RLJ Lodging Trust Form 10-Q November 10, 2011 Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

	SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549
	FORM 10-Q
X	QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended September 30, 2011
	OR
0	TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
	For the transition period from to
	Commission File Number 001-35169

RLJ LODGING TRUST

(Exact Name of Registrant as Specified in Its Charter)

Maryland (State or Other Jurisdiction of Incorporation or Organization)	27-4706509 (I.R.S. Employer Identification No.)
3 Bethesda Metro Center, Suite 1000 Bethesda, Maryland (Address of Principal Executive Offices)	20814 (Zip Code)
(301) 280-	-7777
(Registrant s Telephone Num	
Indicate by check mark whether the registrant: (1) has filed all reports requ of 1934 during the preceding 12 months (or for such shorter period that the to such filing requirements for the past 90 days. x Yes o No	
Indicate by check mark whether the registrant has submitted electronically File required to be submitted and posted pursuant to Rule 405 of Regulation for such shorter period that the registrant was required to submit and post statements of the submit and post statements.	n S-T (§232.405 of this chapter) during the preceding 12 months (or
Indicate by check mark whether the registrant is a large accelerated filer, are company. See definitions of large accelerated filer, accelerated filer a	
Large accelerated filer o	Accelerated filer o
Non-accelerated filer x (do not check if a smaller reporting company)	Smaller reporting company o
Indicate by check mark whether the registrant is a shell company (as define	ed in Rule 12b-2 of the Exchange Act). o Yes x No
Indicate the number of shares outstanding of each of the issuer s classes of	f common stock, as of the latest practicable date.

As of November 10, 2011, 106,300,067 common shares of beneficial interest of the Registrant, \$0.01 par value per share, were outstanding.

Table of Contents

TABLE OF CONTENTS

	PART I, FINANCIAL INFORMATION	Page
Item 1.	Financial Statements.	
	Combined Consolidated Financial Statements (unaudited) Balance Sheets as of September 30, 2011 and December 31, 2010	1
	Statements of Operations for the three and nine months ended September 30, 2011 and 2010	2
	Statement of Changes in Equity and Comprehensive Loss for the nine months ended September 30, 2011 and 2010	3
	Statements of Cash Flows for the nine months ended September 30, 2011 and 2010	Δ
	Notes to Combined Consolidated Financial Statements	5
Item 2.	Management s Discussion and Analysis of Financial Condition and Results of Operations.	23
Item 3.	Quantitative and Qualitative Disclosures about Market Risk.	37
Item 4.	Controls and Procedures.	38
	PART II. OTHER INFORMATION	
Item 1. Item 1A.	<u>Legal Proceedings.</u> Risk Factors.	39 39
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds.	39
Item 3.	Defaults Upon Senior Securities.	40 40
Item 4. Item 5.	Removed and Reserved Other Information.	40
Item 6.	Exhibits.	40
	ii	
	44	

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements.

RLJ Lodging Trust

Combined Consolidated Balance Sheets

(Amounts in thousands, except share and per share data)

	September 30, 2011	December 31, 2010
Assets		
Investment in hotel properties, net	\$ 2,760,784	\$ 2,626,690
Investment in loans	12,685	12,840
Property and equipment, net	1,147	1,585
Cash and cash equivalents	368,461	267,454
Restricted cash reserves	89,590	70,520
Hotel receivables, net of allowance of \$246 and \$406, respectively	27,299	19,556
Deferred financing costs, net	8,628	9,298
Deferred income tax asset	1,453	799
Prepaid expense and other assets	28,583	37,082
Total assets	\$ 3,298,630	\$ 3,045,824
Liabilities and Owners Equity		
Mortgage loans	\$ 1,202,817	\$ 1,747,077
Term loan	140,000	
Interest rate swap liability	2,326	3,820
Accounts payable and accrued expense	78,095	60,973
Deferred income tax liability	1,453	799
Advance deposits and deferred revenue	4,995	5,927
Accrued interest	2,099	3,495
Distributions payable	16,079	
Total liabilities	1,447,864	1,822,091
Equity		
Partners capital		
Fund II general partner		(13,409)
Fund II limited partners		433,013
Fund III general partner		(23,328)
Fund III limited partners		811,918
Members capital		
Class A members		6,592
Class B members		4,751
Fund II - Series A preferred units, no par value, 12.5%, 250 units authorized, issued and		
outstanding at May 16, 2011 and December 31, 2010, respectively		189
Fund III - Series A preferred units, no par value, 12.5%, 250 units authorized, issued and		
outstanding at May 16, 2011 and December 31, 2010, respectively		190
Accumulated other comprehensive loss	(2,312)	(3,806)
Shareholders equity:		

