CHRISTOPHER & BANKS CORP Form 10-Q January 08, 2009 <u>Table of Contents</u>

# **UNITED STATES**

# **SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

# **FORM 10-Q**

FORM 10-Q 3

(Mark One)

# X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended November 29, 2008

or

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number 001-31390

# **CHRISTOPHER & BANKS CORPORATION**

(Exact name of registrant as specified in its charter)

**Delaware** (State or other jurisdiction of incorporation or organization)

**06 - 1195422** (I.R.S. Employer Identification No.)

2400 Xenium Lane North, Plymouth, Minnesota (Address of principal executive offices)

55441 (Zip Code)

(763) 551-5000

(Registrant s telephone number, including area code)

#### Not Applicable

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES x NO o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer 0

Accelerated filer X

Non-accelerated filer o (Do not check if a smaller reporting company)

Smaller reporting company 0

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

YES o NO x

As of January 2, 2009 35,498,980 shares of the registrant s common stock were outstanding.

#### CHRISTOPHER & BANKS CORPORATION

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PART I FINANCIAL INFORMATION

#### FINANCIAL STATEMENTS

**CHRISTOPHER & BANKS CORPORATION** 

CONDENSED CONSOLIDATED BALANCE SHEET

(Unaudited)

	N	ovember 29, 2008		March 1, 2008		December 1, 2007
<u>ASSETS</u>						
Current assets:						
Cash and cash equivalents	\$	74,086,872	\$	78,492,297	\$	46,701,459
Short-term investments						48,300,000
Accounts receivable		6,742,115		5,222,976		6,811,678
Merchandise inventories		53,151,343		43,840,338		46,943,191
Prepaid expenses		11,242,887		11,597,280		11,497,446
Other current assets		11,136,411		9,482,393		4,582,421
Total current assets		156,359,628		148,635,284		164,836,195
Property, equipment and improvements, net		129,067,110		133,598,580		136,373,593
Long-term investments		15,875,812		23,350,000		
Goodwill						3,587,052
Other assets		8,794,687		6,207,858		4,337,972
Total assets	\$	310,097,237	\$	311,791,722	\$	309,134,812
<u>LIABILITIES AND STOCKHOLDERS EQUIT</u> Y						
Current liabilities:	Φ.	1.4.702.020	Φ.	15.200.602	ф	0.402.502
Accounts payable	\$	14,793,920	\$	15,380,692	\$	8,483,503
Accrued salaries, wages and related expenses		8,087,824		9,246,050		9,529,895
Other accrued liabilities		22,288,773		28,040,623		20,902,975
Total current liabilities		45,170,517		52,667,365		38,916,373
Non-current liabilities:		24.022.724		24.054.250		22.226.650
Deferred lease incentives		24,822,736		24,854,278		22,336,658
Deferred rent obligations		10,037,563		11,720,689		11,673,329
Other		4,219,500		3,722,195		3,362,258
Total non-current liabilities		39,079,799		40,297,162		37,372,245
Commitments						
Stealth alders assuits:						
Stockholders equity: Preferred stock \$0.01 par value, 1,000,000 shares authorized,						
none outstanding						
Common stock \$0.01 par value, 74,000,000 shares authorized,						
45,302,778, 45,050,290 and 45,052,590 shares issued and 35,498,980,						
45,302,778, 45,050,250 and 45,052,350 shares issued and 55,456,560, 35,259,572 and 35,574,772 shares outstanding at November 29, 2008,						
March 1, 2008 and December 1, 2007, respectively		453,028		450,503		450,526
Additional paid-in capital		111,930,607		110,359,847		109,766,765
		226,322,245		221,928,654		232,341,185
Retained earnings Common stock held in treasury, 9,803,798, 9,790,718 and 9,477,818		220,322,243		221,928,034		232,341,183
shares at cost at November 29, 2008, March 1, 2008 and December 1,		(112 050 050)		(112 711 000)		(100 712 202)
2007, respectively Accumulated other comprehensive income (loss)		(112,858,959)		(112,711,809) (1,200,000)		(109,712,282)
•		225 946 021		( , , ,		222 046 104
Total lichilities and steelihelders, equity	¢	225,846,921	¢	218,827,195	¢	232,846,194
Total liabilities and stockholders equity	\$	310,097,237	\$	311,791,722	\$	309,134,812

