased from \$4,000 to \$1,700. The aggregate limitation on loans to and investments in non-loan parties was decreased from \$10,000 to \$5,000. Furthermore, the limitation on asset sales has been decreased from \$25,000 annually with a carryover of up to \$15,000 from the prior year to \$25,000 in the aggregate through the maturity date of the credit facility.

At March 31, 2018, L.B. Foster was in compliance with the Second Amendment’s covenants.

The Second Amendment provided for the elimination of the three lowest tiers of the pricing grid that had previously been defined in the First Amendment. Upon execution of the Second Amendment through the quarter ended March 31, 2018, the Company will be locked into the highest tier of the pricing grid, which provides for pricing of the prime rate plus 225 basis points on base rate loans and the applicable LIBOR rate plus 325 basis points on euro rate loans. For each quarter after March 31, 2018 and through the maturity date of the credit facility, the Company’s position on the pricing grid will be governed by a Minimum Net Leverage ratio, which is the ratio of Consolidated Indebtedness less cash on hand in excess of \$15,000 to EBITDA. If, after March 31, 2018, the Minimum Net Leverage ratio positions the Company on the lowest tier of the pricing grid, pricing will be the prime rate plus 150 basis points on base rate loans or the applicable LIBOR rate plus 250 basis points on euro rate loans.

At March 31, 2018, L.B. Foster had outstanding letters of credit of approximately \$425 and had net available borrowing capacity of \$68,502. The maturity date of the facility is March 13, 2020.

United Kingdom

A subsidiary of the Company has a credit facility with NatWest Bank for its United Kingdom operations, which includes an overdraft availability of £1,500 pounds sterling (approximately \$2,103 at March 31, 2018). This credit facility supports the subsidiary’s working capital requirements and is collateralized by substantially all of the assets of its United Kingdom operations. The interest rate on this facility is the financial institution’s base rate plus 2.50%. Outstanding performance bonds reduce availability under this credit facility. The subsidiary of the Company had no outstanding borrowings under this credit facility at March 31, 2018. There was approximately \$348 in outstanding guarantees (as defined in the underlying agreement) at March 31, 2018. This credit facility was renewed during the

fourth quarter of 2017 with all underlying terms and conditions remaining unchanged as a result of the renewal. It is the Company's intention to renew this credit facility with NatWest Bank during the annual review within the fourth quarter of 2018.

The United Kingdom credit facility contains certain financial covenants that require the subsidiary to maintain senior interest and cash flow coverage ratios. The subsidiary was in compliance with these financial covenants at March 31, 2018. The subsidiary had available borrowing capacity of \$1,755 at March 31, 2018.

Table of Contents

10. FAIR VALUE MEASUREMENTS

The Company determines the fair value of assets and liabilities based on the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants. The fair values are based on assumptions that market participants would use when pricing an asset or liability, including assumptions about risk and the risks inherent in valuation techniques and the inputs to valuations. The fair value hierarchy is based on whether the inputs to valuation techniques are observable or unobservable. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Company's own assumptions of what market participants would use. The fair value hierarchy includes three levels of inputs that may be used to measure fair value as described below:

Level 1: Quoted market prices in active markets for identical assets or liabilities.

Level 2: Observable market-based inputs or unobservable inputs that are corroborated by market data.

Level 3: Unobservable inputs that are not corroborated by market data.

The classification of a financial asset or liability within the hierarchy is determined based on the lowest level input that is significant to the fair value measurement.

Cash equivalents - Included within "Cash and cash equivalents" are investments in non-domestic term deposits. The carrying amounts approximate fair value because of the short maturity of the instruments.

LIBOR-based interest rate swaps - To reduce the impact of interest rate changes on outstanding variable-rate debt, the Company entered into forward starting LIBOR-based interest rate swaps with notional values totaling \$50,000. The fair value of the interest rate swaps is based on market-observable forward interest rates and represents the estimated amount that the Company would pay to terminate the agreements. As such, the swap agreements are classified as Level 2 within the fair value hierarchy. At March 31, 2018, the interest rate swaps were recorded within other current assets.

| | Fair Value Measurements at Reporting Date and Using | | | | Fair Value Measurements at Reporting Date and Using | | | |
|------------------------|---|---|---|--|---|---|---|--|
| | March 31, 2018 | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | December 31, 2017 | Quoted Prices in Active Markets for Identical Assets (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Term deposits | \$ 17 | \$ 17 | \$ — | \$ — | \$ 17 | \$ 17 | \$ — | \$ — |
| Interest rate swaps | 955 | — | 955 | — | 222 | — | 222 | — |
| Total assets | \$ 972 | \$ 17 | \$ 955 | \$ — | \$ 239 | \$ 17 | \$ 222 | \$ — |

The interest rate swaps are accounted for as fair value hedges and substantially offset the changes in fair value of the hedged portion of the underlying debt that are attributable to the changes in market risk. Therefore, the gains and losses related to changes in the fair value of the interest rate swaps are included in interest income or expense, in our Condensed Consolidated Statements of Operations. For the three months ended March 31, 2018 and 2017, interest expense from interest rate swaps was \$35 and \$90, respectively.

In accordance with the provisions of ASC 820, "Fair Value Measurement," the Company measures certain nonfinancial assets and liabilities at fair value, which are recognized or disclosed on a nonrecurring basis. The fair market value of L B Pipe JV is classified as assets held for sale utilizing a Level 2 fair value measurement. See Note

8. Investments of the Notes to Condensed Consolidated Financial Statements contained in this Quarterly Report on Form 10-Q for additional information.

16

Table of Contents

11. EARNINGS PER COMMON SHARE

(Share amounts in thousands)

The following table sets forth the computation of basic and diluted loss per common share for the periods indicated:

| | Three Months Ended March 31, | |
|---|------------------------------------|-----------|
| | 2018 | 2017 |
| Numerator for basic and diluted loss per common share: | | |
| Net loss | \$(2,022) | \$(2,422) |
| Denominator: | | |
| Weighted average shares outstanding | 10,351 | 10,319 |
| Denominator for basic earnings per common share | 10,351 | 10,319 |
| Effect of dilutive securities: | | |
| Stock compensation plans | — | — |
| Dilutive potential common shares | — | — |
| Denominator for diluted earnings per common share - adjusted weighted average shares outstanding and assumed conversions | 10,351 | 10,319 |
| Basic loss per common share | \$(0.20) | \$(0.23) |
| Diluted loss per common share | \$(0.20) | \$(0.23) |
| Dividends paid per common share | \$— | \$— |

There were approximately 212 and 177 anti-dilutive shares during the three-month periods ended March 31, 2018, and 2017, respectively, excluded from the above calculation.

12. STOCK-BASED COMPENSATION

The Company applies the provisions of ASC 718, "Compensation – Stock Compensation," to account for the Company's stock-based compensation. Stock-based compensation cost is measured at the grant date based on the calculated fair value of the award and is recognized over the employees' requisite service period. The Company recorded stock compensation expense of \$1,082 and \$167 for the three-month periods ended March 31, 2018 and 2017, respectively, related to fully-vested stock awards, restricted stock awards, and performance unit awards. At March 31, 2018, unrecognized compensation expense for awards that the Company expects to vest approximated \$5,713. The Company will recognize this expense over the upcoming 4 years through March 2022.

Shares issued as a result of vested stock-based compensation generally will be from previously issued shares that have been reacquired by the Company and held as treasury stock or authorized and previously unissued common stock.

Restricted Stock Awards and Performance Unit Awards

Under the 2006 Omnibus Plan, the Company grants eligible employees restricted stock and performance unit awards. The forfeitable restricted stock awards granted prior to March 2015 generally time-vest after a four-year period, and those granted subsequent to March 2015 generally time-vest ratably over a three-year period, unless indicated otherwise by the underlying restricted stock agreement. Performance unit awards are offered annually under separate three-year long-term incentive programs. Performance units are subject to forfeiture and will be converted into common stock of the Company based upon the Company's performance relative to performance measures and conversion multiples, as defined in the underlying program. If the Company's estimate of the number of performance stock awards expected to vest changes in a subsequent accounting period, cumulative compensation expense could increase or decrease. The change will be recognized in the current period for the vested shares and would change future expense over the remaining vesting period.

