

CROWN HOLDINGS INC  
Form 10-Q  
November 07, 2011

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
**WASHINGTON, DC 20549**

**FORM 10-Q**

x **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**  
**FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2011**

.. **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934**  
**FOR THE TRANSITION PERIOD FROM            TO**  
**COMMISSION FILE NUMBER 0-50189**

**CROWN HOLDINGS, INC.**

(Exact name of registrant as specified in its charter)

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<b>Pennsylvania</b> (State or other jurisdiction of incorporation or organization)	<b>75-3099507</b> (I.R.S. Employer Identification No.)
<b>One Crown Way, Philadelphia, PA</b> (Address of principal executive offices)	<b>19154-4599</b> (Zip Code)
<b>215-698-5100</b> (registrant's telephone number, including area code)	

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one)

Large accelerated filer <input checked="" type="checkbox"/>	Accelerated filer <input type="checkbox"/>
Non-accelerated filer <input type="checkbox"/> (Do not check if a smaller reporting company)	Smaller reporting company <input type="checkbox"/>

Indicate by check mark whether the registrant is a shell company (as defined in Exchange Act Rule 12b-2). Yes  No

There were 151,168,669 shares of Common Stock outstanding as of November 1, 2011.

## Crown Holdings, Inc.

## PART I FINANCIAL INFORMATION

## CONSOLIDATED STATEMENTS OF OPERATIONS

(In millions except share and per share data)

(Unaudited)

Three months ended September 30	2011	2010
<b>Net sales</b>	\$ 2,423	\$ 2,205
Cost of products sold, excluding depreciation and amortization	1,980	1,788
Depreciation and amortization	47	40
<b>Gross profit</b>	396	377
Selling and administrative expense	96	82
Provision for asbestos	0	15
Provision for restructuring	2	17
Asset impairments and sales	(2)	(11)
Loss from early extinguishments of debt	0	16
Interest expense	58	55
Interest income	(2)	(3)
Translation and foreign exchange	(1)	(2)
<b>Income before income taxes and equity earnings</b>	245	208
Provision for income taxes	87	47
Equity earnings in affiliates	1	0
<b>Net income</b>	159	161
Net income attributable to noncontrolling interests	(30)	(35)
<b>Net income attributable to Crown Holdings</b>	\$ 129	\$ 126
<b>Earnings per common share attributable to Crown Holdings:</b>		
Basic	\$ 0.86	\$ 0.79
Diluted	\$ 0.84	\$ 0.78
<b>Weighted average common shares outstanding:</b>		
Basic	150,138,644	159,181,133
Diluted	152,680,719	161,674,329

The accompanying notes are an integral part of these consolidated financial statements.

## Crown Holdings, Inc.

## CONSOLIDATED STATEMENTS OF OPERATIONS

(In millions except share and per share data)

(Unaudited)

Nine months ended September 30	2011	2010
<b>Net sales</b>	\$ 6,586	\$ 5,992
Cost of products sold, excluding depreciation and amortization	5,395	4,902
Depreciation and amortization	132	128
<b>Gross profit</b>	1,059	962
Selling and administrative expense	298	256
Provision for asbestos	0	15
Provision for restructuring	27	41
Asset impairments and sales	(2)	(18)
Loss from early extinguishments of debt	32	16
Interest expense	174	147
Interest income	(8)	(6)
Translation and foreign exchange	0	(4)
<b>Income before income taxes and equity earnings</b>	538	515
Provision for income taxes	182	143
Equity earnings in affiliates	1	0
<b>Net income</b>	357	372
Net income attributable to noncontrolling interests	(83)	(93)
<b>Net income attributable to Crown Holdings</b>	\$ 274	\$ 279
<b>Earnings per common share attributable to Crown Holdings:</b>		
Basic	\$ 1.80	\$ 1.74
Diluted	\$ 1.77	\$ 1.71
<b>Weighted average common shares outstanding:</b>		
Basic	152,347,988	160,280,362
Diluted	155,069,413	162,683,432

The accompanying notes are an integral part of these consolidated financial statements.

## Crown Holdings, Inc.

## CONSOLIDATED BALANCE SHEETS (Condensed)

(In millions)

(Unaudited)

	September 30, 2011	December 31, 2010
<b>Assets</b>		
<b>Current assets</b>		
Cash and cash equivalents	\$ 479	\$ 463
Receivables, net	1,317	936
Inventories	1,339	1,060
Prepaid expenses and other current assets	170	190
<b>Total current assets</b>	<b>3,305</b>	<b>2,649</b>
Goodwill	1,977	1,984
Property, plant and equipment, net	1,710	1,610
Other non-current assets	607	656
<b>Total</b>	<b>\$ 7,599</b>	<b>\$ 6,899</b>
<b>Liabilities and equity</b>		
<b>Current liabilities</b>		
Short-term debt	\$ 295	\$ 241
Current maturities of long-term debt	66	158
Accounts payable and accrued liabilities	2,021	1,978
<b>Total current liabilities</b>	<b>2,382</b>	<b>2,377</b>
Long-term debt, excluding current maturities	3,396	2,649
Postretirement and pension liabilities	1,142	1,159
Other non-current liabilities	499	485
Commitments and contingent liabilities <i>(Note I)</i>		
Noncontrolling interests	280	325
Crown Holdings shareholders' deficit	(100)	(96)
<b>Total equity</b>	<b>180</b>	<b>229</b>
<b>Total</b>	<b>\$ 7,599</b>	<b>\$ 6,899</b>

The accompanying notes are an integral part of these consolidated financial statements.

## Crown Holdings, Inc.

## CONSOLIDATED STATEMENTS OF CASH FLOWS (Condensed)

(In millions)

(Unaudited)

Nine months ended September 30	2011	2010
<b>Cash flows from operating activities</b>		
Net income	\$ 357	\$ 372
Adjustments to reconcile net income to net cash provided by / (used for) operating activities:		
Depreciation and amortization	132	128
Provision for restructuring	27	41
Asset impairments and sales	(2)	(18)
Pension expense	74	83
Pension contributions	(56)	(43)
Stock-based compensation	15	17
Changes in assets and liabilities:		
Receivables	(419)	(564)
Inventories	(299)	(120)
Accounts payable and accrued liabilities	(51)	48
Other, net	88	95
<b>Net cash provided by/(used for) operating activities</b>	<b>(134)</b>	<b>39</b>
<b>Cash flows from investing activities</b>		
Capital expenditures	(273)	(187)
Proceeds from sale of property, plant and equipment	25	20
Other	0	3
<b>Net cash used for investing activities</b>	<b>(248)</b>	<b>(164)</b>
<b>Cash flows from financing activities</b>		
Proceeds from long-term debt	1,421	718
Payments of long-term debt	(1,047)	(714)
Net change in revolving credit facility and short-term debt	342	448
Debt issue costs	(17)	(27)
Common stock issued	9	6
Common stock repurchased	(212)	(105)
Purchase of noncontrolling interests	(48)	(168)
Dividends paid to noncontrolling interests	(60)	(77)
Other	11	5
<b>Net cash provided by financing activities</b>	<b>399</b>	<b>86</b>
Effect of exchange rate changes on cash and cash equivalents	(1)	(5)
<b>Net change in cash and cash equivalents</b>	<b>16</b>	<b>(44)</b>
Cash and cash equivalents at January 1	463	459

<b>Cash and cash equivalents at September 30</b>	\$ 479	\$ 415
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The accompanying notes are an integral part of these consolidated financial statements.

## Crown Holdings, Inc.

## CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS EQUITY AND COMPREHENSIVE INCOME

(In millions) (Unaudited)

	Crown Holdings, Inc. Shareholders Equity							
	Common Stock	Paid-in Capital	Accumulated Earnings/ (Deficit)	Accumulated Other Comprehensive Loss	Treasury Stock	Total Crown Equity	Noncontrolling Interests	Total
<b>Balance at January 1, 2010</b>	\$ 929	\$ 1,536	\$ (94)	\$ (2,255)	\$ (122)	\$ (6)	\$ 389	\$ 383
Comprehensive income:								
Net income			279			279	93	372
Translation adjustments							(3)	(3)
Amortization of net loss and prior service cost included in pension and postretirement cost				50		50		50
Derivatives qualifying as hedges				3		3	(2)	1
<b>Total comprehensive income</b>						332	88	420
Dividends paid to noncontrolling interests							(77)	(77)
Restricted stock awarded		(3)			3			
Stock-based compensation		17				17		17
Common stock issued		3			3	6		6
Common stock repurchased		(88)			(17)	(105)		(105)
Purchase of noncontrolling interests		(114)		9		(105)	(63)	(168)
Sale of business							(9)	(9)
<b>Balance at September 30, 2010</b>	\$ 929	\$ 1,351	\$ 185	\$ (2,193)	\$ (133)	\$ 139	\$ 328	\$ 467
<b>Balance at January 1, 2011</b>	\$ 929	\$ 1,231	\$ 230	\$ (2,333)	\$ (153)	\$ (96)	\$ 325	\$ 229
Comprehensive income:								
Net income			274			274	83	357
Translation adjustments				(26)		(26)	2	(24)
Amortization of net loss and prior service cost included in pension and postretirement cost				49		49		49
Derivatives qualifying as hedges				(65)		(65)	(4)	(69)
<b>Total comprehensive income</b>						232	81	313
Dividends paid to noncontrolling interests							(60)	(60)
Contribution from noncontrolling interests							2	2
Restricted stock awarded		(2)			2			
Stock-based compensation		15				15		15
Common stock issued		6			3	9		9
Common stock repurchased		(186)			(26)	(212)		(212)
Purchase of noncontrolling interests		(48)				(48)	(68)	(116)
<b>Balance at September 30, 2011</b>	\$ 929	\$ 1,016	\$ 504	\$ (2,375)	\$ (174)	\$ (100)	\$ 280	\$ 180

The accompanying notes are an integral part of these consolidated financial statements.





## Crown Holdings, Inc.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(In millions, except per share and statistical data)

(Unaudited)

**A. Statement of Information Furnished**

The consolidated financial statements include the accounts of Crown Holdings, Inc. and its consolidated subsidiaries (the Company). The accompanying unaudited interim consolidated financial statements have been prepared by the Company in accordance with Form 10-Q instructions. In the opinion of management, these consolidated financial statements contain all adjustments of a normal and recurring nature necessary for a fair statement of the financial position of Crown Holdings, Inc. as of September 30, 2011 and the results of its operations for the three and nine month periods ended September 30, 2011 and 2010 and of its cash flows for the nine months ended September 30, 2011 and 2010. The results reported in these consolidated financial statements are not necessarily indicative of the results that may be expected for the entire year. These results have been determined on the basis of accounting principles generally accepted in the United States of America (GAAP).

Certain information and footnote disclosures normally included in financial statements presented in accordance with GAAP have been condensed or omitted. The year-end condensed balance sheet data was derived from audited financial statements, but does not include all disclosures required by GAAP. The accompanying consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2010. Certain reclassifications of prior years' data have been made to conform to the current year presentation.

**B. Stock-Based Compensation**

A summary of restricted stock transactions during the nine months ended September 30, 2011 follows:

	Number of shares
Nonvested shares outstanding at January 1, 2011	1,059,481
Awarded:	
Time-vesting (grant date fair value of \$33.70)	121,940
Performance-based (grant date fair value of \$41.69)	196,667
Performance-based achieved 200% level (grant date fair value of \$33.87)	145,278
Released:	
Time-vesting shares awarded in 2008 through 2010	(235,313)
Performance-based shares awarded in 2008	(145,278)
Performance-based awards achieved 200% level	(145,278)
Nonvested shares outstanding at September 30, 2011	997,497

The time-vesting awards vest ratably over three years. The performance-based shares cliff vest at the end of three years based on the results of the market criterion. The number of performance-based shares that will ultimately vest is based on the level of market performance achieved, ranging between 0% and 200% of the shares awarded, and will be settled in stock. The estimated grant-date fair value of each performance-based share was calculated using a Monte Carlo valuation model. At September 30, 2011, unrecognized compensation cost related to unvested restricted stock was \$7. The weighted average period over which the expense is expected to be recognized is 1.3 years.

The aggregate market value of the shares released and issued on the vesting dates was \$18.

## Crown Holdings, Inc.

**C. Inventories**

Inventories are stated at the lower of cost or market, with cost for U.S. inventories principally determined under the first-in, first-out ( FIFO ) method. Non-U.S. inventories are principally determined under the average cost method.

	September 30, 2011	December 31, 2010
Finished goods	\$ 508	\$ 365
Work in process	179	128
Raw materials and supplies	652	567
	\$ 1,339	\$ 1,060

**D. Fair Value Measurements**

Under GAAP a framework exists for measuring fair value, providing a three-tier hierarchy of pricing inputs used to report assets and liabilities that are adjusted to fair value. Level 1 includes inputs such as quoted prices which are available in active markets for identical assets or liabilities as of the report date. Level 2 includes inputs other than quoted prices in active markets included in Level 1, which are either directly or indirectly observable as of the report date. Level 3 includes unobservable pricing inputs that are not corroborated by market data or other objective sources. The Company has no items valued using Level 3 inputs other than certain pension plan assets.

The following table sets forth the fair value hierarchy of the Company's financial assets and liabilities that were accounted for at fair value on a recurring basis as of September 30, 2011 and December 31, 2010, respectively.

	Sept. 30, 2011	Dec. 31, 2010	Fair value at reporting date using			
			Level 1		Level 2	
	Sept. 30, 2011	Dec. 31, 2010	Sept. 30, 2011	Dec. 31, 2010	Sept. 30, 2011	Dec. 31, 2010
<b>Assets</b>						
Derivative instruments:						
Foreign exchange	\$ 23	\$ 26			\$ 23	\$ 26
Commodities	9	53	\$ 9	\$ 53		
<b>Total</b>	<b>\$ 32</b>	<b>\$ 79</b>	<b>\$ 9</b>	<b>\$ 53</b>	<b>\$ 23</b>	<b>\$ 26</b>
<b>Liabilities</b>						
Derivative instruments:						
Foreign exchange	\$ 32	\$ 15			\$ 32	\$ 15
Commodities	45	1	\$ 45	\$ 1		
<b>Total</b>	<b>\$ 77</b>	<b>\$ 16</b>	<b>\$ 45</b>	<b>\$ 1</b>	<b>\$ 32</b>	<b>\$ 15</b>

The Company utilizes market data or assumptions that market participants would use in pricing the asset or liability. The Company's assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of assets and liabilities measured at fair value and their placement within the fair value hierarchy.

The Company applies a market approach to value its commodity price hedge contracts. Prices from observable markets are used to develop the fair value of these financial instruments and they are reported under Level 1. The Company uses an income approach to value its foreign

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exchange forward contracts. These contracts are valued using a discounted cash flow model that calculates the present value of future cash flows under the terms of the contracts using market information as of the reporting date, such as foreign exchange spot and forward rates, and are reported under Level 2 of the fair value hierarchy.

Refer to Note E for further discussion of the Company's use of derivative instruments and their fair values.

**Crown Holdings, Inc.**

**E. Derivative Financial Instruments**

In the normal course of business the Company is subject to risk from adverse fluctuations in currency exchange rates, interest rates and commodity prices. The Company manages these risks through a program that includes the use of derivative financial instruments, primarily swaps and forwards. Counterparties to these contracts are major financial institutions. The Company is exposed to credit loss in the event of nonperformance by these counterparties. The Company does not use derivative instruments for trading or speculative purposes.