Preferred shares of beneficial interest, \$0.01 par value, 50,000,000 shares authorized; zero shares issued and outstanding at September 30, 2011 and December 31, 2010, respectively

shares issued and outstanding at September 30, 2011 and December 31, 2010, respectively		
Common shares of beneficial interest, \$0.01 par value, 450,000,000 shares authorized;		
106,300,067 and zero shares issued and outstanding at September 30, 2011 and December 31,		
2010, respectively	1,063	
Additional paid-in-capital	1,835,041	
Distributions in excess of net earnings	(1,745))
Total shareholders equity	1,834,359	
Noncontrolling interest		
Noncontrolling interest in joint venture	7,068	7,623
Noncontrolling interest in Operating Partnership	11,651	
Total noncontrolling interest	18,719	7,623
Total equity	1,850,766	1,223,733
Total liabilities and equity	\$ 3,298,630	\$ 3,045,824

RLJ Lodging Trust

Combined Consolidated Statements of Operations

(Amounts in thousands, except share and per share data)

	For the three Septem	months ober 30,	ended	For the nine months ended September 30,			
	2011		2010	2011		2010	
Revenue							
Hotel operating revenue							
Room revenue	\$ 172,589	\$	119,134	\$ 495,217	\$	327,672	
Food and beverage revenue	19,497		13,870	59,664		41,749	
Other operating department revenue	5,165		3,448	14,810		9,394	
Total revenue	197,251		136,452	569,691		378,815	
Expense							
Hotel operating expense							
Room	39,012		25,304	110,753		70,278	
Food and beverage	13,479		9,443	41,767		28,016	
Management fees	6,755		4,828	19,519		13,497	
Other hotel expenses	59,559		41,532	172,744		115,948	
Total hotel operating expense	118,805		81,107	344,783		227,739	
Depreciation and amortization	29,026		24,422	91,479		70,465	
Property tax, insurance and other	12,463		9,677	35,951		27,417	
General and administrative	6,329		4,647	17,504		14,547	
Transaction and pursuit costs	282		5,455	3,614		7,438	
IPO Costs	89			10,333			
Total operating expense	166,994		125,308	503,664		347,606	
Operating income	30,257		11,144	66,027		31,209	
Other income	518		177	742		411	
Interest income	424		2,730	1,264		2,889	
Interest expense	(21,664)		(21,580)	(75,415)		(64,760)	
•	, ,					` ' '	
Income (Loss) from continuing operations before							
income taxes	9,535		(7,529)	(7,382)		(30,251)	
	,					, , ,	
Income tax expense	(858)		(382)	(1,546)		(898)	
Income (Loss) from continuing operations	8,677		(7,911)	(8,928)		(31,149)	
, , , , , , , , , , , , , , , , , , ,							
Income (loss) from discontinued operations	22,970		(619)	21,838		19,034	
· · · · · · · · · · · · · · · · · · ·	,		(- ,	,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Net income (loss)	31,647		(8,530)	12,910		(12,115)	
()	,		(0,000)	,		(,)	
Net loss (income) attributable to non-controlling							
interests							
Noncontrolling interest in joint venture	(22)			55			
Noncontrolling interest in common units of Operating	()						
Partnership	(306)			(285)			
r	(2 2 0)			(===)			