Since May 1, 2017, non-employee directors have been permitted to defer receipt of annual stock awards and equity elected to be received in lieu of quarterly cash compensation. If so elected, these deferred stock units will be issued as common stock six months after the separation from their service on the Board of Directors.

During the quarter ended March 31, 2018, the Compensation Committee approved the 2018 Performance Share Unit Program and the Executive Annual Incentive Compensation Plan (consisting of cash and equity components). The Compensation Committee also certified the actual performance achievement of participants in the 2015 Performance Share Unit Program. Actual performance resulted in no payout relative to the 2015 Performance Share Unit Program target performance metrics.

Table of Contents

The following table summarizes the restricted stock award, deferred stock units, and performance unit award activity for the period ended March 31, 2018:

| | Restricted Stock | Deferred Stock Units | Performance Stock Units | Weighted Average Grant Date Fair Value |
|--|---------------------|----------------------------|----------------------------|--|
| Outstanding at December 31, 2017 | 186,806 | 26,860 | 181,341 | \$ 16.53 |
| Granted | 47,905 | 2,230 | 62,714 | 27.02 |
| Vested | (35,946) | — | — | 28.27 |
| Adjustment for incentive awards expected to vest | — | — | (2,406) | 15.68 |
| Cancelled and forfeited | (14,425) | — | (11,880) | 15.60 |
| Outstanding at March 31, 2018 | 184,340 | 29,090 | 229,769 | \$ 18.43 |

13. RETIREMENT PLANS**Retirement Plans**

The Company has three retirement plans that cover its hourly and salaried employees in the United States: one defined benefit plan, which is frozen, and two defined contribution plans. Employees are eligible to participate in the appropriate plan based on employment classification. The Company's contributions to the defined benefit and defined contribution plans are governed by the Employee Retirement Income Security Act of 1974 ("ERISA") and the Company's policy and investment guidelines applicable to each respective plan. The Company's policy is to contribute at least the minimum in accordance with the funding standards of ERISA.

The Company's subsidiary, L.B. Foster Rail Technologies, Inc. ("Rail Technologies"), maintains two defined contribution plans for its employees in Canada, as well as a post-retirement benefit plan. In the United Kingdom, Rail Technologies maintains two defined contribution plans and a defined benefit plan.

United States Defined Benefit Plan

Net periodic pension costs for the United States defined benefit pension plan for the three-month periods ended March 31, 2018 and 2017 are as follows:

| | Three Months Ended March 31, 2018 2017 | |
|------------------------------------|--|--------|
| Interest cost | \$ 155 | \$ 171 |
| Expected return on plan assets | (213) | (178) |
| Recognized net actuarial loss | 24 | 33 |
| Net periodic pension (income) cost | \$(34) | \$ 26 |

The Company does not expect to contribute to its United States defined benefit plan in 2018.

United Kingdom Defined Benefit Plan

Net periodic pension costs for the United Kingdom defined benefit pension plan for the three-month periods ended March 31, 2018 and 2017 are as follows:

| | Three Months Ended March 31, 2018 2017 |
|--|--|
|--|--|

Edgar Filing: FOSTER L B CO - Form 10-Q

| | | |
|---|-------|-------|
| Interest cost | \$53 | \$55 |
| Expected return on plan assets | (72) | (65) |
| Amortization of prior service costs and transition amount | 5 | 4 |
| Recognized net actuarial loss | 49 | 69 |
| Net periodic pension cost | \$35 | \$63 |

18

Table of Contents

United Kingdom regulations require trustees to adopt a prudent approach to funding required contributions to defined benefit pension plans. Employer contributions of approximately \$262 are anticipated to the United Kingdom Rail Technologies pension plan during 2018. For the three months ended March 31, 2018, the Company contributed approximately \$65 to the plan.

Defined Contribution Plans

The Company sponsors six defined contribution plans for hourly and salaried employees across our domestic and international facilities. The following table summarizes the expense associated with the contributions made to these plans.

| | Three Months Ended March 31, 2018 2017 | |
|----------------|--|-------|
| United States | \$544 | \$451 |
| Canada | 33 | 59 |
| United Kingdom | 117 | 115 |
| | \$694 | \$625 |

14. COMMITMENTS AND CONTINGENT LIABILITIES

Product Liability Claims

The Company is subject to product warranty claims that arise in the ordinary course of its business. For certain manufactured products, the Company maintains a product warranty accrual which is adjusted on a monthly basis as a percentage of cost of sales. The product warranty accrual is periodically adjusted based on the identification or resolution of known individual product warranty claims.

The following table sets forth the Company's product warranty accrual:

| | Warranty Liability |
|---------------------------------|--------------------|
| Balance at December 31, 2017 | \$ 8,682 |
| Additions to warranty liability | 187 |
| Warranty liability utilized | (163) |
| Balance at March 31, 2018 | \$ 8,706 |

Included within the above table are concrete tie warranty reserves of approximately \$7,630 and \$7,595 at March 31, 2018 and December 31, 2017, respectively.

Union Pacific Railroad (UPRR) Concrete Tie Matter

On July 12, 2011, UPRR notified (the "UPRR Notice") the Company and its subsidiary, CXT Incorporated ("CXT"), of a warranty claim under CXT's 2005 supply contract relating to the sale of pre-stressed concrete railroad ties to UPRR. UPRR asserted that a significant percentage of concrete ties manufactured in 2006 through 2011 at CXT's Grand Island, NE facility failed to meet contract specifications, had workmanship defects and were cracking and failing prematurely. Of the 3 million ties manufactured between 1998 and 2011 from the Grand Island, NE facility, approximately 1.6 million ties were sold during the period UPRR had claimed nonconformance. The 2005 contract called for each concrete tie which failed to conform to the specifications or had a material defect in workmanship to be replaced with 1.5 new concrete ties, provided, that, within five years of the sale of a concrete tie, UPRR notified CXT of such failure to conform or such defect in workmanship. The UPRR Notice did not specify how many ties manufactured during this period were defective nor the exact nature of the alleged workmanship defect.

Following the UPRR Notice, the Company worked with material scientists and pre-stressed concrete experts to test a representative sample of Grand Island, NE concrete ties and assess warranty claims for certain concrete ties made in

its Grand Island, NE facility between 1998 and 2011. The Company discontinued manufacturing operations in Grand Island, NE in early 2011.

Table of Contents

2012

During 2012, the Company completed sufficient testing and analysis to further understand this matter. Based upon testing results and expert analysis, the Company believed it discovered conditions, which largely related to the 2006 to 2007 manufacturing period, that can shorten the life of the concrete ties produced during this period. During the fourth quarter of 2012 and first quarter of 2013, the Company reached agreement with UPRR on several matters including a tie rating process for the Company and UPRR to work together to identify, prioritize, and replace defective ties that meet the criteria for replacement. This process applies to the ties the Company shipped to UPRR from its Grand Island, NE facility from 1998 to 2011. During most of this period, the Company's warranty policy for UPRR carried a 5-year warranty with a 1.5:1 replacement ratio for any defective ties. In order to accommodate UPRR and other customer concerns, the Company also reverted to a previously used warranty policy providing a 15-year warranty with a 1:1 replacement ratio. This change provided an additional 10 years of warranty protection. In the amended 2005 supply agreement, the Company and UPRR also extended the supply of Tucson ties by five years and agreed on a cash payment of \$12,000 to UPRR as compensation for concrete ties already replaced by UPRR during the investigation period.

During 2012, as a result of the testing that the Company conducted on concrete ties manufactured at its former Grand Island, NE facility and the developments related to UPRR and other customer matters, the Company recorded pre-tax warranty charges of \$22,000 in "Cost of Goods Sold" within its Rail Products and Services segment based on the Company's estimate of the number of defective concrete ties that will ultimately require replacement during the applicable warranty periods.