The Company's objective in managing exposure to market risk is to limit the impact on earnings and cash flow. The extent to which the Company uses such instruments is dependent upon its access to these contracts in the financial markets and its success using other methods, such as netting exposures in the same currencies to mitigate foreign exchange risk and using sales agreements that permit the pass-through of commodity price and foreign exchange rate risk to customers.

For derivative financial instruments accounted for as hedging instruments, the Company formally designates and documents, at inception, the financial instrument as a hedge of a specific underlying exposure, the risk management objective and the manner in which effectiveness will be assessed. The Company formally assesses, both at inception and at least quarterly thereafter, whether the derivative financial instruments used in hedging transactions are effective in offsetting changes in fair value or cash flows of the related underlying exposures. Any ineffective portion of the change in fair value of the instruments is recognized immediately in earnings.

**Cash Flow Hedges**

The Company designates certain derivative financial instruments as cash flow hedges. No components of the hedging instruments are excluded from the assessment of hedge effectiveness. Changes in fair value of outstanding derivatives accounted for as cash flow hedges, except any ineffective portion, are recorded in other comprehensive income until earnings are impacted by the hedged transaction. Classification of the gain or loss in the Consolidated Statements of Operations upon release from comprehensive income is the same as that of the underlying exposure. Contracts outstanding at September 30, 2011 mature between one and thirty-five months.

When the Company discontinues hedge accounting because it is no longer probable that an anticipated transaction will occur in the originally specified period, changes to fair value accumulated in other comprehensive income are recognized immediately in earnings.

The Company uses commodity forwards to hedge anticipated purchases of various commodities, including aluminum, fuel oil and natural gas and these exposures are hedged by a central treasury unit.

The Company also designates certain foreign exchange contracts as cash flow hedges of anticipated foreign-currency-denominated sales or purchases. The Company manages these risks at the operating unit level. Often the hedging of foreign currency risk is performed in concert with related commodity price hedges.

The following table sets forth financial information about the impact on Accumulated Other Comprehensive Income ( AOCI ) and earnings from changes in fair value related to derivative instruments accounted for as cash flow hedges.

	Amount of gain/(loss) recognized in AOCI (effective portion)		Amount of gain/(loss) reclassified from AOCI into earnings	
	Quarter ended Sept. 30, 2011	Nine months ended Sept. 30, 2011	Quarter ended Sept. 30, 2011	Nine months ended Sept. 30, 2011
Derivatives in cash flow hedges				
Foreign exchange contracts	\$ (1)	\$ (5)	\$ (2)	\$ (3) <sup>(1)</sup>
Commodity contracts	(41)	(41)	6	22 <sup>(2)</sup>
<b>Total</b>	<b>\$ (42)</b>	<b>\$ (46)</b>	<b>\$ 4</b>	<b>\$ 19</b>



## Crown Holdings, Inc.

	Amount of gain/(loss) recognized in AOCI (effective portion)		Amount of gain/(loss) reclassified from AOCI into earnings	
	Quarter ended	Nine months ended	Quarter ended	Nine months ended
	Sept. 30, 2010	Sept. 30, 2010	Sept. 30, 2010	Sept. 30, 2010
Derivatives in cash flow hedges				
Cross-currency swap	\$ (28)	\$ 11	\$ (27)	\$ 14 <sup>(3)</sup>
Foreign exchange contracts	(4)	1		3 <sup>(4)</sup>
Commodity contracts	24	12	(2)	4 <sup>(5)</sup>
Total	\$ (8)	\$ 24	\$ (29)	\$ 21

- (1) Within the Statement of Operations for the three months ended September 30, 2011, \$1 was credited to cost of products sold and \$3 was charged to net sales. During the nine months ended September 30, 2011, \$2 was charged to net sales and \$1 was charged to cost of products sold.
- (2) Within the Statement of Operations for the three months ended September 30, 2011, \$8 was credited to cost of products sold and \$2 was charged to income tax expense. During the nine months ended September 30, 2011, \$30 was credited to cost of products sold and \$8 was charged to income tax expense.
- (3) Within the Statement of Operations for the three months ended September 30, 2010, \$27 was charged to translation and foreign exchange. During the nine months ended September 30, 2010, \$14 was credited to translation and foreign exchange.
- (4) Within the Statement of Operations for the three months ended September 30, 2010, \$1 was charged to net sales and \$1 was credited to cost of products sold. During the nine months ended September 30, 2010, \$1 was credited to net sales and \$2 was credited to cost of products sold.
- (5) Within the Statement of Operations for the three and nine months ended September 30, 2010 \$2 was charged to income tax expense and for the nine months ended September 30, 2010, \$6 was credited to cost of products sold.

For the twelve month period ending September 30, 2012, a net loss of \$29 (\$23, net of tax) is expected to be reclassified to earnings. No amounts were reclassified during the three and nine months ended September 30, 2011 and 2010 in connection with anticipated transactions that were no longer considered probable and the ineffective portion recorded in earnings was less than \$1.

#### Fair Value Hedges and Contracts Not Designated as Hedges

The Company designates certain derivative financial instruments as fair value hedges of recognized foreign-denominated assets and liabilities, generally trade accounts receivable and payable and unrecognized firm commitments. The notional values and maturity dates of the derivative instruments coincide with those of the hedged items. Changes in fair value of the derivative financial instruments, excluding time value, are offset by changes in fair value of the related hedged items. Other than for firm commitments, amounts related to time value are excluded from the assessment and measurement of hedge effectiveness and are reported in earnings. Less than \$1 was reported in earnings for the nine months ended September 30, 2011.

Certain derivative financial instruments, including foreign exchange contracts related to intercompany debt, were not designated or did not qualify for hedge accounting; however, they are effective economic hedges as the changes in their fair value, except for time value, are offset by changes in remeasurement of the related hedged items. The Company's primary use of these derivative instruments is to offset the earnings impact that fluctuations in foreign exchange rates have on certain monetary assets and liabilities denominated in nonfunctional currencies. Changes in fair value of these derivative instruments are immediately recognized in earnings as foreign exchange adjustments.

## Crown Holdings, Inc.

The impact on earnings from foreign exchange contracts designated as fair value hedges was a loss of \$4 for the three months ended September 30, 2011 and gains of \$10 and \$2 for the three and nine months ended September 30, 2010. The impact on earnings from foreign exchange contracts not designated as hedges were losses of \$25 and \$6 for the three and nine months ended September 30, 2011 and a loss of \$8 and a gain of \$17 for the same periods in 2010. These adjustments were reported within translation and foreign exchange in the Consolidated Statements of Operations and were offset by changes in the fair values of the related hedged items.

The fair values of outstanding derivative instruments in the Consolidated Balance Sheets at September 30, 2011 and December 31, 2010 were:

Derivative Assets	Balance Sheet Classification	September 30, 2011	December 31, 2010
<b>Derivatives designated as hedges:</b>			
Foreign exchange contracts	Other current assets	\$ 9	\$ 12
Commodity contracts	Other current assets	8	40
Commodity contracts	Other non-current assets	1	13
<b>Derivatives not designated as hedges:</b>			
Foreign exchange contracts	Other current assets	14	14
<b>Total</b>		<b>\$ 32</b>	<b>\$ 79</b>

Derivative Liabilities	Balance Sheet Classification	September 30, 2011	December 31, 2010
<b>Derivatives designated as hedges:</b>			
Foreign exchange contracts	Accounts payable and accrued liabilities	\$ 9	\$ 12
Commodity contracts	Accounts payable and accrued liabilities	36	1
Commodity contracts	Other non-current liabilities	9	0
<b>Derivatives not designated as hedges:</b>			
Foreign exchange contracts	Accounts payable and accrued liabilities	23	3
<b>Total</b>		<b>\$ 77</b>	<b>\$ 16</b>

The aggregate U.S. dollar-equivalent notional values of outstanding derivative instruments in the Consolidated Balance Sheets at September 30, 2011 and December 31, 2010 were:

	September 30, 2011	December 31, 2010
<b>Derivatives in cash flow hedges:</b>		
Foreign exchange	\$ 422	\$ 751
Commodities	465	326
<b>Derivatives in fair value hedges:</b>		
Foreign exchange	157	256
<b>Derivatives not designated as hedges:</b>		
Foreign exchange	710	827





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**Crown Holdings, Inc.**
**F. Restructuring**

During the first nine months of 2011, the Company recorded a pre-tax charge of \$27 for restructuring costs, including \$20 related to the relocation of the Company's European Division headquarters and management to Switzerland, \$4 related to severance costs in the Company's European Specialty Packaging segment and \$3 related to prior restructuring actions in the Company's North America Food segment.

During the first nine months of 2010, the Company recorded a pre-tax charge of \$41 for restructuring costs, including \$25 related to plant closures in the Company's North America Food segment and \$16 related to the relocation of the Company's European Division headquarters and management to Switzerland.

European Division Headquarters

During the first nine months of 2010, the Company recorded a pre-tax charge of \$16 related to the relocation of its European Division headquarters and management to Switzerland in order to benefit from a more centralized management location and increased efficiencies.

During the first nine months of 2011, the Company recorded a pre-tax charge of \$20 related to the relocation of which \$19 represents the estimated employee compensation costs resulting from an intercompany payment related to the relocation. The Company expects to pay these costs over the next four years. As of September 30, 2011, the Company incurred costs of \$34 which are expected to be the total costs related to the relocation.

The following table summarizes the restructuring accrual balances and utilization by cost type for the relocation:

	Termination benefits	Other exit costs	Asset writedowns	Total
Balance at January 1, 2010	\$ 0	\$ 0	\$ 0	\$ 0
Provisions	13	3	0	16
Payments made	(0)	(1)	0	(1)
Balance at September 30, 2010	\$ 13	\$ 2	\$ 0	\$ 15
	Termination benefits	Other exit costs	Asset writedowns	Total
Balance at January 1, 2011	\$ 8	\$ 2	\$ 0	\$ 10
Provisions	1	19	0	20
Payments made	(3)	(2)	0	(5)
Balance at September 30, 2011	\$ 6	\$ 19	\$ 0	\$ 25

North America Food

In 2010 and 2009, the Company closed certain Canadian food can plants in an effort to reduce costs through consolidation of its U.S. and Canadian operations. The actions resulted in headcount reductions of approximately 400 and are expected to be completed in 2011.

During the first nine months of 2011, the Company recorded a pre-tax charge of \$3 related to the closures. As of September 30, 2011, the Company incurred total costs of \$55 and expects to incur future additional charges of approximately \$1 for strip and clean costs and may incur future additional charges for pension settlements of approximately \$40 when the Company receives regulatory approval and settles the obligations. The Company expects the total cash cost related to the pension settlements to be approximately \$15.



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**Crown Holdings, Inc.**

The following table summarizes the restructuring accrual balances and utilization by cost type for these actions:

	Termination benefits	Other exit costs	Asset writedowns	Total
Balance at January 1, 2010	\$ 6	\$ 0	\$ 0	\$ 6
Provision	10	5	10	25
Payments	(4)	(5)	0	(9)
Reclassified to other accounts	(5)	0	(10)	(15)
<b>Balance at September 30, 2010</b>	<b>\$ 7</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 7</b>
Balance at January 1, 2011	\$ 3	\$ 0	\$ 0	\$ 3
Provisions	1	2	0	3
Payments made	(2)	(2)	0	(4)
<b>Balance at September 30, 2011</b>	<b>\$ 2</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 2</b>

European Food

In 2009, the Company initiated a restructuring as part of ongoing cost reduction efforts in its European Food segment. The restructuring resulted in a headcount reduction of approximately 160 and is expected to be completed in 2011. The Company incurred total costs of \$14 which are expected to be the total costs related to the restructuring.

The following table summarizes the restructuring accrual balances and utilization by cost type for this action:

	Termination benefits	Other exit costs	Asset writedowns	Total
Balance at January 1, 2010	\$ 14	\$ 0	\$ 0	\$ 14
Payments made	(6)	0	0	(6)
<b>Balance at September 30, 2010</b>	<b>\$ 8</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 8</b>
Balance at January 1, 2011	\$ 8	\$ 0	\$ 0	\$ 8
Payments made	(3)	0	0	(3)
<b>Balance at September 30, 2011</b>	<b>\$ 5</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 5</b>

Other

In 2009, the Company initiated a restructuring as part of ongoing cost reduction efforts primarily in its European Specialty Packaging segment. The restructuring resulted in a headcount reduction of approximately 90 and is expected to be completed in 2011. The Company incurred costs of \$5 which are expected to be the total costs related to the restructuring.

During the first nine months of 2011, the Company initiated a restructuring as part of ongoing cost reduction efforts in its European Specialty Packaging segment. The restructuring resulted in a headcount reduction of approximately 32 and is expected to be completed in 2011. The Company incurred costs of \$4 which are expected to be the total costs related to the restructuring.



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**Crown Holdings, Inc.**

The following table summarizes the restructuring accrual balances and utilization by cost type for these actions:

	Termination benefits	Other exit costs	Asset writedowns	Total
Balance at January 1, 2010	\$ 5	\$ 0	\$ 0	\$ 5
Payments made	(3)	0	0	(3)
Balance at September 30, 2010	\$ 2	\$ 0	\$ 0	\$ 2
Balance at January 1, 2011	\$ 2	\$ 0	\$ 0	\$ 2
Provisions	4	0	0	4
Payments made	(1)	0	0	(1)
Balance at September 30, 2011	\$ 5	\$ 0	\$ 0	\$ 5

**G. Debt**

In January 2011, the Company sold \$700 principal amount of 6.25% senior notes due 2021. The notes were issued at par by Crown Americas LLC and Crown Americas Capital Corp. III, each a subsidiary of the Company, and are unconditionally guaranteed by the Company and substantially all of its U.S. subsidiaries. The Company paid \$11 in bond issue costs that will be amortized over the term of the debt. In addition, concurrently with the offering of the notes, the Company retired all of its \$600 outstanding 7.75% senior notes due 2015. The Company recorded a loss from early extinguishment of debt of \$30 including \$25 for premiums paid and \$5 for the write off of deferred financing fees.

In June 2011, the Company amended its existing senior secured credit facilities to add a \$200 term loan facility and a \$274 (\$367 at September 30, 2011) term loan facility, each of which will mature in June 2016 and bear interest at LIBOR or EURIBOR plus 1.75%. The Company paid \$6 in issuance costs that will be amortized over the term of the facilities. The Company used borrowings under the facilities to repay its existing \$147 and \$108 (\$159) term loans, which were scheduled to mature in November 2012, and to redeem all \$83 (\$121) of its outstanding 6.25% first priority senior secured notes due September 2011 and to pay accrued interest and related fees. The Company recorded a loss from early extinguishment of debt of \$2.

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**Crown Holdings, Inc.**

The Company's outstanding debt at September 30, 2011 and December 31, 2010 was as follows.