Net income (loss) attributable to the Company	31,319	(8,530)	12,680	(12,115)
Distributions to preferred unitholders		(16)	(61)	(48)
Net income (loss) attributable to common	24.240	(O = 4 c) A	14 - 10	(10.150)
shareholders	\$ 31,319	\$ (8,546) \$	12,619	\$ (12,163)
Basic and diluted per common share data:				
Net income (loss) per share attributable to common				
shareholders before discontinued operations - basic				
and diluted	\$ 0.08	\$	(0.10)	
Discontinued operations	0.22		0.24	
Net income per share attributable to common				
shareholders - basic and diluted	\$ 0.30	\$	0.14	
Weighted-average number of common shares - basic				
and diluted	105,228,305		89,316,830	

RLJ Lodging Trust

Combined Consolidated Statement of Changes in Equity and Comprehensive Loss

(Amounts in thousands, except share data)

Ge	Fund eneral Partn	II Limited	General	d III Limited			lferred Units	C	ommo	n Stock Addit	ional Pair	stributio dexce ss o	nfiprehen@p	erat i ligg	nsoli č kat n o	Total T dontroll
Balance at December 31, 2010	\$ (13,409)\$								\$	\$	•	\$	\$ (3,806)\$	•	\$ 7,623 \$	
Components of comprehensive income:	ψ (10,10)) ψ	100,010	ψ (20,020)	ψ 011, 510	ψ 0,2 22 q	, 1,701 ψ	105 φ150		Ψ	Ψ		Ψ	Ψ (0,000) Ψ	·	φ 1 ,02 υ φ	7,020
Net income (loss)	(7)	(9,444)		(234)	(256)	(85)						22,706		285	(55)	230
Unrealized gain on interest rate derivatives													1,494			
Total comprehensive													1,494			
income Partners contributions	4,258	3,291	5,031	114,141												
Partners distributions	(3,230)	(4,876)														
Members distributions					(2,547)	(557)										
Proceeds from sale of common								21 505 00	20	216	520.050					
stock, net Issuance of restricted stock								31,595,00 1,120,83		316	529,058					
Amortization of share based compensation	•							1,120,00	50	11	1,962					
Share grants to trustees								5,43	34		80					
Shares acquired to satisfy minimum required federal and state tax withholding on vectors																
vesting restricted stock								(24,14	48)		(338)					
Forfeiture of restricted stock Exchange of owners equity								(3,00	00)		(53)					
for common stock and units	12,388	(421,960)	22,095	(921,396)	(3,789)	(4,109)	61 60	73,605,95	51	736 1	,304,343			11,571	(500)	11,571 (500)

Distributions to JV partner											
Distributions to											
preferred unitholders		(24)	(37)								
Redemption of		(= .)	(3.1)								
preferred units				(25)	(250)	,					
Distributions on											
common shares											
and units									(24,451)	(205)	(205)
Balance at											
September 30,											
2011	\$ \$	\$	\$ \$	\$ \$	\$	106,300,06	7 \$ 1,063	\$ 1,835,041	\$ (1,745) \$ (2	2,312) \$ 11,651	\$ 7,068 \$ 18,719

		Fun	Partners	(Capital Fund	l I	II	Μe	embers		Capital	Pro	eferr	ed	UnitsAc	cumul Othe			
Ge	ene	ral Partn	 imited artners	_	General Partner	_	Limited Partners	Cl	ass A	c	lass R	Fm	nd II	Fm		-	nsive Ow		al Equity
Balance at																			
December 31, 2009	\$	(11,440)	\$ 459,903	\$	(17,852)	\$	50,163	\$ 1	3,643	\$	5,807	\$	189	\$	190 \$	(14,	856)\$	485	5,747
Components of comprehensive loss:																			
Net (loss) income		(17)	(22,399)		(5)		(10,161)	1	5,351		5,116							(12	2,115)
Reclassification		(17)	(22,0))		(5)		(10,101)	•	0,001		0,110							(12	,,,,,,
adjustment for gains																			
included in net loss																	(58)		(58)
Unrealized gain on																			
interest rate																			
derivatives																10,	745	10),745
Total																			
comprehensive loss																		(1	,428)
D. 4																			
Partners contributions		5.017	(102		(027		270 202											205	. 020
Partners		5,017	6,483		6,037		278,392											293	5,929
distributions		(6,483)	(6,483)		(10,283)													(23	3,249)
Members		(0,403)	(0,403)		(10,203)													(20	,,247)
distributions								(2	21,395)		(7,131))						(28	3,526)
Distributions to									,,		(, , , ,								, /
preferred																			
unitholders			(24)				(24)												(48)
Balance at																			
September 30,																			
2010	\$	(12,923)	\$ 437,480	\$	(22,103)	\$	318,370	\$	7,599	\$	3,792	\$	189	\$	190 \$	(4,	169)\$	728	3,425