2013

Throughout 2013, at UPRR's request and under the terms of the amended 2005 supply agreement, the Company provided warranty replacement concrete ties for use across certain UPRR subdivisions. The Company attempted to reconcile the quantity of warranty claims for ties replaced and obtain supporting detail for the ties removed. The Company believes that UPRR did not replace concrete ties in accordance with the amended agreement and has not furnished adequate documentation throughout the replacement process in these subdivisions to support its full warranty claim. Based on the information received by the Company to date, the Company believes that a significant number of ties which UPRR replaced in these subdivisions did not meet the criteria to be covered as warranty replacement ties under the amended 2005 supply agreement. The disagreement related to the 2013 warranty replacement activity includes approximately 170,000 ties where the Company provided detailed documentation supporting our position with reason codes that detail why these ties are not eligible for a warranty claim.

In late November 2013, the Company received notice from UPRR asserting a material breach of the amended 2005 supply agreement. UPRR's notice asserted that the failure to honor its claims for warranty ties in these subdivisions was a material breach. Following receipt of this notice, the Company provided information to UPRR to refute UPRR's claim of breach and included the reconciliation of warranty claims supported by substantial findings from the Company's track observation team, all within the 90-day cure period. The Company also proposed further discussions to reach agreement on reconciliation for 2013 replacement activities and future replacement activities and a recommended process that will ensure future replacement activities are done with appropriate documentation and per the terms of the amended 2005 supply agreement.

2014

During the first quarter of 2014, the Company further responded within the 90-day cure period to UPRR's claim and presented a reconciliation for the subdivisions at issue. This proposed reconciliation was based on empirical data and visual observation from Company employees that were present during the replacement process for a substantial majority of the concrete ties replaced. The Company spent considerable time documenting facts related to concrete tie condition and track condition to assess whether the ties replaced met the criteria to be eligible for replacement under the terms of the amended 2005 supply agreement.

During 2014, the Company increased its accrual by an additional \$8,766 based on revised estimates of ties to be replaced based upon scientific testing and other analysis, adjusted for ties already provided to UPRR. The Company continued to work with UPRR to identify, replace, and reconcile defective ties related to the warranty claim in accordance with the amended 2005 supply agreement. The Company and UPRR met during the third quarter of 2014 to evaluate each other's position in an effort to work towards agreement on the unreconciled 2013 and 2014 replacement activity as well as the standards and practices to be implemented for future replacement activity and warranty tie replacement.

In November and December of 2014, the Company received additional notices from UPRR asserting that ties manufactured in 2000 were defective and again asserting material breaches of the amended 2005 supply agreement relating to warranty tie replacements as well as certain new ties provided to UPRR being out of specification.

Table of Contents

At December 31, 2014, the Company and UPRR had not been able to reconcile the disagreement related to the 2013 and 2014 warranty replacement activity. The disagreement relating to the 2014 warranty replacement activity includes approximately 90,100 ties that the Company believes are not warranty-eligible.

2015

On January 23, 2015, UPRR filed a Complaint and Demand for Jury Trial in the District Court for Douglas County, NE (“Complaint”) against the Company and its subsidiary, CXT, asserting, among other matters, that the Company breached its express warranty, breached an implied covenant of good faith and fair dealing, and anticipatorily repudiated its warranty obligations, and that UPRR’s exclusive and limited remedy provisions in the supply agreement have failed of their essential purpose which entitles UPRR to recover all incidental and consequential damages. The Complaint seeks to cancel all duties of UPRR under the contract, to adjudge the Company as having no remaining rights under the contracts, and to recover damages in an amount to be determined at trial for the value of unfulfilled warranty replacement ties and ties likely to become warranty eligible, for costs of cover for replacement ties, and for various incidental and consequential damages. The amended 2005 supply agreement provides that UPRR’s exclusive remedy is to receive a replacement tie that meets the contract specifications for each tie that failed to meet the contract specifications or otherwise contained a material defect provided that the Company receives written notice of such failure or defect within 15 years after that tie was produced. The amended 2005 supply agreement provides that the Company’s warranty does not apply to ties that (a) have been repaired or altered without the Company’s written consent in such a way as to affect the stability or reliability thereof, (b) have been subject to misuse, negligence, or accident, or (c) have been improperly maintained or used contrary to the specifications for which such ties were produced. The amended 2005 supply agreement also continues to provide that the Company’s warranty is in lieu of all other express or implied warranties and that neither party shall be subject to or liable for any incidental or consequential damages to the other party. The dispute is largely based on (1) claims submitted that the Company believes are for ties claimed for warranty replacement that are inaccurately rated under concrete tie rating guidelines and procedures agreed to in 2012 and incorporated by amendment to the 2005 supply agreement rated and are not the responsibility of the Company and claims that do not meet the criteria of a warranty replacement and (2) UPRR’s assertion, which the Company vigorously disputes, that UPRR in future years will be entitled to warranty replacement ties for virtually all of the Grand Island ties. Many thousands of Grand Island ties have been performing in track for over ten years. In addition, a significant amount of Grand Island ties were rated by both parties in the excellent category of the rating system.

In June 2015, UPRR delivered an additional notice alleging deficiencies in certain ties produced in the Company’s Tucson and Spokane locations and other claimed material breaches which the Company contends are unfounded. The Company again responded to UPRR that it was not in material breach of the amended 2005 supply agreement relating to warranty tie replacements and that the ties in question complied with the specifications provided by UPRR.

On June 16 and 17, 2015, UPRR issued a formal notice of the termination of the concrete tie supply agreement as well as the termination of the lease agreement at the Tucson, AZ production facility and rejection and revocation of its prior acceptance of certain ties manufactured at the Company’s Spokane, WA production facility. Since that time, UPRR has discontinued submitting purchase orders to the Company for shipment of warranty replacement ties.

On May 29, 2015, the Company and CXT filed an Answer, Affirmative Defenses and Counterclaims in response to the Complaint, denying liability to UPRR. As a result of UPRR’s subsequent June 16-17, 2015 actions and certain related conduct, the Company on October 5, 2015 amended the pending Answer, Affirmative Defenses and Counterclaims to add, among other things, assertions that UPRR’s conduct in question was wrongful and unjustified and constituted additional grounds for the affirmative defenses to UPRR’s claims and also for the Company’s counterclaims.

2016

By Scheduling Order dated June 29, 2016, an August 31, 2017 deadline for the completion of fact discovery was established with trial to proceed at some future date after October 30, 2017, and UPRR filed an amended notice of trial to commence on October 30, 2017.

2017

By Third Amended Scheduling Order dated September 26, 2017, a June 29, 2018 deadline for completion of discovery has been established with trial to proceed at some future date on or after October 1, 2018. Throughout 2017, the parties continued to conduct discovery, with various disputes that required and will likely require court resolution.

21

Table of Contents

2018

By Fourth Amended Scheduling Order dated March 21, 2018, certain interim pretrial deadlines for the close of discovery and various submissions were changed but the October 1, 2018 trial date remained in place. During the first three months ended March 31, 2018, the Company continued to complete fact discovery and prepared and exchanged expert reports. The Company intends to continue to engage in discussions in an effort to resolve the UPRR matter. However, we cannot predict that such discussions will be successful, or that the results of the litigation with UPRR, or any settlement or judgment amounts, will reasonably approximate our estimated accruals for loss contingencies. Future potential costs pertaining to UPRR's claims and the outcome of the UPRR litigation could result in a material adverse effect on our results of operations, financial condition, and cash flows.

As a result of the preliminary status of the litigation and the uncertainty of any potential judgment, an estimate of any additional loss, or a range of additional loss, associated with this litigation cannot be made based upon currently available information.

