

INTERLINK ELECTRONICS INC  
Form 10-Q  
May 10, 2005

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2005

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 0-21858

**INTERLINK ELECTRONICS, INC.**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**546 Flynn Road**

**77-0056625**  
(I.R.S. Employer

Identification Number)

**93012**

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**Camarillo, California**  
(Address of principal executive offices)

(Zip Code)

**(805) 484-8855**

(Registrant's telephone number, including area code)

**Not applicable.**

(Former name, former address and former fiscal year  
if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports); and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Shares of Common Stock Outstanding, at May 2, 2005: 13,699,146

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## PART I FINANCIAL INFORMATION

## Item 1. Financial Statements

## INTERLINK ELECTRONICS, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

(IN THOUSANDS, EXCEPT PAR VALUE)

|  | March 31,<br>2005 | December 31,<br>2004 |
|--|-------------------|----------------------|
| <b>Assets</b>  |                   |                      |
| Current assets:  |                   |                      |
| Cash and cash equivalents  | \$ 15,707         | \$ 19,067            |
| Accounts receivable, less allowance for doubtful accounts and product returns of \$200 and \$198 at 2005 and 2004, respectively              | 8,835             | 8,060                |
| Inventories  | 11,202            | 11,093               |
| Prepaid expenses and other current assets  | 304               | 335                  |
| <b>Total current assets</b>  | <b>36,048</b>     | <b>38,555</b>        |
| Property and equipment, net  | 1,560             | 1,669                |
| Patents and trademarks, less accumulated amortization of \$1,160 and \$1,144 at 2005 and 2004, respectively                                  | 274               | 265                  |
| Other assets   | 151               | 107                  |
| <b>Total assets</b>  | <b>\$ 38,033</b>  | <b>\$ 40,596</b>     |
| <b>Liabilities and Stockholders' Equity</b>  |                   |                      |
| Current liabilities:   |                   |                      |
| Current maturities of long-term debt   | \$ 387            | \$ 491               |
| Accounts payable   | 2,669             | 4,067                |
| Accrued payroll and related expenses   | 848               | 1,030                |
| Other accrued expenses   | 128               | 101                  |
| <b>Total current liabilities</b>   | <b>4,032</b>      | <b>5,689</b>         |
| Long-term debt, net of current portion   | 374               | 405                  |
| Commitments and contingencies  |                   |                      |
| Stockholders' equity:  |                   |                      |
| Preferred stock, \$5.00 par value (100 shares authorized, none issued and outstanding)   |                   |                      |
| Common stock, \$0.00001 par value (50,000 shares authorized, 13,699 and 13,676 shares issued and outstanding at 2005 and 2004, respectively) | 47,889            | 47,833               |
| Due from stockholders  | (429)             | (429)                |
| Accumulated other comprehensive loss   | (398)             | (377)                |
| Accumulated deficit  | (13,435)          | (12,525)             |
| <b>Total stockholders' equity</b>  | <b>33,627</b>     | <b>34,502</b>        |
| <b>Total liabilities and stockholders' equity</b>  | <b>\$ 38,033</b>  | <b>\$ 40,596</b>     |

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The accompanying notes are an integral part of these consolidated financial statements.

**INTERLINK ELECTRONICS, INC.**

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

*(IN THOUSANDS, EXCEPT PER SHARE DATA)*

|   | <b>Three Month Period<br/>Ended March 31,</b> |                           |
|---|---|---------------------------|
|   | <b>2005</b>                                   | <b>2004<sup>(1)</sup></b> |
| Revenues                                      | \$ 9,268                                      | \$ 7,936                  |
| Cost of revenues                              | 6,547   | 4,802                     |
| Gross profit                                  | 2,721   | 3,134                     |
| Operating expenses:                           |   |                           |
| Product development and research              | 1,029   | 905                       |
| Selling, general and administrative           | 2,666   | 2,140                     |
| Total operating expenses                      | 3,695   | 3,045                     |
| Operating income (loss)                       | (974)   | 89                        |
| Other income (expense):                       |   |                           |
| Interest income (expense), net                | 72  | (16)                      |
| Other income (expense)                        | (8)   | 26                        |
| Total other income (expense)                  | 64  | 10                        |
| Income (loss) before provision for income tax | (910)   | 99                        |
| Provision for income tax expense              |   |                           |
| Net income (loss)                             | \$ (910)                                      | \$ 99                     |
| Earnings (loss) per share basic               | \$ (.07)                                      | \$ .01                    |
| Earnings (loss) per share diluted             | \$ (.07)                                      | \$ .01                    |
| Weighted average shares basic                 | 13,692  | 11,236                    |
| Weighted average shares diluted               | 13,692  | 12,559                    |

<sup>(1)</sup> As restated

The accompanying notes are an integral part of these consolidated financial statements.

**INTERLINK ELECTRONICS, INC.**

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

*(IN THOUSANDS)*

|  | <b>Three Month Period<br/>Ended March 31,</b> |                           |
|--|---|---------------------------|
|  | <b>2005</b>                                   | <b>2004<sup>(1)</sup></b> |
| <b>Cash flows from operating activities:</b>   |   |                           |
| Net income (loss)  | \$ (910)                                      | \$ 99                     |
| <b>Adjustments to reconcile net income to net cash provided by (used in) operating activities:</b> |   |                           |
| Provision for allowance for doubtful accounts receivable and product returns                       | 2   | 37                        |
| Increase (decrease) in reserves for excess inventory   | 6   | (488)                     |
| Depreciation and amortization  | 125   | 188                       |
| <b>Changes in operating assets and liabilities:</b>  |   |                           |
| Accounts receivable  | (777)   | 1,468                     |
| Inventories  | (115)   | (497)                     |
| Prepaid expenses and other current assets  | 31  | (127)                     |
| Other assets   | (44)  | (14)                      |
| Accounts payable   | (1,398)                                       | (81)                      |
| Accrued payroll and other accrued expenses   | (155)   | 94                        |
| <b>Net cash provided by (used in) operating activities</b>   | <b>(3,235)</b>                                | <b>679</b>                |
| <b>Cash flows from investing activities:</b>   |   |                           |
| Purchases of property and equipment  |   | (285)                     |
| Costs of patents and trademarks  | (25)  |                           |
| <b>Net cash used in investing activities</b>   | <b>(25)</b>                                   | <b>(285)</b>              |
| <b>Cash flows from financing activities:</b>   |   |                           |
| Principal payments on debt   | (135)   | (98)                      |
| Proceeds from exercise of employee stock options   | 56  | 685                       |
| <b>Net cash provided by (used in) financing activities</b>   | <b>(79)</b>                                   | <b>587</b>                |
| <b>Effect of exchange rate changes on cash and cash equivalents</b>                                | <b>(21)</b>                                   | <b>(3)</b>                |
| <b>Increase (decrease) in cash and cash equivalents</b>  | <b>(3,360)</b>                                | <b>978</b>                |
| <b>Cash and cash equivalents:</b>  |   |                           |
| Beginning of period  | 19,067  | 6,061                     |
| End of period  | \$ 15,707                                     | \$ 7,039                  |
| <b>Supplemental disclosures of cash flow information:</b>  |   |                           |
| Interest paid  | \$ 6  | \$ 24                     |
| Income taxes paid  | \$ 1  | \$ 1                      |

The accompanying notes are an integral part of these consolidated financial statements.