#### **CHRISTOPHER & BANKS CORPORATION**

#### CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS

(Unaudited)

	]	Three Mon November 29, 2008	ths Ended December 1, 2007	
Net sales	\$	143,003,908	\$	155,242,697
Costs and expenses:				
Merchandise, buying and occupancy		91,914,238		90,522,545
Selling, general and administrative		45,204,023		42,933,371
Depreciation and amortization		6,548,133		5,430,983
Total costs and expenses		143,666,394		138,886,899
Operating income (loss)		(662,486)		16,355,798
Interest income		619,178		1,163,225
Income (loss) from continuing operations before income taxes		(43,308)		17,519,023
Income tax provision (benefit)		(3,855)		6,447,001
Income (loss) from continuing operations		(39,453)		11,072,022
Loss from discontinued operations, net of income tax		(1,334,013)		(833,852)
Net income (loss)	\$	(1,373,466)	\$	10,238,170
Basic earnings (loss) per share:				
Continuing operations	\$		\$	0.31
Discontinued operations		(0.04)		(0.02)
Earnings (loss) per basic share	\$	(0.04)	\$	0.29
Basic shares outstanding		35,099,129		35,447,855
Diluted earnings (loss) per share:				
	\$		\$	0.31
Discontinued operations		(0.04)		(0.02)
Earnings (loss) per diluted share	\$	(0.04)	\$	0.29
Diluted shares outstanding		35,099,129		35,528,352
Dividends per share	\$	0.06	\$	0.06

#### **CHRISTOPHER & BANKS CORPORATION**

#### CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS

(Unaudited)

	Nine Months Ended					
	November 29, 2008			December 1, 2007		
Net sales	\$	426,850,378	\$	438,623,317		
Costs and expenses:						
Merchandise, buying and occupancy		257,361,338		262,171,413		
Selling, general and administrative		129,010,326		120,214,677		
Depreciation and amortization		19,653,754		15,702,721		
Total costs and expenses		406,025,418		398,088,811		
Operating income		20,824,960		40,534,506		
Interest income		2,031,770		3,382,476		
Income from continuing operations before income taxes		22,856,730		43,916,982		
Income tax provision		2,034,248		16,161,450		
Income from continuing operations		20,822,482		27,755,532		
Loss from discontinued operations, net of income tax		(10,087,651)		(2,452,735)		
Net income	\$	10,734,831	\$	25,302,797		
Basic earnings (loss) per share:						
Continuing operations	\$	0.59	\$	0.78		
Discontinued operations		(0.28)		(0.07)		
Earnings per basic share	\$	0.31	\$	0.71		
Basic shares outstanding		35,091,041		35,835,063		
Diluted earnings (loss) per share:						
Continuing operations	\$	0.59	\$	0.77		
Discontinued operations		(0.28)		(0.07)		
Earnings per diluted share	\$	0.31	\$	0.70		
Diluted shares outstanding		35,093,991		35,925,734		
Dividends per share	\$	0.18	\$	0.18		
•						

#### **CHRISTOPHER & BANKS CORPORATION**

#### CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

(Unaudited)