	September 30 2011	December 31 2010
<b>Short-term debt</b>	\$ 295	\$ 241
<b>Long-term debt</b>		
Senior secured borrowings:		
Revolving credit facilities	\$ 472	\$ 184
Term loan facilities		
U.S. dollar at LIBOR plus 1.75% due 2012	0	147
Euro at EURIBOR plus 1.75% due 2012	0	145
U.S. dollar at LIBOR plus 1.75% due 2016	200	0
Euro ( 274 at September 30, 2011) at EURIBOR plus 1.75% due 2016	367	0
Euro 6.25% first priority notes due 2011	0	112
Senior notes and debentures:		
U.S. dollar 7.75% due 2015	0	600
U.S. dollar 7.625% due 2017	400	400
Euro ( 500 at September 30, 2011) 7.125% due 2018	670	669
U.S. dollar 6.25% due 2021	700	0
U.S. dollar 7.375% due 2026	350	350
U.S. dollar 7.50% due 2096	64	64
Other indebtedness in various currencies	250	148
Unamortized discounts	(11)	(12)
Total long-term debt	3,462	2,807
Less: current maturities	(66)	(158)
Total long-term debt, less current maturities	\$ 3,396	\$ 2,649

The estimated fair value of the Company's long-term borrowings, based on quoted market prices for the same or similar issues, was \$3,323 at September 30, 2011.

#### **H. Asbestos-Related Liabilities**

Crown Cork & Seal Company, Inc. ( Crown Cork ) is one of many defendants in a substantial number of lawsuits filed throughout the United States by persons alleging bodily injury as a result of exposure to asbestos. These claims arose from the insulation operations of a U.S. company, the majority of whose stock Crown Cork purchased in 1963. Approximately ninety days after the stock purchase, this U.S. company sold its insulation assets and was later merged into Crown Cork.

Prior to 1998, amounts paid to asbestos claimants were covered by a fund made available to Crown Cork under a 1985 settlement with carriers insuring Crown Cork through 1976, when Crown Cork became self-insured. The fund was depleted in 1998 and the Company has no remaining coverage for asbestos-related costs.

During 2010 and 2011, the states of Alabama, Nebraska, South Dakota and Wyoming enacted legislation that limits asbestos-related liabilities under state law of companies such as Crown Cork that allegedly incurred these liabilities because they are successors by corporate merger to companies that had been involved with asbestos.

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Similar legislation was enacted in Florida, Georgia, Indiana, Mississippi, North Dakota, Ohio, Oklahoma, South Carolina and Wisconsin in recent years. The legislation, which applies to future and, with the exception of Georgia, South Carolina and South Dakota, pending claims, caps asbestos-related liabilities at the fair market value of the predecessor's total gross assets adjusted for inflation. Crown Cork has paid significantly more for asbestos-related claims than the total value of its predecessor's assets adjusted for inflation. Crown Cork has integrated the legislation into its claims defense strategy. The Company cautions, however, that the legislation may be challenged and there can be no assurance regarding the ultimate effect of the legislation on Crown Cork.



**Crown Holdings, Inc.**

In June 2003, the State of Texas enacted legislation that limits the asbestos-related liabilities in Texas courts of companies such as Crown Cork that allegedly incurred these liabilities because they are successors by corporate merger to companies that had been involved with asbestos. The Texas legislation, which applies to future claims and pending claims, caps asbestos-related liabilities at the total gross value of the predecessor's assets adjusted for inflation. Crown Cork has paid significantly more for asbestos-related claims than the total adjusted value of its predecessor's assets.

On October 22, 2010, the Texas Supreme Court, in a 6-2 decision, reversed a lower court decision, *Barbara Robinson v. Crown Cork & Seal Company, Inc.*, No. 14-04-00658-CV, Fourteenth Court of Appeals, Texas, which had upheld the dismissal of an asbestos-related case against Crown Cork. The Texas Supreme Court held that the Texas legislation was unconstitutional under the Texas Constitution when applied to asbestos-related claims pending against Crown Cork when the legislation was enacted in June of 2003. In 2010, the Company recorded a pre-tax charge of \$15 including estimated legal fees to increase its accrual for asbestos related costs for claims pending in Texas on June 11, 2003. The Company believes that the decision of the Texas Supreme Court is limited to retroactive application of the Texas legislation to asbestos-related cases that were pending against Crown Cork in Texas on June 11, 2003 and therefore continues to assign no value to claims filed after June 11, 2003.

In December 2001, the Commonwealth of Pennsylvania enacted legislation that limits the asbestos-related liabilities of Pennsylvania corporations that are successors by corporate merger to companies involved with asbestos. The legislation limits the successor's liability for asbestos to the acquired company's asset value adjusted for inflation. Crown Cork has paid significantly more for asbestos-related claims than the acquired company's adjusted asset value. In November 2004, the legislation was amended to address a Pennsylvania Supreme Court decision (*Ieropoli v. AC&S Corporation, et. al.*, No. 117 EM 2002) which held that the statute violated the Pennsylvania Constitution due to retroactive application. The Company cautions that the limitations of the statute, as amended, are subject to litigation and may not be upheld. Adverse rulings in cases challenging the constitutionality of the Pennsylvania statute could have a material impact on the Company.

During the nine months ended September 30, 2011, the Company paid \$14 to settle outstanding claims and had claims activity as follows:

Beginning claims	50,000
New claims	2,000
Settlements or dismissals	(2,000)
Ending claims	50,000

As of December 31, the Company's outstanding claims by year of exposure and state filed were:

	2010	2009
Claimants alleging first exposure after 1964	15,000	15,000
Claimants alleging first exposure before or during 1964 filed in:		
Texas	12,000	12,000
Pennsylvania	2,000	2,000
Other states that have enacted asbestos legislation	6,000	6,000
Other states	15,000	15,000
Total claims outstanding	50,000	50,000

The outstanding claims in each period exclude 3,100 pending claims involving plaintiffs who allege that they are, or were, maritime workers subject to exposure to asbestos, but whose claims the Company believes will not have a material effect on the Company's consolidated results of operations, financial position or cash flow. The outstanding claims also exclude approximately 19,000 inactive claims. Due to the passage of time, the Company considers it unlikely that the plaintiffs in these cases will pursue further action against the Company. The exclusion of these inactive claims had no effect on the calculation of the Company's accrual as the claims were filed in states, as described above, where the Company's liability is limited by statute.

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Historically (1977-2010), Crown Cork estimates that approximately one-quarter of all asbestos-related claims made against it have been asserted by claimants who claim first exposure to asbestos after 1964.

**Crown Holdings, Inc.**

With respect to claimants alleging first exposure to asbestos before or during 1964, the Company does not include in its accrual any amounts for settlements in states where the Company's liability is limited by statute except for certain pending claims in Texas as described earlier.

With respect to post-1964 claims, regardless of the existence of asbestos legislation, the Company does not include in its accrual any amounts for settlement of these claims because of increased difficulty of establishing identification of relevant insulation products as the cause of injury. Given our settlement experience with post-1964 claims, we do not believe that an adverse ruling in the Texas or Pennsylvania asbestos litigation cases, or in any other state that has enacted asbestos legislation, would have a material impact on the Company with respect to such claims.

As of December 31, the percentage of outstanding claims related to claimants alleging serious diseases (primarily mesothelioma and other malignancies) were as follows:

	2010	2009	2008
Total claims	18%	16%	15%
Pre-1964 claims in states without asbestos legislation	31%	29%	25%

Crown Cork has entered into arrangements with plaintiffs' counsel in certain jurisdictions with respect to claims which are not yet filed, or asserted, against us. However, Crown Cork expects claims under these arrangements to be filed or asserted against Crown Cork in the future. The projected value of these claims is included in the Company's estimated liability as of September 30, 2011.

As of September 30, 2011, the Company's accrual for pending and future asbestos-related claims and related legal costs was \$235, including \$186 for unasserted claims. The Company's accrual includes estimated probable costs for claims through the year 2020. The Company's accrual excludes potential costs for claims beyond 2020 because the Company believes that the key assumptions underlying its accrual are subject to greater uncertainty as the projection period lengthens.

It is reasonably possible that the actual loss could be in excess of the Company's accrual. However, the Company is unable to estimate the reasonably possible loss in excess of its accrual due to uncertainty in the following assumptions that underlie the Company's accrual and the possibility of losses in excess of such accrual: the amount of damages sought by the claimant (which was not specified for approximately 96% of the claims outstanding at the end of 2010), the Company and claimant's willingness to negotiate a settlement, the terms of settlements of other defendants with asbestos-related liabilities, the bankruptcy filings of other defendants (which may result in additional claims and higher settlements for non-bankrupt defendants), the nature of pending and future claims (including the seriousness of alleged disease, whether claimants allege first exposure to asbestos before or during 1964 and the claimant's ability to demonstrate the alleged link to Crown Cork), the volatility of the litigation environment, the defense strategies available to the Company, the level of future claims, the rate of receipt of claims, the jurisdiction in which claims are filed, and the effect of state asbestos legislation (including the validity and applicability of the Pennsylvania legislation to non-Pennsylvania jurisdictions, where the substantial majority of the Company's asbestos cases are filed).

#### **I. Commitments and Contingent Liabilities**

The Company, along with others in most cases, has been identified by the EPA or a comparable state environmental agency as a Potentially Responsible Party ( PRP ) at a number of sites and has recorded aggregate accruals of \$6 for its share of estimated future remediation costs at these sites. The Company has been identified as having either directly or indirectly disposed of commercial or industrial waste at the sites subject to the accrual, and where appropriate and supported by available information, generally has agreed to be responsible for a percentage of future remediation costs based on an estimated volume of materials disposed in proportion to the total materials disposed at each site. The Company has not had monetary sanctions imposed nor has the Company been notified of any potential monetary sanctions at any of the sites.

**Crown Holdings, Inc.**

The Company has also recorded aggregate accruals of \$9 for remediation activities at various worldwide locations that are owned by the Company and for which the Company is not a member of a PRP group. Although the Company believes its accruals are adequate to cover its portion of future remediation costs, there can be no assurance that the ultimate payments will not exceed the amount of the Company's accruals and will not have a material effect on its results of operations, financial position and cash flow. Any possible loss or range of potential loss that may be incurred in excess of the recorded accruals cannot be estimated.

In August 2010, the Spanish National Antitrust Commission issued a Proposal for Resolution (*Propuesta de Resolución*) alleging that Crown European Holdings SA, a wholly-owned subsidiary of the Company, and one of its subsidiaries violated Spanish and European competition law by coordinating certain commercial terms and exchanging information with competitors in Spain. In May 2011, the Antitrust Commission concluded that there was no violation and closed the investigation without rendering a formal decision. There can be no assurance that the Antitrust Commission will not re-open its investigation against the Company's subsidiary in the event new facts or other circumstances justify a new investigation.

In July 2010, a subsidiary of the Company became aware of an investigation by the Netherlands Competition Authority in relation to competition law matters. In April 2011, the Netherlands Competition Authority terminated its investigation having found no evidence to support any charges against the Company's subsidiary. There can be no assurance that the Netherlands Competition Authority will not re-open its investigation against the Company's subsidiary in the event new facts or other circumstances justify a new investigation.

The Company's Italian subsidiaries have received or expect to receive assessments for value added taxes and related income taxes from the Italian tax authorities resulting from certain third party suppliers' failures to remit required value added tax payments due by those suppliers under Italian law with respect to purchases for resale to the Company. The assessments cover tax periods 2004 and 2005 and additional assessments are expected to cover periods 2006 through 2009. The expected total assessments resulting from these third party suppliers failing to remit the tax payments are approximately 40 (\$54 at September 30, 2011) plus any applicable interest and penalties. The Company intends to dispute these assessments and believes that, if necessary, it should be able to successfully demonstrate in the Italian courts that it has no additional liability for the asserted taxes. While the Company intends to dispute the assessments, there can be no assurance that it will be successful in such disputes or regarding the final amount of additional taxes, if any, payable to the Italian tax authorities.

The Company and its subsidiaries are also subject to various other lawsuits and claims with respect to labor, environmental, securities, vendor and other matters arising out of the Company's normal course of business. While the impact on future financial results is not subject to reasonable estimation because considerable uncertainty exists, management believes that the ultimate liabilities resulting from such lawsuits and claims will not materially affect the Company's consolidated results of operations, financial position or cash flow.

The Company has various commitments to purchase materials, supplies and utilities as part of the ordinary conduct of business. The Company's basic raw materials for its products are steel and aluminum, both of which are purchased from multiple sources. The Company is subject to fluctuations in the cost of these raw materials and has periodically adjusted its selling prices to reflect these movements. There can be no assurance, however, that the Company will be able to fully recover any increases or fluctuations in raw material costs from its customers. The Company also has commitments for standby letters of credit and for purchases of capital assets.

In January 2010, the Company received a net one time payment of \$20 as part of an overall resolution of a long-time dispute unrelated to the Company's ongoing operations and recorded as a gain in the first quarter of 2010 within selling and administrative expense.

**Crown Holdings, Inc.**

At September 30, 2011, the Company was party to certain indemnification agreements covering environmental remediation, lease payments and other potential costs associated with properties sold or businesses divested. For agreements with defined liability limits the maximum potential amount of future liability was \$13. The Company accrues for costs related to these items when it is probable that a liability has been incurred and the amount can be reasonably estimated. At September 30, 2011, the Company also had guarantees of \$16 related to the residual values of leased assets.

**J. Earnings Per Share**

The following table summarizes the computations of basic and diluted earnings per share attributable to Crown Holdings for the periods ended September 30, 2011 and 2010, respectively:

	Three Months Ended September 30		Nine Months Ended September 30	
	2011	2010	2011	2010
Net income attributable to Crown Holdings	\$ 129	\$ 126	\$ 274	\$ 279
Weighted average shares outstanding:				
Basic	150.1	159.2	152.3	160.3
Add: dilutive stock options and restricted stock	2.6	2.5	2.8	2.4
Diluted	152.7	161.7	155.1	162.7
<b>Basic earnings per share</b>	<b>\$ 0.86</b>	<b>\$ 0.79</b>	<b>\$ 1.80</b>	<b>\$ 1.74</b>
<b>Diluted earnings per share</b>	<b>\$ 0.84</b>	<b>\$ 0.78</b>	<b>\$ 1.77</b>	<b>\$ 1.71</b>

For the nine months ended September 30, 2010, 2.3 million contingently issuable common shares were excluded from the computation of diluted earnings per share because the effect would have been antidilutive. An immaterial amount of antidilutive shares was excluded from the computation in the other periods presented.

**K. Pension and Other Postretirement Benefits**

The components of net periodic pension and other postretirement benefits costs for the three and nine months ended September 30 were as follows:

Pension Benefits U.S. Plans	Three Months Ended September 30		Nine Months Ended September 30	
	2011	2010	2011	2010
Service cost	\$ 3	\$ 3	\$ 9	\$ 7
Interest cost	18	18	54	54
Expected return on plan assets	(20)	(20)	(60)	(60)
Recognized prior service cost	1		2	1
Recognized net loss	12	16	36	50
Net periodic cost	<b>\$ 14</b>	<b>\$ 17</b>	<b>\$ 41</b>	<b>\$ 52</b>

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Pension Benefits Non-U.S. Plans	Three Months Ended September 30		Nine Months Ended September 30	
	2011	2010	2011	2010
Service cost	\$ 7	\$ 7	\$ 19	\$ 20
Interest cost	42	39	121	115
Expected return on plan assets	(50)	(45)	(147)	(133)
Recognized prior service (credit)/cost	0	(2)	1	(4)
Recognized net loss	12	10	39	33
Curtailement	0	0	0	5
Net periodic cost	\$ 11	\$ 9	\$ 33	\$ 36

## Crown Holdings, Inc.

Other Postretirement Benefits	Three Months Ended September 30		Nine Months Ended September 30	
	2011	2010	2011	2010
Service cost	\$ 1	\$ 2	\$ 6	\$ 6
Interest cost	5	7	16	22
Recognized prior service credit	(8)	(5)	(25)	(16)
Recognized net loss	3		10	5
<b>Net periodic cost</b>	<b>\$ 1</b>	<b>\$ 4</b>	<b>\$ 7</b>	<b>\$ 17</b>

**L. Accelerated Share Repurchase**

In December 2010, the Company entered into an agreement to purchase shares of its common stock under an accelerated share repurchase program. Pursuant to the agreement, the Company initially purchased 4,354,838 shares for \$150. The purchase price of these shares was subject to an adjustment based on the Company's volume-weighted average stock price during the term of the transaction. The purchase price adjustment was settled in April, 2011 and resulted in an additional cash payment of \$6.