(1) As restated

**INTERLINK ELECTRONICS, INC.**

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THREE MONTHS ENDED MARCH 31, 2005 and 2004 (UNAUDITED)**1. Basis of Presentation of Interim Financial Data**

The financial information as of March 31, 2005, and for the three-month periods ended March 31, 2005 and 2004, included in this report is unaudited. Such information, however, reflects all adjustments (consisting only of normal recurring adjustments), which are, in the opinion of management, necessary for a fair presentation of results for the interim periods. The interim statements should be read in conjunction with the consolidated financial statements and the related notes included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2004. The information as of December 31, 2004 included herein is derived from our audited consolidated financial statements at that date, but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements.

The results of operations for the interim periods presented are not necessarily indicative of the results to be expected for the full year.

**2. Earnings Per Share**

For all periods presented, per share information was computed pursuant to provisions of the Statement of Financial Accounting Standards ( SFAS ) No. 128, Earnings Per Share , issued by the Financial Accounting Standards Board ( FASB ). The computation of earnings per share basic is based upon the weighted average number of common shares outstanding during the periods presented. Earnings per share diluted also includes the effect of common shares contingently issuable from options and warrants in periods in which they have a dilutive effect.

Common stock equivalents are calculated using the treasury stock method. Under the treasury stock method, the proceeds from the assumed conversion of options and warrants are used to repurchase outstanding shares using the average market price for the period.

The following table contains information necessary to calculate earnings per share (in thousands):

|   | <b>Three Months<br/>Ended March 31,</b> |             |
|---|---|-------------|
|   | <b>2005</b>                             | <b>2004</b> |
| Weighted average shares outstanding basic | 13,692                                  | 11,236      |
| Effect of dilutive securities (options)   | (1)                                     | 1,323       |
| Weighted average shares diluted           | 13,692                                  | 12,559      |

(1)



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Due to the net loss for the three-month period ended March 31, 2005, the diluted share calculation result was anti-dilutive. Thus, the basic weighted average shares were used and shares of common stock equivalents of approximately 3.6 million shares were excluded from the calculation.

**3. Line of Credit**

The Company has a \$3 million unsecured bank line of credit, which was unused at March 31, 2005. The line of credit expires in June of 2005 and has certain financial covenants. The Company was in violation of one of those covenants at March 31, 2005. To rectify this covenant violation, the Company has agreed to modify the agreement to provide cash or marketable securities as collateral.

**4. Comprehensive Income (Loss)**

The following table provides the data required to calculate comprehensive income (loss) in thousands:

|                              | <u>Accumulated Other<br/>Comprehensive<br/>Loss</u> | <u>Comprehensive<br/>Income (Loss)</u> |
|------------------------------|---|--|
| Balance at December 31, 2003 | \$ (391)  |  |
| Translation adjustment       | (3)   | \$ (3)                                 |
| Net income                   |   | 99                                     |
| Balance at March 31, 2004    | <u>\$ (394)</u>                                     | <u>\$ 96</u>                           |
| Balance at December 31, 2004 | \$ (377)  |  |
| Translation adjustment       | (21)  | \$ (21)                                |
| Net income (loss)            |   | (910)                                  |
| Balance at March 31, 2005    | <u>\$ (398)</u>                                     | <u>\$ (931)</u>                        |

**5. Segment Information**

The Company has four business segments: (i) business communications; (ii) home entertainment; (iii) e-transactions; and (iv) specialty components. The accounting policies of the segments are the same as those described in Management's Discussion and Analysis of Financial Condition and Results of Operations - Application of Critical Accounting Policies and Estimates; however, the Company evaluates performance based on revenue and gross profit. The Company does not allocate any other income, expenses or assets to these segments nor does it track revenue by product. Reportable segment information for the three months ended March 31, 2005 and 2004 is as follows (in thousands):

| <u>Three Months Ended:</u> | <u>Business<br/>Communications</u> | <u>Home<br/>Entertainment</u> | <u>E-Transactions</u> | <u>Specialty<br/>Components<br/>and Other</u> | <u>Total</u> |
|----------------------------|------------------------------------|-------------------------------|-----------------------|---|--------------|
| March 31, 2005             |                                    |                               |                       |   |              |
| Revenue                    | \$ 4,431                           | \$ 2,139                      | \$ 1,357              | \$ 1,341                                      | \$ 9,268     |
| Gross profit               | 1,073                              | 482                           | 602                   | 564   | 2,721        |
| March 31, 2004             |                                    |                               |                       |   |              |
| Revenue                    | \$ 4,858                           | \$ 492                        | \$ 1,464              | \$ 1,122                                      | \$ 7,936     |
| Gross profit               | 1,451                              | 216                           | 763                   | 704   | 3,134        |



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*Geographic Information* The Company attributes revenues to different geographic areas on the basis of the location of the customer. The Company's revenues and long-lived assets by geographic area for the quarters ended March 31, 2005 and 2004 are as follows (in thousands):

|                    | 2005            |                 | 2004            |                 |
|--------------------|-----------------|-----------------|-----------------|-----------------|
|                    | Long-Lived      |                 | Long-Lived      |                 |
|                    | Revenues        | Assets          | Revenues        | Assets          |
| United States      | \$ 3,519        | \$ 1,234        | \$ 2,703        | \$ 958          |
| Japan              | 2,075           | 601             | 2,375           | 582             |
| Asia               |                 |                 |                 |                 |
| (other than Japan) | 1,197           | 150             | 1,515           | 77              |
| Europe and other   | 2,477           |                 | 1,343           |                 |
|                    | <u>\$ 9,268</u> | <u>\$ 1,985</u> | <u>\$ 7,936</u> | <u>\$ 1,617</u> |

*Major Customers* In the first quarter of 2005, no single customer exceeded 10% of total revenues. In the first quarter of 2004, two customers accounted for 13% and 10% of total revenues. One customer accounted for 18% of the accounts receivable at March 31, 2005 and two customers accounted for 10% and 20% at March 31, 2004.

### 6. Inventories

Inventories consisted of the following (in thousands):

|                 | March 31,<br>2005 | December 31,<br>2004 |
|-----------------|-------------------|----------------------|
| Raw material    | \$ 5,341          | \$ 5,896             |
| Work in process | 2,224             | 1,828                |
| Finished goods  | 3,637             | 3,369                |
|                 | <u>\$ 11,202</u>  | <u>\$ 11,093</u>     |

### 7. Stock Options

Under the terms of the Company's 1996 Stock Incentive Plan, as amended (the "Plan"), officers and key employees may be granted non-qualified or incentive stock options and outside directors and independent contractors of the Company may be granted non-qualified stock options. The aggregate number of shares which may be issued under the Plan is 6,500,000. Options are granted at fair market value on the date of grant and generally vest ratably over 36 months and have a ten-year term but terminate earlier if employment is terminated. As of March 31, 2005, options for 6,261,000 shares of common stock have been granted (3,552,000 are outstanding and 2,709,000 have been exercised, forfeited or expired) and there were 239,000 options available for grant.