Environmental and Legal Proceedings

The Company is subject to national, state, foreign, provincial, and/or local laws and regulations relating to the protection of the environment. The Company's efforts to comply with environmental regulations may have an adverse effect on its future earnings. On June 5, 2017, a General Notice Letter was received from the United States Environmental Protection Agency ("EPA") indicating that the Company may be a potentially responsible party regarding the Portland Harbor Superfund Site cleanup along with numerous other companies. By letter dated March 16, 2018, the EPA informed the Company of the proposed schedule for consent decree negotiations to implement the Portland Harbor Superfund Site Record of Decision, with negotiations scheduled to commence by the end of 2019. The Company is reviewing the basis for its identification by the EPA and the nature of the historic operations of an L.B. Foster predecessor on the site. Management does not believe that compliance with the present environmental protection laws will have a material adverse effect on the financial condition, results of operations, cash flows, competitive position, or capital expenditures of the Company.

At March 31, 2018 and December 31, 2017, the Company maintained environmental reserves approximating \$6,134 and \$6,144, respectively. The following table sets forth the Company's environmental obligation:

| | Environmental liability |
|--|-------------------------|
| Balance at December 31, 2017 | \$ 6,144 |
| Additions to environmental obligations | 41 |
| Environmental obligations utilized | (51) |
| Balance at March 31, 2018 | \$ 6,134 |

The Company is also subject to other legal proceedings and claims that arise in the ordinary course of its business. Legal actions are subject to inherent uncertainties, and future events could change management's assessment of the probability or estimated amount of potential losses from pending or threatened legal actions. Based on available information, it is the opinion of management that the ultimate resolution of pending or threatened legal actions, both individually and in the aggregate, will not result in losses having a material adverse effect on the Company's financial position or liquidity at March 31, 2018.

If management believes that, based on available information, it is at least reasonably possible that a material loss (or additional material loss in excess of any accrual) will be incurred in connection with any legal actions, the Company discloses an estimate of the possible loss or range of loss, either individually or in the aggregate, as appropriate, if such an estimate can be made, or discloses that an estimate cannot be made. Based on the Company's assessment at March 31, 2018, no such disclosures were considered necessary.

15. INCOME TAXES

For the three months ended March 31, 2018 and 2017, the Company recorded an income tax expense of \$525 and \$431, on pre-tax losses of \$1,497 and \$1,991, for an effective income tax rate of (35.1)% and (21.6)%, respectively. Due to the full valuation allowance on domestic deferred tax assets, the Company's tax provision for the three months ended March 31, 2018 does not reflect any tax benefit for domestic pre-tax losses, and is primarily comprised of taxes on our Canadian and United Kingdom operations. The Company continued to maintain a full valuation allowance against its U.S. deferred tax assets, which is likely to result in significant variability of the effective tax rate in the current year. Changes in pre-tax income projections and the mix of income across jurisdictions could also impact the effective income tax rate each quarter.

Table of Contents

The Tax Act was enacted on December 22, 2017. The Tax Act reduced the U.S. federal corporate tax rate from 35% to 21%, requires companies to pay a one-time transition tax on earnings of certain foreign subsidiaries that were previously tax deferred, and creates new taxes on certain foreign sourced earnings. Due to the complexities involved in accounting for the enactment of the Tax Act, SEC Staff Accounting Bulletin No. 118 (“SAB No. 118”) allowed the Company to record provisional amounts in earnings for the year ended December 31, 2017. The Company has not completed its accounting for the tax effects of the enactment of the Tax Act; however, as described below, the Company made reasonable estimates of the effects of the Tax Act on existing deferred tax balances and the one-time transition tax. In 2017, the Company recognized a \$1,508 provisional tax benefit related to the remeasurement of certain deferred tax assets and liabilities, as well as a \$3,298 provisional tax expense related to the one-time transition tax on mandatory deemed repatriation of foreign earnings, and related items.

During the three month period ended March 31, 2018, there were no changes made to the provisional amounts recognized in 2017. The Company will continue to analyze the effects of the Tax Act on its Consolidated Financial Statements. Additional impacts from the enactment of the Tax Act will be recorded as they are identified during the measurement period provided for in SAB No. 118, which extends up to one year from the enactment date. The final impact of the Tax Act may differ from the provisional amounts that have been recognized, possibly materially, due to, among other things, changes in the Company’s interpretation of the Tax Act, legislative or administrative actions to clarify the intent of the statutory language provided that differ from the Company’s current interpretation, any changes in accounting standards for income taxes or related interpretations in response to the Tax Act, or any updates or changes to estimates utilized to calculate the impacts.

The Company also continues to evaluate the impact of the global intangible low-taxed income (“GILTI”) provisions of the Tax Act, which are complex and subject to continuing regulatory interpretation. The Company has not yet completed its assessment to make an accounting policy election to either recognize deferred taxes for basis differences expected to reverse as GILTI or to record GILTI as period costs if and when incurred. Adjustments related to the amount of GILTI tax recorded in its consolidated financial statements may be required based on the outcome of this election.

16. SUBSEQUENT EVENTS

Management evaluated all of the activity of the Company and concluded that no subsequent events have occurred that would require recognition in the Condensed Consolidated Financial Statements or disclosure in the Notes to Condensed Consolidated Financial Statements.

Table of Contents

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

(Dollars in thousands, except share data)

Forward-Looking Statements

This Quarterly Report on Form 10-Q contains "forward-looking" statements within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended, and Section 27A of the Securities Act of 1933, as amended. Many of the forward-looking statements are located in "Management's Discussion and Analysis of Financial Condition and Results of Operations." Forward-looking statements provide current expectations of future events based on certain assumptions and include any statement that does not directly relate to any historical or current fact. Sentences containing words such as "believe," "intend," "plan," "may," "expect," "should," "could," "anticipate," "estimate," "predict," "their negatives, or other similar expressions of a future or forward-looking nature generally should be considered forward-looking statements. Forward-looking statements in this Quarterly Report on Form 10-Q may concern, among other things, L.B. Foster Company's (the "Company's") expectations relating to our strategy, goals, projections, and plans regarding our financial position, liquidity, capital resources, and results of operations; the outcome of litigation and product warranty claims; decisions regarding our strategic growth initiatives, market position, and product development; all of which are based on current estimates that involve inherent risks and uncertainties. The Company has based these forward-looking statements on current expectations and assumptions about future events. While the Company considers these expectations and assumptions to be reasonable, they are inherently subject to significant business, economic, competitive, regulatory, and other risks and uncertainties, most of which are difficult to predict and many of which are beyond the Company's control. The Company cautions readers that various factors could cause the actual results of the Company to differ materially from those indicated by forward-looking statements.

Accordingly, investors should not place undue reliance on forward-looking statements as a prediction of actual results. Among the factors that could cause the actual results to differ materially from those indicated in the forward-looking statements are risks and uncertainties related to: environmental matters, including any costs associated with any remediation and monitoring; a resumption of the economic slowdown we experienced in previous years in the markets we serve; the risk of doing business in international markets; our ability to effectuate our strategy, including cost reduction initiatives, and our ability to effectively integrate acquired businesses and realize anticipated benefits; costs of and impacts associated with shareholder activism; a decrease in freight or passenger rail traffic; the timeliness and availability of materials from our major suppliers as well as the impact on our access to supplies of customer preferences as to the origin of such supplies, such as customers' concerns about conflict minerals; labor disputes; the continuing effective implementation of an enterprise resource planning system; changes in current accounting estimates and their ultimate outcomes; the adequacy of internal and external sources of funds to meet financing needs, including our ability to negotiate any additional necessary amendments to our credit agreement; the Company's ability to manage its working capital requirements and indebtedness; domestic and international taxes, including estimates that may impact these amounts, including as a result of any interpretations, regulatory actions, and amendments to the Tax Cuts and Jobs Act (the "Tax Act"); foreign currency fluctuations; inflation; domestic and foreign government regulations, including tariffs; economic conditions and regulatory changes caused by the United Kingdom's pending exit from the European Union; sustained declines in energy prices; a lack of state or federal funding for new infrastructure projects; an increase in manufacturing or material costs; the ultimate number of concrete ties that will have to be replaced pursuant to the previously disclosed product warranty claim of the Union Pacific Railroad ("UPRR") and an overall resolution of the related contract claims as well as the possible costs associated with the outcome of the lawsuit filed by the UPRR; the loss of future revenues from current customers; and risks inherent in litigation. Should one or more of these risks or uncertainties materialize, or should the assumptions underlying the forward-looking statements prove incorrect, actual outcomes could vary materially from those indicated. Significant risks and uncertainties that may affect the operations, performance, and results of the Company's business and forward-looking statements include, but are not limited to, those set forth under Item 1A, "Risk Factors," and elsewhere in our Annual Report on Form 10-K and our other periodic filings with the Securities and Exchange Commission.