In May 2011, the Company entered into an agreement to purchase shares of its common stock under an accelerated share repurchase program. Pursuant to the agreement, the Company purchased 5,018,701 shares for \$200.

**M. Income Taxes**

The provision for income taxes differs from the amount of income tax determined by applying the U.S. statutory federal income tax rate to pre-tax income as a result of the following items:

	Three Months Ended September 30		Nine Months Ended September 30	
	2011	2010	2011	2010
U.S. statutory rate at 35%	\$ 86	\$ 73	\$ 188	\$ 180
Tax on foreign income	(9)	(18)	(44)	(42)
Valuation allowance	(13)	(10)	(1)	(3)
Nontaxable settlement of legal dispute	0	0	0	(7)
Tax law changes	28	2	25	10
Other items, net	(5)	0	14	5
<b>Income tax provision</b>	<b>\$ 87</b>	<b>\$ 47</b>	<b>\$ 182</b>	<b>\$ 143</b>

The other items caption for the nine months ended September 30, 2011 includes \$20 of increase due to tax charges in connection with the relocation of the Company's European headquarters and management to Switzerland, partially offset by other net differences.

**N. Segment Information**

The Company evaluates performance and allocates resources based on segment income. Segment income, which is not a defined term under GAAP, is defined by the Company as gross profit less selling and administrative expenses. Segment income should not be considered in isolation or as a substitute for net income data prepared in accordance with GAAP and may not be comparable to calculations of similarly titled measures by other companies. Transactions between operating segments are not material.





**Crown Holdings, Inc.**

The tables below present information about operating segments for the three and nine months ended September 30, 2011 and 2010:

	External Sales Three Months Ended September 30		External Sales Nine Months Ended September 30	
	2011	2010	2011	2010
Americas Beverage	\$ 594	\$ 547	\$ 1,697	\$ 1,576
North America Food	271	275	676	686
European Beverage	451	411	1,291	1,164
European Food	623	558	1,554	1,383
European Specialty Packaging	122	108	341	296
Total reportable segments	2,061	1,899	5,559	5,105
Non-reportable segments	362	306	1,027	887
Total	\$ 2,423	\$ 2,205	\$ 6,586	\$ 5,992

The primary sources of revenue included in non-reportable segments are the Company's aerosol can businesses in North America, Europe and Thailand, the Company's beverage can businesses in Cambodia, China, Malaysia, Singapore, Thailand and Vietnam and the Company's food can and closures business in Thailand.

	Intersegment Sales Three Months Ended September 30		Intersegment Sales Nine Months Ended September 30	
	2011	2010	2011	2010
Americas Beverage	\$ 19	\$ 25	\$ 61	\$ 62
North America Food	6	4	12	7
European Beverage	0	0	1	0
European Food	27	23	89	60
European Specialty Packaging	16	14	53	40
Total reportable segments	68	66	216	169
Non-reportable segments	24	22	62	45
Total	\$ 92	\$ 88	\$ 278	\$ 214

Intersegment sales primarily include sales of ends and components used to manufacture cans, such as printed and coated metal, as well as parts and equipment used in the manufacturing process.

	Segment Income Three Months Ended September 30		Segment Income Nine Months Ended September 30	
	2011	2010	2011	2010
Americas Beverage	\$ 77	\$ 74	\$ 217	\$ 204
North America Food	49	42	115	91

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European Beverage	61	70	176	197
European Food	87	83	202	182
European Specialty Packaging	11	12	30	23
Total reportable segments	\$ 285	\$ 281	\$ 740	\$ 697

## Crown Holdings, Inc.

A reconciliation of segment income of reportable segments to income before income taxes and equity earnings for the three and nine months ended September 30, 2011 and 2010 follows:

	Segment Income Three Months Ended September 30		Segment Income Nine Months Ended September 30	
	2011	2010	2011	2010
Segment income of reportable segments	\$ 285	\$ 281	\$ 740	\$ 697
Segment income of non-reportable segments	62	57	174	149
Corporate and unallocated items	(47)	(43)	(153)	(140)
Provision for asbestos	0	(15)	0	(15)
Provision for restructuring	(2)	(17)	(27)	(41)
Asset impairments and sales	2	11	2	18
Loss from early extinguishments of debt	0	(16)	(32)	(16)
Interest expense	(58)	(55)	(174)	(147)
Interest income	2	3	8	6
Translation and foreign exchange	1	2	0	4
<b>Income before income taxes and equity earnings</b>	<b>\$ 245</b>	<b>\$ 208</b>	<b>\$ 538</b>	<b>\$ 515</b>

For the three and nine months ended September 30, 2011, intercompany profit of \$2 and \$4 related to non-reportable segments was eliminated within the segment income of non-reportable segments. For the three and nine months ended September 30, 2010, the intercompany profit elimination was less than \$1.

Corporate and unallocated items includes corporate and division administrative costs, technology costs, and unallocated items such as the U.S. and U.K. pension plan costs.

#### **O. Subsequent Event**

In October 2011, the Company's beverage can plant in Thailand was shut down due to damage caused by severe flooding. The Company has also temporarily suspended operations at its food and aerosol plants in the Bangkok region. The Company expects that operations at the beverage can plant could be suspended for as long as twelve months. The Company is currently evaluating the extent of the damage at the beverage can plant and insurance coverage to assess the impact on the Company's operations and consolidated financial statements. As of September 30, 2011, the net carrying value of property, plant and equipment at the beverage can plant was \$29 and inventory was \$14. For the nine months ended September 30, 2011, the Company's beverage can sales from this plant were \$42.

## Crown Holdings, Inc.

**P. Condensed Combining Financial Information**

Crown European Holdings SA (Issuer), a 100% owned subsidiary of the Company, has \$500 (\$670 at September 30, 2011) principal amount of 7.125% senior notes due 2018 outstanding that are fully and unconditionally guaranteed by Crown Holdings, Inc. (Parent) and certain subsidiaries. The guarantors are 100% owned by the Company and the guarantees are made on a joint and several basis. The guarantor column includes financial information for all subsidiaries in the United States (except for an insurance subsidiary and a receivable securitization subsidiary), substantially all subsidiaries in Belgium, Canada, France, Germany, Mexico, Switzerland and the United Kingdom, and a subsidiary in the Netherlands. The following condensed combining financial statements:

statements of operations for the three and nine months ended September 30, 2011 and 2010,

balance sheets as of September 30, 2011 and December 31, 2010, and

statements of cash flows for the nine months ended September 30, 2011 and 2010 are presented on the following pages to comply with the Company's requirements under Rule 3-10 of Regulation S-X.

**CONDENSED COMBINING STATEMENT OF OPERATIONS**

**For the three months ended September 30, 2011**

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Net sales</b>			\$ 1,326	\$ 1,097		\$ 2,423
Cost of products sold, excluding depreciation and amortization			1,077	903		1,980
Depreciation and amortization			21	26		47
<b>Gross profit</b>			228	168		396
Selling and administrative expense		\$ (1)	73	24		96
Provision for restructuring			2	0		2
Asset impairments and sales			(2)			(2)
Net interest expense		20	24	12		56
Technology royalty			(10)	10		
Translation and foreign exchange			(1)			(1)
<b>Income/(loss) before income taxes</b>		(19)	142	122		245
Provision for income taxes			60	27		87
Equity earnings in affiliates	\$ 129	100	47		\$ (275)	1
<b>Net income</b>	129	81	129	95	(275)	159
Net income attributable to noncontrolling interests				(30)		(30)

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<b>Net income attributable to Crown Holdings</b>	\$ 129	\$ 81	\$ 129	\$ 65	\$ (275)	\$ 129
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## Crown Holdings, Inc.

## CONDENSED COMBINING STATEMENT OF OPERATIONS

For the three months ended September 30, 2010

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Net sales</b>			\$ 1,256	\$ 949		\$ 2,205
Cost of products sold, excluding depreciation and amortization		\$ (4)	1,027	765		1,788
Depreciation and amortization			21	19		40
<b>Gross profit</b>		4	208	165		377
Selling and administrative expense			62	20		82
Provision for asbestos			15			15
Provision for restructuring			17			17
Asset impairments and sales		(1)	(12)	2		(11)
Loss from early extinguishment of debt		5	11			16
Net interest expense		14	34	4		52
Technology royalty			(11)	11		
Translation and foreign exchange				(2)		(2)
<b>Income/(loss) before income taxes</b>		(14)	92	130		208
Provision for income taxes			10	37		47
Equity earnings in affiliates	\$ 126	92	44		\$ (262)	
<b>Net income</b>	126	78	126	93	(262)	161
Net income attributable to noncontrolling interests				(35)		(35)
<b>Net income attributable to Crown Holdings</b>	\$ 126	\$ 78	\$ 126	\$ 58	\$ (262)	\$ 126

## Crown Holdings, Inc.

## CONDENSED COMBINING STATEMENT OF OPERATIONS

For the nine months ended September 30, 2011

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Net sales</b>			\$ 3,675	\$ 2,911		\$ 6,586
Cost of products sold, excluding depreciation and amortization		\$ (1)	3,018	2,378		5,395
Depreciation and amortization			61	71		132
<b>Gross profit</b>		1	596	462		1,059
Selling and administrative expense		(2)	230	70		298
Provision for restructuring			27	0		27
Asset impairments and sales			(184)		\$ 182	(2)
Loss from early extinguishment of debt		2	30			32
Net interest expense		59	79	28		166
Technology royalty			(25)	25		
Translation and foreign exchange			(1)	1		
<b>Income/(loss) before income taxes</b>		(58)	440	338	(182)	538
Provision for income taxes		1	99	82		182
Equity earnings/(loss) in affiliates	\$ 274	239	(67)		(445)	1
<b>Net income</b>	274	180	274	256	(627)	357
Net income attributable to noncontrolling interests				(83)		(83)
<b>Net income attributable to Crown Holdings</b>	\$ 274	\$ 180	\$ 274	\$ 173	\$ (627)	\$ 274

## Crown Holdings, Inc.

## CONDENSED COMBINING STATEMENT OF OPERATIONS

For the nine months ended September 30, 2010

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Net sales</b>			\$ 3,464	\$ 2,528		\$ 5,992
Cost of products sold, excluding depreciation and amortization		\$ (10)	2,878	2,034		4,902
Depreciation and amortization			66	62		128
<b>Gross profit</b>		10	520	432		962
Selling and administrative expense		(1)	183	74		256
Provision for asbestos			15			15
Provision for restructuring			41			41
Asset impairments and sales			(14)	(4)		(18)
Loss from early extinguishment of debt		5	11			16
Net interest expense		18	112	11		141
Technology royalty			(27)	27		
Translation and foreign exchange			(2)	(2)		(4)
<b>Income/(loss) before income taxes</b>		(12)	201	326		515
Provision for income taxes			69	74		143
Equity earnings in affiliates	\$ 279	199	147		\$ (625)	
<b>Net income</b>	279	187	279	252	(625)	372
Net income attributable to noncontrolling interests				(93)		(93)
<b>Net income attributable to Crown Holdings</b>	\$ 279	\$ 187	\$ 279	\$ 159	\$ (625)	\$ 279



## Crown Holdings, Inc.

## CONDENSED COMBINING BALANCE SHEET

As of September 30, 2011

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents			\$ 56	\$ 423		\$ 479
Receivables, net		\$ 29	400	888		1,317
Intercompany receivables		2	69	18	\$ (89)	
Inventories			697	642		1,339
Prepaid expenses and other current assets		3	144	23		170
<b>Total current assets</b>		34	1,366	1,994	(89)	3,305
Intercompany debt receivables		1,257	3,270	265	(4,792)	
Investments	\$ 493	3,178	(586)		(3,085)	
Goodwill			1,404	573		1,977
Property, plant and equipment, net			595	1,115		1,710
Other non-current assets		15	543	49		607
<b>Total</b>	\$ 493	\$ 4,484	\$ 6,592	\$ 3,996	\$ (7,966)	\$ 7,599
<b>Liabilities and equity</b>						
<b>Current liabilities</b>						
Short-term debt		\$ 19	\$ 34	\$ 242		\$ 295
Current maturities of long-term debt			1	65		66
Accounts payable and accrued liabilities	\$ 18	9	1,222	772		2,021
Intercompany payables			18	71	\$ (89)	
<b>Total current liabilities</b>	18	28	1,275	1,150	(89)	2,382
Long-term debt, excluding current maturities		1,118	2,096	182		3,396
Long-term intercompany debt	575	2,108	1,271	838	(4,792)	
Postretirement and pension liabilities			1,124	18		1,142
Other non-current liabilities			335	164		499
Commitments and contingent liabilities						
Noncontrolling interests			(2)	282		280
Crown Holdings shareholders equity/(deficit)	(100)	1,230	493	1,362	(3,085)	(100)
<b>Total equity/(deficit)</b>	(100)	1,230	491	1,644	(3,085)	180
<b>Total</b>	\$ 493	\$ 4,484	\$ 6,592	\$ 3,996	\$ (7,966)	\$ 7,599



## Crown Holdings, Inc.

## CONDENSED COMBINING BALANCE SHEET

As of December 31, 2010

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents			\$ 65	\$ 398		\$ 463
Receivables, net		\$ 66	111	759		936
Intercompany receivables		1	101	64	\$ (166)	
Inventories			575	485		1,060
Prepaid expenses and other current assets	\$ 1	12	148	29		190
<b>Total current assets</b>	1	79	1,000	1,735	(166)	2,649
Intercompany debt receivables		1,374	2,956	373	(4,703)	
Investments	308	3,039	(350)		(2,997)	
Goodwill			1,411	573		1,984
Property, plant and equipment, net			626	984		1,610
Other non-current assets		16	590	50		656
<b>Total</b>	\$ 309	\$ 4,508	\$ 6,233	\$ 3,715	\$ (7,866)	\$ 6,899
<b>Liabilities and equity</b>						
<b>Current liabilities</b>						
Short-term debt		\$ 48	\$ 5	\$ 188		\$ 241
Current maturities of long-term debt		116	5	37		158
Accounts payable and accrued liabilities	\$ 28	26	1,085	839		1,978
Intercompany payables		2	62	102	\$ (166)	
<b>Total current liabilities</b>	28	192	1,157	1,166	(166)	2,377
Long-term debt, excluding current maturities		810	1,731	108		2,649
Long-term intercompany debt	377	2,362	1,556	408	(4,703)	
Postretirement and pension liabilities			1,149	10		1,159
Other non-current liabilities			331	154		485
Commitments and contingent liabilities						
Noncontrolling interests			1	324		325
Crown Holdings shareholders equity/(deficit)	(96)	1,144	308	1,545	(2,997)	(96)
<b>Total equity/(deficit)</b>	(96)	1,144	309	1,869	(2,997)	229
<b>Total</b>	\$ 309	\$ 4,508	\$ 6,233	\$ 3,715	\$ (7,866)	\$ 6,899