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Activity under the Plan for the first three months of 2005 is summarized as follows (in thousands, except per share information):

|                                   | <b>Options</b>    | <b>Wgt. avg.<br/>Exercise Price</b> |
|-----------------------------------|-------------------|-------------------------------------|
|                                   | <u>          </u> | <u>          </u>                   |
| Outstanding - beginning of period | 3,563             | \$ 6.08                             |
| Granted                           | 13                | 7.82                                |
| Exercised                         | (22)              | 2.40                                |
| Forfeited or expired              | (2)               | 9.40                                |
|                                   | <u>          </u> |                                     |
| Outstanding - end of period       | 3,552             | 6.11                                |
|                                   | <u>          </u> |                                     |
| Exercisable - end of period       | 2,558             | 5.20                                |
|                                   | <u>          </u> |                                     |

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The following table summarizes information about stock options outstanding under the Plan as of March 31, 2005 (in thousands, except contractual life and exercise price per share information):

| Exercise Price Per Share | # of Options Outstanding | Months Remaining    | Options      |                |
|--------------------------|--------------------------|---------------------|--------------|----------------|
|                          |                          | On Contractual Life | Exercisable  | Un-exercisable |
| \$2.40                   | 410                      | 19                  | 410          | 0              |
| 2.70                     | 45                       | 36                  | 31           | 14             |
| 2.94                     | 470                      | 35                  | 470          | 0              |
| 3.04                     | 51                       | 30                  | 43           | 8              |
| 3.30                     | 10                       | 35                  | 7            | 3              |
| 3.54                     | 4                        | 23                  | 4            | 0              |
| 4.30                     | 14                       | 33                  | 11           | 3              |
| 4.42                     | 288                      | 21                  | 288          | 0              |
| 5.50                     | 13                       | 1                   | 13           | 0              |
| 5.51                     | 80                       | 13                  | 80           | 0              |
| 5.65                     | 17                       | 39                  | 7            | 10             |
| 6.45                     | 465                      | 44                  | 219          | 246            |
| 6.87                     | 691                      | 11                  | 691          | 0              |
| 7.54                     | 35                       | 42                  | 18           | 17             |
| 7.82                     | 13                       | 119                 | 1            | 12             |
| 7.98                     | 7                        | 116                 | 1            | 6              |
| 9.40                     | 893                      | 111                 | 248          | 645            |
| 10.60                    | 46                       | 48                  | 16           | 30             |
| <b>Total</b>             | <b>3,552</b>             |                     | <b>2,558</b> | <b>994</b>     |

The weighted average fair value at the date of grant for stock options granted during the three months ended March 31, 2005 and 2004 was \$3.02 and \$4.27 per option, respectively. The fair value of options at the date of grant was estimated using the Black-Scholes model with the following weighted average assumptions:

|   | Three Months Ended March 31, |      |
|---|------------------------------|------|
|   | 2005                         | 2004 |
| Estimated weighted average life (years) | 2.7                          | 2.7  |
| Interest rate                           | 3.7%                         | 3.0% |
| Volatility                              | 56%                          | 60%  |
| Dividend yield                          | 0%                           | 0%   |

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The Company applies Accounting Principles Board ( APB ) Opinion No. 25, Accounting for Stock Issued to Employees, and related interpretations in accounting for its Plan. Accordingly, no compensation cost has been recognized for the Plan. Had compensation cost for the Plan been determined based on the fair value at the grant dates for awards under the Plan consistent with the method of SFAS No. 123,

Accounting for Stock-Based Compensation, the Company would have recorded stock-based compensation expense as follows (in thousands, except per share information):

|  | <b>Three Months<br/>Ended March 31,</b> |             |
|--|---|-------------|
|  | <b>2005</b>                             | <b>2004</b> |
| Net income (loss) as reported  | \$ (910)                                | \$ 99       |
| Stock-based compensation expense included in reported net income, net of related tax effects                               |   |             |
| Total stock-based compensation expense determined under fair value based method for all awards, net of related tax effects | (452)                                   | (454)       |
| Net loss pro forma   | \$ (1,362)                              | \$ (355)    |
| Basic earnings (loss) per share as reported  | \$ (.07)                                | \$ .01      |
| pro forma  | (.10)                                   | (.03)       |
| Diluted earnings (loss) per share as reported  | \$ (.07)                                | \$ .01      |
| pro forma  | (.10)                                   | (.03)       |

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**Overview**

We develop, manufacture, market and sell intuitive interface devices and components for a variety of business and home applications. We generate revenues from the sale of our hardware products, such as force sensing resistor ( FSR ) sensors, FSR-based subassemblies and complete advanced input device products. To a lesser extent, we derive revenue from the sale of software combined with our hardware. Depending on the application, this software may be internally developed or purchased from software partners.

We record our revenue in four different market segments: business communications (wireless intuitive input device products addressing the presentation market); home entertainment (wireless intuitive input device and sensor products addressing the advanced TV viewing and home video game markets); e-transactions (input devices for the electronic signature markets); and specialty components (custom FSR-based sensors, subassemblies and complete products for a variety of vertical markets). We have addressed our specialty components market since our inception in 1985. Our other three markets have evolved out of our specialty components market. We have addressed our business communications market as a separate market since 1994, our e-transactions market since 1999 and our home entertainment market since 2000. The relative revenue and gross profit contributions of each of these segments is provided below in *Business Segment Overview Three Months ended March 31, 2005 Compared to Three Months Ended March 31, 2004*.

Cost of revenues includes material, assembly labor in the U.S. and contract labor in China, manufacturing overhead at our U.S. facility and our China logistics center, software licensing and quality assurance costs.



### Quarterly Financial Performance

The following table presents certain financial information for each of the following quarters:

#### Quarter Ended (unaudited)

(in thousands except per share data)

|                                   | Mar. 31   | Dec. 31,   | Sep. 30,            | Jun. 30,            | Mar. 31,            | Dec. 31, | Sep. 30, | Jun. 30, | Mar. 31, |
|-----------------------------------|-----------|------------|---------------------|---------------------|---------------------|----------|----------|----------|----------|
|                                   | 2005      | 2004       | 2004 <sup>(1)</sup> | 2004 <sup>(1)</sup> | 2004 <sup>(1)</sup> | 2003     | 2003     | 2003     | 2003     |
| Revenues                          | \$ 9,268  | \$ 9,683   | \$ 9,556            | \$ 8,232            | \$ 7,936            | \$ 8,716 | \$ 7,848 | \$ 7,476 | \$ 7,002 |
| Gross Profit                      | \$ 2,721  | \$ 3,205   | \$ 2,337            | \$ 3,183            | \$ 3,134            | \$ 3,339 | \$ 3,285 | \$ 3,126 | \$ 2,930 |
| Net Income (loss)                 | \$ (910)  | \$ (1,051) | \$ (1,441)          | \$ 109              | \$ 99               | \$ 407   | \$ 238   | \$ 181   | \$ 240   |
| Earnings (loss) per share basic   | \$ (0.07) | \$ (0.08)  | \$ (0.12)           | \$ 0.01             | \$ 0.01             | \$ 0.04  | \$ 0.02  | \$ 0.02  | \$ 0.02  |
| Earnings (loss) per share diluted | \$ (0.07) | \$ (0.08)  | \$ (0.12)           | \$ 0.01             | \$ 0.01             | \$ 0.03  | \$ 0.02  | \$ 0.02  | \$ 0.02  |

<sup>(1)</sup> As restated.