The forward-looking statements in this report are made as of the date of this report and we assume no obligation to update or revise any forward-looking statement, whether as a result of new information, future developments, or

otherwise, except as required by the federal securities laws.

General Overview

L.B. Foster Company (the “Company”) is a leading manufacturer and distributor of products and services for the transportation and energy infrastructure with locations in North America and Europe. The Company is comprised of three business segments: Rail Products and Services, Construction Products, and Tubular and Energy Services.

24

Table of Contents

Quarter-to-Date Results

The segment gross profit measures presented within Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") tables constitute non-GAAP financial measures disclosed by management to provide investors and other users information to evaluate the performance of the Company's segments on a more comparable basis to market trends and peers. The exclusion of significant cost allocations to the reportable segments:

- Allows users to understand the operational performance of our reportable segments;
- Provides greater comparability to other registrants with similar businesses and avoids possible non-comparability at the reportable segment pre-tax profit level resulting from our specific corporate cost allocations; and
- Facilitates a clearer, market-based perspective on the strength or weakness of our reportable segments in their markets to better aid in investment decisions.

In addition, these non-GAAP financial measures have historically been key metrics utilized by segment managers to monitor selling prices and quantities as well as production and service costs to better evaluate key profitability drivers and trends that may develop due to industry and competitive conditions.

| Three months ended March 31, 2018 | Rail Products and Services | Construction Products | Tubular and Energy Services | Total |
|--|----------------------------|-----------------------|-----------------------------|----------|
| Reportable Segment Profit | \$ 2,048 | \$ 18 | \$ 1,885 | \$3,951 |
| Segment and Allocated Selling & Administrative | 8,904 | 3,977 | 3,554 | 16,435 |
| Amortization Expense | 961 | 38 | 786 | 1,785 |
| Non-GAAP Segment Gross Profit | \$ 11,913 | \$ 4,033 | \$ 6,225 | \$22,171 |

| Three months ended March 31, 2017 | Rail Products and Services | Construction Products | Tubular and Energy Services | Total |
|--|----------------------------|-----------------------|-----------------------------|----------|
| Reportable Segment Profit (Loss) | \$ 823 | \$ 1,666 | \$(680) | \$1,809 |
| Segment and Allocated Selling & Administrative | 9,437 | 4,330 | 4,096 | 17,863 |
| Amortization Expense | 935 | 38 | 786 | 1,759 |
| Non-GAAP Segment Gross Profit | \$ 11,195 | \$ 6,034 | \$4,202 | \$21,431 |

Table of Contents

| | Three Months Ended | | Percent of Total Net Sales | | | |
|---|--------------------|------------|----------------------------|----------|-------------------------|------------------|
| | March 31, | | Three Months Ended | | Percent | |
| | 2018 | 2017 | 2018 | 2017 | Increase/ (Decrease) | 2018 vs. 2017 |
| Net Sales: | | | | | | |
| Rail Products and Services | \$62,170 | \$56,480 | 50.8 | % 47.6 | % | 10.1 % |
| Construction Products | 28,900 | 37,322 | 23.6 | | | (22.6) |
| Tubular and Energy Services | 31,384 | 24,900 | 25.6 | | | 26.0 |
| Total net sales | \$122,454 | \$118,702 | 100.0 | % 100.0 | % | 3.2 % |
| Gross Profit: | | | | | | |
| | Three Months Ended | | Non-GAAP / Reported | | Percent | |
| | March 31, | | Gross Profit Percentage | | Increase/ (Decrease) | |
| | 2018 | 2017 | 2018 | 2017 | 2018 vs. | 2017 |
| Non-GAAP Rail Products and Services | \$11,913 | \$11,195 | 19.2 | % 19.8 | % | 6.4 % |
| Non-GAAP Construction Products | 4,033 | 6,034 | 14.0 | | | (33.2) |
| Non-GAAP Tubular and Energy Services | 6,225 | 4,202 | 19.8 | | | 48.1 |
| Non-GAAP Segment gross profit | 22,171 | 21,431 | | | | |
| LIFO (expense) income | (164) | 11 | (0.1) | — | | ** |
| Other | 21 | (190) | — | (0.2) | | 111.1 |
| Total gross profit | \$22,028 | \$21,252 | 18.0 | % 17.9 | % | 3.7 % |
| Expenses: | | | | | | |
| | Three Months Ended | | Percent of Total Net Sales | | | |
| | March 31, | | Three Months Ended | | Percent | |
| | 2018 | 2017 | 2018 | 2017 | Increase/ (Decrease) | 2018 vs. 2017 |
| Selling and administrative expenses | \$20,458 | \$19,227 | 16.7 | % 16.2 | % | 6.4 % |
| Amortization expense | 1,785 | 1,759 | 1.5 | | | 1.5 |
| Interest expense | 1,958 | 2,108 | 1.6 | | | (7.1) |
| Interest income | (71) | (56) | (0.1) | — | | 26.8 |
| Equity in loss of nonconsolidated investments | 3 | 200 | — | 0.2 | | (98.5) |
| Other (income) expense | (608) | 5 | (0.5) | — | | ** |
| Total expenses | \$23,525 | \$23,243 | 19.2 | % 19.6 | % | 1.2 % |
| Loss before income taxes | \$(1,497) | \$(1,991) | (1.2) | % (1.7) | % | 24.8 % |
| Income tax expense | 525 | 431 | 0.4 | | | 21.8 |
| Net loss | \$(2,022) | \$(2,422) | (1.7) | % (2.1) | % | 16.5 % |

**Results of calculation are not considered meaningful for presentation purposes.

Table of Contents

First Quarter 2018 Compared to First Quarter 2017 – Company Analysis

Net sales of \$122,454 for the period ended March 31, 2018 increased by \$3,752, or 3.2%, compared to the prior year quarter. The change was attributable to increases of 26.0% and 10.1%, in Tubular and Energy Services and Rail Products and Services, respectively. This was partially offset by a 22.6% reduction in Construction Products.

Gross profit margin for the quarter ended March 31, 2018 was 18.0% or 10 basis points (“bps”) higher than the prior year quarter. The growth in gross profit margin was due to an increase in non-GAAP segment gross profit margin of 290 bps within Tubular and Energy Services. This was partially offset by reductions in non-GAAP segment gross profit margin of 220 bps and 60 bps within Construction Products and Rail Products and Services, respectively.

Selling and administrative expenses increased by \$1,231 or 6.4% from the prior year. The increase was primarily driven by litigation costs related to the UPRR matter of \$1,182.

Interest expense, net of interest income, decreased by \$165, or 8.0%, as a result of the reduction in outstanding debt. Other income increased \$613 which primarily relates to gains on foreign exchange as the United States Dollar has strengthened compared to the Canadian Dollar during the current period versus the prior year period.

The Company’s effective income tax rate for the three-month period ended March 31, 2018 was (35.1)%, compared to (21.6)% in the prior year quarter. For the three months ended March 31, 2018, the Company recorded a tax expense of \$525, compared to \$431 in the three months ended March 31, 2017. Due to the full valuation allowance on domestic deferred tax assets, the Company's tax provision for the three months ended March 31, 2018 does not reflect any tax benefit for domestic pre-tax losses, and is primarily comprised of taxes related to our Canadian and United Kingdom operations.

Net loss for the first quarter of 2018 was \$2,022, or \$0.20 per diluted share, compared to a net loss of \$2,422, or \$0.23 per diluted share, in the prior year quarter.