RLJ Lodging Trust

Combined Consolidated Statements of Cash Flows

(Amounts in thousands)

	For	the nine	led		
	2011	Septen	1001 30,	2010	
Cash flows from operating activities:					
Net income (loss)	\$ 1	2,910	\$	(12,115)	
Adjustments to reconcile net loss to cash flow provided by operating activities:					
Gain on sale of properties				(23,711)	
Gain on extinguishment of indebtedness	(2	3,516)			
Depreciation and amortization	9	1,479		73,335	
Amortization of deferred financing costs		4,816		2,322	
Amortization of deferred management fees		750		750	
Share grants to trustees		80			
Amortization of share based compensation		1,962			
Unrealized gain on interest rate swaps				(58)	
Changes in assets and liabilities:					
Hotel receivables, net	((7,286)		(7,999)	
Prepaid expense and other assets	(7,895)		328	
Accounts payable and accrued expense	1	9,969		10,596	
Advance deposits and deferred revenue	((1,300)		2,421	
Accrued interest	(1,396)		1,131	
Net cash flow provided by operating activities	9	0,573		47,000	
Cash flows from investing activities:					
Acquisition of hotel properties, net of cash acquired	(19	4,830)		(310,209)	
Purchase deposit				(5,250)	
Proceeds from principal payments on investment in loans		155			
Improvements and additions to hotel properties	(5	1,988)		(8,543)	
Additions to property and equipment		(93)			
Advances from related parties				10,724	
Proceeds from sale of hotel properties				73,117	
Funding of restricted cash reserves, net	(1	9,070)		(9,849)	
Net cash flow used in investing activities	(26	5,826)		(250,010)	
Cash flows from financing activities:					
Borrowings under credit facility				383,506	
Repayments under credit facility				(399,905)	
Proceeds from term loan	14	0,000			
Proceeds from mortgage loans				60,000	
Payment of mortgage principal	(48	6,260)		(71,729)	
Payment of members distributions	((3,104)		(28,526)	
Proceeds from partners contributions	12	6,721		295,929	
Payment of partners distributions	(1	6,296)		(23,249)	
Distributions to preferred unitholders		(500)			
Proceeds from issuance of common shares		8,700			
Payment of offering costs	(3	9,379)			
Distributions to noncontrolling interest		(500)			
Repurchase of common stock		(338)			

Edgar Filing: RLJ Lodging Trust - Form 10-Q

Distributions on common shares	(8,506)	
Distributions on OP units	(71)	
Payment of preferred unitholder distributions	(61)	(32)
Payment of deferred financing costs	(4,146)	(4,093)
Net cash flow provided by financing activities	276,260	211,901
Net change in cash and cash equivalents	101,007	8,891
Cash and cash equivalents, beginning of period	267,454	151,382
Cash and cash equivalents, end of period	\$ 368,461	\$ 160,273

Table of Contents

RLJ Lodging Trust

Notes to the Combined Consolidated Financial Statements

(unaudited)