Quarterly revenues have increased by 32% on a cumulative basis since March 2003. Sequential growth occurred in each quarter except the first quarter of 2004 and the first quarter of 2005. Gross profits have generally trended with revenues except in the third and fourth quarters of 2004 when we experienced higher material costs due to the ramp up of remote control sales for our home entertainment market segment. Earnings generally trended upward in 2003 as a result of growth in revenues and tight cost controls. They have trended down in 2004 and the first quarter of 2005 despite continued strong revenue growth, primarily as a result of a higher percentage of total revenues being derived from sales of wireless input devices on which we earn lower margins and substantially increased selling, general and administrative expense in the last half of 2004 and the first quarter of 2005 as we incurred greater corporate governance costs required by new legislation.

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On March 9, 2005, we reported the restatement of our financial statements for the first three quarters of 2004. The following table presents certain financial information for each of these quarters as originally stated in our reports on Form 10-Q, the adjustments subsequently made and the information as restated:

|                                      | As Originally | Restatement |           |
|--------------------------------------|---------------|-------------|-----------|
|                                      | Reported      | Adjustment  |           |
| (in thousands except per share data) |               |             |           |
| <b>1<sup>st</sup> Quarter 2004</b>   |               |             |           |
| Revenues                             | \$ 8,434      | \$ (498)    | \$ 7,936  |
| Gross Profit                         | 3,352         | (218)       | 3,134     |
| Net income (loss)                    | 317           | (218)       | 99        |
| Earnings (loss) per share basic      | \$ 0.03       | \$ (0.02)   | \$ 0.01   |
| Earnings (loss) per share diluted    | \$ 0.03       | \$ (0.02)   | \$ 0.01   |
| <b>2<sup>nd</sup> Quarter 2004</b>   |               |             |           |
| Revenues                             | \$ 8,158      | \$ 74       | \$ 8,232  |
| Gross Profit                         | 3,150         | 33          | 3,183     |
| Net income                           | 76            | 33          | 109       |
| Earnings per share basic             | \$ 0.01       |             | \$ 0.01   |
| Earnings per share diluted           | \$ 0.01       |             | \$ 0.01   |
| <b>3<sup>rd</sup> Quarter 2004</b>   |               |             |           |
| Revenues                             | \$ 9,442      | \$ 114      | \$ 9,556  |
| Gross Profit                         | 3,456         | (1,119)     | 2,337     |
| Net income (loss)                    | (322)         | (1,119)     | (1,441)   |
| Earnings (loss) per share basic      | \$ (0.03)     | \$ (0.09)   | \$ (0.12) |
| Earnings (loss) per share diluted    | \$ (0.03)     | \$ (0.09)   | \$ (0.12) |

The restatements were due to an error in interpreting revenue recognition guidelines regarding a bill and hold product sale in the first quarter of 2004. The resulting restatements decreased revenues in the first quarter of 2004 by \$498,000 and increased revenues by \$74,000 and \$114,000 in the second and third quarters of 2004, respectively. Gross profit and net income were reduced in the first quarter of 2004 by \$218,000 and increased by \$33,000 and \$50,000 in the second and third quarters of 2004, respectively. Also, in the third quarter of 2004 our product costing system underestimated the ramp up costs and low yields of the start up of our high volume home entertainment remote control business and overstated inventory and the amount of manufacturing overhead allocable to inventory. The resulting restatement increased cost of sales and decreased inventory by \$1.2 million in the third quarter of 2004.

### Current Opportunities and Challenges

A considerable portion of our effort is directed at emerging markets, such as our e-transactions market where our success depends on our ability to accurately forecast the nature, amount and timing of market requirements in an environment in which historical precedent is limited or non-existent. We rely on information generated by our internal staff and industry partners and on independent market studies for forecasts of market demand in our focus areas, but these studies are themselves based on limited empirical

data. An inaccurate forecast of market demand in any of our core market areas would impact our short-term performance and could impact our competitive position and, therefore, our long-term performance.

Our quarterly results are often affected by volatility in orders for a particular product. For example, sales of remote controls to Dell constitute a significant source of revenue, but are substantially dependent on advanced TV sales that we cannot control or accurately forecast. Similarly, sales to large institutions of our e-transactions products typically come in relatively large orders that can be one-time events or can occur at widely-dispersed intervals.

Other factors that could cause our estimates to be wrong or could result in trends that are not apparent from our financial statements are described under "Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended December 31, 2004.

Management faces the constant challenge of balancing its investment in new technology, product development and marketing initiatives against the objective of steady earnings growth. A decision to make a significant investment in a new technology, product or marketing effort may have a short-to-medium term negative impact on earnings even if the investment proves to be justified. Because we intend to pursue a growth strategy, it is probable that we will make investments in new business opportunities that will increase operating costs, decrease margins and negatively impact earnings until the investment produces significant revenue growth.

We expect to use cash in the future to support growth through the purchase of new technologies or businesses and through internal technology, product and market development efforts. We expect to generate cash from existing operations and, depending on actual cash requirements, may seek to obtain cash from commercial borrowing and/or additional sales of securities.

**Business Segment Overview Three Months Ended March 31, 2005 Compared To Three Months Ended March 31, 2004**

Three months ended March 31, 2005 and 2004 revenue and gross profit by market segment are shown in the following table:

