DELTONA CORP Form 10-Q May 14, 2001

# SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-Q

(Mark One)

X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For the quarterly period ending March 31, 2001

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OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934.

For the transition period from  $\_$  to  $\_$  Commission file number 1-4719

THE DELTONA CORPORATION

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(Exact name of registrant as specified in its charter)

DELAWARE 59-0997584

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(State of other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification Number)

8014 SW 135 STREET ROAD, OCALA, FLORIDA

34473

(Address of principal executive office)

(Zip Code)

Registrant's telephone number, including area code (352)307-8100

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(352)307-8100

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $_{\rm X}$  No  $_{\rm max}$ 

Indicate the number of shares outstanding of the issuer's classes of common stock, as of the latest practicable date: 13,544,277 shares of common stock, \$1 par value, excluding treasury stock, as of March 31, 2001.

PART I- FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

# THE DELTONA CORPORATION AND SUBSIDIARIES UNAUDITED CONSOLIDATED CONDENSED BALANCE SHEETS MARCH 31, 2001 AND DECEMBER 31, 2000 (\$000 Omitted)

	March 31, 2001	December 31, 2000
ASSETS		
Cash and cash equivalents, including escrow deposits and restricted cash of \$514 in 2001 and \$587 in 2000	\$ 551	\$ 548
Contracts receivable for land sales - net	1,246	1 <b>,</b> 554
Mortgages and other receivables - net	82 	140
Inventories (b): Land and land improvements Homes under construction  Total inventories	8,325 1,863  10,188	8,375 1,361  9,736 
Property, plant, and equipment at cost - net  Prepaid expenses and other	439 1,183	455 1,403
Total	\$ 13,785 ======	\$ 13,968 ======
LIABILITIES AND STOCKHOLDERS' EQUITY (DEFIC	•	
Mortgages and similar debt(c):  Mortgage notes payable  Other loans	\$ 5,100 6,595	\$ 5,400 5,572
Total mortgages and similar debt	11,695 6,185 4,626	10,972 6,490 5,345
Total liabilities	22,506	22,807
Commitments and contingencies (d):  Stockholders' equity (deficiency): Common stock, \$1 par value - authorized		
15,000,000 shares; outstanding: 13,544,277 shares (excluding 12,228 shares held in treasury	13,544 52,327 (74,592)	13,544 52,270 (74,653)

Total stockholders' (deficiency)	(8,721)	(8,839)
Total	\$ 13,785 =======	\$ 13 <b>,</b> 968

See accompanying notes.

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# THE DELTONA CORPORATION AND SUBSIDIARIES UNAUDITED CONDENSED STATEMENTS OF CONSOLIDATED OPERATIONS FOR THE PERIODS INDICATED (\$000 Omitted Except Per Share Amounts)

Three Months Ended March 31, March 31, 2001 2000 \_\_\_\_\_ \_\_\_\_\_ Revenues (a): \$ 1,894 Net land sales..... \$ 1,168 House and apartment sales..... 981 593 Recognized improvement revenue / prior period sales..... 29 49 Gain on Recovery of Bad Debt..... 178 0 Interest income..... 174 8.5 151 192 Other revenues..... \_\_\_\_\_ 3,407 2,087 Total.... \_\_\_\_\_ \_\_\_\_\_ Costs and expenses (a): Cost of sales and improvements..... 882 1,333 Selling, general and administrative and other expenses..... 1,737 1,353 276 254 Interest expense (c)(e)..... 3,346 2,489 Total.... \_\_\_\_\_ \_\_\_\_\_ \$ 61 \$ (402) Net Income (Loss)..... \_\_\_\_\_ ======= Net Income (Loss) per common share..... \$ .01 \$ (.03) Number of common and common equivalent shares..... 13,544,277 13,544,277 \_\_\_\_\_

See accompanying notes.