	Nine Months Ended				
	I	November 29, 2008		December 1, 2007	
Cash flows from operating activities:					
Net income	\$	10,734,831	\$	25,302,797	
Adjustments to reconcile net income to net cash provided by operating					
activities:					
Depreciation and amortization		19,754,489		17,391,107	
Impairment of store assets		1,220,550			
Deferred income taxes		253,923		(5,585,486)	
Excess income tax benefit on exercise of stock options				(14,738)	
Stock-based compensation expense		1,577,843		1,788,292	
Loss on disposal of furniture, fixtures and equipment		553,289		221,928	
Changes in operating assets and liabilities:					
Increase in accounts receivable		(1,519,139)		(2,330,054)	
(Increase) decrease in merchandise inventories		(9,311,005)		5,411,753	
Decrease (increase) in prepaid expenses		354,393		(831,025)	
(Increase) decrease in prepaid income taxes and income taxes payable		(903,712)		2,091,455	
Decrease (increase) in other assets		8,993		(64,541)	
Decrease in accounts payable		(586,772)		(7,876,176)	
(Decrease) increase in accrued liabilities		(7,057,224)		470,658	
Decrease in deferred lease incentives		(31,542)		(500,116)	
(Decrease) increase in deferred rent obligations		(1,683,126)		994,988	
Increase in other liabilities		497,305		3,362,258	
Net cash provided by operating activities		13,863,096		39,833,100	
1 2 1					
Cash flows from investing activities:					
Purchases of property, equipment and improvements		(16,922,724)		(26,868,274)	
Purchases of investments				(96,850,000)	
Sales of investments		5,000,000		96,825,000	
Net cash used in investing activities		(11,922,724)		(26,893,274)	
Cash flows from financing activities:					
Proceeds from exercise of stock options				1,156,993	
Dividends paid		(6,345,797)		(6,445,651)	
Excess income tax benefit on exercise of stock options				14,738	
Acquisition of common stock held in treasury				(14,955,845)	
Net cash used in financing activities		(6,345,797)		(20,229,765)	
č				, , ,	
Net decrease in cash and cash equivalents		(4,405,425)		(7,289,939)	
				, , ,	
Cash and cash equivalents at beginning of period		78,492,297		53,991,398	
Cash and cash equivalents at end of period	\$	74,086,872	\$	46,701,459	

#### **CHRISTOPHER & BANKS CORPORATION**

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

NOTE 1 BASIS OF PRESENTATION

The unaudited condensed consolidated financial statements included in this Form 10-Q have been prepared by Christopher & Banks Corporation and its subsidiaries (the Company) pursuant to the rules and regulations of the United States Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed, or omitted, pursuant to such rules and regulations. These unaudited condensed consolidated financial statements should be read in conjunction with the audited financial statements and related notes included in the Company s Annual Report on Form 10-K for the fiscal year ended March 1, 2008.

The results of operations for the interim periods shown in this report are not necessarily indicative of results to be expected for the full fiscal year. In the opinion of management, the information contained herein reflects all adjustments, consisting of only normal adjustments except as otherwise stated in these notes, necessary to present fairly the Company s financial position as of November 29, 2008 and December 1, 2007, and its results of operations and cash flows for the three and nine month periods ended November 29, 2008 and December 1, 2007.

#### NOTE 2 DISCONTINUED OPERATIONS

On July 31, 2008, the Company announced its decision to exit its Acorn business when management concluded, after a comprehensive review and evaluation, that the concept had not demonstrated the potential to deliver an acceptable long-term return on the Company s investment. On July 30, 2008, the Company s Board of Directors authorized a plan to close all of the Company s 36 Acorn stores by December 31, 2008, allowing the Company to focus its resources on its two core brands, Christopher & Banks and C.J. Banks.

The Company closed 29 of its 36 Acorn stores during its third fiscal quarter ended November 29, 2008 and closed its seven remaining Acorn stores on December 24, 2008. The operating results of all Acorn stores have been presented as discontinued operations, in accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets (SFAS No. 144), in the Condensed Consolidated Statement of Operations for the three and nine month periods ended November 29, 2008 as the impact of the remaining stores open as of November 29, 2008 were not material to the results of operations for these periods and because, upon closure of the remaining stores, the results of operations for all periods would be retroactively included in discontinued operations.

In addition to store-level operating losses, the loss from discontinued operations for the nine months ended November 29, 2008 includes approximately \$3.9 million of lease termination costs, \$1.2 million of long-lived asset impairment charges and \$0.3 million of severance costs incurred in connection with exiting the Acorn division business. The Company expects to incur approximately \$0.7 million of additional charges related to closing the seven remaining Acorn stores during the fourth quarter of fiscal 2009.

The operating results of the discontinued operations are summarized below.

	Three Months Ended						
	N	ovember 29, 2008	December 1, 2007				
Net sales	\$	3,015,273	\$	4,733,459			
Loss before income tax benefit		(4,712,733)		(1,404,169)			
Income tax provision (benefit)		(3,378,720)		(570,317)			
Net loss		(1,334,013)		(833,852)			
Net loss per share	\$	(0.04)	\$	(0.02)			

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		Nine Months Ended						
	N	ovember 29, 2008	]	December 1, 2007				
Net sales	\$	10,448,260	\$	11,851,788				
Loss before income tax benefit		(7,499,321)		(3,106,018)				
Income tax provision (benefit)		2,588,330		(653,283)				
Net loss		(10,087,651)		(2,452,735)				
Net loss per share	\$	(0.28)	\$	(0.07)				

Income taxes have been allocated to continuing and discontinued operations based on the methodology required by Financial Accounting Interpretation No. 18 (FIN 18). As required by this authoritative guidance, income taxes are computed with and without the impact of results from discontinued operations and the difference in taxes between these computations is allocated to discontinued operations.