Results of Operations – Segment Analysis

Rail Products and Services

| | Three Months Ended | | Increase | Percent Increase |
|---------------------------|--------------------|----------------|----------|------------------|
| | March 31, 2018 | March 31, 2017 | | |
| Net Sales | \$62,170 | \$56,480 | \$5,690 | 10.1 % |
| Segment Profit | \$2,048 | \$823 | \$1,225 | 148.8 % |
| Segment Profit Percentage | 3.3 % | 1.5 % | 1.8 % | 120.0 % |

First Quarter 2018 Compared to First Quarter 2017

Rail Products and Services segment sales increased by \$5,690, or 10.1%, compared to the prior year period. The sales increase was primarily driven by a \$4,076 increase in our European business, which continued to capitalize on opportunities with transit agencies who are expanding to serve further geographic areas and increase passenger traffic. The growth was also attributable to our North American operations, which increased by \$1,614, as Class 1 freight rail activity remained strong.

The Rail Products and Services segment profit increased by \$1,225 to 3.3% of net sales. The increase was primarily attributable to a reduction in selling and administrative expenses of \$533, or 5.6%, compared to the prior year. Non-GAAP gross profit increased by \$718, or 6.4%, as a result of increased volume in both our North American and European markets.

During the current quarter, the Rail Products and Services segment had an increase in new orders of 10.2% compared to the prior year period. Additionally, backlog was \$104,923 at March 31, 2018, an increase of 14.5%, compared to \$91,655 at March 31, 2017. The Company is encouraged by continuing positive trends from increasing carloads in the North American freight rail market and strength in transit system projects expanding globally.

Table of Contents

Construction Products

| | Three Months Ended March 31, | | Decrease | Percent Decrease |
|---------------------------|---------------------------------|----------|------------------|---------------------|
| | 2018 | 2017 | 2018 vs. 2017 | 2018 vs. 2017 |
| Net Sales | \$28,900 | \$37,322 | \$(8,422) | (22.6)% |
| Segment Profit | \$18 | \$1,666 | \$(1,648) | (98.9)% |
| Segment Profit Percentage | 0.1 | % 4.5 | % (4.4) |)% (97.8)% |

First Quarter 2018 Compared to First Quarter 2017

Construction Products segment sales decreased by \$8,422, or 22.6%, compared to the prior year period. Piling first quarter 2018 sales declined year over year due to lower new orders during the three months ended December 31, 2017 as compared to the three months ended December 31, 2016. Fabricated Bridge sales declined due to reduced activity on the Peace Bridge project compared to the prior year period. Partially offsetting the reductions was an increase in Precast Concrete Products, which continued to be favorably impacted by increasing building sales to federal and state agencies.

The Construction Products segment profit decreased by \$1,648, or 98.9%. The decrease was primarily volume related within the Piling and Fabricated Bridge business unit, which was partially offset by decreased selling and administrative expenses of \$353, or 8.2%. Non-GAAP gross profit decreased by \$2,001, or 33.2%, which was a result of prior quarter order activity that reduced volume levels and produced a lower margin product mix.

During the quarter, the Construction Products segment had an increase in new orders of 3.0% compared to the prior year period. Ending backlog in the Construction segment increased by 8.3% to \$85,713 from the prior year period. While sales and profit reductions were experienced during the quarter, the Company is encouraged by increased new orders and strong backlog.

Tubular and Energy Services

| | Three Months Ended March 31, | | Increase | Percent Increase |
|----------------------------------|---------------------------------|-----------|------------------|---------------------|
| | 2018 | 2017 | 2018 vs. 2017 | 2018 vs. 2017 |
| Net Sales | \$31,384 | \$24,900 | \$6,484 | 26.0 % |
| Segment Profit (Loss) | \$1,885 | \$(680) | \$2,565 | 377.2 % |
| Segment Profit (Loss) Percentage | 6.0 | % (2.7)% | 8.7 | % 322.2 % |

First Quarter 2018 Compared to First Quarter 2017

Tubular and Energy Services segment sales increased by \$6,484, or 26.0%, compared to the prior year period. The increase was due to improvements from each of the business units within the segment, as compared to the prior year period. This was supported by strong orders within both the upstream and midstream businesses.

Tubular and Energy Services segment profit increased by \$2,565, or 377.2%, compared to the prior year quarter. The quarter was favorably impacted by a \$542, or 13.2%, reduction in selling and administrative expenses. Non-GAAP gross profit increased by \$2,023, or 48.1%, which was supported by growth in all business units within the segment.

The Tubular and Energy Services segment had an increase in new orders of 9.6% compared to the prior year period, which resulted in an increase in backlog of 21.1%. Orders for Test, Inspection, and Threading increased by 15.5% and Protective Coatings and Measurement Systems increased by 5.4%. The upstream oil and gas market continues to show signs of recovery. We continue to be encouraged by increased order activity in the midstream market as well.

Table of Contents

Other

Segment Backlog

Total Company backlog is summarized by business segment in the following table for the periods indicated:

| | Backlog | | |
|-----------------------------|----------------|-------------------|----------------|
| | March 31, 2018 | December 31, 2017 | March 31, 2017 |
| Rail Products and Services | \$104,923 | \$68,850 | \$91,655 |
| Construction Products | 85,713 | 71,318 | 79,150 |
| Tubular and Energy Services | 29,665 | 26,737 | 24,497 |
| Total Backlog | \$220,301 | \$166,905 | \$195,302 |

While a considerable portion of our business is backlog-driven, certain product lines within the Rail Products and Services and Tubular and Energy Services segments are not driven by backlog and therefore have insignificant levels throughout the year.

Warranty

As of March 31, 2018, the Company maintained a total product warranty reserve of \$8,706 for its estimate of all potential product warranty claims. Of this total, \$7,630 reflects the current estimate of the Company's exposure for potential concrete tie warranty claims. While the Company believes this is a reasonable estimate of its potential exposure related to identified concrete tie warranty matters, the Company may incur future charges associated with new customer claims or further development of information of existing customer claims. Thus, there can be no assurance that future potential costs pertaining to warranty claims will not have a material impact on the Company's results of operations and financial condition. See Note 14. Commitments and Contingent Liabilities of the Notes to Condensed Consolidated Financial Statements contained in this Quarterly Report on Form 10-Q for additional information.

Liquidity and Capital Resources

Total debt was \$102,404 and \$129,966 as of March 31, 2018 and December 31, 2017, respectively, and was primarily comprised of borrowings under our revolving credit facility.

Our need for liquidity relates primarily to working capital requirements for operations, capital expenditures, joint venture capital obligations, and debt service obligations.

The change in cash and cash equivalents for the periods ended March 31 are as follows:

| | March 31, | |
|--|------------|----------|
| | 2018 | 2017 |
| Net cash provided by operating activities | \$2,591 | \$10,748 |
| Net cash used by investing activities | (714) | (3,315) |
| Net cash used by financing activities | (27,873) | (4,397) |
| Effect of exchange rate changes on cash and cash equivalents | (698) | 369 |
| Net (decrease) increase in cash and cash equivalents | \$(26,694) | \$3,405 |

Cash Flow from Operating Activities

During the current 2018 three-month period, cash flows provided by operating activities were \$2,591 compared to \$10,748 during the prior year period. For the three months ended March 31, 2018, income and adjustments to income from operating activities provided \$2,537 compared to \$3,010 in the 2017 period. Working capital and other assets and liabilities provided \$54 in the current period compared to \$7,738 in the prior year period. The decline in cash flows provided by operating activities is primarily a result of the increase in bonus payments in the amount of \$4,110

compared to the prior year and inventory increases of \$3,822 in the first quarter of 2018 due to stronger anticipated revenue outlook for the second quarter of 2018.

The Company's calculation for days sales outstanding at March 31, 2018 was 54 days compared to 50 days at December 31, 2018, and we believe our receivables portfolio is strong.