1. Organization

RLJ Lodging Trust (the Company) was formed as a Maryland real estate investment trust (REIT) on January 31, 2011. The Company is a self-advised and self-administered REIT that invests primarily in premium-branded, focused-service and compact full-service hotels. The Company completed the initial public offering of its common shares of beneficial interest (the IPO) on May 16, 2011. The IPO resulted in the sale of 27,500,000 common shares at a price per share of \$18.00 and generated gross proceeds of \$495.0 million. The aggregate proceeds to the Company, net of underwriters discounts in connection with the IPO, were approximately \$464.1 million. On June 3, 2011, the Company issued and sold an additional 4,095,000 common shares at a price per share of \$18.00 upon exercise of the underwriters overallotment option (the Overallotment), generating gross proceeds of approximately \$73.7 million. The Company received aggregate proceeds, net of underwriters discounts, in connection with the Overallotment of approximately \$69.1 million. Subsequent to the IPO, the Company contributed the net proceeds from the IPO, including proceeds received from the Overallotment, to the Company s operating partnership, RLJ Lodging Trust, L.P. (the Operating Partnership), which was formed as a Delaware limited partnership on January 31, 2011, in exchange for units of limited partnership interest in the Operating Partnership (OP Units). The Operating Partnership holds substantially all of the Company s assets and conducts substantially all of its business. Upon completion of the IPO, the Company owned approximately 99.1% of the aggregate OP units. The Company intends to elect and qualify to be taxed as a REIT, for U.S. federal income tax purposes, commencing with the portion of its taxable year ending December 31, 2011.

Upon completion of the IPO and related formation transactions, the Company succeeded to the operations and hotel investment and ownership platform of RLJ Development, LLC (RLJ Development), and the lodging assets of RLJ Lodging Fund II, L.P. (and its parallel fund) (Fund II) and RLJ Real Estate Fund III, L.P. (and its parallel fund) (Fund III), which collectively comprise the Company s predecessor (the RLJ Predecessor). Accordingly, the RLJ Predecessor was not a separate legal entity. RLJ Development, Fund II and Fund III were entities under the common control of Robert L. Johnson, the Company s Executive Chairman, and were formed for the purpose of acquiring and operating hotel properties. Upon completion of the IPO and formation transactions, all of the existing investors in RLJ Development, Fund II and Fund III received common shares or OP units, as applicable, as consideration for their respective interests in RLJ Development, Fund II and Fund III, and as a result became equity owners of the Company and/or the Operating Partnership, as applicable. The formation transactions, including the consideration received by the owners of RLJ Development, Fund II and Fund III, are described in greater detail in the final prospectus relating to the IPO, dated May 10, 2011, which the Company filed with the Securities and Exchange Commission (the SEC).

Due to the timing of the IPO and the formation transactions, the Company s financial condition as of December 31, 2010 and results of operations for the three and nine months ended September 30, 2010 reflect the financial condition and results of operations of the RLJ Predecessor. The Company s results of operations for the nine months ended September 30, 2011 reflect the financial condition and results of operations of the RLJ Predecessor together with the Company, while the financial condition as of September 30, 2011 reflects solely the Company.

Substantially all of the Company s assets are held by, and all of its operations are conducted through, the Operating Partnership. The Company is the sole general partner of the Operating Partnership. The Company owned, through a combination of direct and indirect interests, 99.2% of the OP units at September 30, 2011. See Note 9 for additional disclosures on OP units.

As of September 30, 2011, the Company owned interests in 140 hotels with 20,488 rooms located in 19 states and the District of Columbia. The Company owned interests in land parcels located adjacent to certain hotels. The Company, through wholly-owned subsidiaries, also owned a 100% interest in two mortgage loans secured by hotels. The Company, through wholly-owned subsidiaries, owned a 100% interest in all of its assets, with the exception of the Doubletree Metropolitan Hotel New York City, in which the Company, through wholly-owned subsidiaries, owned a 95% interest in a joint venture, DBT Met Hotel Venture, LP, which was formed to engage in hotel operations related to the Doubletree Metropolitan hotel. An independent hotel operator manages each hotel.