Income taxes allocated to the loss from discontinued operations for the three and nine month interim periods ended November 29, 2008, result from the fact that the estimated effective tax rate on continuing operations for these interim periods is 8.9%, while the effective tax rate for all operations, including combined results for continuing and discontinued operations is estimated to be 30.1%. The difference in taxes between those allocable to continuing operations and total taxes previously estimated for all operations are allocated to discontinued operations. Actual tax rates for fiscal 2009 could differ significantly from estimated rates based on the results of operations in the fourth quarter of fiscal 2009.

The balance sheet impact of the discontinued operations included current assets and current liabilities of approximately \$600,000 each as of November 29, 2008.

For comparison purposes, the Company s results from continuing and discontinued operations for the quarters ended March 1, 2008, May 31, 2008 and August 30, 2008 have been provided below.

	March 1, May 31, 2008 2008			August 30, 2008			
Net sales	\$ 122,289	\$	155,395	\$	128,451		
Costs and expenses:							
Merchandise, buying and occupancy	79,756		86,734		78,715		
Selling, general and administrative	40,965		43,565		40,241		
Depreciation and amortization	6,472		6,408		6,696		
Total costs and expenses	127,193		136,707		125,652		
Operating income (loss)	(4,904)		18,688		2,799		
Interest income	1,279		827		586		
Income (loss) from continuing operations before							
income taxes	(3,625)		19,515		3,385		
Income tax provision (benefit)	(1,334)		1,737		301		
Income (loss) from continuing operations	(2,291)		17,778		3,084		
Loss from discontinued operations, net of income	(5,993						
tax	)		(6,506)		(2,248)		
Net income (loss)	\$ (8,284)	\$	11,272	\$	836		
Basic earnings (loss) per share:							

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Continuing operations	\$ (0.06)	\$ 0.51	\$ 0.09
Discontinued operations	(0.17)	(0.19)	(0.06)
Earnings (loss) per basic share	\$ (0.23)	\$ 0.32	\$ 0.03
Basic shares outstanding	35,287	35,071	35,099
Diluted earnings (loss) per share:			
Continuing operations	\$ (0.06)	\$ 0.51	\$ 0.08
Discontinued operations	(0.17)	(0.19)	(0.06)
Earnings (loss) per diluted share	\$ (0.23)	\$ 0.32	\$ 0.02
Diluted shares outstanding	35,287	35,138	35,122
Dividends per share	\$ 0.06	\$ 0.06	\$ 0.06

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#### NOTE 3 INVESTMENTS

The Company s investments consist of the following:

Description	No	ovember 29, 2008	March 1, 2008	December 1, 2007
Tax-advantaged, auction rate, trading securities:				
Short-term	\$		\$	\$ 48,300,000
Long-term		15,875,812	23,350,000	
	\$	15,875,812	\$ 23,350,000	\$ 48,300,000

As of November 29, 2008, the Company had approximately \$15.9 million of long-term investments, which consisted solely of \$19.6 million of auction rate securities (ARS) at cost, less a fair value adjustment of \$3.7 million. Fair value was based on management s analysis of impairment factors taking into account the credit quality of the underlying securities and reflects the lack of liquidity of the Company s investments. All of the Company s ARS are collateralized by student loans and currently have AAA (S&P) or Aaa (Moody s) credit ratings. As of November 29, 2008, the repayment of approximately 80% of the student loans, which serve as collateral for the ARS held by the Company, is substantially backed by the United States government. Until February 2008, the ARS market was liquid and auctions for ARS held by the Company did not fail. However, beginning in February 2008, auctions for the ARS held by the Company began to fail and have continued to fail up to and as of the date of this report.