Table of Contents

Cash Flow from Investing Activities

Capital expenditures for the three months ended March 31, 2018 and 2017 were \$723 and \$3,453, respectively. The current year expenditures relate to general plant and operational improvements. Expenditures for the three months ended March 31, 2017 related to expenditures related to rail assets installed as part of a new long-term service contract and, to a lesser extent, general plant and operational improvements. During the three months ended March 31, 2018, the Company received \$9 in proceeds from the sale of certain property, plant, and equipment as compared to \$138 in the prior year period.

Cash Flow from Financing Activities

During the three months ended March 31, 2018, the Company had a decrease in outstanding debt of \$27,563, primarily related to payments against the revolving credit facility. This reduction of debt was facilitated by the repatriation of \$24,693 in excess cash from our international locations. During the three months ended March 31, 2017, the Company had a decrease in outstanding debt of \$4,300, primarily related to payments against the revolving credit facility. Treasury stock acquisitions represent income tax withholdings from employees in connection with the vesting of restricted stock awards.

Financial Condition

As of March 31, 2018, we had \$10,984 in cash and cash equivalents and a domestic credit facility with \$68,502 of net availability while we had \$102,404 in total debt. We believe this liquidity will provide the flexibility to operate the business in a prudent manner, and enable us to continue to service our revolving credit facility.

Our cash management priority continues to be short-term maturities and the preservation of our principal balances. Approximately \$10,665 of our cash and cash equivalents was held in non-domestic bank accounts.

On November 7, 2016, the Company, its domestic subsidiaries, and certain of its Canadian subsidiaries entered into the Second Amendment (the "Second Amendment") to the Second Amended and Restated Credit Agreement dated March 13, 2015 and as amended by the First Amendment dated June 29, 2016 (the "Amended and Restated Credit Agreement"), with PNC Bank, N.A., Bank of America, N.A., Wells Fargo Bank, N.A., Citizens Bank of Pennsylvania, and Branch Banking and Trust Company. This Second Amendment modified the Amended and Restated Credit Agreement, which had a maximum revolving credit line of \$275,000. The Second Amendment reduced the permitted revolving credit borrowings to \$195,000 and provided for additional term loan borrowings of \$30,000 (the "Term Loan"). During 2017, the Company paid off the balance of the Term Loan. Capitalized terms used but not defined herein shall have the meanings ascribed to them in the Second Amendment or Amended and Restated Credit Agreement, as applicable.

The Second Amendment further provided for modifications to the financial covenants as defined in the Amended and Restated Credit Agreement. The Second Amendment calls for the elimination of the Maximum Leverage Ratio covenant through the quarter ending June 30, 2018. After that period, the Maximum Gross Leverage Ratio covenant will be reinstated to require a maximum ratio of 4.25 Consolidated Indebtedness to 1.00 Gross Leverage for the quarter ending September 30, 2018, and 3.75 to 1.00 for all periods thereafter until the maturity date of the credit facility. The Second Amendment also includes a Minimum Last Twelve Months EBITDA (as defined by the Amendment) covenant ("Minimum EBITDA"). For the quarter ended December 31, 2016 through the quarter ended June 30, 2017, the Minimum EBITDA must be at least \$18,500. For each quarter thereafter, through the quarter ending June 30, 2018, the Minimum EBITDA requirement will increase by various increments. The incremental Minimum EBITDA requirement for the period ended March 31, 2018 must be at least \$29,000. During the first quarter ended March 31, 2018, the rolling 12-month EBITDA calculation, as defined by the Amended and Restated Credit Agreement, was \$38,214. At June 30, 2018, the Minimum EBITDA requirement will be \$31,000. After the quarter ending June 30, 2018, the Minimum EBITDA covenant will be eliminated through the maturity of the Amended and Restated Credit Agreement. The Second Amendment also includes a Minimum Fixed Charge Coverage

Ratio covenant. The covenant represents the ratio of the Company's fixed charges to the last twelve months of EBITDA, and is required to be a minimum of 1.00 to 1.00 through the quarter ended December 31, 2017 and 1.25 to 1.00 for each quarter thereafter through the maturity of the credit facility. The final financial covenant included in the Second Amendment is a Minimum Liquidity covenant which calls for a minimum of \$25,000 in undrawn availability on the revolving credit loan at all times through the quarter ending June 30, 2018.

The Second Amendment includes several changes to certain non-financial covenants, as defined in the Amended and Restated Credit Agreement. Through the maturity date of the loan, the Company is now prohibited from making any future acquisitions. The limitation on permitted annual distributions of dividends or redemptions of the Company's stock was decreased from \$4,000 to \$1,700. The aggregate limitation on loans to and investments in non-loan parties was decreased from \$10,000 to \$5,000. Furthermore, the limitation on asset sales has been decreased from \$25,000 annually with a carryover of up to \$15,000 from the prior year to \$25,000 in the aggregate through the maturity date of the credit facility.

Table of Contents

The Second Amendment provided for the elimination of the three lowest tiers of the pricing grid that had previously been defined in the First Amendment. Upon execution of the Second Amendment through the quarter ended March 31, 2018, the Company will be locked into the highest tier of the pricing grid, which provides for pricing of the prime rate plus 225 basis points on base rate loans and the applicable LIBOR rate plus 325 basis points on euro rate loans. For each quarter after March 31, 2018 and through the maturity date of the credit facility, the Company's position on the pricing grid will be governed by a Minimum Net Leverage ratio, which is the ratio of Consolidated Indebtedness less cash on hand in excess of \$15,000 to EBITDA. If, after March 31, 2018, the Minimum Net Leverage ratio positions the Company on the lowest tier of the pricing grid, pricing will be the prime rate plus 150 basis points on base rate loans or the applicable LIBOR rate plus 250 basis points on euro rate loans.

To reduce the impact of interest rate changes on outstanding variable-rate debt, the Company entered into forward starting LIBOR-based interest rate swaps with notional values totaling \$50,000. The swaps became effective on February 28, 2017 at which point they effectively convert a portion of the debt from variable to fixed-rate borrowings during the term of the swap contract. At March 31, 2018, the swap asset was \$955 compared to \$222 as of December 31, 2017.

Cost in Excess of Net Assets Acquired

At March 31, 2018, L.B. Foster had \$20,129 of goodwill on its Condensed Consolidated Balance Sheet. Of the total, \$14,982 related to the Rail Products and Services segment and \$5,147 related to the Construction Products segment. Goodwill is reviewed annually in the fourth quarter of each year for impairment or more frequently if impairment indicators arise. The Company recorded a \$32,725 partial goodwill impairment related to the Rail Products and Services segment during the year ended December 31, 2016. Based on considerations of current year financial results, including consideration of macroeconomic conditions, such as performance of the Company's stock price, we do not believe that it is more-likely-than-not that the fair values of these reporting units have decreased below their carrying values at March 31, 2018. Consequently, management concluded that none of the Company's reporting units experienced any triggering event that would have required an interim goodwill impairment analysis at March 31, 2018. However, the previously recorded partial impairment included assumptions for certain market recoveries throughout the year ending December 31, 2018; if these recoveries do not fully develop, the Rail Products and Services segment may require an incremental goodwill impairment.

Critical Accounting Policies

The Condensed Consolidated Financial Statements have been prepared in conformity with accounting principles generally accepted in the United States. When more than one accounting principle, or method of its application, is generally accepted, management selects the principle or method that, in its opinion, is appropriate in the Company's specific circumstances. Application of these accounting principles requires management to reach opinions regarding estimates about the future resolution of existing uncertainties. As a result, actual results could differ from these estimates. In preparing these financial statements, management has reached its opinions regarding the best estimates and judgments of the amounts and disclosures included in the financial statements giving due regard to materiality. We have updated our revenue recognition policies since December 31, 2017, in conjunction with our adoption of Accounting Standards Codification 606, "Revenue from Contracts with Customers" ("ASC 606") as further described in Note 3. Revenue of the Notes to Condensed Consolidated Financial Statements contained in this Quarterly Report on Form 10-Q. A summary of the Company's critical accounting policies and estimates is included in the Company's Annual Report on Form 10-K for the year ended December 31, 2017.

