

DANAHER CORP /DE/
Form 10-Q
April 19, 2018
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 30, 2018

OR

TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number: 1-8089

DANAHER CORPORATION

(Exact name of registrant as specified in its charter)

Delaware

59-1995548

(State of Incorporation)

(I.R.S. Employer Identification number)

2200 Pennsylvania Avenue, N.W., Suite 800W
Washington, D.C. 20037-1701

(Address of Principal Executive Offices) (Zip Code)

Registrant's telephone number, including area code: 202-828-0850

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer

Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act) Yes No

The number of shares of common stock outstanding at April 13, 2018 was 698,572,727.

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Table of ContentsDANAHER CORPORATION AND SUBSIDIARIES
CONSOLIDATED CONDENSED BALANCE SHEETS

(\$ and shares in millions, except per share amount)

(unaudited)

	March 30, 2018	December 31, 2017
ASSETS		
Current assets:		
Cash and equivalents	\$ 1,045.7	\$ 630.3
Trade accounts receivable, net	3,270.7	3,521.8
Inventories:		
Finished goods	1,059.3	982.5
Work in process	302.0	309.7
Raw materials	587.8	548.6
Total inventories	1,949.1	1,840.8
Prepaid expenses and other current assets	809.6	857.1
Total current assets	7,075.1	6,850.0
Property, plant and equipment, net of accumulated depreciation of \$2,652.0 and \$2,519.4, respectively	2,475.9	2,454.6
Other long-term assets	575.3	538.3
Goodwill	25,437.9	25,138.6
Other intangible assets, net	11,581.0	11,667.1
Total assets	\$47,145.2	\$ 46,648.6
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Notes payable and current portion of long-term debt	\$98.7	\$ 194.7
Trade accounts payable	1,579.0	1,509.9
Accrued expenses and other liabilities	2,765.2	3,087.7
Total current liabilities	4,442.9	4,792.3
Other long-term liabilities	5,089.8	5,161.1
Long-term debt	10,410.7	10,327.4
Stockholders' equity:		
Common stock - \$0.01 par value, 2.0 billion shares authorized; 814.8 and 812.5 issued; 698.5 and 696.6 outstanding, respectively	8.1	8.1
Additional paid-in capital	5,611.1	5,538.2
Retained earnings	23,415.4	22,806.1
Accumulated other comprehensive income (loss)	(1,844.7)	(1,994.2)
Total Danaher stockholders' equity	27,189.9	26,358.2
Noncontrolling interests	11.9	9.6
Total stockholders' equity	27,201.8	26,367.8
Total liabilities and stockholders' equity	\$47,145.2	\$ 46,648.6
See the accompanying Notes to the Consolidated Condensed Financial Statements.		

Table of ContentsDANAHER CORPORATION AND SUBSIDIARIES
CONSOLIDATED CONDENSED STATEMENTS OF EARNINGS

(\$ and shares in millions, except per share amounts)

(unaudited)

	Three-Month Period Ended	
	March 30, 2018	March 31, 2017
Sales	\$4,695.4	\$4,205.7
Cost of sales	(2,051.8)	(1,871.4)
Gross profit	2,643.6	2,334.3
Operating costs:		
Selling, general and administrative expenses	(1,601.9)	(1,449.9)
Research and development expenses	(298.7)	(267.4)
Operating profit	743.0	617.0
Nonoperating income (expense):		
Other income, net	7.8	6.9
Interest expense	(39.1)	(40.3)
Interest income	1.4	1.6
Earnings from continuing operations before income taxes	713.1	585.2
Income taxes	(146.5)	(101.4)
Net earnings from continuing operations	566.6	483.8
Earnings from discontinued operations, net of income taxes	—	22.3
Net earnings	\$566.6	\$506.1
Net earnings per share from continuing operations:		
Basic	\$0.81	\$0.70
Diluted	\$0.80	\$0.69
Net earnings per share from discontinued operations:		
Basic	\$—	\$0.03
Diluted	\$—	\$0.03