# THE DELTONA CORPORATION AND SUBSIDIARIES UNAUDITED CONDENSED STATEMENTS OF CONSOLIDATED CASH FLOWS FOR THE THREE MONTHS ENDED MARCH 31, 2001 AND MARCH 31, 2000 (\$000 Omitted)

	Three Months Ended	
	March 31, 2001	2000
Cash flows from operating activities	\$ (1,783) 	\$ (1,705)
Cash flows from investing activities	0	0
Cash flows from financing activities: New borrowings	1,750 	1,708
Net increase (decrease) in cash and cash equivalents (including escrow deposits and restricted cash)	(33)	3
Cash and cash equivalents beginning of period	680	548
Cash and cash equivalents end of period	\$ 647 ======	\$ 551 ======

See accompanying notes.

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THE DELTONA CORPORATION AND SUBSIDIARIES
UNAUDITED CONDENSED STATEMENTS OF CONSOLIDATED CASH FLOWS
FOR THE THREE MONTHS ENDED
MARCH 31, 2001 AND MARCH 31, 2000
(\$000 Omitted)

Three Months Ended
----March 31, March 31,

	2001	2000
Reconciliation of net income (loss) to net cash provided by (used in) operating activities:		
Net income (loss)	\$ 61 	\$ (402) 
Adjustments to reconcile net loss to net cash provided by (used in) operating activities:		
Depreciation and amortization	16 670 (79) 56 (2,507)	12 306 38 110 (1,769)
Total adjustments	\$ (1,844)	\$ (1,303)
Net cash provided by (used in) operating activities	\$ (1,783) ======	\$ (1,705) ======
Supplemental disclosure of non cash investing and financing activities:		
Reduction of debt as a result of the conveyance of contracts receivable	\$ 1,027 ======	\$ 784 ======

See accompanying notes.

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# THE DELTONA CORPORATION AND SUBSIDIARIES NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS MARCH 31, 2001

THE INFORMATION PRESENTED HEREIN AS OF MARCH 31, 2001 FOR THE THREE MONTHS ENDED MARCH 31, 2001 AND 2000 IS UNAUDITED.

#### (a) BASIS OF PRESENTATION

The condensed unaudited financial statements of the Company have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (the "Commission"). Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to Commission rules and regulations. The information furnished reflects, in the opinion of management, all adjustments (consisting only of normal recurring adjustments) necessary for a fair statement of the results for the interim periods presented. Operating results for the three months ended March 31, 2001 are not

necessarily indicative of the results that may be expected for the year ending December 31, 2001. These condensed consolidated financial statements should be read in conjunction with the financial statements and the notes thereto included in the Company's latest Annual Report on Form 10-K.

Certain amounts have been reclassified for comparative purposes.

The accompanying financial statements of The Deltona Corporation and subsidiaries ("The Company") have been prepared on a going concern basis, which contemplates the realization of assets and satisfaction of liabilities in the normal course of business. The Company has incurred losses from operations resulting in a stockholders' deficiency as of March 31, 2001. The Company has been dependant on its ability to obtain financing from related companies to meet its cash requirements. There can be no guarantee that the Company will be able to obtain sufficient financing in the future or that related parties will continue to make loans to the Company. The consolidated financial statements do not include any adjustments relating to the recoverability of asset amounts or the amount of liabilities should the Company be unable to continue as a going concern.

#### (b) INVENTORIES

Information with respect to the classification of inventory of land and improvements including land held for sale or transfer is as follows (in thousands):

#### Land and Improvements

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	March 31, 2001	December 31, 2000
Unimproved land	\$ 420	\$ 420
development	2,778	2,316
Fully improved land	5,127	5,639
Total	\$ 8,325	\$ 8,375
	=======	=======

#### (c) MORTGAGES AND SIMILAR DEBT

The following table presents information with respect to mortgages and similar debt (in thousands):

	March 31, 2001	December 31, 2000
Mortgage Notes Payable Other Loans	\$ 5,100 6,595	\$ 5,400 5,572
Total mortgages and similar debt	\$ 11,695 =======	\$ 10,972 =======

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Included in Mortgage Notes Payable is the Yasawa loan (\$5,100,000 at March 31, 2001); included in Other Loans is the Swan loan (\$6,595,000 as of March 31, 2001).