| Market Segment                      | Three Months Ended March 31, 2005 |                        | Three Months Ended March 31, 2004 <sup>(1)</sup> |                        |
|-------------------------------------|-----------------------------------|------------------------|--|------------------------|
|                                     | \$000 s                           | Percent of Total Sales | \$000 s  | Percent of Total Sales |
| <b>Business Communications:</b>     |                                   |                        |  |                        |
| - Revenue                           | \$ 4,431                          | 48%                    | \$ 4,858   | 61%                    |
| - Gross Profit                      | 1,073                             |                        | 1,451  |                        |
| - Gross Profit % of Segment Revenue | 24%                               |                        | 30%  |                        |
| <b>Home Entertainment:</b>          |                                   |                        |  |                        |
| - Revenue                           | \$ 2,139                          | 23%                    | \$ 492   | 6%                     |
| - Gross Profit                      | 482                               |                        | 216  |                        |
| - Gross Profit % of Segment Revenue | 23%                               |                        | 44%  |                        |
| <b>E-Transactions:</b>              |                                   |                        |  |                        |
| - Revenue                           | \$ 1,357                          | 15%                    | \$ 1,464   | 18%                    |
| - Gross Profit                      | 602                               |                        | 763  |                        |
| - Gross Profit % of Segment Revenue | 44%                               |                        | 52%  |                        |
| <b>Specialty Components:</b>        |                                   |                        |  |                        |
| - Revenue                           | \$ 1,341                          | 14%                    | \$ 1,122   | 15%                    |
| - Gross Profit                      | 564                               |                        | 704  |                        |
| - Gross Profit % of Segment Revenue | 42%                               |                        | 63%  |                        |
| <b>All Segments:</b>                |                                   |                        |  |                        |
| - Revenue                           | \$ 9,268                          | 100%                   | \$ 7,936   | 100%                   |
| - Gross Profit                      | 2,721                             |                        | 3,134  |                        |
| - Gross Profit %                    | 29%                               |                        | 40%  |                        |

(1) As restated

### **Business Communications**

In our business communications segment, we sell wireless remote controls on an OEM basis to the leading manufacturers of presentation projectors. We also sell Interlink-branded wireless remote controls and keyboards direct to computer products retailers, corporate resellers and distributors. In the first quarter of 2005, OEM revenues comprised approximately 63% of business communications revenues as compared to 77% in the same period of 2004.

Overall, business communications revenues for the first quarter of 2005 declined 9% as compared to the first quarter of 2004. OEM revenues fell 25% as compared to the first quarter of 2004, due primarily to lower unit sales to existing OEM customers. (OEM average selling prices range from \$2-\$30.) Revenues from branded products, which had average selling prices of approximately \$23-\$250, increased 45% from the first quarter of 2004. The branded unit volume increased results from a greater number of products now sold into our reseller customer base.

Business communications gross profit margin for the first quarter of 2005 declined to 24% as compared to 30% in the first quarter of 2004 due to the much lower profit margin percentage for OEM products reflected in the 2005 period.

### **Home Entertainment**

In our home entertainment segment, we sell remote controls on an OEM basis to manufacturers of advanced TV viewing devices (including projectors sold for TV viewing) and FSR sensors to Microsoft for integration into their Xbox game controller. Revenues related to the Xbox program accounted for less than 25% of our home entertainment revenues in the first quarter of 2005 as compared to approximately 60% in the first quarter of 2004.

In the first quarter of 2005, home entertainment revenues increased 335% over the first quarter of 2004 due primarily to increased unit sales of remote controls for home entertainment applications.

Home entertainment gross profit margin declined to 23% in the first quarter of 2005 from 44% in the same period of 2004 due to the high mix of lower margin remote controls sold in the 2005 period.

### **E-Transactions**

In our e-transactions segment, we sell electronic signature capture devices and, depending on the customer requirement, signature-capture software. We offer annual software maintenance agreements and hardware upgrade programs to our existing customers; however, historically we have not recorded significant revenues from those type of sales.

In the first quarter of 2005, e-transaction revenues decreased 7% over the same period of 2004 due primarily to revenues related to the Wells Fargo Bank program recorded in the 2004 period.

E-transaction gross profit margin for the first quarter of 2005 declined to 44% from 52% in the first quarter of 2004 due to lower pricing associated with higher volume customer projects.

**Specialty Components**

In our specialty components segment, we sell our MicroNav products and custom FSR's and FSR-based subassemblies to many customers in several vertical markets, such as medical devices, industrial input and military input products.

Specialty components revenues for the first quarter of 2005 increased 20% as compared to the first quarter of 2004 due to increased MicroNav sales.

Specialty component gross profit margin declined to 42% in the first quarter of 2005 from 63% in the first quarter of 2004 due to a greater mix of relatively lower margin revenues related to our new MicroNav products in the 2005 period.

### **Operating Expenses**

Product development and research costs include internal engineering labor, contract engineering and outside processing costs for the design and development of our OEM and branded designs and products and the research of our technologies. For the first quarter of 2005, our product development and research costs increased 14% as compared to the first quarter of 2004 due to increased product development and engineering support related to the growth in our home entertainment and e-transaction segments. As a percentage of revenues, product development and research costs remained consistent at 11% in the first quarter of 2005 and the first quarter of 2004.

Sales, general and administrative costs ( SG&A ) include sales, marketing, accounting and administrative labor, sales commissions, advertising, general marketing, branded business communications channel marketing and travel and entertainment costs. For the first quarter of 2005, SG&A grew 25% over the first quarter of 2004 due to higher corporate governance costs and increased sales commissions and general marketing costs commensurate with sales growth. As a percentage of revenues, SG&A grew to 29% in the first quarter of 2005 compared to 27% in the first quarter of 2004.

In summary, our operating results in the first quarter of 2005 were attributable to the following factors:

17% growth in revenues that resulted from growth in our home entertainment and specialty components sectors;

13% decline in gross profits related to lower margins associated with our higher volume remote control products; and

21% growth in operating expenses related to the 17% growth in revenues and higher corporate governance costs.

Total other income increased to \$64,000 in the first quarter of 2005 versus \$10,000 in the first quarter of 2004 due to a greater net cash balance in the 2005 period.

We have approximately \$37 million in net operating loss ( NOL ) carryforwards for U.S. federal tax purposes. Current accounting standards place significant weight on a history of recent cumulative losses in determining whether or not a valuation allowance is necessary against the deferred tax asset related to these NOL carryforwards. Forecasts of future taxable income are not considered sufficient positive evidence to outweigh a history of losses. Therefore we have maintained the full valuation allowance against our deferred tax assets as of March 31, 2005. The Company's federal NOL carryforwards are not impacted and can continue to be utilized for up to 19 years.

### **Liquidity and Capital Resources**

Working capital decreased to \$32.0 million at March 31, 2005 from \$32.9 million at the end of 2004 due primarily to the loss from operations.

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Operations used \$3.2 million in cash in the first quarter of 2005 as compared to a positive cash flow of \$679,000 in the same period of 2004. The cash flow decline is due primarily to unusually high vendor payments coupled with an increase in customer accounts receivable due to the timing of payments received.

We spent \$285,000 in the first quarter of 2004 to purchase additional manufacturing and computer equipment, but had no such expenditures in the first quarter of 2005.



We made payments on long-term debt of \$135,000 in the first quarter of 2005 and \$98,000 in the first quarter of 2004. Net proceeds from the exercise of employee stock options were \$56,000 and \$685,000 in the first quarters of 2005 and 2004, respectively.