Off-Balance Sheet Arrangements

The Company's off-balance sheet arrangements include operating leases, purchase obligations, and standby letters of credit. A schedule of the Company's required payments under financial instruments and other commitments as of December 31, 2017 is included in the "Liquidity and Capital Resources" section of the Company's Annual Report on Form 10-K for the year ended December 31, 2017. There were no material changes to these off-balance sheet

arrangements during the current quarter. These arrangements provide the Company with increased flexibility relative to the utilization and investment of cash resources.

31

Table of Contents

Item 3. Quantitative and Qualitative Disclosures about Market Risk

Interest Rate Risk

The Company is exposed to risks that increases in interest rates may adversely affect funding costs associated with its variable-rate debt. To reduce the impact of interest rate changes on a portion of this variable-rate debt, the Company entered into forward starting interest rate swap agreements which effectively convert a portion of the debt from a variable to a fixed-rate borrowing during the term of the swap contracts. See Note 10. Fair Value Measurements of the Notes to Condensed Consolidated Financial Statements contained in this Quarterly Report on Form 10-Q for additional information.

For the three months ended March 31, 2018, a 1% change in the interest rate for variable rate debt as of March 31, 2018 would increase or decrease interest expense by approximately \$330.

The Company does not purchase or hold any derivative financial instruments for trading purposes. It does enter into interest rate hedges to reduce the risk in the variability of interest rate fluctuations. At contract inception, the Company designates its derivative instruments as hedges. The Company recognizes all derivative instruments on the balance sheet at fair value. Fluctuations in the fair values of derivative instruments designated as cash flow hedges are recorded in accumulated other comprehensive income and reclassified into earnings within other income as the underlying hedged items affect earnings. To the extent that a change in a derivative does not perfectly offset the change in the value of the interest rate being hedged, the ineffective portion is recognized in earnings immediately.

As of March 31, 2018 and December 31, 2017, the Company recorded a current asset of \$955 and \$222, respectively, related to its LIBOR-based interest rate swap agreements.

Foreign Currency Exchange Rate Risk

The Company is subject to exposures to changes in foreign currency exchange rates. The Company may manage its exposure to changes in foreign currency exchange rates on firm sale and purchase commitments by entering into foreign currency forward contracts. The Company's risk management objective is to reduce its exposure to the effects of changes in exchange rates on these transactions over the duration of the transactions. The Company did not engage in foreign currency hedging transactions during the three-month periods ended March 31, 2018 and 2017.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

L.B. Foster Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) as of March 31, 2018. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective such that the information required to be disclosed by the Company in reports filed under the Exchange Act is (i) recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms and (ii) accumulated and communicated to management, including the chief executive officer, chief financial officer, or person performing such functions, as appropriate to allow timely decisions regarding disclosure.

Changes in Internal Control Over Financial Reporting

On January 1, 2018, the Company adopted the standards of Accounting Standards Codification 606, "Revenue from Contracts with Customers" ("ASC 606"). The adoption of ASC 606 had an immaterial effect on our financial statements, but required the Company to implement changes to our processes related to revenue recognition and the control activities within them. This included the development of new policies and procedures based on the five-step model provided in ASC 606, ongoing contract review processes, and implementation of processes to obtain information to the new disclosure requirements. There were no other changes to our "internal control over financial reporting" (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that occurred during the three months ended

March 31, 2018, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Limitations on Effectiveness of Controls and Procedures

In designing and evaluating the disclosure controls and procedures and internal control over financial reporting, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives. In addition, the design of disclosure controls and procedures and internal control over financial reporting must reflect the fact that there are resource constraints and that management is required to apply judgment in evaluating the benefits of possible controls and procedures relative to their costs.

32

Table of Contents

PART II. OTHER INFORMATION

(Dollars in thousands, except share data)

Item 1. Legal Proceedings

See Note 14. Commitments and Contingent Liabilities of the Notes to Condensed Consolidated Financial Statements included in this Quarterly Report on Form 10-Q, which is incorporated herein by reference.

Item 1A. Risk Factors

There have been no material changes in our risk factors from those disclosed in our Annual Report on Form 10-K for the year ended December 31, 2017. You should carefully consider the factors discussed in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2017, as filed with the SEC on February 28, 2018, which could materially affect our business, financial condition, financial results, or future performance. The risks described in our Annual Report on Form 10-K and quarterly reports on Form 10-Q are not the only risks facing the Company. Additional risks and uncertainties not currently known or that we currently deem to be immaterial may also materially affect our business, financial condition, and/or results of operations. Our earnings and sales could be affected by changes to international trade agreements in North America and elsewhere, including potential increases of import tariffs. Changes in government policies in these areas might cause an increase or decrease in our sales, operating margin, and net earnings.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The Company's purchases of equity securities for the three months ended March 31, 2018 were as follows:

| | Total number of shares purchased (1) | Average price paid per share | Total number of shares purchased as part of publicly announced plans or programs | Approximate dollar value of shares that may yet be purchased under the plans or programs |
|--------------------------------------|--|---------------------------------------|--|---|
| January 1, 2018 - January 31, 2018 | 700 | \$ 26.25 | — | \$ — |
| February 1, 2018 - February 28, 2018 | 9,605 | 28.07 | — | — |
| March 1, 2018 - March 31, 2018 | 872 | 25.75 | — | — |
| Total | 11,177 | \$ 27.77 | — | \$ — |

(1) Shares withheld by the Company to pay taxes upon vesting of restricted stock.

Item 4. Mine Safety Disclosures

This item is not applicable to the Company.

Table of Contents

Item 6. Exhibits

See Exhibit Index below.

Exhibit Index

Exhibit Number Description

| | |
|----------|---|
| 10.1 | <u>Second Amendment dated November 7, 2016 to the Second Amended and Restated Credit Agreement dated March 13, 2015, and as amended by the First Amendment dated June 29, 2016, among Registrant and PNC Bank N.A., Bank of America, N.A., Wells Fargo Bank, N.A., Citizens Bank of Pennsylvania, and Branch Banking and Trust Company is incorporated herein by reference to Exhibit 10.1 to the Current Report on Form 8-K/A filed on November 8, 2016, File No. 0-10436.</u> |
| 10.2 | <u>Deferred Compensation Plan for Non-Employee Directors under the 2006 Omnibus Incentive Plan.</u> |
| *10.3 | <u>2018 Executive Annual Incentive Compensation Plan.</u> |
| *10.4 | <u>Form of Restricted Stock Award Agreement (2018).</u> |
| *10.5 | <u>Long Term Incentive Performance Share Unit Program (2018-2020).</u> |
| *10.6 | <u>Form of Performance Share Unit Award Agreement (2018-2020).</u> |
| *10.7 | <u>Executive Annual Incentive Compensation Plan (as Amended and Restated).</u> |
| *10.8 | <u>Amended and Restated Key Employee Separation Plan.</u> |
| *31.1 | <u>Certification of Chief Executive Officer under Section 302 of the Sarbanes-Oxley Act of 2002.</u> |
| *31.2 | <u>Certification of Chief Financial Officer under Section 302 of the Sarbanes-Oxley Act of 2002.</u> |
| *32.0 | <u>Certification of Chief Executive Officer and Chief Financial Officer under Section 906 of the Sarbanes-Oxley Act of 2002.</u> |
| *101.INS | XBRL Instance Document. |
| *101.SCH | XBRL Taxonomy Extension Schema Document. |
| *101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document. |
| *101.DEF | XBRL Taxonomy Extension Definition Linkbase Document. |
| *101.LAB | XBRL Taxonomy Extension Label Linkbase Document. |
| *101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document. |

*Exhibits marked with an asterisk are filed herewith.

Table of Contents

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

L.B. FOSTER COMPANY
(Registrant)

Date: May 2, 2018 By: /s/ James P. Maloney
James P. Maloney
Senior Vice President,
Chief Financial Officer, and Treasurer
(Duly Authorized Officer of Registrant)