## Crown Holdings, Inc.

## CONDENSED COMBINING STATEMENT OF CASH FLOWS

For the nine months ended September 30, 2011

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Net cash provided by/(used for) operating activities</b>	\$ 5	\$ (38)	\$ (72)	\$ (29)		\$ (134)
<b>Cash flows from investing activities</b>						
Capital expenditures			(62)	(211)		(273)
Intercompany investing activities		6	247	(180)	\$ (73)	
Proceeds from sale of property, plant and equipment			25			25
<b>Net cash provided by/(used for) investing activities</b>		6	210	(391)	(73)	(248)
<b>Cash flows from financing activities</b>						
Proceeds from long-term debt		385	900	136		1,421
Payments of long-term debt		(277)	(747)	(23)		(1,047)
Net change in revolving credit facility and short-term debt		53	246	43		342
Debt issue costs		(3)	(14)			(17)
Net change in long-term intercompany balances	198	(129)	(503)	434		
Common stock issued	9					9
Common stock repurchased	(212)					(212)
Dividends paid				(73)	73	
Purchase of noncontrolling interests			(37)	(11)		(48)
Dividends paid to noncontrolling interests				(60)		(60)
Other		3	8			11
<b>Net cash provided by/(used for) financing activities</b>	(5)	32	(147)	446	73	399
Effect of exchange rate changes on cash and cash equivalents				(1)		(1)
<b>Net change in cash and cash equivalents</b>			(9)	25		16
Cash and cash equivalents at January 1			65	398		463
<b>Cash and cash equivalents at September 30</b>	\$ 0	\$ 0	\$ 56	\$ 423	\$ 0	\$ 479

## Crown Holdings, Inc.

## CONDENSED COMBINING STATEMENT OF CASH FLOWS

For the nine months ended September 30, 2010

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Net cash provided by/(used for) operating activities</b>	\$ 14	\$ (4)	\$ 166	\$ (137)		\$ 39
<b>Cash flows from investing activities</b>						
Capital expenditures			(43)	(144)		(187)
Intercompany investing activities		(190)	433	35	\$ (278)	
Proceeds from sale of property, plant and equipment			9	11		20
Other			1	2		3
<b>Net cash provided by/(used for) investing activities</b>		(190)	400	(96)	(278)	(164)
<b>Cash flows from financing activities</b>						
Proceeds from long-term debt		650		68		718
Payments of long-term debt		(301)	(401)	(12)		(714)
Net change in revolving credit facility and short-term debt		31	212	205		448
Net change in long-term intercompany balances	85	34	(379)	260		
Common stock issued	6					6
Common stock repurchased	(105)					(105)
Purchase of noncontrolling interests				(168)		(168)
Dividends paid		(211)		(67)	278	
Dividends paid to noncontrolling interests				(77)		(77)
Other		(14)	(8)			(22)
<b>Net cash provided by/(used for) financing activities</b>	(14)	189	(576)	209	278	86
Effect of exchange rate changes on cash and cash equivalents				(5)		(5)
<b>Net change in cash and cash equivalents</b>		(5)	(10)	(29)		(44)
Cash and cash equivalents at January 1		5	49	405		459
<b>Cash and cash equivalents at September 30</b>	\$ 0	\$ 0	\$ 39	\$ 376	\$ 0	\$ 415

**Crown Holdings, Inc.**

Crown Cork & Seal Company, Inc. (Issuer), a 100% owned subsidiary, has \$350 principal amount of 7.375% senior notes due 2026 and \$64 principal amount of 7.5% senior notes due 2096 outstanding that are fully and unconditionally guaranteed by Crown Holdings, Inc. (Parent). No other subsidiary guarantees the debt. The following condensed combining financial statements:

statements of operations for the three and nine months ended September 30, 2011 and 2010,

balance sheets as of September 30, 2011 and December 31, 2010, and

statements of cash flows for the nine months ended September 30, 2011 and 2010 are presented on the following pages to comply with the Company's requirements under Rule 3-10 of Regulation S-X.

**CONDENSED COMBINING STATEMENT OF OPERATIONS**

**For the three months ended September 30, 2011**

(in millions)

	Parent	Issuer	Non-Guarantors	Eliminations	Total Company
<b>Net sales</b>			\$ 2,423		\$ 2,423
Cost of products sold, excluding depreciation and amortization			1,980		1,980
Depreciation and amortization			47		47
<b>Gross profit</b>			396		396
Selling and administrative expense		\$ 3	93		96
Provision for restructuring			2		2
Asset impairments and sales			(2)		(2)
Net interest expense		21	35		56
Translation and foreign exchange			(1)		(1)
<b>Income/(loss) before income taxes</b>		(24)	269		245
Provision for income taxes		11	76		87
Equity earnings in affiliates	\$ 129	164	1	\$ (293)	1
<b>Net income</b>	129	129	194	(293)	159
Net income attributable to noncontrolling interests			(30)		(30)
<b>Net income attributable to Crown Holdings</b>	\$ 129	\$ 129	\$ 164	\$ (293)	\$ 129

## Crown Holdings, Inc.

## CONDENSED COMBINING STATEMENT OF OPERATIONS

For the three months ended September 30, 2010

(in millions)

	Parent	Issuer	Non-Guarantors	Eliminations	Total Company
<b>Net sales</b>			\$ 2,205		\$ 2,205
Cost of products sold, excluding depreciation and amortization			1,788		1,788
Depreciation and amortization			40		40
<b>Gross profit</b>			377		377
Selling and administrative expense		\$ 2	80		82
Provision for asbestos		15			15
Provision for restructuring			17		17
Asset impairments and sales			(11)		(11)
Loss from early extinguishment of debt			16		16
Net interest expense		20	32		52
Translation and foreign exchange			(2)		(2)
<b>Income/(loss) before income taxes</b>		(37)	245		208
Provision for/(benefit from) income taxes		(2)	49		47
Equity earnings in affiliates	\$ 126	161		\$ (287)	
<b>Net income</b>	126	126	196	(287)	161
Net income attributable to noncontrolling interests			(35)		(35)
<b>Net income attributable to Crown Holdings</b>	\$ 126	\$ 126	\$ 161	\$ (287)	\$ 126



## Crown Holdings, Inc.

## CONDENSED COMBINING STATEMENT OF OPERATIONS

For the nine months ended September 30, 2011

(in millions)

	Parent	Issuer	Non-Guarantors	Eliminations	Total Company
<b>Net sales</b>			\$ 6,586		\$ 6,586
Cost of products sold, excluding depreciation and amortization			5,395		5,395
Depreciation and amortization			132		132
<b>Gross profit</b>			1,059		1,059
Selling and administrative expense		\$ 8	290		298
Provision for restructuring			27		27
Asset impairments and sales			(2)		(2)
Loss from early extinguishment of debt			32		32
Net interest expense		63	103		166
Translation and foreign exchange			0		0
<b>Income/(loss) before income taxes</b>		(71)	609		538
Provision for income taxes		6	176		182
Equity earnings in affiliates	\$ 274	351	1	\$ (625)	1
<b>Net income</b>	274	274	434	(625)	357
Net income attributable to noncontrolling interests			(83)		(83)
<b>Net income attributable to Crown Holdings</b>	\$ 274	\$ 274	\$ 351	\$ (625)	\$ 274

## Crown Holdings, Inc.

## CONDENSED COMBINING STATEMENT OF OPERATIONS

For the nine months ended September 30, 2010

(in millions)

	Parent	Issuer	Non-Guarantors	Eliminations	Total Company
<b>Net sales</b>			\$ 5,992		\$ 5,992
Cost of products sold, excluding depreciation and amortization			4,902		4,902
Depreciation and amortization			128		128
<b>Gross profit</b>			962		962
Selling and administrative expense		\$ (14)	270		256
Provision for asbestos		15			15
Provision for restructuring			41		41
Asset impairments and sales			(18)		(18)
Loss from early extinguishment of debt			16		16
Net interest expense		62	79		141
Translation and foreign exchange			(4)		(4)
<b>Income/(loss) before income taxes</b>		(63)	578		515
Provision for/(benefit from) income taxes		(2)	145		143
Equity earnings in affiliates	\$ 279	340		\$ (619)	
<b>Net income</b>	279	279	433	(619)	372
Net income attributable to noncontrolling interests			(93)		(93)
<b>Net income attributable to Crown Holdings</b>	\$ 279	\$ 279	\$ 340	\$ (619)	\$ 279

## Crown Holdings, Inc.

## CONDENSED COMBINING BALANCE SHEET

As of September 30, 2011

(in millions)

	Parent	Issuer	Non-Guarantors	Eliminations	Total Company
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents			\$ 479		\$ 479
Receivables, net			1,317		1,317
Inventories			1,339		1,339
Prepaid expenses and other current assets		\$ 79	91		170
<b>Total current assets</b>		79	3,226		3,305
Intercompany debt receivables			1,267	\$ (1,267)	
Investments	\$ 493	1,398		(1,891)	
Goodwill			1,977		1,977
Property, plant and equipment, net			1,710		1,710
Other non-current assets		416	191		607
<b>Total</b>	\$ 493	\$ 1,893	\$ 8,371	\$ (3,158)	\$ 7,599
<b>Liabilities and equity</b>					
<b>Current liabilities</b>					
Short-term debt			\$ 295		\$ 295
Current maturities of long-term debt			66		66
Accounts payable and accrued liabilities	\$ 18	\$ 39	1,964		2,021
<b>Total current liabilities</b>	18	39	2,325		2,382
Long-term debt, excluding current maturities		411	2,985		3,396
Long-term intercompany debt	575	692		\$ (1,267)	
Postretirement and pension liabilities			1,142		1,142
Other non-current liabilities		258	241		499
Commitments and contingent liabilities					
Noncontrolling interests			280		280
Crown Holdings shareholders' equity/(deficit)	(100)	493	1,398	(1,891)	(100)
<b>Total equity/(deficit)</b>	(100)	493	1,678	(1,891)	180
<b>Total</b>	\$ 493	\$ 1,893	\$ 8,371	\$ (3,158)	\$ 7,599

## Crown Holdings, Inc.

## CONDENSED COMBINING BALANCE SHEET

As of December 31, 2010

(in millions)

	Parent	Issuer	Non-Guarantors	Eliminations	Total Company
<b>Assets</b>					
<b>Current assets</b>					
Cash and cash equivalents			\$ 463		\$ 463
Receivables, net			936		936
Inventories			1,060		1,060
Prepaid expenses and other current assets	\$ 1	\$ 79	110		190
<b>Total current assets</b>	<b>1</b>	<b>79</b>	<b>2,569</b>		<b>2,649</b>
Intercompany debt receivables			1,014	\$ (1,014)	
Investments	308	1,133		(1,441)	
Goodwill			1,984		1,984
Property, plant and equipment, net			1,610		1,610
Other non-current assets		449	207		656
<b>Total</b>	<b>\$ 309</b>	<b>\$ 1,661</b>	<b>\$ 7,384</b>	<b>\$ (2,455)</b>	<b>\$ 6,899</b>
<b>Liabilities and equity</b>					
<b>Current liabilities</b>					
Short-term debt			\$ 241		\$ 241
Current maturities of long-term debt			158		158
Accounts payable and accrued liabilities	\$ 28	\$ 42	1,908		1,978
<b>Total current liabilities</b>	<b>28</b>	<b>42</b>	<b>2,307</b>		<b>2,377</b>
Long-term debt, excluding current maturities		411	2,238		2,649
Long-term intercompany debt	377	637		\$ (1,014)	
Postretirement and pension liabilities			1,159		1,159
Other non-current liabilities		263	222		485
Commitments and contingent liabilities					
Noncontrolling interests			325		325
Crown Holdings shareholders' equity/(deficit)	(96)	308	1,133	(1,441)	(96)
<b>Total equity/(deficit)</b>	<b>(96)</b>	<b>308</b>	<b>1,458</b>	<b>(1,441)</b>	<b>229</b>
<b>Total</b>	<b>\$ 309</b>	<b>\$ 1,661</b>	<b>\$ 7,384</b>	<b>\$ (2,455)</b>	<b>\$ 6,899</b>

## Crown Holdings, Inc.

## CONDENSED COMBINING STATEMENT OF CASH FLOWS

For the nine months ended September 30, 2011

(in millions)

	Parent	Issuer	Non-Guarantors	Eliminations	Total Company
<b>Net cash provide by/(used for) operating activities</b>	\$ 5	\$ (54)	\$ (85)		\$ (134)
<b>Cash flows from investing activities</b>					
Capital expenditures			(273)		(273)
Proceeds from sale of property, plant and equipment			25		25
Investment dividends		36		\$ (36)	
Other			0		0
<b>Net cash provided by/(used for) investing activities</b>		36	(248)	(36)	(248)
<b>Cash flows from financing activities</b>					
Proceeds from long-term debt			1,421		1,421
Payments of long-term debt			(1,047)		(1,047)
Net change in revolving credit facility and short-term debt			342		342
Debt issue costs			(17)		(17)
Net change in long-term intercompany balances	198	55	(253)		
Common stock issued	9				9
Common stock repurchased	(212)				(212)
Dividends paid			(36)	36	
Purchase of noncontrolling interests		(37)	(11)		(48)
Dividend paid to noncontrolling interests			(60)		(60)
Other			11		11
<b>Net cash provided by/(used for) financing activities</b>	(5)	18	350	36	399
Effect of exchange rate changes on cash and cash equivalents			(1)		(1)
Net change in cash and cash equivalents			16		16
Cash and cash equivalents at January 1			463		463
<b>Cash and cash equivalents at September 30</b>	\$ 0	\$ 0	\$ 479	\$ 0	\$ 479

## Crown Holdings, Inc.

## CONDENSED COMBINING STATEMENT OF CASH FLOWS

For the nine months ended September 30, 2010

(in millions)

	Parent	Issuer	Non-Guarantors	Eliminations	Total Company
<b>Net cash provided by operating activities</b>	\$ 14	\$ 1	\$ 24		\$ 39
<b>Cash flows from investing activities</b>					
Capital expenditures			(187)		(187)
Proceeds from sale of property, plant and equipment			20		20
Intercompany investing activities		46		\$ (46)	
Other			3		3
<b>Net cash provided by/(used for) investing activities</b>		46	(164)	(46)	(164)
<b>Cash flows from financing activities</b>					
Proceeds from long-term debt			718		718
Payments of long-term debt			(714)		(714)
Net change in revolving credit facility and short-term debt			448		448
Net change in long-term intercompany balances	85	(47)	(38)		
Common stock issued	6				6
Common stock repurchased	(105)				(105)
Purchase of noncontrolling interests			(168)		(168)
Dividends paid			(46)	46	
Dividend paid to noncontrolling interests			(77)		(77)
Other			(22)		(22)
<b>Net cash provided by/(used for) financing activities</b>	(14)	(47)	101	46	86
Effect of exchange rate changes on cash and cash equivalents			(5)		(5)
<b>Net change in cash and cash equivalents</b>			(44)		(44)
Cash and cash equivalents at January 1			459		459
<b>Cash and cash equivalents at September 30</b>	\$ 0	\$ 0	\$ 415	\$ 0	\$ 415

**Crown Holdings, Inc.**

Crown Americas, LLC, Crown Americas Capital Corp. II and Crown Americas Capital Corp. III (collectively, the Issuers), 100% owned subsidiaries of the Company, have \$400 principal amount of 7.625% senior notes due 2017 and \$700 principal amount of 6.25% senior notes due 2021 outstanding that are fully and unconditionally guaranteed by Crown Holdings, Inc. (Parent) and substantially all subsidiaries in the United States. The guarantors are 100% owned by the Company and the guarantees are made on a joint and several basis. The following condensed combining financial statements:

statements of operations for the three and nine months ended September 30, 2011 and 2010,

balance sheets as of September 30, 2011 and December 31, 2010, and

statements of cash flows for the nine months ended September 30, 2011 and 2010  
are presented on the following pages to comply with the Company's requirements under Rule 3-10 of Regulation S-X.