5

Table of Contents

2. Summary of Significant Accounting Policies

Basis of Presentation and Principles of Consolidation

The accompanying unaudited interim combined consolidated financial statements and related notes have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (GAAPand in conformity with the rules and regulations of the SEC applicable to interim financial information. As such, certain information and footnote disclosures normally included in financial statements prepared in accordance with GAAP have been omitted in accordance with the rules and regulations of the SEC. All significant inter-company balances and transactions have been eliminated in consolidation. The accompanying unaudited interim financial statements include adjustments based on management—s estimates (consisting of normal recurring adjustments), which the Company considers necessary for a fair statement of the combined consolidated balance sheets, statements of operations, statements of changes in equity and comprehensive loss and statements of cash flows for the interim periods presented. The financial information should be read in conjunction with the combined consolidated financial statements for the year ended December 31, 2010, included in the final prospectus relating to the IPO, dated May 10, 2011, which the Company filed with the SEC. Operating results for the three and nine months ended September 30, 2011 are not necessarily indicative of actual operating results for the entire year.

Use of Estimates

The preparation of the financial statements and accompanying notes in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of certain assets and liabilities and the amounts of contingent assets and liabilities at the balance sheet date and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Reporting Periods

As of September 30, 2011, the Company owned four hotels that are managed by affiliates of Marriott International (Marriott)The Company s hotels managed by Marriott are accounted for on a fiscal year comprised of 52 or 53 weeks ending on the Friday closest to December 31. The Company s results for the three and nine months ended September 30, 2011 and 2010 include the results of operations for the Company s Marriott-managed hotels for the 36-week periods ending September 9, 2011 and September 10, 2010, respectively.

Reclassifications

Certain de minimus prior year amounts in these financial statements have been reclassified to conform to the current year presentation with no impact to net income, shareholders equity or cash flows.

Investment in Hotel Properties

Hotel acquisitions consist almost exclusively of land, land improvements, buildings, furniture, fixtures and equipment and inventory. The Company records the purchase price among these asset classes based on their respective fair values. When the Company acquires properties, they are acquired for use. Generally, the Company does not acquire any significant in-place leases or other intangible assets (e.g., management agreements, franchise agreements or trademarks) when hotels are acquired. The only intangible assets acquired through September 30, 2011 consisted of favorable tenant lease agreements and miscellaneous operating agreements, which are short-term in nature and at market rates. In conjunction with the acquisition of a hotel, the Company typically negotiates new franchise and management agreements with the selected brand and manager.

The Company s investments in hotels are carried at cost and are depreciated using the straight-line method over estimated useful lives of 15 years for land improvements, 40 years for buildings and improvements and three to five years for furniture, fixtures and equipment. Intangible assets arising from favorable or unfavorable leases are amortized using the straight-line method over the non-cancelable portion of the term of the agreement. Maintenance and repairs are expensed and major renewals or improvements are capitalized. Upon the sale or disposition of a fixed asset, the asset and related accumulated depreciation are removed from the accounts and the related gain or loss is included in operations.

The Company considers each individual hotel to be an identifiable component of the business. In accordance with the

Table of Contents

impairment or disposal of long-lived assets guidance, the Company does not consider a hotel as held for sale until it is probable that the sale will be completed within one year and the other requisite criteria for such classification have been met. Once a hotel is designated as held for sale the operations for that hotel are included in discontinued operations. The Company does not depreciate hotel assets so long as they are classified as held for sale. Upon designation of a hotel as being held for sale and quarterly thereafter, the Company reviews the realizability of the carrying value, less cost to sell, in accordance with the guidance. Any such adjustment in the carrying value of a hotel classified as held for sale is reflected in discontinued operations. The Company includes in discontinued operations the operating results of those hotels that are classified as held for sale.

The Company assesses the carrying values of each hotel whenever events or changes in circumstances indicate that the carrying amounts of these hotels may not be fully recoverable. Recoverability of the hotel is measured by comparison of the carrying amount of the hotel to the estimated future undiscounted cash flows which take into account current market conditions and the Company s intent with respect to holding or disposing of the hotel. If the Company s analysis indicates that the carrying value of the hotel is not recoverable on an undiscounted cash flow basis, it recognizes an impairment charge for the amount by which the carrying value exceeds the fair value of the hotel. Fair value is determined through various valuation techniques, including internally developed discounted cash flow models, comparable market transactions and third party appraisals, where considered necessary.