Indebtedness under various purchase money mortgages and loan agreements is collateralized by substantially all of the Company's assets, including stock of certain wholly-owned subsidiaries. The Company's outstanding debt to Yasawa is secured by a first lien on the Company's receivables and a mortgage on all of the Company's property; and the Company's outstanding debt to Swan is secured by a second lien on the Company's receivables.

As of December 31, 1999, the Company had satisfied its principal debt obligation to Scafholding. The Company's outstanding debt to Yasawa as of March 31, 2001 was \$5,100,000. The terms of repayment of the restructured Yasawa loan provide for monthly payments of principal in the amount of \$100,000 payable monthly in cash or with contracts receivable at 100% of face value, plus interest payable monthly on the declining balance at the rate, effective January 1, 1999, of 6% per annum in cash or with contracts receivable at 65% of face value. The interest rate was again changed effective January 1, 2001 to the prime rate of 9.5%, to be adjusted semi-annually thereafter, to equal the prime rate then in effect. Yasawa and Scafholding did not require the Company to make interest payments for the period September 1, 1998 to March 31, 2001. As of March 31, 2001, the total amount of interest accrued is approximately \$1,181,000.

From October 9, 1998 through the present, Swan continued to loan the Company funds to meet its working capital requirements. The Company's outstanding debt to Swan, which is secured by a second lien on the Company's receivables, was \$6,595,000 as of March 31, 2001. The Company signed a promissory note to Swan in March 1999 which provides that funds advanced by Swan will be paid back by the Company monthly in contracts receivables at 90% of face value, with recourse. There is no interest for the first six months after an advance of money is received from Swan by the Company; thereafter the interest was 6% per annum on the outstanding balance of the advance. The interest rate was changed effective January 1, 2001 to the prime rate of 9.5%, to be adjusted semi-annually thereafter, to equal the prime rate then in effect. Each time an advance is made, a supplemental note is signed. The amount of each monthly payment will vary and will be dependent upon the amount of contracts receivable in the Company's portfolio, excluding contracts receivable held as collateral for prior receivable sales. Pursuant to the terms of the promissory note, the Company is required to transfer to Swan monthly as debt repayment all current contracts receivable in the Company's portfolio in excess of the aggregate sum of \$500,000. Funds advanced by Swan were used by the Company to meet the Company's working capital requirements. As of March 31, 2001, the total amount of interest accrued is approximately \$367,000.

During the period of time which the interest rate was at 6%, the Company recorded interest expense on all outstanding debt balances to Yasawa and Swan at 8%, the Company's incremental borrowing rate. Effective January 1, 2001, the Company's incremental borrowing rate is adjusted semi-annually to equal the prime rate. The difference between interest calculated at the Company's incremental borrowing rate and the amount accrued under the terms of the respective notes was recorded as capital contribution increase to capital surplus.

#### (d) COMMITMENTS AND CONTINGENCIES

Homesite sales contracts provide for the return of all monies paid in (including paid-in interest) should the Company be unable to meet its contractual obligations after the use of reasonable diligence. If a refund is made, the Company will recover the related homesite and any improvement thereto.

#### (e) CAPITALIZED INTEREST

The Company capitalizes interest cost incurred during a project's construction period. Interest expense was \$276,000 and \$254,000 for the three months ended March 31, 2001 and March 31, 2000, respectively. Interest in the amount of \$99,000 was capitalized for the three months ended March 31, 2001. No interest was capitalized for the three months ending March 31, 2000.

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#### (f) EARNINGS OR LOSS PER SHARE

Basic earnings (loss) per common and common equivalent share were computed by dividing net income (loss) by the weighted average number of shares of Common Stock and common stock equivalents outstanding during each period.

#### (g) RELATED PARTY TRANSACTION

In January 2000, the Company purchased 16 lots and homes under construction from Scafholding for approximately \$862,000. This amount represents Scafholding's lot cost and payments to date to the home builder. This transaction was 100% financed by Swan under its existing note payable arrangement.