**CONDENSED COMBINING STATEMENT OF OPERATIONS**

**For the three months ended September 30, 2011**

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Net sales</b>			\$ 634	\$ 1,789		\$ 2,423
Cost of products sold, excluding depreciation and amortization			505	1,475		1,980
Depreciation and amortization			10	37		47
<b>Gross profit</b>			119	277		396
Selling and administrative expense		\$ 2	33	61		96
Provision for restructuring			0	2		2
Asset impairments and sales				(2)		(2)
Net interest expense		10	22	24		56
Technology royalty			(16)	16		
Translation and foreign exchange				(1)		(1)
<b>Income/(loss) before income taxes</b>		(12)	80	177		245
Provision for/(benefit from) income taxes		(5)	60	32		87
Equity earnings in affiliates	\$ 129	69	109		\$ (306)	1
<b>Net income</b>	129	62	129	145	(306)	159
Net income attributable to noncontrolling interests				(30)		(30)
<b>Net income attributable to Crown Holdings</b>	\$ 129	\$ 62	\$ 129	\$ 115	\$ (306)	\$ 129





## Crown Holdings, Inc.

## CONDENSED COMBINING STATEMENT OF OPERATIONS

For the three months ended September 30, 2010

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Net sales</b>			\$ 612	\$ 1,593		\$ 2,205
Cost of products sold, excluding depreciation and amortization			503	1,285		1,788
Depreciation and amortization			10	30		40
<b>Gross profit</b>			99	278		377
Selling and administrative expense		\$ 2	28	52		82
Provision for asbestos			15			15
Provision for restructuring				17		17
Asset impairments and sales		(2)	2	(11)		(11)
Loss from early extinguishment of debt		11		5		16
Net interest expense		10	24	18		52
Technology royalty			(13)	13		
Translation and foreign exchange				(2)		(2)
<b>Income/(loss) before income taxes</b>		(21)	43	186		208
Provision for/(benefit from) income taxes		(8)	13	42		47
Equity earnings in affiliates	\$ 126	59	96		\$ (281)	
<b>Net income</b>	126	46	126	144	(281)	161
Net income attributable to noncontrolling interests				(35)		(35)
<b>Net income attributable to Crown Holdings</b>	\$ 126	\$ 46	\$ 126	\$ 109	\$ (281)	\$ 126

## Crown Holdings, Inc.

## CONDENSED COMBINING STATEMENT OF OPERATIONS

For the nine months ended September 30, 2011

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Net sales</b>			\$ 1,770	\$ 4,816		\$ 6,586
Cost of products sold, excluding depreciation and amortization			1,431	3,964		5,395
Depreciation and amortization			29	103		132
<b>Gross profit</b>			310	749		1,059
Selling and administrative expense		\$ 5	103	190		298
Provision for restructuring			0	27		27
Asset impairments and sales				(2)		(2)
Loss from early extinguishment of debt		30	2			32
Net interest expense		36	62	68		166
Technology royalty			(39)	39		
<b>Income/(loss) before income taxes</b>		(71)	182	427		538
Provision for/(benefit from) income taxes		(27)	104	105		182
Equity earnings in affiliates	\$ 274	185	196		\$ (654)	1
<b>Net income</b>	274	141	274	322	(654)	357
Net income attributable to noncontrolling interests				(83)		(83)
<b>Net income attributable to Crown Holdings</b>	\$ 274	\$ 141	\$ 274	\$ 239	\$ (654)	\$ 274

## Crown Holdings, Inc.

## CONDENSED COMBINING STATEMENT OF OPERATIONS

For the nine months ended September 30, 2010

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Net sales</b>			\$ 1,731	\$ 4,261		\$ 5,992
Cost of products sold, excluding depreciation and amortization			1,448	3,454		4,902
Depreciation and amortization			30	98		128
<b>Gross profit</b>			253	709		962
Selling and administrative expense		\$ 3	83	170		256
Provision for asbestos			15			15
Provision for restructuring				41		41
Asset impairments and sales		(2)	2	(18)		(18)
Loss from early extinguishment of debt		11		5		16
Net interest expense		28	74	39		141
Technology royalty			(32)	32		
Translation and foreign exchange				(4)		(4)
<b>Income/(loss) before income taxes</b>		(40)	111	444		515
Provision for/(benefit from) income taxes		(15)	57	101		143
Equity earnings in affiliates	\$ 279	125	225		\$ (629)	
<b>Net income</b>	279	100	279	343	(629)	372
Net income attributable to noncontrolling interests				(93)		(93)
<b>Net income attributable to Crown Holdings</b>	\$ 279	\$ 100	\$ 279	\$ 250	\$ (629)	\$ 279

## Crown Holdings, Inc.

## CONDENSED COMBINING BALANCE SHEET

As of September 30, 2011

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		\$ 31	\$ 1	\$ 447		\$ 479
Receivables, net			11	1,306		1,317
Intercompany receivables			58	17	\$ (75)	
Inventories			311	1,028		1,339
Prepaid expenses and other current assets		1	88	81		170
<b>Total current assets</b>		32	469	2,879	(75)	3,305
Intercompany debt receivables		1,436	1,411	222	(3,069)	
Investments	\$ 493	1,354	814		(2,661)	
Goodwill			453	1,524		1,977
Property, plant and equipment, net		1	295	1,414		1,710
Other non-current assets		30	388	189		607
<b>Total</b>	\$ 493	\$ 2,853	\$ 3,830	\$ 6,228	\$ (5,805)	\$ 7,599
<b>Liabilities and equity</b>						
<b>Current liabilities</b>						
Short-term debt				\$ 295		\$ 295
Current maturities of long-term debt			\$ 1	65		66
Accounts payable and accrued liabilities	\$ 18	\$ 32	352	1,619		2,021
Intercompany payables			17	58	\$ (75)	
<b>Total current liabilities</b>	18	32	370	2,037	(75)	2,382
Long-term debt, excluding current maturities		1,577	411	1,408		3,396
Long-term intercompany debt	575	735	1,448	311	(3,069)	
Postretirement and pension liabilities			816	326		1,142
Other non-current liabilities			292	207		499
Commitments and contingent liabilities						
Noncontrolling interests				280		280
Crown Holdings shareholders equity/(deficit)	(100)	509	493	1,659	(2,661)	(100)
<b>Total equity/(deficit)</b>	(100)	509	493	1,939	(2,661)	180
<b>Total</b>	\$ 493	\$ 2,853	\$ 3,830	\$ 6,228	\$ (5,805)	\$ 7,599



## Crown Holdings, Inc.

## CONDENSED COMBINING BALANCE SHEET

As of December 31, 2010

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		\$ 38	\$ 1	\$ 424		\$ 463
Receivables, net			(6)	942		936
Intercompany receivables			28	13	\$ (41)	
Inventories			281	779		1,060
Prepaid expenses and other current assets	\$ 1	1	84	104		190
<b>Total current assets</b>	1	39	388	2,262	(41)	2,649
Intercompany debt receivables		1,428	1,231	383	(3,042)	
Investments	308	1,197	670		(2,175)	
Goodwill			453	1,531		1,984
Property, plant and equipment, net		1	301	1,308		1,610
Other non-current assets		26	482	148		656
<b>Total</b>	\$ 309	\$ 2,691	\$ 3,525	\$ 5,632	\$ (5,258)	\$ 6,899
<b>Liabilities and equity</b>						
<b>Current liabilities</b>						
Short-term debt				\$ 241		\$ 241
Current maturities of long-term debt		\$ 4	\$ 1	153		158
Accounts payable and accrued liabilities	\$ 28	24	316	1,610		1,978
Intercompany payables			13	28	\$ (41)	
<b>Total current liabilities</b>	28	28	330	2,032	(41)	2,377
Long-term debt, excluding current maturities		1,278	413	958		2,649
Long-term intercompany debt	377	1,017	1,363	285	(3,042)	
Postretirement and pension liabilities			816	343		1,159
Other non-current liabilities			295	190		485
Commitments and contingent liabilities						
Noncontrolling interests				325		325
Crown Holdings shareholders' equity/(deficit)	(96)	368	308	1,499	(2,175)	(96)
<b>Total equity/(deficit)</b>	(96)	368	308	1,824	(2,175)	229
<b>Total</b>	\$ 309	\$ 2,691	\$ 3,525	\$ 5,632	\$ (5,258)	\$ 6,899



## Crown Holdings, Inc.

## CONDENSED COMBINING STATEMENT OF CASH FLOWS

For the nine months ended September 30, 2011

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Net provided by/(used for) operating activities</b>	\$ 5	\$ (25)	\$ 139	\$ (253)		\$ (134)
<b>Cash flows from investing activities</b>						
Capital expenditures			(27)	(246)		(273)
Proceeds from sale of property, plant and equipment				25		25
Intercompany investing activities		11	38	24	\$ (73)	
Other			0	0		0
<b>Net cash provided by/(used for) investing activities</b>		11	11	(197)	(73)	(248)
<b>Cash flows from financing activities</b>						
Proceeds from long-term debt		900		521		1,421
Payments of long-term debt		(746)	(1)	(300)		(1,047)
Net change in revolving credit facility and short-term debt		140		202		342
Debt issuance costs		(14)		(3)		(17)
Net change in long-term intercompany balances	198	(273)	(112)	187		
Common stock issued	9					9
Common stock repurchased	(212)					(212)
Purchase of noncontrolling interests			(37)	(11)		(48)
Dividends paid				(73)	73	
Dividends paid to noncontrolling interests				(60)		(60)
Other				11		11
<b>Net cash provided by/(used for) financing activities</b>	(5)	7	(150)	474	73	399
Effect of exchange rate changes on cash and cash equivalents				(1)		(1)
Net change in cash and cash equivalents		(7)		23		16
Cash and cash equivalents at January 1		38	1	424		463
<b>Cash and cash equivalents at September 30</b>	\$ 0	\$ 31	\$ 1	\$ 447	\$ 0	\$ 479



## Crown Holdings, Inc.

## CONDENSED COMBINING STATEMENT OF CASH FLOWS

For the nine months ended September 30, 2010

(in millions)

	Parent	Issuer	Guarantors	Non-Guarantors	Eliminations	Total Company
<b>Net provided by/(used for) operating activities</b>	\$ 14	\$ 7	\$ 167	\$ (149)		\$ 39
<b>Cash flows from investing activities</b>						
Capital expenditures			(20)	(167)		(187)
Proceeds from sale of property, plant and equipment			1	19		20
Intercompany investing activities		2	15	35	\$ (52)	
Other			1	2		3
<b>Net cash provided by/(used for) investing activities</b>		2	(3)	(111)	(52)	(164)
<b>Cash flows from financing activities</b>						
Proceeds from long-term debt				718		718
Payments of long-term debt		(400)	(1)	(313)		(714)
Net change in revolving credit facility and short-term debt		205		243		448
Net change in long-term intercompany balances	85	189	(163)	(111)		
Common stock issued	6					6
Common stock repurchased	(105)					(105)
Purchase of noncontrolling interests				(168)		(168)
Dividends paid				(52)	52	
Dividends paid to noncontrolling interests				(77)		(77)
Other		(10)		(12)		(22)
<b>Net cash provided by/(used for) financing activities</b>	(14)	(16)	(164)	228	52	86
Effect of exchange rate changes on cash and cash equivalents				(5)		(5)
<b>Net change in cash and cash equivalents</b>		(7)		(37)		(44)
Cash and cash equivalents at January 1		27	1	431		459
<b>Cash and cash equivalents at September 30</b>	\$ 0	\$ 20	\$ 1	\$ 394	\$ 0	\$ 415

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**PART I FINANCIAL INFORMATION**

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**  
(in millions)

**Introduction**

The following discussion presents management's analysis of the results of operations for the three and nine months ended September 30, 2011 compared to the corresponding periods in 2010 and the changes in financial condition and liquidity from December 31, 2010. This discussion should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2010, along with the consolidated financial statements and related notes included in and referred to within this report.

**Executive Overview**

The Company's focus is to increase shareholder value by maximizing cash flow while investing in promising growth projects in emerging markets and generating sufficient returns which can be used to pay down debt and/or returned to shareholders. The Company's current growth projects include expansion in the emerging markets of Brazil, China, Eastern Europe and Southeast Asia. When the current lineup of expansion projects is completed, the Company will have built nine new beverage can plants and added 16 new production lines with approximately 13 billion units of incremental capacity to its year-end 2010 levels, a 27% increase in annual beverage can capacity. In the mature, developed markets of North America and Western Europe, the Company continues to focus on improving productivity and efficiency while reducing material and resource use and waste.

The key performance measure used by the Company is segment income, which is a non-GAAP measure. Segment income is defined by the Company as gross profit less selling and administrative expenses. Improving segment income is primarily dependent on the Company's ability to increase revenues and manage costs. The Company's key strategies for increasing revenues include investing in geographic markets with growth potential and developing innovative packaging products using proprietary technology. The Company's cost control efforts focus on improving operating efficiencies and managing material and labor costs, including pension and other benefit costs.

The Company's revenues and costs are impacted by the cost of aluminum and steel, the primary raw materials used to manufacture the Company's products, which have been subject to significant volatility in recent years. The Company attempts to pass-through these costs to its customers either through provisions that adjust the selling prices to certain customers based on changes in the market price of the applicable raw material, or through surcharges where no such provision exists. However, there can be no assurance that the Company will be able to fully recover from its customers the impact of any increased aluminum and steel costs. In addition, if the Company is unable to purchase steel or aluminum for a significant period of time, its operations would be disrupted.

**Results of Operations**

The foreign currency translation impacts referred to below were primarily due to changes in the euro and pound sterling in the Company's European segments, the Canadian dollar in the Company's Americas segments and the Chinese renminbi and Thai baht in the Company's Asian businesses included in non-reportable segments.

**Net Sales and Segment Income**

Net sales increased from \$2,205 for the three months ended September 30, 2010 to \$2,423 for the same period in 2011 primarily due to \$137 from the pass-through of higher raw material costs and \$92 from the impact of foreign currency translation partially offset by \$11 from lower sales unit volumes as lower demand in the Company's food can businesses more than offset increased volumes in the Company's beverage can businesses. Net sales increased from \$5,992 for the nine months ended September 30, 2010 to \$6,586 for the same period in 2011 primarily due to \$300 from the pass-through of higher raw material costs, \$80 from increased sales unit volumes primarily due to organic growth and increased customer demand and \$224 from the impact of foreign currency translation.