We currently have minor commitments for capital expenditures and no material purchase obligations. We have a software license agreement that has minimum quarterly payments through 2007. Our minimum long-term debt, licensing and operating lease obligations as of December 31, 2004, the last fiscal year-end date, were as follows (in thousands):

|                             | <u>Total</u>    | <u>Less Than<br/>One Year</u> | <u>1-3<br/>Years</u> | <u>4th<br/>Year</u> |
|-----------------------------|-----------------|-------------------------------|----------------------|---------------------|
| Long-term debt obligations  | \$ 896          | \$ 491                        | \$ 405               | \$                  |
| Software licensing          | 1,500           | 600                           | 900                  |                     |
| Operating lease obligations | 1,856           | 384                           | 1,093                | 379                 |
| <b>Total</b>                | <b>\$ 4,252</b> | <b>\$ 1,475</b>               | <b>\$ 2,398</b>      | <b>\$ 379</b>       |

These amounts may increase as we pursue our growth strategy but the amount of any such growth will depend on the particular requirements of any growth commitment, the availability and attractiveness of equity capital arrangements are our general liquidity position.

#### Disclosure Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the Act), that involve substantial risks and uncertainties and which are intended to be covered by the safe harbors created thereby. These statements can be identified by the fact that they do not relate strictly to historical information and may include the words expects, believes, anticipates, plans, may, will, intends, estimates, or similar expressions. These forward-looking statements are subject to various risks and uncertainties that could cause actual results to differ materially from those currently anticipated. These risks and uncertainties include, but are not limited to, items discussed under the headings Overview, Current Opportunities and Challenges and Business Segment Overview Three Months Ended March 31, 2005 Compared to Three Months Ended March 31, 2004. Forward-looking statements speak only as of the date made. We undertake no obligation to publicly release or update forward-looking statements, whether as a result of new information, future events or otherwise.

#### Application of Critical Accounting Policies and Estimates

Management's discussion and analysis of our financial condition and results of operations are based upon the consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities. On an on-going basis, management evaluates estimates, including those related to the valuation of inventory and the allowance for uncollectible accounts receivable. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. We believe the following critical accounting policies affect our more significant judgments and estimates used in the preparation of our consolidated financial statements:

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*Revenue Recognition.* We recognize revenue in accordance with SEC Staff Accounting Bulletin ( SAB ) No. 104, Revenue Recognition. SAB No. 104 requires that four basic criteria must be met before revenue can be recognized: (1) persuasive evidence of an arrangement exists; (2) delivery has occurred or services rendered; (3) the fee is fixed and determinable; and (4) collectibility is reasonably assured. Determination of criteria (3) and (4) require management's judgments regarding the fixed nature of the fee

charged for services rendered and products delivered and the collectibility of those fees. To satisfy the criteria, we: (1) input orders based upon receipt of a customer purchase order; (2) record revenue upon shipment of goods and when risk of loss and title has transferred; (3) confirm pricing through the customer purchase order; and (4) validate creditworthiness through past payment history, credit agency reports and other financial data. Other than through warranty rights, our customers do not have explicit or implicit rights of return. Should changes in conditions cause management to determine the revenue recognition criteria are not met for certain future transactions, such as a determination that collectibility was not reasonably assured, revenue recognized for any reporting period could be adversely affected.

*Accounts Receivable and Allowance for Doubtful Accounts.* Our accounts receivable are unsecured, and we are at risk to the extent such amounts become uncollectible. We continually monitor individual account receivable balances, and provide for an allowance of doubtful accounts at the time collection may become questionable based on payment performance or age of the receivable and other factors related to the customer's ability to pay.

*Reserve for Estimated Product Returns.* While not an explicit part of our terms and conditions of product sales, we do, on a discretionary basis, grant product exchanges for our distribution and reseller customers in our branded business communications market for similar products of equal value if these exchanges meet certain other criteria. We estimate future product returns based on recent return history, inventory status and product sell-through statistics received from our major distributors, discussions regarding product sales activity with our major reseller customers, and current industry product and technology trends. Management judgment is required in evaluating the relative significance of the aforementioned data and in the determination of the estimated value of the returns reserve. If actual returns are greater than management's estimate then revenues in the subsequent period will be adversely affected.

*Inventory Reserve.* At each balance sheet date, we evaluate our ending inventories for excess quantities and obsolescence. This evaluation includes analyses of forecast sales levels by product and historical demand. We write off inventories that are considered obsolete. Remaining inventory balances are adjusted to approximate the lower of our cost or market value and result in a new cost basis in such inventory until sold. If future demand or market conditions are less favorable than our projections, additional inventory write-down may be required, and would be reflected in cost of sales in the period the revision is made.

*Provision for Income Tax.* As part of the process of preparing our financial statements, as required by Statement of Financial Accounting Standards (SFAS) No. 109, we are required to estimate our income taxes in each of the jurisdictions in which we operate. This process involves estimating our actual current tax exposure together with assessing temporary differences resulting from differing treatment of items for tax and accounting purposes. These differences result in deferred tax assets and liabilities, which are included in our balance sheet. We must then assess the likelihood that our deferred tax assets will be recovered from future taxable income and to the extent we believe that recovery is not likely, we must establish a valuation reserve. To the extent we establish a reserve or increase this reserve in a period, we must include an expense within the tax provision in the statements of operations.

Significant management judgment is required in determining our provision for income taxes, deferred tax asset and liabilities and any valuation reserve recorded against our net deferred tax assets. Management continually evaluates its deferred tax asset as to whether it is likely that the deferred tax asset will be realized.

Based on historical and prospective evidence, we have concluded that we did not have sufficient evidence to be able to recognize our NOL carryforward benefits as assets and thus we have recorded a valuation allowance against our deferred tax asset balance. If we achieve profitable operations in the future, we will reevaluate our deferred tax asset balance and may reduce or eliminate the valuation allowance.

As of December 31, 2004, the Company had NOL carryforwards for federal, state and foreign income tax purposes of \$36.5 million, \$18.8 million and \$2.4 million, respectively, which are available to offset future taxable income in those jurisdictions through 2023.



*Foreign Exchange Exposure.* We have established relationships with most of the major OEMs in the business communications market. Many of these OEMs are based in Japan and approximately 22%, 28% and 23% of our revenues for the first quarter of 2005, the years 2004 and 2003 and respectively, came from Japanese customers. Revenues from these customers are denominated in Japanese yen and as a result we are subject to foreign currency exchange rate fluctuations in the yen/dollar exchange rate. We use foreign currency forward contracts to hedge this exposure. We use revenue forecasts from our Japanese subsidiary to determine the amount of our forward contracts to purchase and we attempt to enter into these contracts when we believe the yen value is relatively strong against the U.S. dollar. To the extent that our revenue forecast may be inaccurate or the timing of forecasting the yen's strength is wrong, our actual hedge gains or losses may not necessarily correlate with the effect of foreign currency rate fluctuations on our revenues. We mark these contracts to market value and the gain or loss from these contracts is recorded in business communications revenue. These hedge transactions are classified as economic hedges and do not qualify for hedge accounting under Statement of Financial Accounting Standards No. 133. In addition, because our Japanese subsidiary's functional currency is the yen, the translation of the net assets of that subsidiary into the consolidated results will fluctuate with the yen/dollar exchange rate.