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## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### RESULTS OF OPERATIONS

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For the three months ended March 31, 2001 and March 31, 2000.

#### Revenues

Total revenues were \$3,407,000 for the first three months of 2001 compared to \$2,087,000 for the comparable 2000 period.

Gross land sales were \$2,515,000 for the first three months of 2001 versus \$1,532,000 for the comparable 2000 period. Net land sales (gross land sales less estimated uncollectible installment sales and contract valuation discount) increased to \$1,894,000 the first three months of 2001 from \$1,168,000 for the first three months of 2000. The increase in sales reflects higher sales by the Company's independent dealers.

Housing revenues were \$981,000 for the first three months of 2001 versus \$593,000 for the comparable 2000 period. Revenues are not recognized from housing sales until the completion of construction and passage of title. Housing revenues increased as of result of higher sales by the Company's independent dealer network. The backlog of houses under contract was \$2,389,000 and \$981,000 as of March 31, 2001 and March 31, 2000, respectively.

The following table reflects the Company's real estate product mix for the periods indicated (in thousands):

	Three Months	Ended
	March 31, 2001	March 31, 2000
Gross Land Sales: Retail Sales*	\$ 2,515	\$ 1,532
Housing Sales:	981	593
Total Real Estate	\$ 3,496 =======	\$ 2,125

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\* New retail land sales contracts entered into, including deposit sales on which the Company has received less than 20% of the sales price, net of cancellations, for the three months ended March 31, 2001 and March 31, 2000 were \$2,395,000 and \$1,499,000, respectively. The Company had a backlog of approximately \$3,653,000 in unrecognized sales as of March 31, 2001. Such contracts are not included in retail land sales until the applicable rescission period has expired and the Company has received payments totaling 20% of the contract sales price.

Improvement revenues result from recognition of revenues deferred from prior period sales. Recognition occurs as development work proceeds on the previously sold property or customers are exchanged to a developed lot. Improvement revenues totaled \$29,000 for the first three months of 2001 versus \$49,000 for the comparable 2000 period.

Interest income was \$174,000 for the first three months of 2001 versus \$85,000 for the comparable period in 2000. The increase is the result of a favorable adjustment to the valuation allowance as a result of the cancellation of a large contract receivable in the first quarter of 2001.

Other revenues were \$151,000 for the three months of 2001 versus \$192,000 for the comparable period in 2000. Other revenues are principally generated by the Company's title insurance and real estate brokerage subsidiaries.

## Costs and Expenses

Costs and expenses were \$3,346,000 for the first three months of 2001 versus \$2,489,000 for the comparable period in 2000.

Cost of sales were \$1,333,000 for the first three months of 2001, versus \$882,000 for the comparable period in 2000.

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Commissions, advertising and other selling expenses totaled \$1,211,000\$ for the three months of 2001 versus <math>\$845,000\$ for the comparable period in 2000. Higher retail land sales resulted in increased commission expense. Other selling expenses increased to <math>\$276,000 for the first three months of 2001 versus \$258,000 for the comparable period in 2000 as a result of increased jobsite

expenses. Advertising and promotional expenses decreased to \$88,000 for the first three months of 2001 versus \$120,000 for the comparable period in 2000.

General and administrative expenses were \$381,000 for the first three months of 2001 versus \$363,000 for the comparable period in 2000. General and administrative expenses increased primarily due to increased overhead expenses.

Real estate tax expenses were \$144,000 for the first three months of 2000 and 2001.

Interest expense was \$276,000 for the first three months of 2001 versus \$254,000 for the comparable period in 2000. The increase in interest expense is a result of higher debt balances accruing interest at a higher interest rate.

Net Income (Loss)

The Company reported net income of \$61,000 for the first three months of 2001 versus a net loss of \$(402,000) for the comparable period in 2000.