The use of projected future cash flows is based on assumptions that are consistent with a market participant s future expectations for the travel industry and economy in general and the Company s plans to manage the underlying hotels. However, assumptions and estimates about future cash flows and capitalization rates are complex and subjective. Changes in economic and operating conditions and the Company s ultimate investment intent that occur subsequent to a current impairment analysis could impact these assumptions and result in future impairment charges of the hotels.

Earnings Per Share

Basic earnings per share is calculated by dividing net income by the weighted-average number of common shares outstanding during the period excluding the weighted average number of unvested restricted shares (participating securities as defined in Note 11). The basic earnings per share calculation includes the effect of such participating securities. Diluted earnings per share is calculated by dividing net income by the weighted-average number of common shares outstanding during the period plus other potentially dilutive securities such as stock grants or shares that would be issued in the event of conversion of operating partnership units. No adjustment is made for shares that are anti-dilutive during a period.

Share Based Compensation

From time to time, the Company may award non-vested shares under the 2011 Equity Incentive Plan (the 2011 Plan), as compensation to officers, employees and non-employee trustees (see Note 10). The shares issued to officers and employees vest over a period of time as determined by the Board of Trustees at the date of grant. The Company recognizes compensation expense for non-vested shares on a straight-line basis over the vesting period based upon the fair market value of the shares on the date of grant, adjusted for forfeitures.

3. Acquisition of Hotel Properties

The Company did not acquire any hotels during the three months ended September 30, 2011. During the nine months ended September 30, 2011, the Company, through wholly-owned subsidiaries, acquired the following hotels, which were funded by capital contributions:

							%
Hotel	Location	Acquisition Date	Management Company	Rooms	Purchase	Price	Interest
Embassy Suites			Crescent Hotels and				
Columbus	Columbus, OH	January 11, 2011	Resorts	221	\$ 9.5	million	100%
Renaissance Pittsburgh							
Hotel	Pittsburgh, PA	January 12, 2011	Sage Hospitality	300	47.1	million	100%
Courtyard Atlanta			Noble Management				
Buckhead	Atlanta, GA	January 18, 2011	Group	181	27.0	million	100%
Doubletree Hotel							
Columbia	Columbia, MD	January 18, 2011	Urgo Hotels	152	10.5	million	100%
Denver Airport Marriott							
at Gateway Park	Denver, CO	January 18, 2011	Sage Hospitality	238	46.0	million	100%
Crowne Plaza Hotel West	West Palm						
Palm Beach	Beach, FL	January 18, 2011	Windsor Capital Group	219	16.0	million	100%
Wyndham Raleigh							
Durham-Research			Noble Management				
Triangle Park	Durham, NC	January 24, 2011	Group	175	7.0	million	100%
Wyndham Pittsburgh	Pittsburgh, PA	January 24, 2011	Urgo Hotels	198	21.2	million	100%
Hampton Inn			Interstate Management				
Houston-Near the Galleria	Houston, TX	March 14, 2011	Company	176	20.3	million	100%
				1,860	\$ 204.6	million	

During the nine months ended September 30, 2010, the Company, through wholly-owned subsidiaries, acquired the following hotels, which were funded by capital contributions:

							%
Hotel	Location	Acquisition Date	Management Company	Rooms	Purchase	Price	Interest
Embassy Suites Tampa	Tampa, FL	April 15, 2010	Hilton Hotels Corporation	360	\$ 76.9	million	100%
Fairfield Inn and Suites							
Washington, DC	Washington, DC	June 1, 2010	Urgo Hotels	198	40.0	million	100%
Embassy Suites Ft							
Myers/Estero	Ft Myers, FL	June 23, 2010	Hilton Hotels Corporation	150	13.2	million	100%
Homewood Suites			Crestline Hotels and				
Washington DC	Washington, DC	July 1, 2010	Resorts	175	58.5	million	100%
Hilton New York/Fashion		September 22,					
District	New York, NY	2010	Highgate Hotels	280	121.8	million	100%
				1,163	\$ 310.4	million	

The allocation of purchase price for the hotel properties acquired was as follows (in thousands):

	September 30,					
		2011		2010		
Land and land improvements	\$	29,131	\$	50,959		
Buildings and improvements		153,557		249,334		