**Item 2. Management's Discussion and Analysis** (Continued)

Approximately 73% of net sales were generated outside the U.S. in the first nine months of 2011 compared to 71% for the same period in 2010. Sales of beverage cans and ends accounted for 51.6% and sales of food cans and ends accounted for 30.8% of consolidated net sales in the first nine months of 2011 compared to 51.1% and 31.4% for the same period in 2010.

Discussion and analysis of net sales and segment income by segment follows.

**Americas Beverage**

The Americas Beverage segment manufactures aluminum beverage cans and ends and steel crowns, commonly referred to as bottle caps, and supplies a variety of customers throughout the United States, Brazil, Canada, Colombia and Mexico. The Company recently completed construction of a new plant in Ponta Grossa, Brazil with the first line commencing commercial operations in the first quarter of 2011 and a second line commencing commercial operations in the second quarter of 2011. In addition, the Company commenced commercial operations at a second line in its plant in Estancia, Brazil in the second quarter of 2011. At full capacity and efficiency, these additions are expected to add capacity of 2.7 billion cans. The Company also plans to construct a new beverage can plant in Belem, Brazil which is expected to be completed in the second half of 2012.

Three months ended September 30, 2011

Net sales in the Americas Beverage segment increased from \$547 for the three months ended September 30, 2010 to \$594 for the same period in 2011. The increase is primarily due to \$30 from the pass-through of higher raw material costs, primarily aluminum, \$10 from increased sales unit volumes due to market growth in Brazil which offset lower sales unit volumes in North America and \$7 from the impact of foreign currency translation. The increase in sales unit volumes is primarily due to the start of operations at the Company's plant in Ponta Grossa, Brazil which began commercial operations in the first quarter of 2011.

Segment income in the Americas Beverage segment increased from \$74 for the three months ended September 30, 2010 to \$77 for the same period in 2011. The increase is primarily due to favorable product mix.

Nine months ended September 30, 2011

Net sales in the Americas Beverage segment increased from \$1,576 for the nine months ended September 30, 2010 to \$1,697 for the same period in 2011. The increase is primarily due to \$82 from the pass-through of higher raw material costs, primarily aluminum, \$19 from increased sales unit volumes and favorable product mix and \$20 from the impact of foreign currency translation. The increase in sales unit volumes is primarily due to the Company's plant in Ponta Grossa, Brazil which began commercial operations in 2011.

Segment income in the Americas Beverage segment increased from \$204 for the nine months ended September 30, 2010 to \$217 for the same period in 2011. The increase is primarily due to \$9 from increased sales unit volumes and favorable product mix and \$3 from lower operating costs.

**North America Food**

The North America Food segment manufactures steel and aluminum food cans and ends and metal vacuum closures and supplies a variety of customers in the United States and Canada.

Three months ended September 30, 2011

Net sales in the North America Food segment decreased from \$275 for the three months ended September 30, 2010 to \$271 for the same period in 2011. The decrease is primarily due to \$20 from lower sales unit volumes in the United States partly due to poor weather conditions, partially offset by \$13 from the pass-through of higher raw material costs, primarily tinplate, and \$3 from the impact of foreign currency translation.

Segment income in the North America Food segment increased from \$42 for the three months ended September 30, 2010 to \$49 for the same period in 2011 primarily due to lower operating costs including the benefits from prior plant closures in Canada and favorable product mix.

**Item 2. Management's Discussion and Analysis** (Continued)

Nine months ended September 30, 2011

Net sales in the North America Food segment decreased from \$686 for the nine months ended September 30, 2010 to \$676 for the same period in 2011. The decrease is primarily due to \$46 from lower sales unit volumes due to decreased customer demand in the United States partially offset by \$29 from the pass-through of higher raw material costs, primarily tinplate, and \$7 from the impact of foreign currency translation.

Segment income in the North America Food segment increased from \$91 for the nine months ended September 30, 2010 to \$115 for the same period in 2011. The increase is primarily due to \$16 from lower operating costs including the benefits from prior plant closures in Canada and lower post-retirement benefits in the U.S. resulting from plan amendments in 2010 and \$5 from inventory holding gains from the sale of inventory on hand at the end of 2010.

**European Beverage**

The Company's European Beverage segment manufactures steel and aluminum beverage cans and ends and supplies a variety of customers throughout Eastern and Western Europe, the Middle East and North Africa. In the second quarter of 2011, the Company commenced commercial operations of the second line at its plant in Kechnec, Slovakia. The second line is expected to add full annualized capacity of 750 million cans. In 2012, the Company expects to complete construction of a new plant in Osmaniye, Turkey which is expected to add full annualized capacity of 700 million cans.

Three months ended September 30, 2011

Net sales in the European Beverage segment increased from \$411 for the three months ended September 30, 2010 to \$451 for the same period in 2011. The increase is primarily due to \$17 from the pass-through of higher raw material costs, \$8 from increased sales unit volumes primarily in Slovakia and \$15 from the impact of foreign currency translation.

Segment income in the European Beverage segment decreased from \$70 for the three months ended September 30, 2010 to \$61 for the same period in 2011 primarily due to increased costs, including lower productivity, which were not fully offset by increases in selling prices.

Nine months ended September 30, 2011

Net sales in the European Beverage segment increased from \$1,164 for the nine months ended September 30, 2010 to \$1,291 for the same period in 2011. The increase is primarily due to \$51 from increased sales unit volumes primarily in Slovakia, \$35 from the pass-through of higher raw material costs and \$41 from the impact of foreign currency translation.

Segment income in the European Beverage segment decreased from \$197 for the nine months ended September 30, 2010 to \$176 for the same period in 2011 primarily due to increased costs, including lower productivity, which were not fully offset by increases in selling prices.

**European Food**

The European Food segment manufactures steel and aluminum food cans and ends, and metal vacuum closures and supplies a variety of customers throughout Europe and Africa.

Three months ended September 30, 2011

Net sales in the European Food segment increased from \$558 for the three months ended September 30, 2010 to \$623 for the same period in 2011. The increase is primarily due to \$55 from the pass-through of higher raw material costs, primarily tinplate, and \$42 from the impact of foreign currency translation partially offset by \$32 from lower sales unit volumes.

Segment income in the European Food segment increased from \$83 for the three months ended September 30, 2010 to \$87 for the same period in 2011 primarily due to \$7 from the impact of foreign currency translation, partially offset by lower sales unit volumes due to decreased customer demand partly attributable to damp weather conditions across much of Northern Europe.

**Item 2. Management's Discussion and Analysis** (Continued)

Nine months ended September 30, 2011

Net sales in the European Food segment increased from \$1,383 for the nine months ended September 30, 2010 to \$1,554 for the same period in 2011. The increase is primarily due to \$98 from the pass-through of higher raw material costs, primarily tinplate, and \$95 from the impact of foreign currency translation partially offset by \$22 from lower sales unit volumes.

Segment income in the European Food segment increased from \$182 for the nine months ended September 30, 2010 to \$202 for the same period in 2011. The increase is primarily due to \$13 from the impact of foreign currency translation and \$12 from lower operating costs partially offset by \$5 from lower sales unit volumes.

**European Specialty Packaging**

The European Specialty Packaging segment manufactures a wide variety of specialty containers, with numerous lid and closure variations and supplies a variety of customers throughout Europe.

Three months ended September 30, 2011

Net sales in the European Specialty Packaging segment increased from \$108 for the three months ended September 30, 2010 to \$122 for the same period in 2011. The increase is primarily due to \$8 from the pass-through of higher raw material costs and \$10 from the impact of foreign currency translation partially offset by \$4 from lower sales unit volumes.

Segment income in the European Specialty Packaging segment was relatively unchanged in the quarter decreasing from \$12 for the three months ended September 30, 2010 to \$11 for the same period in 2011.

Nine months ended September 30, 2011

Net sales in the European Specialty Packaging segment increased from \$296 for the nine months ended September 30, 2010 to \$341 for the same period in 2011. The increase is primarily due to \$20 from the pass-through of higher raw material costs and \$23 from the impact of foreign currency translation.

Segment income in the European Specialty Packaging segment increased from \$23 for the nine months ended September 30, 2010 to \$30 for the same period in 2011. The increase is primarily due to \$5 from increased sales unit volumes and favorable product mix and \$2 from the impact of foreign currency translation.

**Non-reportable Segments**

The Company's non-reportable segments primarily include its aerosol can businesses in North America, Europe and Thailand, its beverage can businesses in Cambodia, China, Malaysia, Singapore, Thailand and Vietnam, its food can and closures business in Thailand and its tooling and equipment operations in the United States and United Kingdom.

In the second quarter of 2011, the Company commenced commercial operations at its new beverage can plant in Hangzhou, China. In October 2011, the Company began production on the second beverage can line at its plant in Phnom Penh, Cambodia. In 2012, the Company expects to complete new plants in Putian, Ziyang and Heshan, China and to expand capacity in Ho Chi Minh City, Vietnam.

Three months ended September 30, 2011

Net sales in non-reportable segments increased from \$306 for the three months ended September 30, 2010 to \$362 for the same period in 2011 primarily due to \$33 from increased beverage can sales and the pass-through of higher raw material costs in China, Thailand and Vietnam, \$9 from increased beverage equipment sales to can manufacturers and \$13 from the impact of foreign currency translation. Growth in sales unit volumes in China, Thailand and Vietnam is primarily the result of increased regional demand driven by macroeconomic factors such as GDP growth and increased consumer spending.

Segment income in non-reportable segments increased from \$57 for the three months ended September 30, 2010 to \$62 for the same period in 2011 primarily due to \$3 from increased sales unit volumes in China, Thailand and Vietnam and \$2 from the impact of foreign currency translation.



**Item 2. Management's Discussion and Analysis** (Continued)

Nine months ended September 30, 2011

Net sales in non-reportable segments increased from \$887 for the nine months ended September 30, 2010 to \$1,027 for the same period in 2011 primarily due to \$79 from increased beverage can sales and the pass-through of higher raw material costs in Cambodia, China, Thailand and Vietnam, \$26 from increased beverage equipment sales to can manufacturers and \$38 from the impact of foreign currency translation partially offset by \$9 from the April 2010 sale of the Company's plastic closures business in Brazil. Growth in sales unit volumes in Cambodia, China, Thailand and Vietnam is primarily the result of increased regional demand driven by macroeconomic factors such as GDP growth and increased consumer spending.

Segment income in non-reportable segments increased from \$149 for the nine months ended September 30, 2010 to \$174 for the same period in 2011 primarily due to \$8 from increased sales unit volumes in Cambodia, China, Thailand and Vietnam, \$7 from increased beverage equipment sales and \$6 from the impact of foreign currency translation.

**Corporate and Unallocated Expense**

Corporate and unallocated expenses increased from \$43 for the three months ended September 30, 2010 to \$47 for the same period in 2011 primarily due to \$8 from increased legal and professional fees partially offset by \$3 from lower pension expense and \$1 from other costs.

Corporate and unallocated expenses increased from \$140 for the nine months ended September 30, 2010 to \$153 for the same period in 2011 primarily due to a \$20 benefit from the settlement of a legal dispute unrelated to the Company's operations in 2010 that did not recur in 2011 and \$10 from increased legal and professional fees partially offset by \$11 from lower pension expense and \$2 from lower stock compensation costs.

**Cost of Products Sold (Excluding Depreciation and Amortization)**

Cost of products sold, excluding depreciation and amortization, increased from \$1,788 for the three months ended September 30, 2010 to \$1,980 for the same period in 2011 primarily due to increased aluminum and tinplate costs and \$76 from the impact of foreign currency translation.

Cost of products sold, excluding depreciation and amortization, increased from \$4,902 for the nine months ended September 30, 2010 to \$5,395 for the same period in 2011 primarily due to increased aluminum and tinplate costs and \$187 from the impact of foreign currency translation.

**Depreciation and Amortization**

Depreciation and amortization increased from \$40 for the three months ended September 30, 2010 to \$47 for the same period in 2011 primarily due to increased depreciation from recently completed expansion projects and \$2 from the impact of foreign currency translation. Depreciation and amortization increased from \$128 for the nine months ended September 30, 2010 to \$132 for the same period in 2011 primarily due to the impact of foreign currency translation.

**Selling and Administrative Expense**

Selling and administrative expense increased from \$82 for the three months ended September 30, 2010 to \$96 for the same period in 2011. The increase is primarily due to \$8 from increased legal and professional fees and \$4 from the impact of foreign currency translation.

Selling and administrative expense increased from \$256 for the nine months ended September 30, 2010 to \$298 for the same period in 2011 primarily due to the \$20 of benefit from the settlement of a legal dispute unrelated to the Company's operations in 2010 that did not recur in 2011, \$10 from increased legal and professional fees and \$11 from the impact of foreign currency translation.

**Item 2. Management's Discussion and Analysis (Continued)**

**Provision for Restructuring**

For the nine months ended September 30, 2011, the Company recorded a pre-tax charge of \$27 for restructuring costs; including \$20 related to the relocation of its European Division headquarters and management to Switzerland, \$4 related to severance costs in its European Specialty Packaging segment and \$3 related to prior restructurings in its North America Food segment. The European Division headquarters charge includes \$19 for the estimated employee compensation costs resulting from an intercompany payment related to the relocation and is expected to be paid over the next one to four years. The Company expects that the restructuring in its European Specialty Packaging segment and the 2009 and 2010 restructurings in its North America Food segment, when fully implemented, may result in annual pre-tax savings of \$3 and \$25. However, there can be no assurance that any such pre-tax savings will be realized.

For the nine months ended September 30, 2010, the Company recorded a pre-tax charge of \$41 for restructuring costs, including \$25 related to plant closures in the Company's North America Food segment and \$16 related to the relocation of the Company's European Division headquarters and management to Switzerland.

**Loss from Early Extinguishments of Debt**

For the nine months ended September 30, 2011, the Company recorded a pre-tax charge of \$32 in connection with the repayment of its \$600 outstanding 7.75% senior secured notes due 2015 and its \$83 (\$121) 6.25% first priority senior secured notes due 2011.

For the nine months ended September 30, 2010, the Company recorded a pre-tax charge of \$16 in connection with the purchase of \$75 (\$99) principal amount of its \$150 6.25% first priority senior secured notes due 2011 and the redemption of its outstanding \$200 principal amount of 7.625% senior notes due 2013.

**Interest Expense**

Interest expense increased from \$55 for the three months ended September 30, 2010 to \$58 for the same period in 2011 primarily due to \$2 from the impact of foreign currency translation. Interest expense increased from \$147 for the nine months ended September 30, 2010 to \$174 for the same period in 2011 primarily due to higher borrowings and \$4 from the impact of foreign currency translation.

The higher borrowings were primarily to fund the Company's capacity expansion projects, to repurchase shares of the Company's stock and to purchase additional ownership interests from noncontrolling interests.

**Provision for Income Taxes**

The Company's effective income tax rate increased from 23% for the three months ended September 30, 2010 to 36% for the same period in 2011. The increase is primarily due to \$25 of valuation allowance adjustments to recognize the impact of a tax law change in France that limits the amount of tax loss carryforwards that can be used in a year.