The following table illustrates the impact of foreign currency fluctuations on our yen-denominated revenues and the effectiveness of our foreign currency hedging activity (in thousands).

|   | <b>Three Months Ended</b> |              |
|---|---------------------------|--------------|
|   | <b>March 31,</b>          |              |
|   | <b>2005</b>               | <b>2004</b>  |
| Increase in revenues resulting from foreign currency fluctuations | \$ 54                     | \$ 20        |
| Hedging gains   | 38                        | 10           |
| <b>Net revenue impact</b>   | <b>\$ 92</b>              | <b>\$ 30</b> |

We calculate the increase in revenues resulting from foreign currency fluctuations by calculating the U.S. dollar equivalent of our yen-denominated revenues using the yen/dollar exchange rate at the beginning of the period. The resulting product is compared to our yen-denominated revenues converted to U.S. dollars according to GAAP and the difference is shown in the table above.

### Recent Accounting Pronouncements

In November 2004, the FASB issued SFAS No. 151, *Inventory Costs* an amendment of APB Opinion No. 43, Chapter 4. SFAS No. 151 clarifies the language used in APB Opinion No. 43 with respect to accounting for abnormal amounts of idle facility expenses, freight, handling costs and spoilage. The guidance does not result in substantive changes in accounting for these costs, but eliminates inconsistencies in wording between U.S. and international accounting standards. As such, this pronouncement is not expected to have any material impact on our consolidated statements of operations or financial position.

In December 2004, the FASB issued SFAS No. 123R, *Share-Based Payment*. This statement is a revision to SFAS No. 123, *Accounting for Stock-Based Compensation* and APB Opinion No. 25, *Accounting for Stock Issued to Employees*. This statement establishes standards for the accounting for transactions in which an entity exchanges its equity instruments for goods or services, primarily focusing on the accounting for transactions in which an entity obtains employee services in share-based payment transactions. Entities will be required to measure the cost of employee services received in exchange for an award of equity instruments based on the grant-date fair value of the award (with limited exceptions). That cost will be recognized over the period during which an employee is required to provide service, the requisite service period (usually the vesting period), in exchange for the award. The grant-date fair value of employee share options and similar instruments will be estimated using option-pricing models. If an equity award is modified after the grant date, incremental compensation cost will be recognized in

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an amount equal to the excess of the fair value of the modified award over the fair value of the original award immediately before the modification. This statement is effective as of the beginning of the first annual reporting period that begins after June 15, 2005. The Company is currently assessing the impact of this accounting standard on

the Company's consolidated results of operations or financial position; however, the Company expects that it will have a negative effect on its future results of operations.

In December 2004, the FASB issued SFAS No. 153, *Exchanges of Nonmonetary Assets*, an amendment of APB Opinion No. 29, *Accounting for Nonmonetary Transactions*. The amendments made by SFAS No. 153 are based on the principle that exchanges of nonmonetary assets should be measured based on the fair value of the assets exchanged. Further, the amendments eliminate the narrow exception for nonmonetary exchanges of similar productive assets and replace it with a broader exception for exchanges of nonmonetary assets that do not have commercial substance. Previously, APB Opinion No. 29 required that the accounting for an exchange of a productive asset for a similar productive asset or an equivalent interest in the same or similar productive asset should be based on the recorded amount of the asset relinquished. SFAS No. 153 is effective for nonmonetary asset exchanges occurring in fiscal periods beginning after June 15, 2005. Earlier application is permitted for nonmonetary asset exchanges occurring in fiscal periods beginning after the date of issuance. The adoption of this statement is not expected to have a material impact on the Company's consolidated results or operations or financial position.

In October 2004, the American Jobs Creation Act of 2004 ( *Act* ) became effective in the U.S. Two provisions of the Act may impact the Company's provision (benefit) for income taxes in future periods, namely those related to the Qualified Production Activities deduction ( *QPA* ) and Foreign Earnings Repatriation ( *FER* ).

The QPA will be effective for the Company's U.S. federal tax return year beginning after December 31, 2004. In summary, the Act provides for a percentage deduction of earnings from qualified production activities, as defined, commencing with an initial deduction of three percent for tax years beginning in 2005 and increasing to nine percent for tax years beginning after 2009, with the result that the Statutory federal tax rate currently applicable to the Company's qualified production activities of 35 percent could be reduced initially to 33.95 percent and ultimately to 31.85 percent. However, the Act also provides for the phased elimination of the Extraterritorial Income Exclusion provisions of the Internal Revenue code. Due to the interaction of the law provisions noted above as well as the particulars of the Company's tax position, the ultimate effect of the QPA on the Company's future provision (benefit) for income taxes has not been determined at this time. The FASB issued FASB Staff Position FAS 109-1, *Application of FASB Statement No. 109, Accounting for Income Taxes, to the Tax Deduction on Qualified Production Activities Provided by the American Jobs Creation Act of 2004* ( *FSP 109-1* ), in December 2004. FSP 109-1 required that tax benefits resulting from the QPA should be recognized no earlier than the year in which they are reported in the entity's tax return, and that there is to be no revaluation of recorded deferred tax assets and liabilities as would be the case had there been a change in an applicable statutory rate.

The FER provision of the Act provides generally for a one-time 85 percent dividends received deduction for qualifying repatriations of foreign earnings to the U.S. Qualified repatriated funds must be reinvested in the U.S. in certain qualifying activities and expenditures, as defined by the Act. In December 2004, the FASB issued FASB Staff Position FAS 109-2, *Accounting and Disclosure Guidance for the Foreign Earnings Repatriation Provision with the American Jobs Creation Act of 2004* ( *FSP 109-2* ). FSP 109-2 allows additional time for entities potentially impacted by the FER provision to determine whether any foreign earnings will be repatriated under said provisions. At this time, the Company has not undertaken an evaluation of the application of the FER provision and any potential benefits of effecting repatriations under said provision. Numerous factors, including previous actual and deemed repatriations under federal tax law provisions, are factors impacting the availability of the FER provision to the Company and its potential benefit to the Company, if any. The Company intends to examine the issue and will provide updates in subsequent periods.

### **Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

*Foreign Currency Exchange Rate Risk* - Our Japanese subsidiary, Interlink Electronics K.K., generally makes sales and collects its accounts receivable in Japanese yen. To hedge these revenues against

future movements in exchange rates, we purchase foreign exchange forward contracts. Gains or losses on the forward contracts are then offset by gains or losses on the underlying revenue exposure and consequently a sudden or significant change of foreign exchange rates would not have a material impact on net income or cash flows to the extent future revenues are protected by forward currency contracts. These contracts, however, typically have a six-month duration. Thus, yen/dollar fluctuations lasting more than six months will have an impact on our revenues. For the three month periods ended March 31, 2005 and 2004, we entered into foreign currency exchange contracts in the normal course of business to manage our exposure against foreign currency fluctuations on revenues denominated in foreign currencies. The principal objective of such contracts is to minimize the risks and costs associated with financial and global operating activities. We do not utilize financial instruments for trading or other speculative purposes. The fair value of foreign currency exchange contracts is estimated by obtaining quotes from bankers. At March 31, 2005, we had no foreign currency exchange contracts outstanding. During the first quarter of 2005, we recognized \$38,000 of gains on foreign currency exchange contracts which is reflected in revenue in the accompanying consolidated statements of operations. Our hedging policies are designed to offset the effect of a yen devaluation on our revenues; thus, a hypothetical 10% devaluation of the yen would reduce our yen denominated revenues by 10%; but our theoretical hedging gains would offset that effect for a period of time.