Based on current market conditions, management believes that it is likely that auctions related to the Company s ARS will continue to be unsuccessful for the near term. Unsuccessful auctions have limited the Company s ability to access these funds. Management anticipates the liquidity of the ARS will continue to be restricted until there is a successful auction, until such time as another market for the ARS develops, until the ARS are called by the issuer or until they are redeemed as described below. The Company reclassified its ARS to long-term investments at March 1, 2008 to reflect the lack of liquidity of these investments.

All of the ARS owned by the Company were purchased from UBS Financial Services, Inc., a subsidiary of UBS AG (UBS) and are held, for the benefit of the Company, by UBS. In August 2008, UBS announced a settlement in principle with the Securities and Exchange Commission, the New York Attorney General and other state regulatory agencies to restore liquidity to remaining clients who hold ARS. On October 7, 2008, UBS issued a prospectus to the Company formalizing the settlement offer and offering the Company certain ARS rights. Under the settlement, these ARS rights provide the Company the ability to redeem its ARS at par during a two-year time period beginning June 30, 2010. During this time, the Company may choose to continue to hold some or all of its ARS and earn interest or sell some or all of them to UBS at par plus accrued interest. The ARS rights are not transferable, tradeable or marginable and will not be listed or quoted on any securities exchange or any electronic communications network.

On November 7, 2008, the Company s Board of Directors accepted the UBS settlement offer. Consequently, the Company reclassified the ARS from available-for-sale to trading securities and elected, pursuant to Statement of Financial Accounting Standards (SFAS) No. 159, The Fair Value Option for Financial Assets and Financial Liabilities (SFAS No. 159), to record the ARS rights at fair value on a recurring basis utilizing significant unobservable inputs in accordance with SFAS No. 157, Fair Value Measurements (SFAS No. 157).

The Company determined the fair value of the ARS rights to be approximately \$3.7 million, which substantially offset the unrealized loss recorded within selling, general and administrative expense related to the fair value adjustment on the ARS. The ARS rights were recorded within other non-current assets on the consolidated balance sheet. Please see Note 12 for further disclosure regarding the Company s accounting for fair value measurements.

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#### NOTE 4 MERCHANDISE INVENTORIES AND SOURCES OF SUPPLY

Merchandise inventories consisted of the following:

Description	N	November 29, 2008		March 1, 2008		December 1, 2007
Merchandise - in store	\$	51,859,445	\$	37,303,879	\$	43,885,126
Merchandise - in transit		1,291,898		6,536,459		3,058,065
	\$	53,151,343	\$	43,840,338	\$	46,943,191

The Company does not have long-term purchase commitments or arrangements with any of its suppliers or agents. The Company purchased approximately 17% and 19% of its merchandise from its largest overseas supplier during the first nine months of fiscal 2009 and 2008, respectively. Although the Company has an established operating history with its largest vendor, there can be no assurance that this relationship can be maintained in the future or that the vendor will continue to supply merchandise to the Company. If there should be any significant disruption in the supply of merchandise from this vendor, management believes that it will be able to shift production to other suppliers so as to continue to secure the required volume of product. Nevertheless, it is possible that any significant disruption in supply could have a material adverse impact on the Company s financial position or results of operations.

In the three and nine month periods ended November 29, 2008, the Company purchased approximately 20% and 32% of its merchandise, respectively, through one buying agent (the Agent ). The Company has continued the process of establishing relationships with additional primary suppliers, which are intended to reduce its reliance on the Agent. The Agent also has informed the Company that it desires to cease serving as an intermediary with manufacturers on behalf of the Company. Therefore, the Company and the Agent agreed to terminate their arrangement as of the end of December 2008. While management believes the actions it is taking to mitigate the risks of reliance on the Agent will be successful, any significant disruption in supply from vendors working through the Agent could have a material adverse impact on the Company s financial position or results of operations.

#### NOTE 5 PROPERTY, EQUIPMENT AND IMPROVEMENTS, NET

Property, equipment and improvements, net consisted of the following:

Description	Estimated Useful Life	November 29, 2008	March 1, 2008	December 1, 2007
Land		\$ 1,596,898	\$ 1,596,898	\$ 1,596,898
Corporate office, distribution center and related				
building improvements	25 years	12,020,131	12,014,667	11,856,863
Store leasehold improvements	Term of related			
	lease, typically			
	10 years			