Regulatory Developments which may affect Future Operations

In Florida, as in many growth areas, local governments have sought to limit or control population growth in their communities through restrictive zoning, density reduction, the imposition of impact fees and more stringent development requirements. Although the Company has taken such factors into consideration in its master plans by agreeing, for example, to make improvements, construct public facilities and dedicate certain property for public use, the increased regulation has lengthened the development process and added to development costs.

The implementation of the Florida Growth Management Act of 1985 (the "Act") precludes the issuance of development orders or permits if public facilities such as transportation, water and sewer services will not be available concurrent with development. Development orders have been issued for, and development has commenced in, the Company's existing communities (with development being completed in certain of these communities). Thus, the Company's communities are less likely to be affected by the new growth management policies than future communities. Any future communities developed by the Company will be strongly impacted by new growth management policies. Since the Act and its implications are consistently being re-examined by the State, together with local governments and various state and local governmental agencies, the Company cannot further predict the timing or the effect of new growth management policies, but anticipates that such policies may increase the Company's permitting and development costs.

The Company's real estate business is subject to regulation by various local, state and federal agencies. The communities are increasingly subject to substantial regulation as they are planned, designed and constructed, the nature of such regulation extending to improvements, zoning, building, environmental, health and related matters. Although the Company has been able to operate within the regulatory environment in the past, there can be no assurance that such regulations could not be made more restrictive and thereby adversely affect the Company's operations.

LIQUIDITY AND CAPITAL RESOURCES

MORTGAGES AND SIMILAR DEBT

From June 19, 1992 through March 1999, the Company had entered into loan

agreements with Selex International B.V., a Netherlands corporation ("Selex"), Yasawa Holdings, N.V., a Netherlands Antilles Corporation ("Yasawa"), Swan Development Corporation ("Swan") and related parties, including Scafholding B.V. ("Scafholding"). Since December, 1992, the Company has been dependent on loans and advances from Selex, Yasawa, Swan and their affiliates in order to meet its working capital requirements.

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As of December 31, 1999, the Company had satisfied its principal debt obligation to Scafholding. The Company's outstanding debt to Yasawa as of March 31, 2001 was \$5,100,000. The terms of repayment of the restructured Yasawa loan provide for monthly payments of principal in the amount of \$100,000 payable monthly in cash or with contracts receivable at 100% of face value, plus interest payable monthly on the declining balance at the rate, effective January 1, 1999, of 6% per annum in cash or with contracts receivable at 65% of face value. The interest rate was again changed effective January 1, 2001 to the prime rate of 9.5%, to be adjusted semi-annually thereafter, to equal the prime rate then in effect. Yasawa and Scafholding did not require the Company to make interest payments for the period September 1, 1998 to March 31, 2001. As of March 31, 2001, the total amount of interest accrued is approximately \$1,181,000.

From October 9, 1998 through the present, Swan continued to loan the Company funds to meet its working capital requirements. The Company's outstanding debt to Swan, which is secured by a second lien on the Company's receivables, was \$6,595,000 as of March 31, 2001. The Company signed a promissory note to Swan in March 1999 which provides that funds advanced by Swan will be paid back by the Company monthly in contracts receivables at 90% of face value, with recourse. There is no interest for the first six months after an advance of money is received from Swan by the Company; thereafter the interest was 6% per annum on the outstanding balance of the advance. The interest rate was changed effective January 1, 2001 to the prime rate of 9.5%, to be adjusted semi-annually thereafter, to equal the prime rate then in effect. Each time an advance is made, a supplemental note is signed. The amount of each monthly payment will vary and will be dependent upon the amount of contracts receivable in the Company's portfolio, excluding contracts receivable held as collateral for prior receivable sales. Pursuant to the terms of the promissory note, the Company is required to transfer to Swan monthly as debt repayment all current contracts receivable in the Company's portfolio in excess of the aggregate sum of \$500,000. Funds advanced by Swan were used by the Company to meet the Company's working capital requirements. As of March 31, 2001, the total amount of interest accrued is approximately \$367,000.