*Interest Rate Exposure* Based on our overall interest rate exposure at March 31, 2005, a hypothetical 10% change in interest rates applied to our outstanding debt as of March 31, 2005, would have no material impact on earnings or cash flows over a one-year period.

#### **Item 4. CONTROLS AND PROCEDURES**

##### **Evaluation of Disclosure Controls and Procedures**

In connection with the preparation of this Form 10-Q, the Company's senior management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the design and operation of the Company's disclosure controls and procedures as of March 31, 2005. Based upon that evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were ineffective, as of March 31, 2005, to provide reasonable assurance that information required to be disclosed by the Company in reports that it files or submits under the Act, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Act is accumulated and communicated to management, including the Company's principal executive and principal financial officers, or persons performing similar functions, as appropriate to allow timely decisions regarding required disclosures. This conclusion is based primarily on the fact that the Company's internal control over financial reporting was ineffective as of such date. Through the date of the filing of this Form 10-Q the Company has adopted additional remedial measures described below to address deficiencies in its disclosure controls that existed on March 31, 2005 and has taken additional measures to verify the information in its financial statements. The Company believes that, as a result of these remedial and other measures, this Form 10-Q properly reports all information required to be included in such report.



### Changes in Internal Control over Financial Reporting

As of December 31, 2004, management conducted an evaluation of the effectiveness of the system of internal control over financial reporting based on the framework in Internal Control-Integrated Framework (the Framework) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on its evaluation, management concluded that the Company's system of internal control over financial reporting was ineffective as of December 31, 2004. This conclusion was reached based on the identification of material weaknesses described below:

Certain tests undertaken in connection with the preparation of our 2004 financial statements indicated that that our product cost estimates had underestimated product purchase and yield cost attributable to third quarter sales and overestimated capitalized overhead and ending inventory cost and, therefore, inventory value. Based on this information, we restated our financial statements for the third quarter of 2004. Other errors in our inventory controls misstated our inventory reserves at December 31, 2004. At the direction of our Chief Executive and Chief Financial Officers, we have changed the procedures by which we estimate inventory value and, accordingly, believe that this material weakness has been remediated.

In the first quarter of 2004, we initially recorded revenue from a significant product sale when the product was completed and stored at the customer's request in our facilities for later shipment at the instruction of the customer. During the course of our year-end audit, we determined that certain terms within the contract did not meet the criteria to recognize revenue due to certain exchange rights and a failure to meet all of the provisions of the SEC's bill and hold revenue recognition guidelines. Based on this conclusion, we restated our financial statements for the first, second and third quarters of 2004. A similar transaction for the same customer was also recorded in the fourth quarter of 2004. At the direction of our Chief Executive and Chief Financial Officers, we have adopted new procedures by which we review and select appropriate revenue recognition policies and, accordingly, we believe we have remediated this material weakness.

We identified certain weaknesses related to the closing of our quarterly and annual financial statements and the failure to have identified the material weaknesses described above as a part of the closing process. At the direction of our Chief Executive and Chief Financial Officers, we have adopted, and are beginning to implement, new closing processes, which we believe will remediate the material weakness.

In tests of controls related to our Japanese subsidiary, we identified significant deficiencies involving management's review and approval of transactions and financial results that could adversely affect the subsidiary's ability to initiate, record, process, or report financial data involving the significant processes of Sales Order To Cash, Procure To Payment, and Treasury and Investments which, when considered with other ineffective controls within the same financial processes, resulted in the conclusion of a material weakness for each significant process as a whole. At the direction of our Chief Executive and Chief Financial Officers, we are developing revised internal control procedures applicable to our Japanese subsidiary and, accordingly, believe that these material weaknesses will be remediated.

Other than as discussed above, there was no change in the Company's internal control over financial reporting during the last fiscal quarter that materially affected, or is likely to materially affect, the Company's internal control over financial reporting.

### Limitations on the Effectiveness of Control

Our management, including our Chief Executive Officer and Chief Financial Officer, do not expect that our disclosure controls and procedures or internal control over financial reporting will prevent all errors and all fraud. A control system no matter how well designed and implemented, can provide only reasonable, not absolute, assurance that the control system's objectives will be met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered



relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues within a company are detected. The inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple errors or mistakes. Controls can also be circumvented by the individual acts of some persons, by collusion of two or more people or by management override of the controls. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

## PART II OTHER INFORMATION

### Item 6. Exhibits

- 3.1 Certificate of Incorporation, as amended (incorporated by reference to Exhibit 3.1 to the Registrant's Annual Report on Form 10-K for the year ended December 31, 2000).
- 3.2 Bylaws (incorporated by reference to Exhibit 3.2 to the Registrant's Annual Report on Form 10-K for the year ended December 31, 2000).
- 10.1 Credit Agreement between Wells Fargo Bank, National Association, and the Registrant dated May 1, 2005.
- 31.1 Certification of Chief Executive Officer of Registrant Pursuant to SEC Rule 13a-14(a)/15d-14(a), as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of Chief Financial Officer of Registrant Pursuant to SEC Rule 13a-14(a)/15d-14(a), as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of Chief Executive Officer of Registrant Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification of Chief Financial Officer of Registrant Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**INTERLINK ELECTRONICS, INC.**

DATE: May 10, 2005

**/s/ Paul D. Meyer**  
Paul D. Meyer  
Chief Financial Officer

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**EXHIBIT INDEX**

The following exhibits are filed with or incorporated by reference into this Quarterly Report:

| <b>Exhibit<br/>Number</b> | <b>Description</b>   |
|---------------------------|--|
| 3.1                       | Certificate of Incorporation, as amended (incorporated by reference to Exhibit 3.1 to the Registrant's Annual Report on Form 10-K for the year ended December 31, 2000). |
| 3.2                       | Bylaws (incorporated by reference to Exhibit 3.2 to the Registrant's Annual Report on Form 10-K for the year ended December 31, 2000).                                   |
| 10.1                      | Credit Agreement between Wells Fargo Bank, National Association, and the Registrant dated May 1, 2005  |
| 31.1                      | Certification of Chief Executive Officer of Registrant Pursuant to SEC Rule 13a-14(a)/15d-14(a), as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 31.2                      | Certification of Chief Financial Officer of Registrant Pursuant to SEC Rule 13a-14(a)/15d-14(a), as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   |
| 32.1                      | Certification of Chief Executive Officer of Registrant Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.         |
| 32.2                      | Certification of Chief Financial Officer of Registrant Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.         |