The Company's effective income tax rate increased from 28% for the nine months ended September 30, 2010 to 34% for the same period in 2011. The increase is primarily due to the tax law change in France described above and a tax charge of \$20 from the relocation of the Company's European Division headquarters and management to Switzerland.

**Net Income Attributable to Noncontrolling Interests**

Net income attributable to noncontrolling interests decreased from \$35 for the three months ended September 30, 2010 to \$30 for the same period in 2011 and from \$93 for the nine months ended September 30, 2010 to \$83 for the same period in 2011. For the three and nine months ended September 30, 2011, the decreases included \$2 and \$6 from the acquisition of additional ownership interests in certain operations in China and Vietnam from the noncontrolling interests.



**Item 2. Management's Discussion and Analysis (Continued)**

**Liquidity and Capital Resources**

**Operating Activities**

Net cash used for operating activities increased from \$39 provided by operating activities for the nine months ended September 30, 2010 to \$134 used for operating activities for the same period in 2011 primarily due to increased inventories and receivables, as described below.

Inventories increased from \$1,060 at December 31, 2010 to \$1,339 at September 30, 2011, including a decrease of \$20 from the impact of foreign currency translation, and impacted operating cash flows for the nine months ended September 30, 2011 by \$299 compared to \$120 for the same period in 2010. The increase in inventories is primarily due to \$90 from higher raw material costs, \$80 from capacity expansion and other increases including seasonal build and lower than anticipated customer demand. Seasonal build includes increased inventory levels for anticipated customer demand in Asia and Brazil which enter their peak periods in the fourth quarter.

Receivables increased from \$936 at December 31, 2010 to \$1,317 at September 30, 2011, including a decrease of \$33 from the impact of foreign currency translation, and impacted operating cash flows for the nine months ended September 30, 2011 by \$419 compared to \$318 for the same period in 2010 after adjusting 2010 by \$246 from the impact of adopting new accounting guidance related to securitizations. The increase in receivables since December 2010 is primarily due to the pass-through of higher raw material costs and increased sales unit volumes. Sales in the month of September 2011 were higher than sales in the month of December 2010. Sales generally increase each month of the year until peaking in the third quarter. As a result, receivables generally increase through the third quarter of each year. Days sales outstanding for trade receivables decreased from 45 for the three months ended September 30, 2010 to 42 for the same period in 2011.

**Investing Activities**

Net cash used for investing activities increased from \$164 for the nine months ended September 30, 2010 to \$248 for the same period in 2011 primarily due to an increase in capital expenditures related to the Company's current beverage can capacity expansion projects in Brazil, China, Eastern Europe and Southeast Asia. Currently, the Company expects capital expenditures of approximately \$400 in 2011 and \$325 in 2012.

**Financing activities**

Net cash provided by financing activities increased from \$86 for the nine months ended September 30, 2010 to \$399 for the same period in 2011 primarily to fund the Company's capacity expansion projects and working capital.

For the nine months ended September 30, 2011, the Company repurchased \$212 of its common stock pursuant to the program authorized by its Board of Directors to repurchase up to \$600 of the Company's common stock through the end of 2012. As of September 30, 2011, \$394 of the Company's outstanding common stock may still be purchased under this program.

In September 2011, the Company purchased the remaining public ownership interests in Hellas Can, the Company's public holding company in Greece for \$65. The Company recorded a liability for the purchase price, which was included in accounts payable and accrued liabilities, at September 30, 2011 and paid the cash in October 2011.

**Liquidity**

As of September 30, 2011, the Company had \$668 of borrowing capacity available under its revolving credit facility, equal to the total facility of \$1,200 less \$472 of borrowings and \$60 of outstanding standby letters of credit.

**Item 2. Management's Discussion and Analysis (Continued)**

As of September 30, 2011, \$439 of the Company's \$479 cash and cash equivalents was located outside the U.S. The Company is not currently aware of any legal restrictions under foreign law that materially impact its access to cash held outside the U.S.

The Company funds its cash needs in the U.S. through a combination of cash flows generated in the U.S. and dividends from certain foreign subsidiaries. The Company records current and/or deferred U.S. taxes for the earnings of these foreign subsidiaries. For certain other foreign subsidiaries, the Company considers earnings indefinitely reinvested and has not recorded any U.S. taxes. Of cash and cash equivalents located outside the U.S., \$310 was held by subsidiaries for which earnings are considered indefinitely reinvested. While based on current operating plans the Company does not foresee a need to repatriate these funds, if such earnings were repatriated the Company would be required to record any incremental U.S. taxes on the repatriated funds.

The Company's debt agreements contain covenants that provide limits on the ability of the Company and its subsidiaries to, among other things, incur additional debt, pay dividends or repurchase capital stock, make certain other restricted payments, create liens and engage in sale and leaseback transactions. These restrictions are subject to a number of exceptions, however, allowing the Company to incur additional debt or make otherwise restricted payments. The amount of restricted payments permitted to be made, including dividends and repurchases of the Company's common stock, is generally limited to the cumulative excess of \$200 plus 50% of adjusted net income plus proceeds from the exercise of employee stock options over the aggregate of restricted payments made since July 2004. Adjustments to net income may include, but are not limited to, items such as asset impairments, gains and losses from asset sales and early extinguishments of debt. The Company's revolving credit facility and term loans also contain various financial covenants.

**Capital Resources**

As of September 30, 2011, the Company has approximately \$91 of capital commitments primarily related to its expansion projects in Brazil, Cambodia, China, Turkey and Vietnam. The Company expects to fund these commitments primarily through cash flows generated from operations and to fund any excess needs over available cash through external borrowings.

**Contractual Obligations**

Purchase obligations related to raw materials and utilities increased \$374 for 2012, \$441 for 2013, \$577 for 2014 and \$92 for 2015, compared to amounts provided within Part II, Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations of the Company's Annual Report on Form 10-K for the year ended December 31, 2010.

**Commitments and Contingent Liabilities**

Information regarding the Company's commitments and contingent liabilities appears in Part I within Item 1 of this report under Note I, entitled Commitments and Contingent Liabilities, to the consolidated financial statements, which information is incorporated herein by reference.

**Critical Accounting Policies**

The accompanying consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States which require that management make numerous estimates and assumptions. Actual results could differ from these estimates and assumptions, impacting the reported results of operations and financial condition of the Company. Part II, Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations and Note A to the consolidated financial statements contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2010 describe the significant accounting estimates and policies used in the preparation of the consolidated financial statements. There have been no significant changes in the Company's critical accounting policies during the first nine months of 2011.

**Item 2. Management's Discussion and Analysis (Continued)**  
**Recently Issued Accounting Guidance**

In June 2011, the FASB issued changes to the presentation of comprehensive income. These changes give companies the option to present the total of comprehensive income, the components of net income, and the components of other comprehensive income either in a single continuous statement of comprehensive income or in two separate but consecutive statements. The FASB eliminated the option to present the components of other comprehensive income as part of the statement of changes in stockholders' equity. The FASB did not change the items that must be reported in other comprehensive income or when an item of other comprehensive income must be reclassified to net income. Additionally, no changes were made to the calculation and presentation of earnings per share. These changes become effective for the Company on January 1, 2012. The Company is currently evaluating these changes to determine which option will be chosen for the presentation of comprehensive income. Other than the change in presentation, the Company has determined these changes will not have an impact on the Consolidated Financial Statements.

In September 2011, the FASB issued changes to the testing of goodwill for impairment. These changes give companies the option to first assess qualitative factors to determine whether the existence of events or circumstances leads to a determination that it is more likely than not (more than 50%) that the fair value of a reporting unit is less than its carrying amount. If an entity elects to perform a qualitative assessment and determines that an impairment is more likely than not, the entity is then required to perform the existing two-step quantitative impairment test, otherwise no further analysis is required. An entity also may elect not to perform the qualitative assessment and, instead, go directly to the two-step quantitative impairment test. These changes become effective for the Company for any goodwill impairment test performed on January 1, 2012 or later, although early adoption is permitted. The Company is currently evaluating whether to early adopt these changes effective for its review of goodwill in the fourth quarter of 2011. As these changes should not affect the outcome of the impairment analysis of a reporting unit, the Company has determined these changes will not have an impact on the Consolidated Financial Statements.

**Forward-Looking Statements**

Statements included herein in Management's Discussion and Analysis of Financial Condition and Results of Operations, including, but not limited to, in the discussions of asbestos in Note H and commitments and contingencies in Note I to the consolidated financial statements included in this Quarterly Report on Form 10-Q and also in Part I, Item 1: Business and Item 3: Legal Proceedings and in Part II, Item 7: Management's Discussion and Analysis of Financial Condition and Results of Operations, within the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2010, which are not historical facts (including any statements concerning plans and objectives of management for future operations or economic performance, or assumptions related thereto), are forward-looking statements within the meaning of the federal securities laws. In addition, the Company and its representatives may, from time to time, make oral or written statements which are also forward-looking statements.

These forward-looking statements are made based upon management's expectations and beliefs concerning future events impacting the Company and, therefore, involve a number of risks and uncertainties. Management cautions that forward-looking statements are not guarantees and that actual results could differ materially from those expressed or implied in the forward-looking statements.

While the Company periodically reassesses material trends and uncertainties affecting the Company's results of operations and financial condition in connection with the preparation of Management's Discussion and Analysis of Financial Condition and Results of Operations and certain other sections contained in the Company's quarterly, annual or other reports filed with the Securities and Exchange Commission (SEC), the Company does not intend to review or revise any particular forward-looking statement in light of future events.

**Item 2. Management's Discussion and Analysis (Continued)**

A discussion of important factors that could cause the actual results of operations or financial condition of the Company to differ from expectations has been set forth in the Company's Annual Report on Form 10-K for the year ended December 31, 2010 within Part II, Item 7:

Management's Discussion and Analysis of Financial Condition and Results of Operations under the caption Forward Looking Statements and is incorporated herein by reference. Some of the factors are also discussed elsewhere in this Form 10-Q and in prior Company filings with the SEC. In addition, other factors have been or may be discussed from time to time in the Company's SEC filings.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

In the normal course of business the Company is subject to risk from adverse fluctuations in foreign exchange and interest rates and commodity prices. The Company manages these risks through a program that includes the use of derivative financial instruments, primarily swaps and forwards. Counterparties to these contracts are major financial institutions. The Company is exposed to credit loss in the event of nonperformance by the counterparties. These instruments are not used for trading or speculative purposes. The extent to which the Company uses such instruments is dependent upon its access to these contracts in the financial markets and its success in using other methods, such as netting exposures in the same currencies to mitigate foreign exchange risk and using sales arrangements that permit the pass-through of commodity prices and foreign exchange rate risks to customers. The Company's objective in managing its exposure to market risk is to limit the impact on earnings and cash flow. For further discussion of the Company's use of derivative instruments and their fair values at September 30, 2011, see Note E to the consolidated financial statements included in this Quarterly Report on Form 10-Q.

As of September 30, 2011, the Company had approximately \$1,388 principal floating interest rate debt. A change of 0.25% in these floating interest rates would change annual interest expense by approximately \$3 before tax.

**Item 4. Controls and Procedures**

As of the end of the period covered by this Quarterly Report on Form 10-Q, management, including the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the design and operation of its disclosure controls and procedures. Based upon that evaluation and as of the end of the quarter for which this report is made, the Company's Chief Executive Officer and Chief Financial Officer concluded that the disclosure controls and procedures were effective. Disclosure controls and procedures ensure that information to be disclosed in reports that the Company files and submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the rules and terms of the Securities and Exchange Commission, and ensure that information required to be disclosed in the reports that the Company files or submits under the Exchange Act is accumulated and communicated to the Company's management, including its Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

There has been no change in internal controls over financial reporting that occurred during the period covered by this report that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

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**PART II OTHER INFORMATION**
**Item 1. Legal Proceedings**

For information regarding the Company's potential asbestos-related liabilities and other litigation, see Note H entitled "Asbestos-Related Liabilities" and Note I entitled "Commitments and Contingent Liabilities," respectively, to the consolidated financial statements within Item 1 of this Quarterly Report on Form 10-Q, which information is incorporated herein by reference.

**Item 1A. Risk Factors**

In addition to the other information set forth in this report, carefully consider the factors discussed in Item 1A to Part I in the Company's Annual Report on Form 10-K for the year ended December 31, 2010, which could materially affect the Company's business, financial condition or future results. The risks described in the Company's Quarterly Report on Form 10-Q are not the only risks facing the Company. Additional risks and uncertainties not currently known to the Company or that the Company currently deems to be immaterial also may materially adversely affect the Company's business, financial condition and/or operating results.

**Item 2. Unregistered Sale of Equity Securities and Use of Proceeds**

The Company made no purchases of its equity securities during the third quarter of 2011.

The following table provides information about the Company's purchase of equity securities during the nine months ended September 30, 2011:

	Total Number of Shares Purchased	Average Price Per Share	Total Number of Shares Purchased as Part of Publicly Announced Programs	Approximate Dollar Value of Shares that May Yet Be Purchased under the Programs As of the end of the period (millions of dollars)
May	5,018,701	\$ 39.85	5,018,701	\$ 394
Total	5,018,701	\$ 39.85	5,018,701	\$ 394

In December 2010, the Company entered into an agreement to purchase shares of its common stock under an accelerated share repurchase program. Pursuant to the agreement, the Company initially purchased 4,354,838 shares for \$150 million. The purchase price of these shares was subject to an adjustment based on the Company's volume-weighted average stock price during the term of the transaction. The purchase price adjustment was settled in April, 2011 and resulted in an additional cash payment of \$6 million.

In May 2011, the Company entered into an agreement to purchase shares of its common stock under an accelerated share repurchase program. Pursuant to the agreement, the Company purchased 5,018,701 shares for \$200 million.

On December 9, 2010, the Company's Board of Directors authorized the repurchase of up to \$600 million of the Company's common stock through the end of 2012. Stock repurchases under this program may be made in the open market or through privately negotiated transactions, and at times and in such amounts as management deems appropriate. The timing and actual number of shares repurchased will depend on a variety of factors including price, corporate and regulatory requirements and other market conditions. This repurchase authorization replaces all previous authorizations. As of September 30, 2011, \$394 million of the Company's outstanding common stock may still be purchased under this program.

**Item 4. (Removed and Reserved.)**

**Item 5. Other Information**

None.

**Item 6. Exhibits**

- 31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32 Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, executed by John W. Conway, Chairman of the Board, President and Chief Executive Officer of Crown Holdings, Inc. and Timothy J. Donahue, Executive Vice President and Chief Financial Officer of Crown Holdings, Inc.
- 101 The following financial information from the Registrant's Quarterly Report on Form 10-Q for the quarter ended September 30, 2011 formatted in XBRL (eXtensible Business Reporting Language): (i) Consolidated Statements of Operations for the three and nine months ended September 30, 2011 and 2010, (ii) Consolidated Balance Sheets as of September 30, 2011 and December 31, 2010, (iii) Consolidated Statements of Cash Flows for the nine months ended September 30, 2011 and 2010, (iv) Consolidated Statements of Changes in Equity and Comprehensive Income for the nine months ended September 30, 2011 and 2010 and (v) Notes to Consolidated Financial Statements.

**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Crown Holdings, Inc.

Registrant

By: /s/ Kevin C. Clothier  
Kevin C. Clothier  
Vice President and Corporate Controller

Date: November 7, 2011