The following table presents information with respect to mortgages and similar debt (in thousands):

	March 31, 2001	December 31, 2000
Mortgage Notes Payable	\$ 5,100	\$ 5,400
Other Loans	6 <b>,</b> 595	5 <b>,</b> 572
Total mortgages and similar debt	\$ 11,695	\$ 10 <b>,</b> 972
	=======	=======

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Included in Mortgage Notes Payable is the Yasawa loan (\$5,100,000 at March 31, 2001); included in Other Loans is the Swan loan (\$6,595,000 as of March

31, 2001).

#### CONTRACTS AND MORTGAGES RECEIVABLE SALES

In 1990 and 1992, the Company sold contracts and mortgages receivable to unrelated third parties. These transactions, among other things, require that the Company replace or repurchase any receivable that becomes 90 days delinquent upon the request of the purchaser. Such requirement can be satisfied from contracts in which the purchaser holds a security interest (approximately \$1,361,000 as of March 31, 2001). The Company has fully reserved for the estimated future cancellations of these contracts based on the Company's historical experience for receivables the Company services and believes these reserves to be adequate. The Company did not replace any delinquent receivables in 2000 or 2001. As of March 31, 2001 and December 31, 2000, \$1,206,000 and \$1,210,000 in receivables were delinquent, respectively.

Since 1997, the Company sold contracts and mortgages receivable to related third parties, Scafholding and Swan. These transactions, among other things, require that the Company replace any receivable that becomes eligible to be cancelled. Such requirement is satisfied monthly from contracts in the Company's receivable portfolio not otherwise secured to unrelated third parties. The Company has fully reserved for the estimated future cancellations of these contracts based on the Company's historical experience for receivables the Company services and believes these reserves to be adequate.

The Company was the guarantor of approximately \$16,712,000 of contracts receivable sold or transferred as of March 31, 2001, for the transactions described above. There are no funds on deposit with purchasers of the receivables as security to assure collectibility as of such date. A provision has been established for the Company's obligation under the recourse provisions of

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which approximately \$2,946,000 remains at March 31, 2001. The Company has been in compliance with all receivable transactions since the consummation of receivable sales.

In the future, if the Company elects to do so, Yasawa and Scafholding have agreed to purchase contracts receivable at 65% of face value, with recourse. The Company has an agreement with Swan whereby Swan will loan the Company funds to be repaid with contracts receivable at 90% of face value, with recourse.

#### ACQUISITION OF HOMES UNDER CONSTRUCTION

In January 2000, the Company purchased 16 lots and homes under construction from Scafholding for approximately \$862,000. This amount represents Scafholding's lot cost and payments to date to the home builder. This transaction was 100% financed by Swan under its existing note payable arrangement.

#### LIQUIDITY

Retail land sales have traditionally produced negative cash flow through the point of sale as a result of a regulatory requirement to sell fully developed lots and the additional requirement to pay marketing and selling expenses prior to or shortly after the point of sale. In an effort to offset the negative cash flow effects of installment land sales, the Company is directing a greater portion of its marketing efforts to the sale of lots with homes and is now

offering lots for sale in compulsory building areas where a lot purchaser must complete payments for the lot and construct a home within a limited period of time.

The Company has been dependent on its ability to sell or otherwise finance its contracts receivable and/or secure other financing to meet its cash requirements. Since 1992, the Company has been largely dependent on Yasawa, Scafholding and Swan and related parties for the financing of its operations. Although Scafholding has purchased contracts receivables at the rate of 65% of face value, with recourse, and Swan has loaned the Company additional funds to be paid back with contracts receivable at the rate of 90% of face value, with recourse, there can be no guarantee that the Company will be able to generate sufficient receivables to obtain sufficient financing in the future or that Yasawa, Scafholding, Swan and other related parties will continue to make loans to the Company.

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### PART II - OTHER INFORMATION

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K.

(a) Exhibits

None.

(b) Reports on Form 8-K

None.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE DELTONA CORPORATION

Date: May 14, 2001 By: /s/John Battle

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John Battle Treasurer

(Principal Financial Officer)

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